

# Economic Development

Board briefing | August 1, 2024



## Briefing purpose

- Review key elements of our economic development strategy
- Highlight stories of success
- Look at what's next







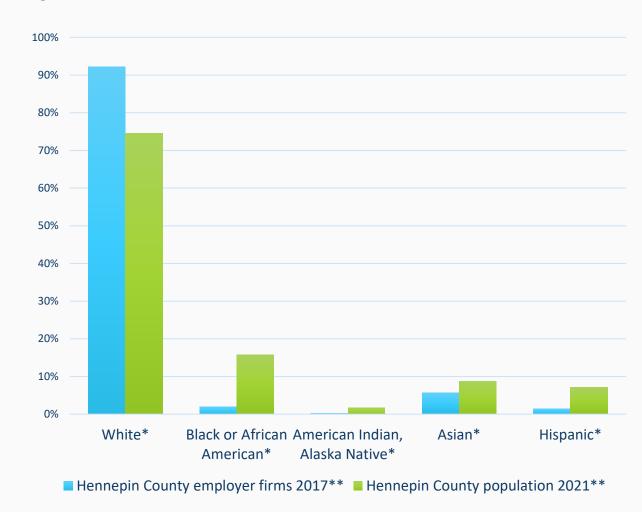
### Hennepin economy

- 10 Fortune 500 companies
- \$150 billion GRP
- 980,000 jobs
- 40,630 business establishments
- 12 regional employment centers
- Key industries:
  - Health care and social assistance
  - Manufacturing
  - Professional, scientific, & technical services



### In Hennepin County

- 94% of businesses have fewer than 100 employees
- 69% have fewer than 10 employees
- Just over 10% of firms with employees are owned by people of color







Addressing disparities in business ownership could result in thousands more businesses in Hennepin County:

~4,600 more Black-owned employer firms

~2,000 more Hispanic/Latino-owned employer firms

~1,300 more Asian-owned employer firms

~ 500 more Native American-owned employer firms





### Economic development milestones



#### 1994

- Community Works established
- Concentrated investment where needed most
- Infrastructure as the driver



#### 2011

- Hennepin's 1st small business programs: O2B, CEO Next
- · Peer counties follow



#### 2020

- Pandemic response: Small business relief
- Business Advisory Council
- Elevate business model established

#### 2003

- Transit Oriented Development launched
- Transformative investments in corridors and sites

#### 2018

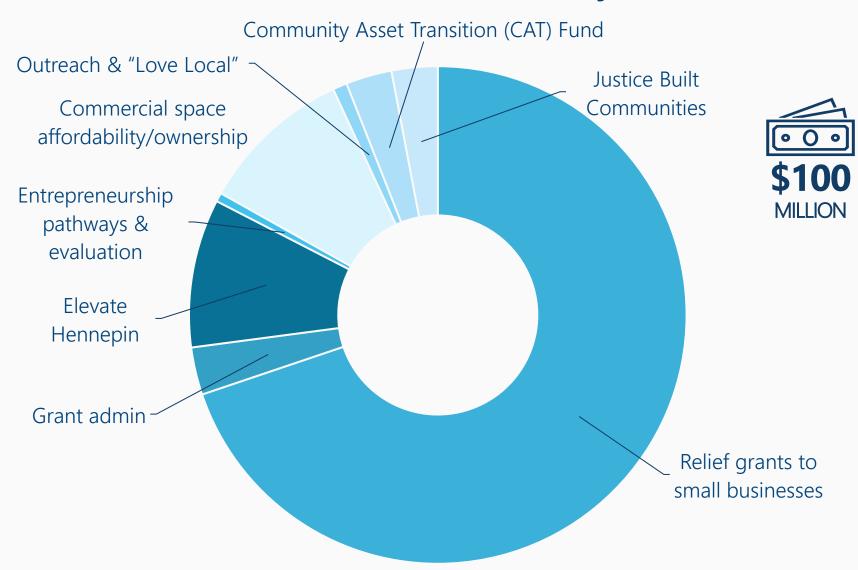
- Economic Development Framework
- Expanded toolkit:
   O2B, CEO Next
   Business District Initiative,
   Planning Grants

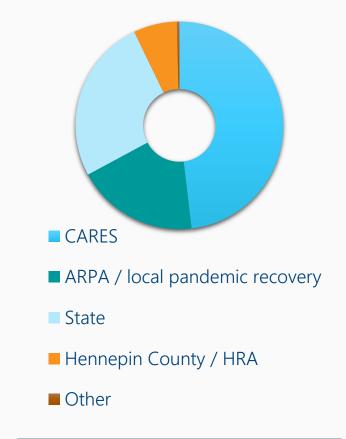
#### 2022

- Elevate Hennepin launched
- Community Investment Initiative launched
- 10+ innovative pilots



### Economic relief/recovery









### County role in economic development



State employment and economic development (DEED):
Incentives, general

technical assistance

GREATER MSP: Marketing the region Land use authority, primary role in business district

vitality, site development, permitting

Cities:



Hennepin County:
Talent development,
small business
support, quality of
life

CDFIs, state, federal programs: Nontraditional small business lending options

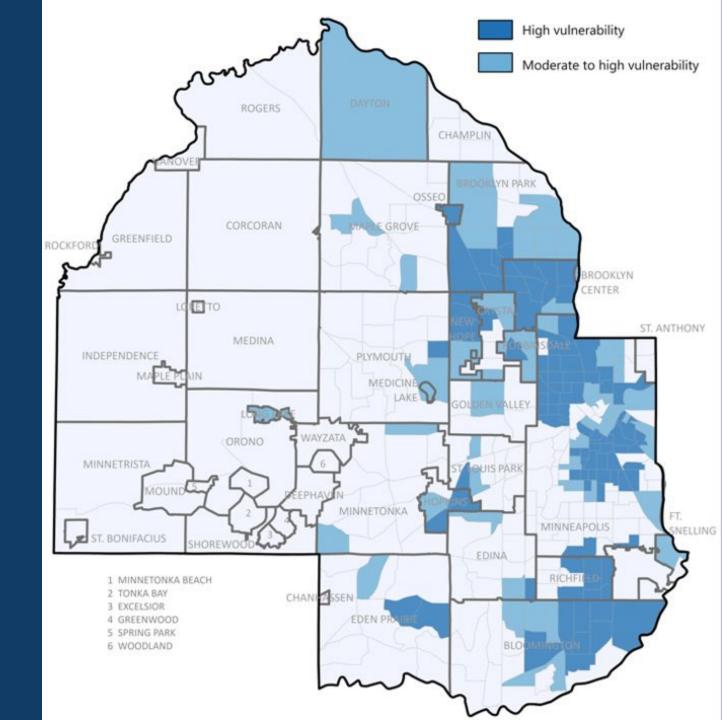


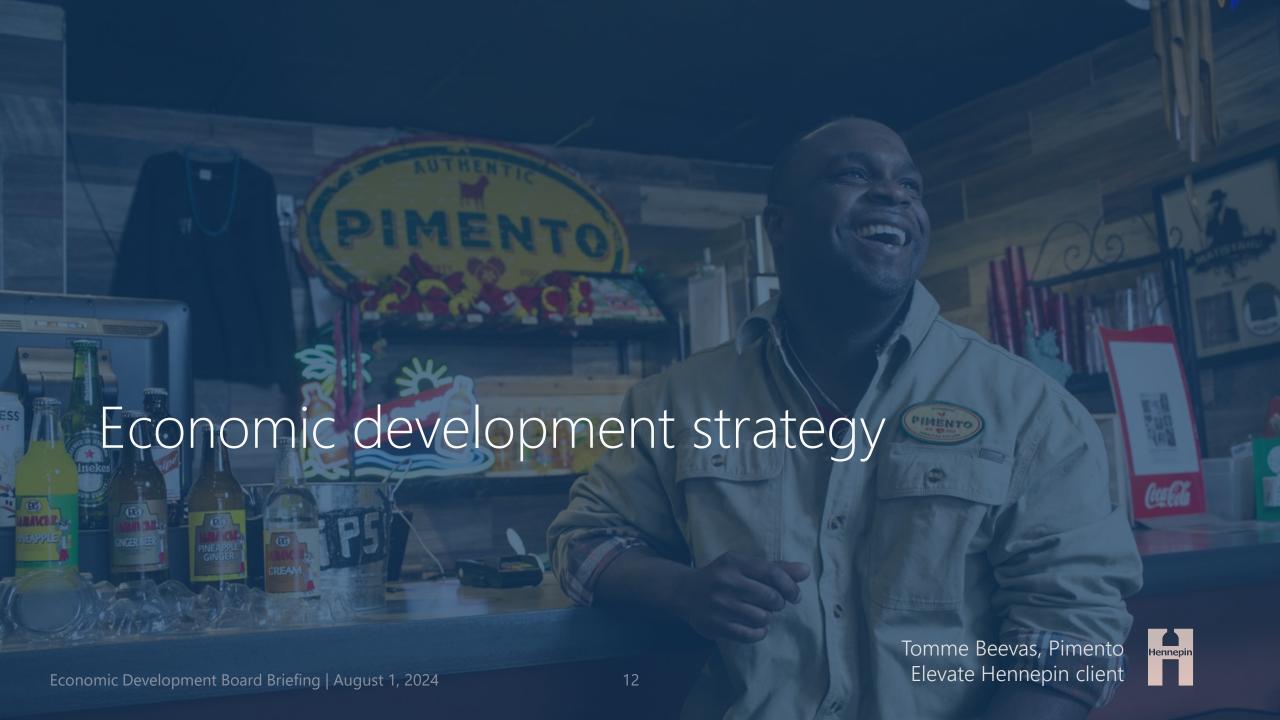




# Focus Communities

- Where residents face the most stresses to health and well-being
- Address disparities at the intersection of race, place, and income
- Dismantle systemic obstacles that limit the access of entrepreneurs and communities of color to networks, capital, and opportunity







#### Core beliefs



#### People first

Lives and livelihoods are at the center of everything we do.



#### **Entrepreneur-focus**

Entrepreneurship is a key driver of economic growth and innovation, and an important pathway to wealth creation.



#### **Equity**

We believe that economic growth will only occur with full economic inclusion of historically excluded people and places.















## Why entrepreneurs?

- New businesses account for a significant portion of net new job creation
- Small businesses create resilient economies
- Local businesses do better at retaining employees, and help create places that attract and retain talent
- Small firms pay higher average wages



Strategic work to drive economic growth and tackle disparities



#### **Best-in-nation resources**

Provide unparalleled resources to develop entrepreneurs, support business creation, and help businesses grow and thrive.



#### **Inclusive access**

Provide inclusive access to resources, networks, and capital through effective outreach and communications.



#### Investment in focus communities

Advance opportunity, prosperity, and a sustainable quality of life in focus communities across Hennepin County.





#### Elevate Hennepin's Advisor Network



"It is not an exaggeration that Elevate Hennepin advising is changing lives!" Kathy Hanson, Backpocket Strategy

Elevate Hennepin, provided by Hennepin County, provides no-cost consulting from local experts in these areas:

- Access to capital
- Certification
- Financial management
- Human resources
- Legal
- Marketing
- Strategic planning
- Technology





### Elevate Hennepin 1:1 impacts to-date



2,912 businesses served



35,543 consulting hours



608 jobs created





Financing \$28.4 million

65%

to entrepreneurs of color

New businesses 186

73%

by entrepreneurs of color





Established

Second stage (10-99 employees)



Early growth (1-9 employees)



ELEVATE HENNEPIN **TALENT** 

Early stage



Startup



E.Merdjing





### Cohort program impacts to-date



213

graduates of CEO growth series since inception



5,208

full-time employees





### Elevate Hennepin capital strategy

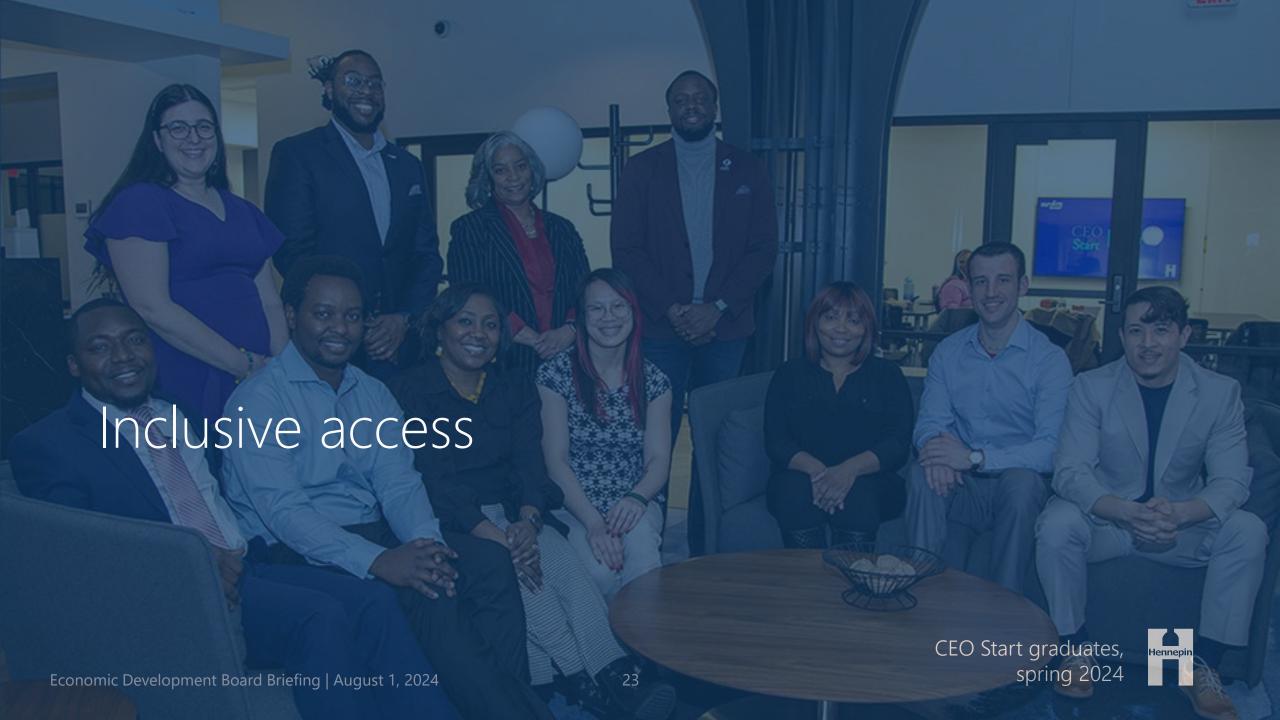


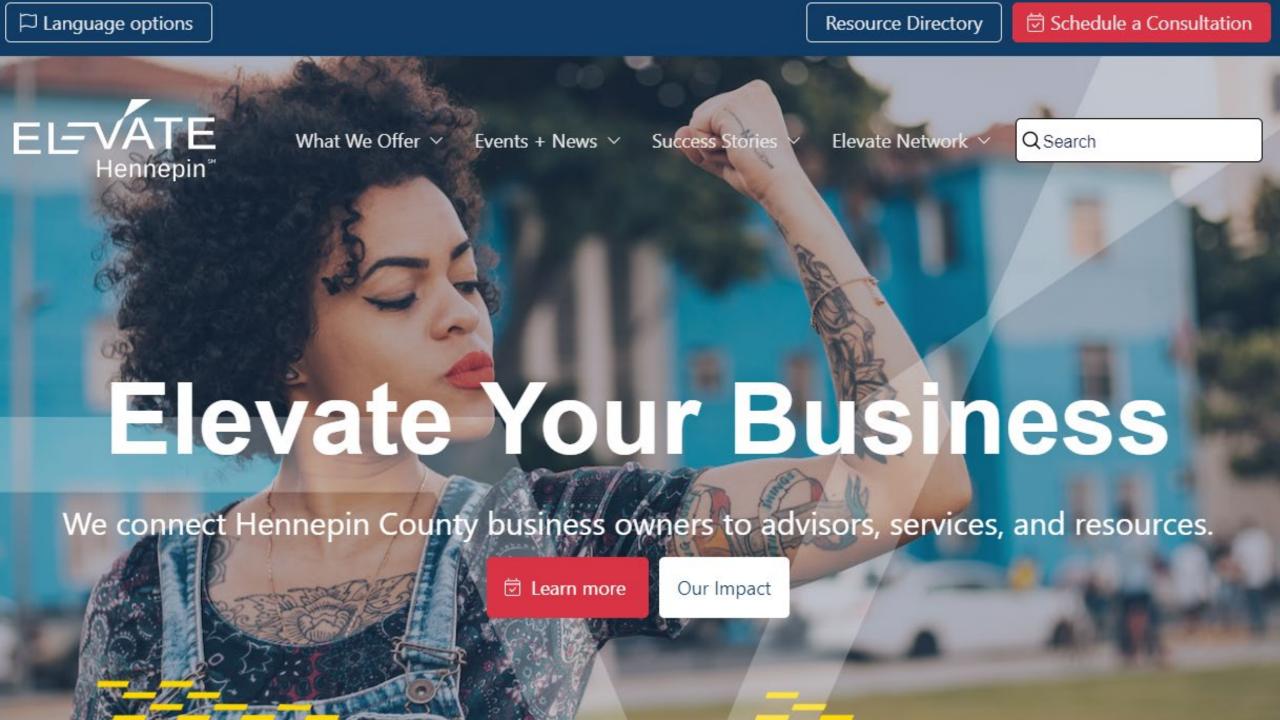


Elevate Hennepin Capital Fund
Equitable access to capital from startup to second stage



Elevate Hennepin Ownership Fund
Pathway for small businesses to own their space





#### Visual Overview

A diverse array of materials and messaging, unified with common colors and visual themes



Building your business can be a balancing act, but it doesn't have to be a solo endeavor.

#### Business consulting

Up to 25 hours of one-on-one consulting and advising from each expert advisor across



pin.org

ere

ur

228

HOURS PER EXPERT

Create.



Tools to help Hennepin County businesses of all backgrounds start, grow, and thrive.

One-on-one services from experts in legal support, marketing, book-keeping, loan tence, grant navigation, and more.

Elevate Hennepin's professional consultants and

#### Services

Peer-to-peer roundtable: Ongoing facilitated

strategies to address the





Elevate your small business

Trusted advisors are available

EL-VATE



securces are ready to help you plan, get organized, tell you Economic Development Board Briefing | August 1, 2024 brary of trusted resources are ready to help you

Elevate your business at ElevateHennepin.org





# Business navigation

715

Business navigation sessions thru Q1 2024

1,504

Projected reach by end of 2024



#### Our reach



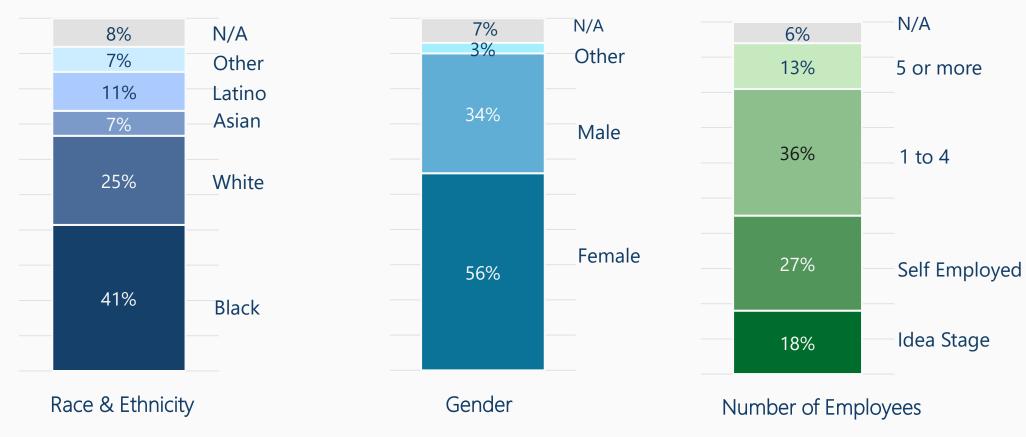








### Elevate Hennepin client demographics

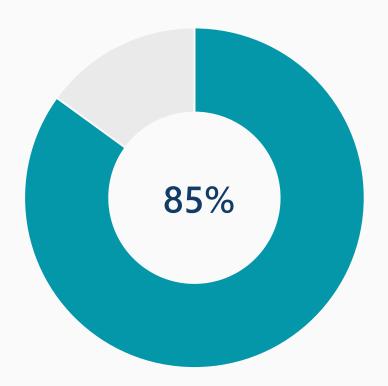






### Elevate Hennepin client experience

"My advisor has helped me take steps toward my business goals"



"My advisor was thoughtful and experienced. I appreciated his sense of the market and how to make a greater impact."

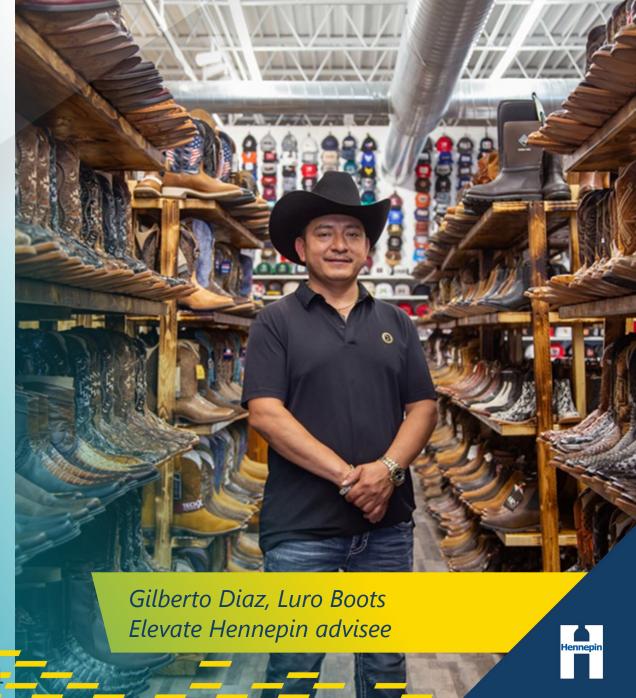
My advisor "helped me to clarify my why and my target audience. He help me to truly understand why I'm doing what I'm doing and who am I doing this for. He brought my passion into focus."

"I have recommended several of my peers to her and they are just as beyond satisfied as I am with developing a strategy around time, money and energy."



#### Luro Boots

"The advisors help you answer all those big questions and make it way easier for owners in a very professional way. I'm so impressed and thankful."





#### Junita's Jar

"We continue to grow because Hennepin County's Elevate Hennepin program believes in entrepreneurs like myself and allocates funds to support us, lift us, and raise us so we grow this vibrant economy."







# Diversity Institute

"I heard about this program, and I was really excited about it because I've tried to do this certification many times and it's so hard. I felt like this program really gave me exactly what I needed."







### GlueStick

"CEO Start gave me a strong foundation to tackle the fundamental business problems every founder will face. I left the program feeling confident about my goals and the next steps I needed to take to achieve them."





### **Excelsior Candle**

"When I went to [pitch] Walmart, I didn't have to do anything new. My whole story was there, my sales pitch, my products were in there, my contact info, and my financials."

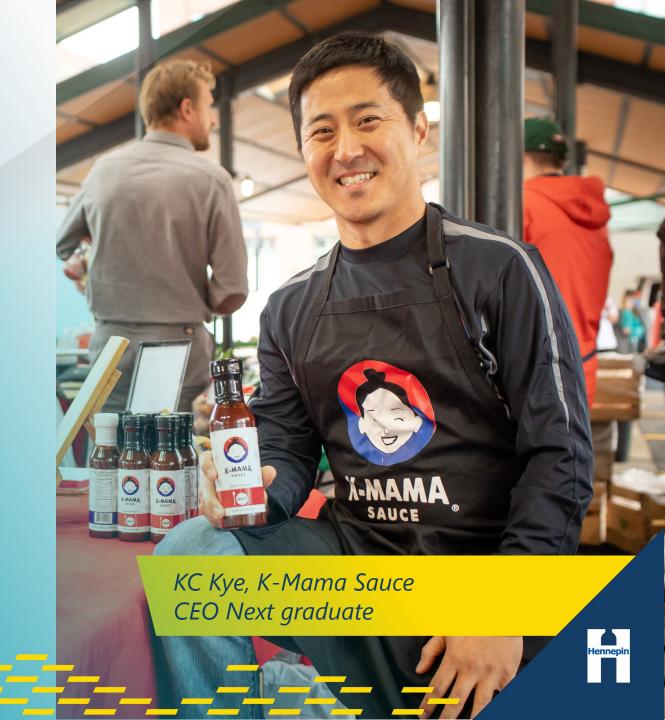






#### K-Mama Sauce

"Think about the resources you already have around you: social, financial, and educational. Also, do everything you can to get into CEO Next."



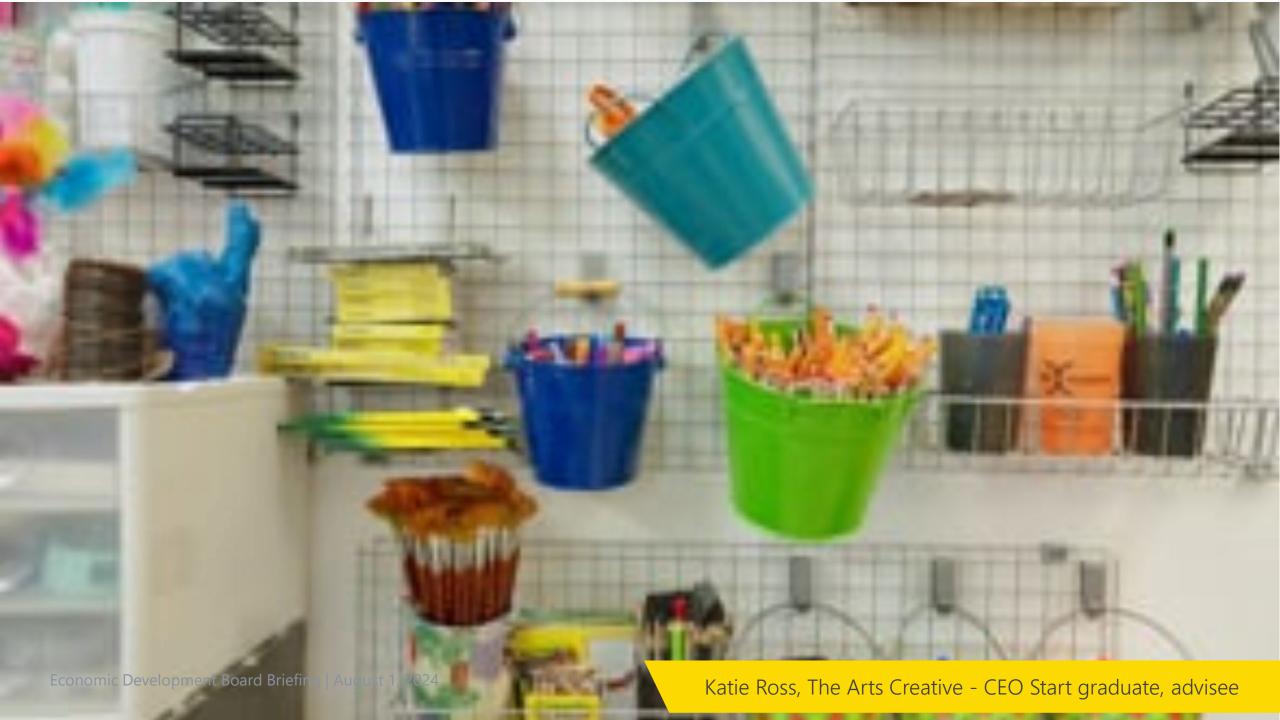


#### **TALENT**

### Noor Companies

"Hennepin County is innovating and leading the way to equitable and diverse investment... It is long term investment that will reap long term returns on our county."

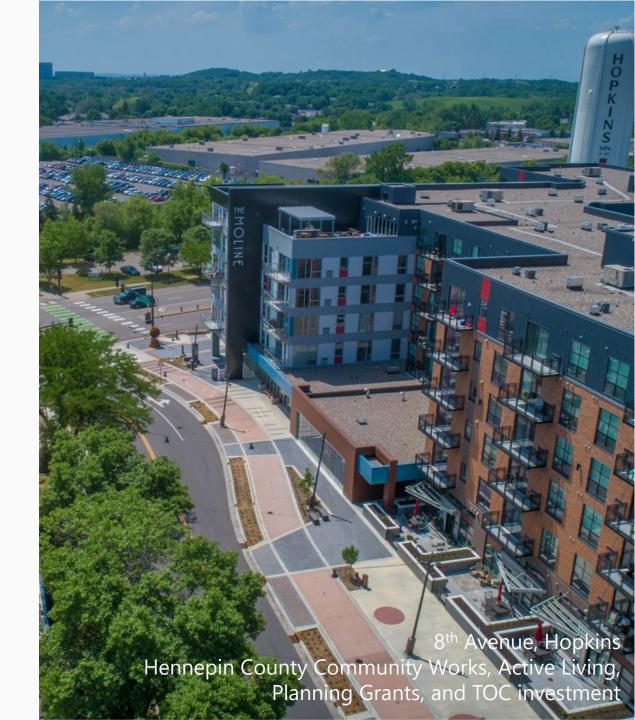






### Why place matters

- Compact, walkable communities are more economically productive and resilient
- Living where walking, biking, and transit are easy options reduces housing + transportation costs, vehicle miles traveled, and improves public health
- Compact development preserves natural areas and agricultural land



# Strategic investments in communities

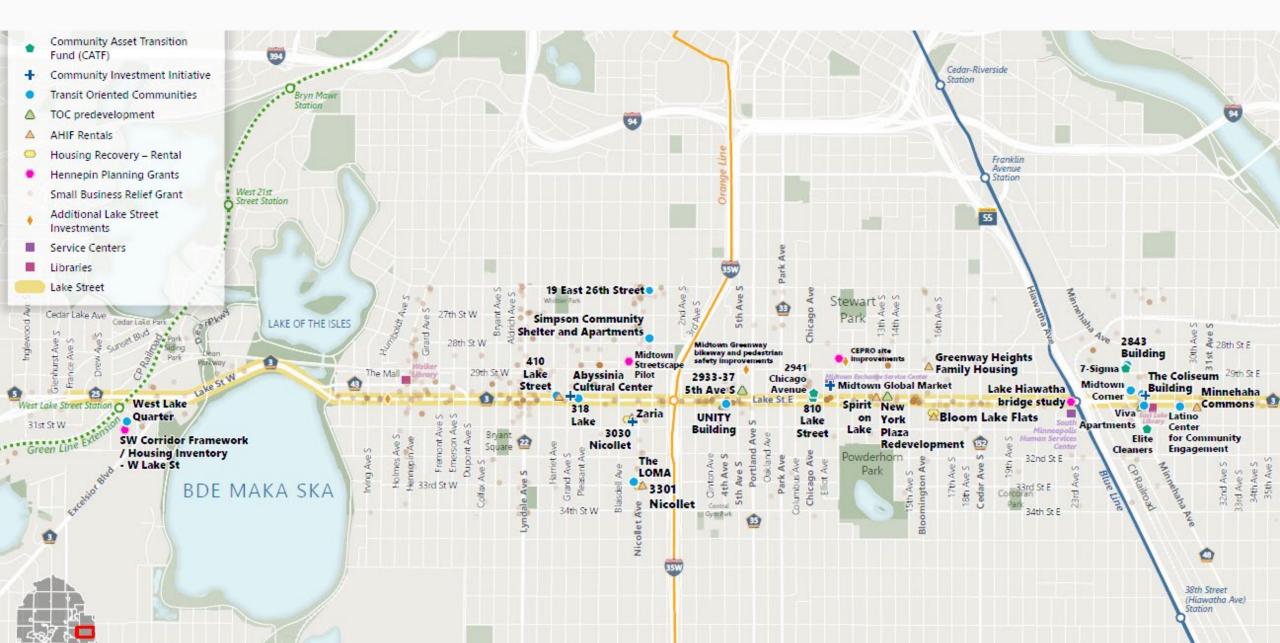
- Advance spaces and places driven by and located in communities historically excluded
- Support emerging developers and owners
- Invest capital in transformative projects



Viva Project, 2709 Lake St, Minneapolis William Delgado, developer, in collaboration with Redesign Hennepin County TOC investment, 2024



#### Lake Street revitalization



### Community investment 2023 impacts



11 community-driven projects



91% in focus communities



\$218 million

investment in focus communities





#### By 2030 we can...

- Reach 20,000 businesses through our newsletters
- Assist 8,500 businesses, impacting 25,000 livelihoods
- Help 1,150 new businesses owned by people of color launch
- Facilitate \$110 million in financing to 620 businesses
- Create 3,500 jobs
- Invest in 200 transformative, community-supported redevelopment projects
- Complete 158 projects that advance sustainable development patterns, stronger business districts, and more walkable, healthy communities



# Discussion and questions

