

HENNEPIN COUNTY
MINNESOTA

2020 Budget



HENNEPIN COUNTY
MINNESOTA

2020 BUDGET

As approved on December 12, 2019 by the

**Hennepin County Board of
Commissioners**

Vice-Chair: Mike Opat, 1st District

Irene Fernando, 2nd District

Chair: Marion Greene, 3rd District

Angela Conley, 4th District

Debbie Goettel, 5th District

Jan Callison, 6th District

Jeff Johnson, 7th District

Hennepin County Administrator

David J. Hough

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HENNEPIN COUNTY

MINNESOTA

January 2, 2020

Honorable Board of County Commissioners:

I am pleased to present the approved 2020 Hennepin County Budget. This budget sets policy for both the near term and for years to come. It also sustains the tremendous work Hennepin County does each day and provides a path forward for all county residents.

The 2020 Hennepin County budget totals \$2.4 billion dollars, with a net property tax levy of \$868,958,906 dollars, or an increase of 4.75 percent compared to last year. We are confident this demonstrates our commitment to our mission and goals.

The operating portion of this budget totals \$2 billion dollars, an increase of \$66 million dollars from the adjusted 2019 budget. The capital portion of the 2020 budget totals \$462 million dollars, a decrease of \$17 million or 3.5 percent over the adjusted 2019 amount.

The 2020 budget includes funding for 8,462 full-time equivalent employees, an increase of 53 from the adjusted 2019 number.

The budget demonstrates continued investment in the services and infrastructure that serve all residents. It reflects our commitment to solid fiscal stewardship and responsibility that remain evident in almost four decades of AAA bond ratings. It strengthens our commitment to our mission, vision and values. Most importantly, this budget provides the needed support for the county's overarching vision to reduce disparities that impact too many residents in the domain areas of education, employment, income, housing, health, transportation and criminal justice. Disparity reduction is at the heart of everything we do and is focused on proactive strategies to create opportunity.

Hennepin County is an organization that balances the needs of our community with fiscal stewardship. I want to express my appreciation and gratitude to our employees who serve our residents with commitment and compassion and make Hennepin County a great place to work and live.

Hennepin County Administration

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Finally, I want to thank you, the Hennepin County Board of Commissioners, for your leadership, vision and support.

Respectfully submitted,



David J. Hough
County Administrator



The 2020 Hennepin County Budget Process

Preparation of the annual budget begins eleven months prior to the start of the fiscal/calendar year with the distribution in February of the Capital budget and the five-year Capital Improvement Program (CIP) instructions to departments. In April, the Office of Budget and Finance (OBF) distributes the operating budget instructions. These instructions provide parameters and guidelines from county administration to departments in the preparation of their 2020 operating and capital budget submissions. The calendar on page 6 identifies key stages in the formulation of the operating and capital budgets.

For 2020, the operating budget guidelines directed departments to submit a budget request that required no more than 101.5 percent of each department's 2019 adjusted property tax requirement and to prepare a prioritized reduction schedule that reduced the department's property tax requirement by 1.5 percent from the requested level.

Personnel remain a significant driver of budget expenses. Departments were asked to closely manage their employee complement by reevaluating staffing strategies when a position becomes vacant. Considerations included redeployment of current staff, program or process restructuring/right sizing and collaboration/coordination with other departments or partners. Assistant County Administrator approval was required to fill vacancies and request new or extend limited duration employees.

Additional issues for department consideration as they developed their 2020 budget request included:

- Federal and state government funding levels are uncertain
- Limited ability to raise property taxes and other revenues
- Transformational change in how we do business is needed to respond to changing demographics that require different and/or additional services
- Innovative, collaborative partnerships and shared service opportunities must be developed
- Contracted service needs should be reassessed
- Requests for new positions are not recommended
- Strategies and activities toward achieving the county goal of reducing disparities in the seven domains (education, employment, health, housing, income, justice and transportation) should influence budget requests.
- Hennepin County core values – continuous improvement, customer services, diversity and inclusion, employee engagement and workforce development should support department decisions.

Departments submitted budget requests to the Office of Budget and Finance on June 28, 2019. During July and August, department staff met with County Administration and the Office of Budget and Finance to clarify and resolve areas of concern. In preparation for the county administrator's 2020 budget recommendation, a budget briefing was held on August 29. This briefing provided the county board with overall financial information and a format to discuss the challenges and opportunities considered in the developing the proposed 2020 budget.

On September 17, 2019, the county administrator presented a proposed budget within the context of the current state of the economy, the county board's mission and vision statements and the organization's core values.

"Truth-in-Taxation" statutes established in 1989 by the State of Minnesota require that a proposed budget and maximum tax levy be approved by September 30th of every year. On September 24, the county administrator recommended to the Hennepin County Board of Commissioners a maximum levy of \$869 million; a 4.75 percent increase over the adjusted 2019 budget. The county board approved the 4.75 percent maximum levy.

During late September through November, the county board held a series of public hearings in which Hennepin County citizens, contracted service providers, taxpayers and clients were given the opportunity to testify on the proposed budget.

The "Truth-in-Taxation" statutes require that the county send out proposed property tax notices to all taxpayers in November based on the maximum proposed levy set by the county board in September. In addition, the statutes require the county to hold a public meeting where the proposed budget and levy are discussed. This meeting must occur after November 24 at 6:00 PM or later. The time and place of this hearing must be announced during the meeting where the preliminary levy is adopted and subsequently published in the minutes of that meeting and included with the parcel-specific notices sent to taxpayers.

The county board held its public meeting at 6:00 p.m. on December 3, 2019. On December 12, the county board adopted the 2020 budget by resolution, authorizing appropriations and establishing staffing complements for county departments.

The final approved property tax levy for 2020 is \$869 million, 4.75 percent or \$39.4 million more than the 2019 levy.

Other Governmental Unit Budgets

In conjunction with the Hennepin County budget process, other governmental units associated with the county also create budgets during the same time period.

The Hennepin County Regional Railroad Authority (HCRRA) was established to plan, design and implement rail transit in Hennepin County. The final approved HCRRA 2020 budget is \$40,190,476, with a property tax levy of \$30,000,000.

The Hennepin County Housing and Redevelopment Authority (HCHRA) was established to serve the housing, economic development and redevelopment needs of the citizens of Hennepin County and its municipalities. The final approved HCHRA 2020 budget is \$22,516,355, with a property tax levy of \$16,455,995.

Hennepin Healthcare System, Inc. is a public subsidiary corporation of the county which does business under the name Hennepin Healthcare (HHC). Although the HHC budget is not included in the county budget, except for large capital investments, Minnesota Statutes section 383B.908 subd. 5 requires the county board to approve their annual budget. The approved HHC 2020 operating budget is \$1,096,084,000.

2019 Fiscal Year	2020 Operating Budget	2020 - 2024 Capital Improvement Program (CIP)	Related Activities
January			2019 Fiscal Year begins
February		2020 - 2024 CIP instructions distributed	
March		Departmental preliminary capital project requests submitted to Facility Services or Public Works Administration	Recap of FY 2018 Financials Completed & Distributed
April	2020 Operating Budget instructions & targets distributed		
May	Departments develop 2020 budget requests consistent with property tax targets and other budget guidelines	Capital project descriptions & cost estimates returned to departments; departments finalize capital project requests; and departments meet with County Administration regarding CIP as required	
June			
July	2020 department budget requests due to Office of Budget and Finance (OBF)		
	County Administration and OBF review and discuss budget requests with departments	Capital Budgeting Task Force (CBTF) meets with departments to review 2020 - 2024 project requests	2nd Quarter 2019 Financials/Year-end Projections Completed & Distributed
August			
September	County Board Briefing on 2020 budget & tax levy; County Administrator presents Proposed 2020 Budget; and County Board adopts maximum proposed property tax levy for 2020	County Administrator finalizes the proposed 2020 Capital Budget; CBTF finalizes its recommended 2020 - 2024 CIP	
October	Beginning in late September, the County Board holds a series of public hearings to review and discuss proposed 2020 operating and capital budgets, and proposed fee schedule revisions		
	Truth-in-Taxation notices mailed to all property owners		3rd Quarter 2019 Financials/Year-end Projections Completed & Distributed
November	The County Board holds a public meeting for budget and levy discussion; and holds public hearings to consider amendments to the proposed 2020 operating and capital budgets.		
December	County Board approves a final 2020 property tax levy and adopts a 2020 Operating and Capital Budget; and OBF finalizes property tax levy certifications and reporting to State agencies.		2019 Fiscal Year ends

Budget/Financial Planning Processes

The annual budget process incorporates several short and long-term planning processes.

- The foundation of the annual budget is the five overarching goals first established by the county board in 1999, found on page III-2 of this document.
- The five-year Capital Improvement Program (CIP), which includes the 2020 Capital Budget as the first year of the program, is another example of an annual planning process that the county conducts. The CIP is reviewed and amended each year with the assistance of the Capital Budgeting Task Force (CBTF), an 11-member advisory committee of citizens appointed by the Hennepin County Board of Commissioners. Specific details of the county's capital projects and the CBTF's Report are contained within a separate document: **2020 Capital Budget and 2020-2024 Capital Improvement Program**.
- The Office of Budget and Finance prepares interim financial reports at the fund and departmental level to increase participation and accountability throughout the organization. These reports provide the county board and county administrator critical financial information needed for sound fiscal management as the year progresses.
- The county's APEX system, incorporates financial, human resources and procurement data into a single integrated system. The system allows county employees to track processes, query data and run reports on an on-going basis. The budget module of the APEX system incorporates both the annual operating budget and the five-year Capital Improvement Program and is used throughout the planning process to create budget versions culminating in county board consideration and adoption of the final budget.
- To simplify access to financial and budgetary information, interactive revenue and expense data is available at the county's home page www.hennepin.us/your-government. The website includes four years of information and presents the county's revenues and expenditures. Users can view the data by county program or department with various levels of detail available.
- In addition to these formalized planning processes, the county has incorporated several other short-term or ad-hoc planning groups to study and make recommendations on a variety of discussion issues.

The 2020 Hennepin County Property Tax Process

Tax Base

Minnesota's property tax system is generally considered to be one of the most complex in the country. The tax base starts with Estimated Market Value, which is set by county or local assessors. The amount of value that is actually used in computing taxes is Taxable Market Value. Differences between the two are the result of specific market value exclusions adopted by the state legislature, such as the exclusion for qualifying disabled veterans and the homestead market value exclusion.

Property taxes in Minnesota are ultimately based on a local jurisdiction's Net Tax Capacity or tax base. The tax capacity of an individual property is determined by multiplying the property's taxable market value by the relevant class rate(s). The use of a particular property determines which class rate is applied. For example, a property with a primary use as residential has a lower class rate than a property that has a primarily commercial or industrial use. These rates are set in statute and are uniform throughout the state.

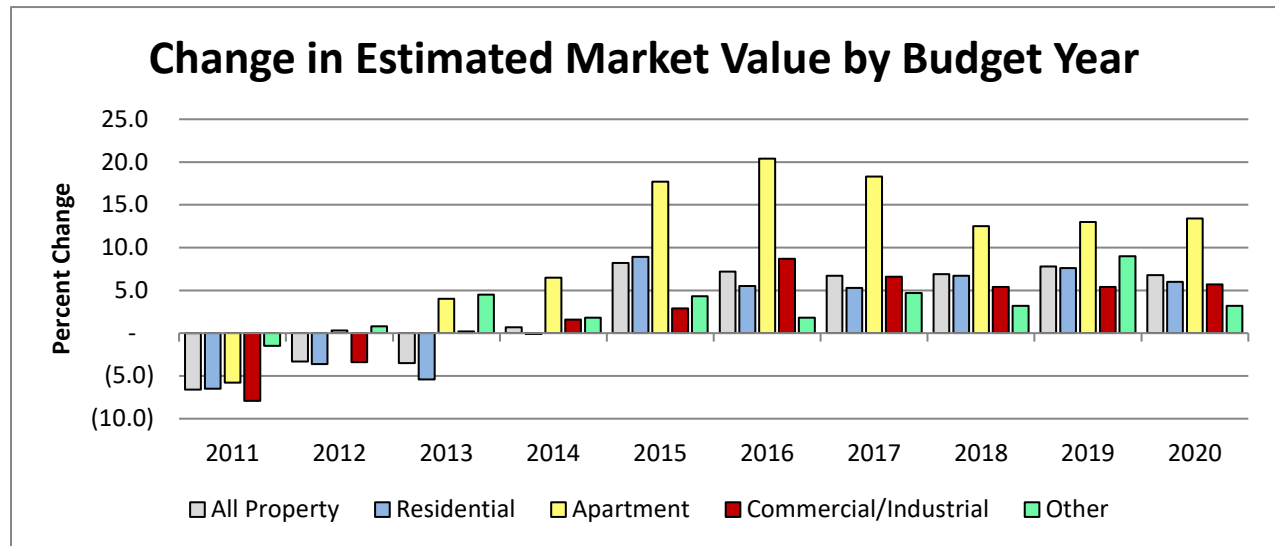
Estimated Market Value

Estimated Market Value (EMV) represents the estimated selling price of a property, given a willing buyer and seller. In the assessment year 2019, for taxes payable in 2020, Hennepin County's total EMV was \$189.2 billion, an increase of \$12.0 billion, or 6.8 percent from taxes payable in 2019. In Minneapolis, property values increased by \$3.7 billion, or 7.1 percent. Suburban property values rose by \$8.3 billion, or 6.6 percent.

Residential values in suburban Hennepin rose 6.1 percent. The City of Minneapolis saw an increase in value for residential properties of about 5.7 percent. Residential properties comprise 67.9 percent of all property value in the county.

Suburban properties account for 70.2 percent of Hennepin County's estimated market value with the remaining 29.8 percent in the City of Minneapolis. Residential property accounts for the majority of the property value in both Minneapolis (59.1 percent) and suburban Hennepin County (71.6 percent).

Apartments comprise 11.5 percent of Hennepin County's total EMV and are less prevalent in the suburbs where they are 8.5 percent of the total EMV compared to Minneapolis where they are 18.5 percent of total EMV. There is also a larger percentage of commercial and industrial property value in Minneapolis (19.2 percent of EMV) than in suburban areas (18.2 percent of EMV).



Tax Capacity

Tax capacity is the county’s tax base, after the state-determined tax classification rates are applied to taxable market value. Tax capacity acts as one of the major determinants of tax incidence, a measure of which properties bear the burden of the property tax levy. For example, residential properties valued under \$500,000 convert to tax capacity at a rate of 1.0 percent of EMV, while commercial properties convert at a rate of 2.0 percent of EMV in excess of \$150,000. This shifts the distribution of the tax burden between property types. On a countywide basis, residential property makes up 67.9 percent of the EMV, but after the conversion to (unadjusted) tax capacity, residential properties comprise 47.5 percent of tax capacity. Similarly, commercial/industrial property represents 19.2 percent of the countywide EMV, but the tax capacity of those commercial/industrial properties accounts for 33.5 percent of the county’s tax base.

There are two state programs which further shift the tax burden between property types and are set by jurisdictions other than Hennepin County. They are the Metropolitan Fiscal Disparities Program and Tax Increment Financing.

- The Metropolitan Fiscal Disparities Program was created by the state legislature and shares the growth in the commercial/industrial tax base between municipalities in the seven-county metropolitan area. In 2020, approximately \$32.7 million in taxes paid by Hennepin County taxpayers will be used to support services in other counties.
- Tax Increment Financing (TIF) districts, which are established by city governments, exclude portions of the tax base to finance redevelopment efforts. In 2020, approximately \$49.2 million in taxes will be used to pay for improvements in TIF districts located throughout the county and unavailable to support county and school programs. These programs increase the tax burden on all other properties. After adjusting for the fiscal disparities contribution and TIF, the tax burden shifts back onto residential, apartment and other properties.

Property % of Total	Estimated Market Value	Tax Capacity	Net Tax Capacity
Residential	68.5%	55.6%	60.8%
Commerical/Industrial	20.2%	32.7%	26.4%
Apartment	9.8%	9.6%	10.5%
Other/Personal	1.5%	2.1%	2.3%
Total:	100%	100%	100%

Tax capacity is adjusted for fiscal disparities and TIF to get the net tax capacity. The property tax levy is divided by the net tax capacity of all real and personal property in the county to determine the tax capacity rate. That rate then will be applied against the adjusted tax capacity of real and personal property in Hennepin County. For taxes payable in 2020, the total adjusted tax capacity of taxable property in Hennepin County is estimated to be \$2.1 billion, a 6.9 percent increase from taxes payable in 2019.

Residential property tax bills are impacted by 2011 legislation that created the Homestead Market Value Exclusion Program. The exclusion provides that for a home valued at \$76,000, 40 percent of the home's market value is excluded from its value for property tax calculations. The amount of value excluded decreases as the value of a home increases, with homes valued over \$413,800 receiving no exclusion.

Tax Levy Process

The process for establishing and certifying the property tax levy is prescribed by Minnesota Statutes, Section 275.065. For taxes payable in 2020, local governments were required to adopt a maximum property tax levy by September 30, 2019, and to send out proposed property tax notices between the 10th and 24th of November. Local governments were also required to hold a meeting after 6:00 p.m. where the public was allowed to speak, and the 2020 budget and levy were discussed. The final 2020 tax levy had to be adopted and certified to the County Auditor by December 30, 2019. Hennepin County met all of the statutory requirements for establishing the 2020 Property Tax Levy.

After the county has determined its property tax requirements for the budget year, the budget requirement is increased by a factor to compensate for delinquent and uncollectible taxes and refunds of prior year taxes. The collection factor for 2020 is 98.5 percent and therefore, an additional 1.5 percent is applied to the property tax requirement of county funds (except in the case of debt service funds where the collection factor is regulated by law) to produce the amount of property tax to be levied.

2020 BUDGET

COMPUTATION OF LEVIES BY FUND

FUND	TOTAL BUDGET	INCOME FROM OTHER SOURCES	PROPERTY TAX REQUIREMENT	COLLECTION RATE	GROSS PROPERTY TAX LEVY
County Revenue	\$719,025,875	\$299,364,895	\$419,660,980	98.5%	\$426,051,757
Human Services	649,655,716	347,362,607	302,293,109	98.5%	306,896,557
Hennepin Health	239,569,605	239,569,605	0	0.0%	0
Transportation Sales Tax	25,000,000	25,000,000	0	0.0%	0
Solid Waste Enterprise Fund	79,136,702	79,136,702	0	0.0%	0
Library	90,919,680	13,702,850	77,216,830	98.5%	78,392,721
Glen Lake Golf Course	1,086,592	1,086,592	0	0.0%	0
Radio Communications	<u>4,232,414</u>	<u>4,232,414</u>	0	0.0%	0
Total Operating	<u>\$1,808,626,584</u>	<u>\$1,009,455,665</u>	<u>\$799,170,919</u>		<u>\$811,341,035</u>
Debt Retirement - Countywide	162,314,268	72,649,289	89,664,979	100.0%	89,664,979
Debt Retirement - Suburban	735,021	0	735,021	100.0%	735,021
Ballpark Sales Tax Revenue	2,505,000	2,505,000	0	0.0%	0
Capital Improvements	<u>462,061,164</u>	<u>459,057,164</u>	<u>3,004,000</u>	98.5%	3,049,746
Total Non-Operating	<u>\$627,615,453</u>	<u>\$534,211,453</u>	<u>\$93,404,000</u>		<u>\$93,449,746</u>
GRAND TOTAL	<u>\$2,436,242,037</u>	<u>\$1,543,667,118</u>	<u>\$892,574,919</u>		<u>\$904,790,781</u>
Less County Program Aid			<u>(35,831,875)</u>		<u>(35,831,875)</u>
County Property Tax Levy			<u>\$856,743,044</u>		<u>\$868,958,906</u>

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2020 BUDGET

TAX CAPACITY TAX CAPACITY RATES

	2018 Actual	2019 Budget	2020 Budget
ESTIMATED MARKET VALUE			
Minneapolis	\$47,961,661,800	\$52,725,405,700	\$56,446,632,900
Suburban	<u>116,899,537,900</u>	<u>124,441,323,900</u>	<u>132,713,177,149</u>
TOTAL ESTIMATED MARKET VALUE	<u>\$164,861,199,700</u>	<u>\$177,166,729,600</u>	<u>\$189,159,810,049</u>
NET TAX CAPACITY			
Minneapolis	\$532,920,310	\$586,430,142	\$626,128,153
Suburban	<u>1,302,589,593</u>	<u>1,392,585,198</u>	<u>1,489,658,319</u>
TOTAL NET TAX CAPACITY	<u>\$1,835,509,903</u>	<u>\$1,979,015,340</u>	<u>\$2,115,786,472</u>
TAX CAPACITY RATE (OPERATING)	Taxes Payable 2018	Taxes Payable 2019	Taxes Payable 2020
County Revenue	19.857%	19.640%	19.310%
Human Services	13.947%	13.770%	13.717%
Library	<u>3.818%</u>	<u>3.675%</u>	<u>3.565%</u>
OPERATING RATE SUBTOTAL	37.622%	37.085%	36.592%
Countywide Debt Retirement	4.878%	4.523%	4.231%
Capital Improvements	<u>0.268%</u>	<u>0.198%</u>	<u>0.144%</u>
TOTAL TAX CAPACITY RATE: Minneapolis	42.768%	41.806%	40.967%
Suburban Debt Retirement	0.040%	0.055%	0.050%
TOTAL TAX CAPACITY RATE: Suburban Hennepin	42.808%	41.861%	41.017%

Tax capacity and tax capacity rates shown are prior to final determination of tax capacity and disparity reduction aid.
The rates also reflect initial contributions and distributions of the fiscal disparities program.

2020 BUDGET

2020 Expenditures and Revenues

By Fund

(Page 1 of 2)

I. Governmental Funds

	County Revenue	Human Services	Library	Transportation Sales Tax	Ballpark Sales Tax Revenue	Capital Improvement	Debt Retirement	Governmental Subtotals
BUDGET EXPENDITURES								
Public Works	\$80,537,777			\$25,000,000				\$105,537,777
Public Safety	342,468,354							342,468,354
Health	79,043,067							79,043,067
Libraries			90,919,680					90,919,680
Human Services		649,655,716						649,655,716
Operations	216,976,677				2,505,000		163,049,289	382,530,966
Capital Improvements						462,061,164		462,061,164
TOTAL EXPENDITURES	\$719,025,875	\$649,655,716	\$90,919,680	\$25,000,000	\$2,505,000	\$462,061,164	\$163,049,289	\$2,112,216,724
BUDGET REVENUES								
Property Taxes								
Current Collections	\$419,660,980	\$302,293,109	\$77,216,830			\$3,004,000	\$90,400,000	\$892,574,919
Less County Program Aid	(18,949,309)	(13,399,523)	(3,483,043)					(35,831,875)
Net Property Tax Total	400,711,671	288,893,586	73,733,787	0	0	3,004,000	90,400,000	856,743,044
Other Taxes								
Wheelage Tax	20,800,000							20,800,000
Sales and Use Taxes				133,300,000	39,210,961			172,510,961
Other Non-Property Taxes	14,523,567							14,523,567
Net Other Taxes Total	35,323,567			133,300,000	39,210,961	0		207,834,528
Total Taxes	436,035,238	288,893,586	73,733,787	133,300,000	39,210,961	3,004,000	90,400,000	1,064,577,572
Intergovernmental-Federal	21,790,177	182,107,268				20,249,000	1,252,552	225,398,997
Intergovernmental-State								
County Program Aid	18,949,309	13,399,523	3,483,043					35,831,875
Highway Maintenance	19,613,979					28,887,000		48,500,979
Community Corrections	19,393,300							19,393,300
Community Health		2,038,686						2,038,686
Human Services		93,813,004						93,813,004
Public Defender	6,400,000							6,400,000
Other	8,280,397		1,255,000			500,000		10,035,397
Total State	72,636,985	109,251,213	4,738,043	0	0	29,387,000	0	216,013,241
Intergovernmental-Local	3,692,226	2,844,000				10,956,500	1,018,269	18,510,995
Total Intergovernmental	98,119,388	294,202,481	4,738,043	0	0	60,592,500	2,270,821	459,923,233
Fees for Services	62,048,277	56,656,008	1,018,500					119,722,785
Fines and Forfeitures	201,000		600,350					801,350
Other Revenue								
Investment Earnings	13,798,870		70,000					13,868,870
Licenses and Permits	7,388,916	2,128,500						9,517,416
Bond Proceeds						273,100,000		273,100,000
Indirect Cost Allocation	27,803,734							27,803,734
Transfers (To)/From Other Funds				(149,615,664)		125,190,664	59,569,168	35,144,168
Miscellaneous	41,620,452	1,775,000	4,359,000		(35,978,000)	174,000	10,809,300	22,759,752
Total Other Revenue	90,611,972	3,903,500	4,429,000	(149,615,664)	(35,978,000)	398,464,664	70,378,468	382,193,940
Total Current Revenue	687,015,875	643,655,575	84,519,680	(16,315,664)	3,232,961	462,061,164	163,049,289	2,027,218,880
Fund Balance / Assets								
Decrease / (Increase)	32,010,000	6,000,141	6,400,000	41,315,664	(727,961)			84,997,844
Total Revenue	\$719,025,875	\$649,655,716	\$90,919,680	\$25,000,000	\$2,505,000	\$462,061,164	\$163,049,289	\$2,112,216,724

2020 BUDGET

2020 Expenditures and Revenues By Fund (Page 2 of 2)

II. Enterprise Funds

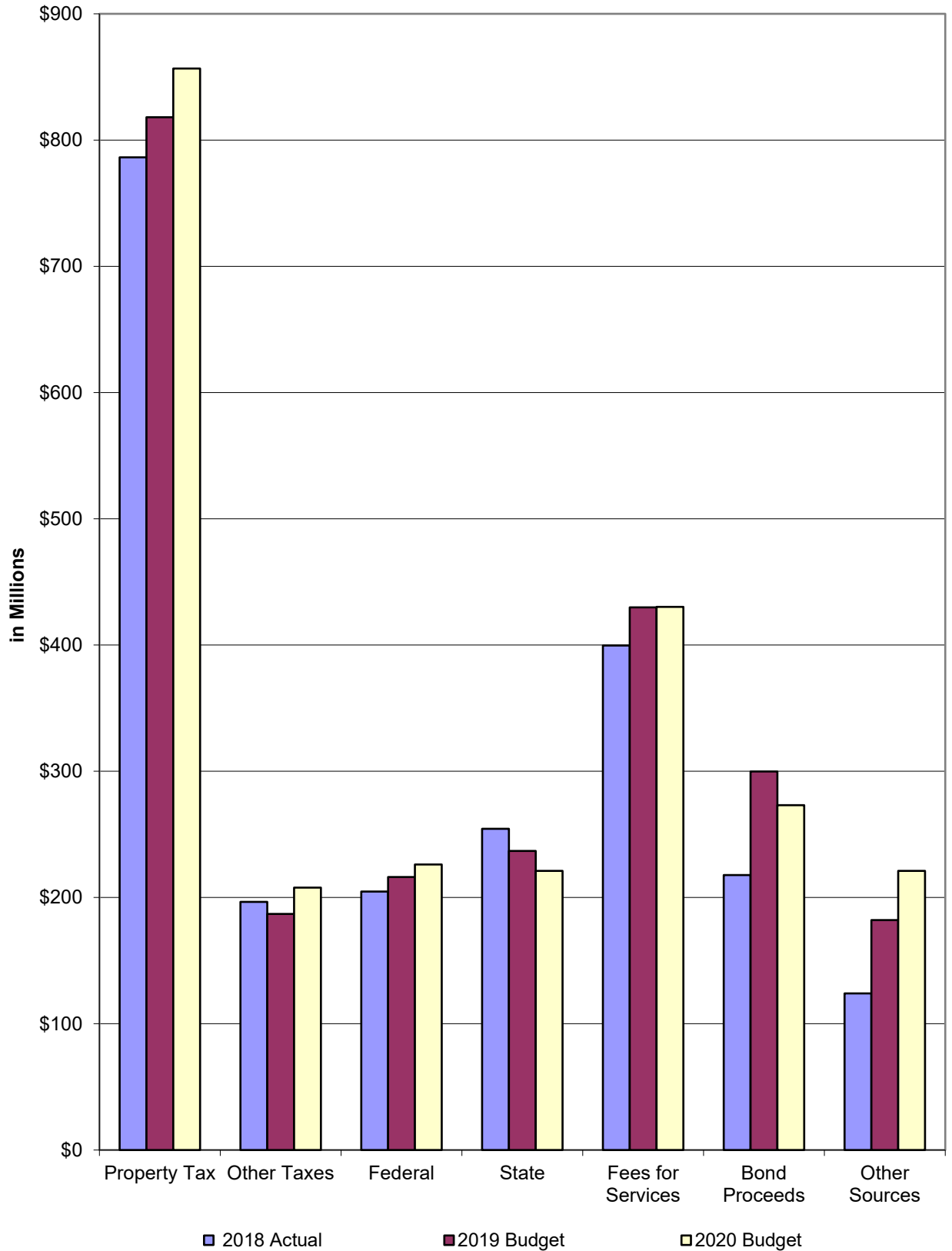
	Hennepin Health	Solid Waste Enterprise	Radio Comm.	Glen Lake Golf Course	Governmental & Enterprise Totals
BUDGET EXPENDITURES:					
Public Works		\$79,136,702		\$1,086,592	\$185,761,071
Public Safety			\$4,232,414		346,700,768
Health	\$239,569,605				318,612,672
Libraries					90,919,680
Human Services					649,655,716
Operations					382,530,966
Capital Improvements					462,061,164
TOTAL EXPENDITURES	\$239,569,605	\$79,136,702	\$4,232,414	\$1,086,592	\$2,436,242,037
BUDGET REVENUES					
Property Taxes					
Current Collections					\$892,574,919
Less County Program Aid					(35,831,875)
Net Property Tax Total	0	0	0	0	856,743,044
Other Taxes					
Wheelage Tax					20,800,000
Sales and Use Taxes					172,510,961
Other Non-Property Taxes					14,523,567
Net Other Taxes Total					207,834,528
Total Taxes	0	0	0	0	1,064,577,572
Intergovernmental-Federal		800,000			226,198,997
Intergovernmental-State					
County Program Aid					35,831,875
Highway Maintenance					48,500,979
Community Corrections					19,393,300
Community Health					2,038,686
Human Services					93,813,004
Public Defender					6,400,000
Other		5,061,703			15,097,100
Total State	0	5,061,703	0	0	221,074,944
Intergovernmental-Local					18,510,995
Total Intergovernmental	0	5,861,703	0	0	465,784,936
Fees for Services	241,030,244	65,465,641	3,933,681		430,152,351
Fines and Forfeitures		15,000			816,350
Other Revenue					
Investment Earnings	525,000	460,000			14,853,870
Licenses and Permits		1,190,000			10,707,416
Bond Proceeds					273,100,000
Indirect Cost Allocation					27,803,734
Transfers (To)/From Other Funds					35,144,168
Miscellaneous		795,079		1,086,592	24,641,423
Total Other Revenue	525,000	2,445,079	0	1,086,592	386,250,611
Total Current Revenue	241,555,244	73,787,423	3,933,681	1,086,592	2,347,581,820
Fund Balance / Assets					
Decrease / (Increase)	(1,985,639)	5,349,279	298,733		88,660,217
Total Revenue	\$239,569,605	\$79,136,702	\$4,232,414	\$1,086,592	\$2,436,242,037

2020 BUDGET

SOURCES OF REVENUE

	2018 ACTUAL	2019 BUDGET	2020 BUDGET
Current Property Tax	\$786,390,960	\$817,993,520	\$856,743,044
Other Taxes	196,599,943	187,095,619	207,834,528
Federal	204,714,961	216,208,580	226,198,997
State	254,479,560	236,838,241	221,074,944
Local	39,337,299	16,450,958	18,510,995
Investment Earnings	19,154,638	16,405,000	14,853,870
Fees for Services	399,610,962	429,854,147	430,152,351
Fines and Forfeitures	1,088,548	851,700	816,350
Licenses and Permits	9,449,152	9,987,200	10,707,416
Bond Proceeds	217,881,410	299,752,600	273,100,000
Other Financing	(8,312,983)	10,764,704	2,617,749
Other Revenue	63,334,735	77,944,427	84,971,576
Subtotal - Current Revenue	<u>2,183,729,185</u>	<u>2,320,146,696</u>	<u>2,347,581,820</u>
Use of Fund Balance	<u>0</u>	<u>49,802,853</u>	<u>88,660,217</u>
TOTAL REVENUES	<u>\$2,183,729,185</u>	<u>\$2,369,949,549</u>	<u>\$2,436,242,037</u>

SOURCES OF REVENUE 2018 - 2020

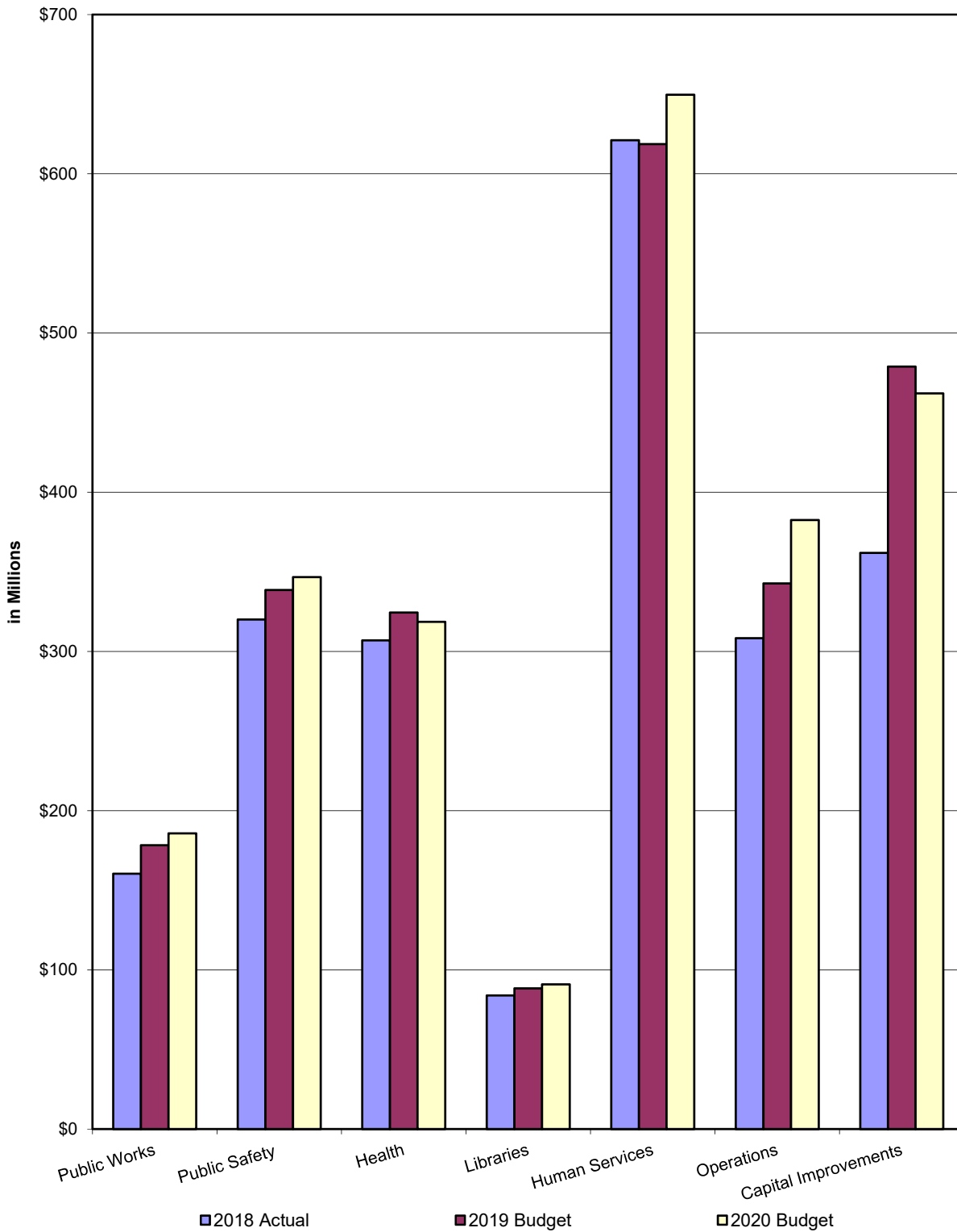


2020 BUDGET

EXPENDITURES AND FTE SUMMARY

MAJOR PROGRAM	2018 ACTUAL		2019 BUDGET		2020 BUDGET	
	ACTUAL	FTE	BUDGET	FTE	BUDGET	FTE
Public Works	\$160,436,951	432.4	\$178,312,525	434.6	\$185,761,071	429.6
Public Safety	320,027,194	2,288.6	338,582,004	2,312.7	346,700,768	2,328.6
Health	306,941,116	413.1	324,436,085	426.2	318,612,672	426.9
Libraries	83,911,208	625.2	88,395,565	611.4	90,919,680	601.6
Human Services	621,038,721	3,477.2	618,618,900	3,210.0	649,655,716	3,216.7
Operations	308,315,357	957.3	342,696,297	997.3	382,530,966	1,040.2
Capital Improvements	361,852,700	0.0	478,908,173	0.0	462,061,164	0.0
Internal Service Funds	<u>0</u>	<u>419.6</u>	<u>0</u>	<u>416.4</u>	<u>0</u>	<u>418.4</u>
Total	<u>\$2,162,523,247</u>	<u>8,613.4</u>	<u>\$2,369,949,549</u>	<u>8,408.6</u>	<u>\$2,436,242,037</u>	<u>8,462.0</u>

EXPENDITURES BY MAJOR PROGRAM 2018 - 2020



PERSONNEL COMPARISON BY DEPARTMENT
 FULL-TIME EQUIVALENTS (FTEs)

PROGRAM / DEPARTMENT	2018 BUDGET	2019 BUDGET	2020 BUDGET	Chg 2019-2020
PUBLIC WORKS				
Public Works Services.....	354.0	356.0	350.0	(6.0)
Environment and Energy.....	78.4	78.6	79.6	1.0
Glen Lake Golf Course.....	0.0	0.0	0.0	0.0
Transportation Sales Tax & Development.....	0.0	0.0	0.0	0.0
TOTAL	<u>432.4</u>	<u>434.6</u>	<u>429.6</u>	<u>(5.0)</u>
PUBLIC SAFETY				
Public Safety Administration & Justice.....	56.5	70.5	84.5	14.0
County Attorney's Office.....	396.0	398.0	407.5	9.5
Court Functions	0.0	0.0	0.0	0.0
Public Defender's Office.....	54.0	41.0	35.8	(5.2)
Sheriff's Office.....	797.0	807.0	810.0	3.0
Dept of Community Corrections & Rehabilitation.	985.1	996.2	990.8	(5.4)
Radio Communications.....	0.0	0.0	0.0	0.0
TOTAL	<u>2,288.6</u>	<u>2,312.7</u>	<u>2,328.6</u>	<u>15.9</u>
HEALTH				
Hennepin Health.....	114.5	128.0	128.0	0.0
NorthPoint Health and Wellness.....	245.6	252.1	251.6	(0.5)
Medical Examiner's Office.....	38.0	41.1	42.3	1.2
Hennepin Uncompensated Care.....	0.0	0.0	0.0	0.0
Health Administration and Support.....	15.0	5.0	5.0	0.0
Sexual Assault Resources Services.....	0.0	0.0	0.0	0.0
TOTAL	<u>413.1</u>	<u>426.2</u>	<u>426.9</u>	<u>0.7</u>
LIBRARIES				
Public Library.....	619.2	605.4	595.6	(9.8)
Law Library.....	6.0	6.0	6.0	0.0
TOTAL	<u>625.2</u>	<u>611.4</u>	<u>601.6</u>	<u>(9.8)</u>
HUMAN SERVICES				
TOTAL	<u>3,477.2</u>	<u>3,210.0</u>	<u>3,216.7</u>	<u>6.7</u>
OPERATIONS				
Commissioners.....	25.0	25.0	25.0	0.0
County Administration.....	16.0	17.0	17.0	0.0
Office of Budget and Finance.....	80.1	82.1	83.1	1.0
Facility Services.....	261.0	267.0	267.5	0.5
Central Information Technology.....	22.1	34.1	30.1	(4.0)
Real Property Group.....	339.5	336.5	352.6	16.1
Human Resources.....	96.1	99.6	105.6	6.0
Audit, Compliance, and Investigation Services....	27.0	27.0	27.0	0.0
General County Purposes.....	90.5	109.0	132.3	23.3
Debt Retirement.....	0.0	0.0	0.0	0.0
TOTAL	<u>957.3</u>	<u>997.3</u>	<u>1,040.2</u>	<u>42.9</u>
INTERNAL SERVICE FUNDS				
Fleet Services.....	28.0	28.0	28.0	0.0
Energy Center.....	1.2	1.0	1.0	0.0
Employee Health Plan Self Insurance.....	6.0	6.0	6.0	0.0
Information Technology Central Services.....	83.6	83.6	82.8	(0.8)
Information Technology Internal Services.....	294.8	291.8	293.6	1.8
Self Insurance.....	6.0	6.0	7.0	1.0
Other Employee Benefits.....	0.0	0.0	0.0	0.0
TOTAL	<u>419.6</u>	<u>416.4</u>	<u>418.4</u>	<u>2.0</u>
GRAND TOTAL	<u>8,613.4</u>	<u>8,408.6</u>	<u>8,462.0</u>	<u>53.4</u>

2020 BUDGET

COUNTY REVENUE FUND SUMMARY

(Page 1 of 2)

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$632,312,184</u>	<u>\$684,040,345</u>	<u>\$719,025,875</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Current Collections	\$380,611,569	\$400,119,714	\$419,660,980
Less County Program Aid	(17,607,606)	(17,048,999)	(18,949,309)
Market Value Homestead Credit	(40,638)	0	0
Total Property Taxes	<u>362,963,325</u>	<u>383,070,715</u>	<u>400,711,671</u>
<u>Nonproperty Taxes</u>			
Mortgage Registry/Deed Tax	2,507,720	2,200,000	2,300,000
Tax Increment Financing	11,833,698	11,200,000	12,127,467
Wheelage Tax	10,468,350	10,000,000	20,800,000
Other	<u>676,653</u>	<u>253,500</u>	<u>96,100</u>
Total Nonproperty Taxes	<u>25,486,421</u>	<u>23,653,500</u>	<u>35,323,567</u>
Total Taxes	<u>388,449,746</u>	<u>406,724,215</u>	<u>436,035,238</u>
<u>Intergovernmental Revenue</u>			
Federal	18,211,724	19,933,575	21,790,177
State - County Program Aid	17,607,606	17,048,999	18,949,309
State - Market Value Homestead Credit	40,638	0	0
State - Highway Maintenance	21,428,132	22,225,259	19,613,979
State - Community Corrections	19,547,811	19,421,780	19,393,300
State - Public Defender	7,500,000	7,100,000	6,400,000
State - Other	<u>10,959,316</u>	<u>12,934,718</u>	<u>8,280,397</u>
Total State	<u>77,083,503</u>	<u>78,730,756</u>	<u>72,636,985</u>
Local - Intergovernmental Gov't Transfers	2,378,330	0	0
Other	<u>2,572,012</u>	<u>3,743,774</u>	<u>3,692,226</u>
Total Local	<u>4,950,342</u>	<u>3,743,774</u>	<u>3,692,226</u>
Total Intergovernmental Revenue	<u>100,245,569</u>	<u>102,408,105</u>	<u>98,119,388</u>
<u>Investment Income</u>	<u>15,047,068</u>	<u>15,500,000</u>	<u>13,798,870</u>

2020 BUDGET

COUNTY REVENUE FUND SUMMARY

(Page 2 of 2)

	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>Fees for Services</u>			
Service Center Fees	1,004,665	900,820	1,032,900
North Point Patient Reimbursements	23,043,112	30,461,992	28,983,659
Assessor - Services Provided To Municipalities	3,753,881	3,888,300	4,036,800
Boarding of Prisoners	4,877,623	5,099,300	4,568,178
Correction Facility Fees	1,952,558	1,640,350	2,123,512
Public Records Fees	7,118,851	8,050,000	7,240,000
Client Fees	2,032,766	2,406,750	2,061,250
Sheriff Fees	3,306,519	3,984,140	4,310,762
Other Fees and Service Charges	<u>8,487,938</u>	<u>8,594,546</u>	<u>7,691,216</u>
Total Fees for Services	<u>55,577,913</u>	<u>65,026,198</u>	<u>62,048,277</u>
Total Fines and Forfeitures	<u>418,460</u>	<u>201,000</u>	<u>201,000</u>
<u>Licenses and Permits</u>			
Drivers Licenses	1,850,771	2,211,000	1,937,000
Vital Certificates	979,068	1,023,000	1,148,100
Motor Vehicle Licenses	2,033,939	2,086,000	2,599,916
Other Licenses and Permits	<u>1,666,053</u>	<u>1,673,200</u>	<u>1,703,900</u>
Total Licenses and Permits	<u>6,529,831</u>	<u>6,993,200</u>	<u>7,388,916</u>
<u>Other Revenue</u>			
Commodity, Concession and Miscellaneous	336,722	746,081	715,454
Interfund	546,835	1,220,850	1,112,603
Miscellaneous	<u>55,227,636</u>	<u>60,150,696</u>	<u>67,596,129</u>
Total Other Revenue	<u>56,111,193</u>	<u>62,117,627</u>	<u>69,424,186</u>
<u>Total Current Revenue</u>	<u>622,379,780</u>	<u>658,970,345</u>	<u>687,015,875</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>25,070,000</u>	<u>32,010,000</u>
<u>TOTAL BUDGETED REVENUES</u>	<u>\$622,379,780</u>	<u>\$684,040,345</u>	<u>\$719,025,875</u>

2020 BUDGET

COUNTY REVENUE FUND EXPENDITURES AND FTE SUMMARY

MAJOR PROGRAM/DEPARTMENT	2018		2019		2020	
	ACTUAL	FTE	BUDGET	FTE	BUDGET	FTE
PUBLIC WORKS						
Public Works Services	\$66,502,095	354.0	\$75,206,926	356.0	\$80,537,777	350.0
PUBLIC SAFETY						
Public Safety and Justice	13,741,969	56.5	17,268,892	70.5	19,692,345	84.5
County Attorney's Office	57,388,343	396.0	61,065,526	398.0	61,926,600	407.5
Court Functions	2,032,472	0.0	2,261,700	0.0	2,258,600	0.0
Public Defender's Office	13,972,801	54.0	12,568,172	41.0	10,883,748	35.8
Sheriff's Office	108,375,439	797.0	113,864,159	807.0	118,659,559	810.0
Community Corrections & Rehabilitation	<u>121,012,976</u>	<u>985.1</u>	<u>127,810,966</u>	<u>996.2</u>	<u>129,047,502</u>	<u>990.8</u>
Subtotal	316,524,000	2,288.6	334,839,415	2,312.7	342,468,354	2,328.6
HEALTH						
Health Administration	1,117,640	15.0	812,998	5.0	1,102,923	5.0
NorthPoint Health and Wellness	40,634,494	245.6	43,247,731	252.1	42,754,205	251.6
Medical Examiner's Office	6,609,009	38.0	7,310,402	41.1	7,735,939	42.3
Hennepin Uncompensated Care	25,943,000	0.0	24,500,000	0.0	26,000,000	0.0
Sexual Assault Resources Service	<u>1,122,260</u>	<u>0.0</u>	<u>1,347,000</u>	<u>0.0</u>	<u>1,450,000</u>	<u>0.0</u>
Subtotal	75,426,403	298.6	77,218,131	298.2	79,043,067	298.9
OPERATIONS						
Commissioners	2,847,401	25.0	3,236,144	25.0	3,061,144	25.0
County Administration	3,193,163	16.0	3,584,716	17.0	3,670,110	17.0
Facility Services	58,595,668	261.0	62,056,344	267.0	67,396,945	267.5
Office of Budget and Finance	14,289,819	80.1	15,215,472	82.1	15,839,734	83.1
Central Information Technology	5,659,137	22.1	7,649,863	34.1	7,198,368	30.1
Real Property Group	45,095,134	339.5	48,262,071	336.5	55,045,433	352.6
Human Resources	17,413,450	96.1	19,119,588	99.6	18,542,018	105.6
Audit, Compliance, and Investigation Svcs.	3,462,099	27.0	4,029,045	27.0	4,153,906	27.0
General County Purposes	<u>23,303,813</u>	<u>90.5</u>	<u>33,622,630</u>	<u>109.0</u>	<u>42,069,019</u>	<u>132.3</u>
Subtotal	173,859,684	957.3	196,775,873	997.3	216,976,677	1,040.2
TOTAL	<u>\$632,312,182</u>	<u>3,898.5</u>	<u>\$684,040,345</u>	<u>3,964.2</u>	<u>\$719,025,875</u>	<u>4,017.7</u>

2020 BUDGET

Special Revenue Funds

HUMAN SERVICES FUND SUMMARY

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$621,038,721</u>	<u>\$618,618,900</u>	<u>\$649,655,716</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Current Collections	269,956,983	280,301,514	302,293,109
Less Program Aid	(11,616,321)	(11,362,398)	(13,399,523)
Less Market Value Homestead Credit	(28,543)	0	0
Total Property Taxes	<u>258,312,119</u>	<u>268,939,116</u>	<u>288,893,586</u>
<u>Nonproperty Taxes</u>			
Other Taxes	<u>186,232</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Administrative Grants	17,814,076	19,331,000	18,892,550
Federal - Title XX - Human Services Grants	6,940,604	7,002,000	7,008,349
Federal - Title IVE - Foster Care	8,581,052	7,330,000	8,656,000
Federal - Grants for Training and Employment Programs	19,364,804	21,348,730	20,800,071
Federal - General	17,276,515	18,407,147	17,506,003
Federal - Title IVD - Child Support	18,854,878	18,918,000	19,400,000
Federal - Refugee Assistance	9,744	0	0
Federal - Medical Assistance (MA)	50,136,430	53,872,650	56,399,161
Federal - Food Stamp (SNAP) Administration	16,929,189	16,258,533	14,199,349
Federal - TANF Administration	7,482,399	6,661,000	5,351,000
Federal - Community Health	11,887,505	12,114,626	11,969,785
Federal Incentive - Child Support and MA	<u>2,397,945</u>	<u>1,975,000</u>	<u>1,925,000</u>
Total Federal	<u>177,675,141</u>	<u>183,218,686</u>	<u>182,107,268</u>

2020 BUDGET

Special Revenue Funds

HUMAN SERVICES FUND SUMMARY

(Page 2 of 2)

	2018 ACTUAL	2019 BUDGET	2020 BUDGET
State - Grants for Human Services	\$34,867,071	\$35,686,675	\$38,850,621
State - County Program Aid	11,616,321	11,362,398	13,399,523
State - Market Value Homestead Credit	28,543	0	0
State - Vulnerable Children and Adults Act	12,657,996	13,028,000	12,976,383
State - Grants for Training and Employment Programs	2,725,650	3,118,000	3,036,000
State - Administrative	4,148,099	4,358,400	3,974,000
State - General Assistance	4,298,804	4,000,000	4,330,000
State - Community Health	2,040,118	2,038,686	2,038,686
State - Medical Assistance/Medicare	<u>29,336,905</u>	<u>29,797,000</u>	<u>30,646,000</u>
Total State	<u>101,719,507</u>	<u>103,389,159</u>	<u>109,251,213</u>
Local Grants	<u>3,379,520</u>	<u>1,680,000</u>	<u>2,844,000</u>
<u>Interest Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Fees for Services</u>			
Patient Fees	10,287,895	11,293,000	10,830,990
Medicaid/GAMC/Targeted Case Management	26,245,002	25,201,000	30,844,862
Medicare	333,265	324,000	427,844
Other Services	<u>15,086,559</u>	<u>14,518,939</u>	<u>14,552,312</u>
Total Fees and Services	<u>51,952,721</u>	<u>51,336,939</u>	<u>56,656,008</u>
<u>Health Licenses</u>	<u>1,781,121</u>	<u>1,869,000</u>	<u>2,128,500</u>
<u>Other Revenue</u>			
Miscellaneous - Other	1,587,029	2,186,000	1,775,000
Interfund Transfers	<u>646,568</u>	<u>0</u>	<u>0</u>
Total Other Revenue	<u>2,233,597</u>	<u>2,186,000</u>	<u>1,775,000</u>
Total Current Revenue	<u>597,239,958</u>	<u>612,618,900</u>	<u>643,655,575</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>6,000,000</u>	<u>6,000,141</u>
<u>TOTAL REVENUES</u>	<u>\$597,239,958</u>	<u>\$618,618,900</u>	<u>\$649,655,716</u>

2020 BUDGET

Special Revenue Funds

LIBRARY FUND SUMMARY

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$83,911,208</u>	<u>\$88,395,565</u>	<u>\$90,919,680</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Current Collections	73,152,747	74,920,365	77,216,830
Less: County Program Aid	(3,253,610)	(3,201,676)	(3,483,043)
Less: Market Value Homestead Credit	<u>(9,983)</u>	<u>0</u>	<u>0</u>
Total Property Taxes	69,889,154	71,718,689	73,733,787
<u>Other Taxes</u>	<u>45,670</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
State - County Program Aid	3,253,610	3,201,676	3,483,043
Market Value Homestead Credit	9,983	0	0
Federal Grants	49,495	0	0
State Grants	1,357,610	1,150,000	1,255,000
Local Grants	<u>0</u>	<u>0</u>	<u>0</u>
Total Intergovernmental Revenue	<u>4,670,698</u>	<u>4,351,676</u>	<u>4,738,043</u>
<u>Investment Income</u>	<u>92,924</u>	<u>70,000</u>	<u>70,000</u>
<u>Fees and Services</u>			
Other Services	<u>1,085,576</u>	<u>1,073,500</u>	<u>1,018,500</u>
<u>Fines and Forfeitures</u>			
Book Fines	<u>656,804</u>	<u>600,700</u>	<u>600,350</u>
<u>Other Revenue</u>			
Book Sales	8,660	2,000	2,000
Concessions	374,669	386,500	350,000
Donations	1,387,030	1,330,000	1,540,000
Miscellaneous	55,317	47,500	42,000
Ballpark Sales Tax Transfer	<u>2,300,000</u>	<u>2,390,000</u>	<u>2,425,000</u>
Total Other Revenue	<u>4,125,676</u>	<u>4,156,000</u>	<u>4,359,000</u>
<u>Total Current Revenue</u>	<u>80,566,502</u>	<u>81,970,565</u>	<u>84,519,680</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>6,425,000</u>	<u>6,400,000</u>
<u>TOTAL REVENUES</u>	<u>\$80,566,502</u>	<u>\$88,395,565</u>	<u>\$90,919,680</u>

2020 BUDGET

Special Revenue Funds

TRANSPORTATION SALES TAX FUND SUMMARY
--

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$22,060,848</u>	<u>\$25,000,000</u>	<u>\$25,000,000</u>
<u>SOURCE OF REVENUE</u>			
<u>Sales Tax Revenue</u>	<u>132,680,885</u>	<u>25,000,000</u>	<u>133,300,000</u>
<u>Local</u>	<u>5,137,263</u>	<u>0</u>	<u>0</u>
<u>Transfers to Other Funds</u>	<u>(63,434,153)</u>	<u>0</u>	<u>(149,615,664)</u>
<u>Total Current Revenue</u>	<u>74,383,995</u>	<u>25,000,000</u>	<u>(16,315,664)</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>41,315,664</u>
<u>TOTAL REVENUES</u>	<u>\$74,383,995</u>	<u>\$25,000,000</u>	<u>\$25,000,000</u>

2020 BUDGET

Special Revenue Funds

BALLPARK SALES TAX REVENUE FUND SUMMARY

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$2,340,373</u>	<u>\$2,500,000</u>	<u>\$2,505,000</u>
<u>SOURCE OF REVENUE</u>			
<u>Sales Tax Revenue</u>	<u>38,153,430</u>	<u>38,442,119</u>	<u>39,210,961</u>
<u>Transfers to Other Funds</u>	<u>(31,676,057)</u>	<u>(41,372,783)</u>	<u>(35,978,000)</u>
<u>Investment Income</u>	<u>108,753</u>	<u>0</u>	<u>0</u>
<u>Total Current Revenue</u>	<u>6,586,126</u>	<u>(2,930,664)</u>	<u>3,232,961</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>5,430,664</u>	<u>(727,961)</u>
<u>TOTAL REVENUES</u>	<u>\$6,586,126</u>	<u>\$2,500,000</u>	<u>\$2,505,000</u>

2020 BUDGET

CAPITAL IMPROVEMENTS FUND SUMMARY

Basis of Accounting: Modified Accrual	2018 ACTUALS	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$361,852,700</u>	<u>\$478,908,173</u>	<u>\$462,061,164</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Current Collections	5,150,157	3,865,000	3,004,000
Less County Program Aid	(34,953)	0	0
Less Market Value Homestead Credit	(548)	0	0
Total Property Taxes	<u>5,114,656</u>	<u>3,865,000</u>	<u>3,004,000</u>
<u>Nonproperty Taxes (Transportation Sales & Use)</u>	<u>9,188</u>	<u>100,000,000</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Highway Aids	6,594,761	10,183,013	20,249,000
Federal - Other	(8,700)	0	0
State - County Program Aid	34,953	0	0
State - Market Value Homestead Credit	548	0	0
State - Highway and Bridge Aids	66,750,177	35,198,707	28,887,000
State - Other	65,514	10,092,800	500,000
Local	<u>14,645,310</u>	<u>10,007,565</u>	<u>10,956,500</u>
Total Intergovernmental Revenue	<u>88,082,563</u>	<u>65,482,085</u>	<u>60,592,500</u>
<u>Investment Income</u>	<u>2,194,297</u>	<u>0</u>	<u>0</u>
<u>Fees for Services</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Other Revenue</u>	<u>2,105,043</u>	<u>600,000</u>	<u>174,000</u>
<u>Total Current Revenue</u>	<u>97,505,747</u>	<u>169,947,085</u>	<u>63,770,500</u>
<u>Other Financing</u>			
Bond Proceeds	217,881,410	299,752,600	273,100,000
Transfers (To) From Other Funds*:	54,341,565	9,208,488	125,190,664
Building & Land Sales	<u>102,044</u>	<u>0</u>	<u>0</u>
<u>Total Other Financing</u>	<u>272,325,019</u>	<u>308,961,088</u>	<u>398,290,664</u>
<u>TOTAL REVENUES</u>	<u>\$369,830,766</u>	<u>\$478,908,173</u>	<u>\$462,061,164</u>
*2020: \$123.6m Transpo Sales & Use Tax for LRT			

2020 BUDGET

DEBT RETIREMENT FUND SUMMARY

Basis of Accounting: Modified Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$132,115,300</u>	<u>\$143,420,424</u>	<u>\$163,049,289</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Current Collections	90,031,709	90,400,000	90,400,000
Less Program Aid	(213)	0	0
Less Market Value Homestead Credit	(7,896)	0	0
<u>Total Property Taxes</u>	<u>90,023,600</u>	<u>90,400,000</u>	<u>90,400,000</u>
<u>Nonproperty Taxes</u>	<u>64,434</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Interest Subsidy Payments	2,132,543	2,073,306	1,252,552
State - Program Aid	213	0	0
State - Market Value Homestead Credit	7,896	0	0
Other local intergovernmental	<u>10,081,362</u>	<u>1,019,619</u>	<u>1,018,269</u>
<u>Total Intergovernmental Revenue</u>	<u>12,222,014</u>	<u>3,092,925</u>	<u>2,270,821</u>
<u>Other Revenue</u>			
Interest on Investments	174,639	0	0
Bond Proceeds	63,485,000	0	0
Bond Redemption	(63,485,000)	0	0
Transfer From Other Funds	27,865,589	39,318,149	59,569,168
Other Revenues	0	<u>10,609,350</u>	<u>10,809,300</u>
<u>Total Other Revenue</u>	<u>28,040,228</u>	<u>49,927,499</u>	<u>70,378,468</u>
<u>Total Current Revenue</u>	<u>130,350,276</u>	<u>143,420,424</u>	<u>163,049,289</u>
<u>Actual/Budgeted Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>TOTAL REVENUES</u>	<u>\$130,350,276</u>	<u>\$143,420,424</u>	<u>\$163,049,289</u>

Notes: This fund summary shows budgets for General Obligation Debt in Fund 70 and for Ballpark Debt in Fund 79. The Ballpark debt is paid with non-property tax revenues.

In 2020, Transfer From Other Funds includes \$31.1 million for Ballpark debt, \$26.0 million for Transportation Sales Tax Debt, \$2.3 million for Energy Center debt, and \$0.2 million for Glen Lake Golf Course debt.

FUTURE LEVY REQUIREMENTS - GENERAL OBLIGATION DEBT

2020 Budget

Based on Actual General Obligation Debt

Series	2010B-C-D	2011A 2012A-B	2013A	2014A-B	2016A-B-C	2017B-C	2018A-B	2019C	TOTAL DEBT SERVICE LEVY	Countywide Portion	Suburban Only Portion
Year											
2020	9,177,172	10,293,734	4,452,000	16,555,350	14,372,400	8,526,788	21,652,302	5,370,254	90,400,000	89,664,979	735,021
2021	7,944,472	10,030,394	4,326,000	16,531,725	14,224,613	8,528,100	21,804,300	5,383,875	88,773,478	88,420,662	352,816
2022	7,887,194	9,776,609	0	16,423,050	14,070,788	8,525,738	18,876,480	5,389,125	80,948,983	80,601,976	347,007
2023	7,837,109	9,526,394	0	16,274,475	13,900,163	8,524,688	24,625,965	5,395,950	86,084,744	85,739,096	345,647
2024	7,782,509	7,447,722	0	16,318,050	13,749,750	8,524,425	24,664,342	5,403,825	83,890,624	83,547,372	343,252
2025	7,711,949	7,303,347	0	15,977,483	13,591,725	8,524,425	24,711,803	5,401,725	83,222,457	82,880,991	341,466
2026	7,647,269	4,279,741	0	16,029,038	13,441,575	8,524,163	24,750,968	5,405,400	80,078,153	79,734,519	343,634
2027	7,575,460	4,278,061	0	12,235,335	13,277,250	8,523,113	24,801,945	5,403,563	76,094,726	76,094,726	0
2028	7,495,917	4,278,855	0	7,751,888	13,130,250	8,526,000	24,852,450	5,406,450	71,441,810	71,441,810	0
2029	7,421,094	4,281,480	0	7,751,363	6,247,500	8,526,788	24,906,315	5,413,275	64,547,814	64,547,814	0
2030	7,817,259	4,281,480	0	7,755,825	6,090,000	8,524,950	17,359,965	0	51,829,479	51,829,479	0
2031-2041	38,157,079	4,280,640	0	69,793,500	68,031,075	59,682,000	141,240,750	0	381,185,044	381,185,044	0
Totals	124,454,485	80,058,458	8,778,000	219,397,080	204,127,088	153,461,175	394,247,584	53,973,442	1,238,497,312	1,235,688,468	2,808,844

2020 BUDGET

Enterprise Funds

HENNEPIN HEALTH FUND SUMMARY

Basis of Accounting: Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$231,142,691</u>	<u>\$247,217,954</u>	<u>\$239,569,605</u>
<u>SOURCE OF REVENUE</u>			
<u>Intergovernmental & Grants</u>			
<u>Fees for Services</u>			
State Premium Revenue	234,988,898	248,790,396	241,030,244
Total Fees and Services	<u>234,988,898</u>	<u>248,790,396</u>	<u>241,030,244</u>
Investment Income	<u>973,818</u>	<u>525,000</u>	<u>525,000</u>
<u>Other Revenue</u>			
Miscellaneous Revenue			
Total Other Revenue			
<u>Capital Contributions</u>			
<u>(Increase)/Decrease in Net Assets</u>		<u>(2,097,442)</u>	<u>(1,985,639)</u>
<u>TOTAL REVENUES</u>	<u>\$235,962,716</u>	<u>\$247,217,954</u>	<u>\$239,569,605</u>

2020 BUDGET

Enterprise Funds

SOLID WASTE ENTERPRISE FUND SUMMARY

Basis of Accounting: Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$70,997,580</u>	<u>\$77,053,799</u>	<u>\$79,136,702</u>
<u>SOURCE OF REVENUE</u>			
<u>Property Taxes</u>			
Misc. Collections	498	0	0
Less Program Aid	0	0	0
Less Market Value Homestead Credit	0	0	0
Total Property Taxes	<u>498</u>	<u>0</u>	<u>0</u>
<u>Nonproperty Taxes</u>	<u>61,291</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal Grants	59,997	800,000	800,000
State Grants	4,196,046	5,075,143	5,061,703
Local Government Grants	0	0	0
Total Intergovernmental Revenue	<u>4,256,043</u>	<u>5,875,143</u>	<u>5,861,703</u>
<u>Investment Income</u>	<u>563,139</u>	<u>310,000</u>	<u>460,000</u>
<u>Fees and Services</u>			
Special Assessments	434,219	1,900,000	1,900,000
Solid Waste Tipping Fees	24,828,999	25,202,500	27,175,000
Solid Waste Mgmt Fees - Hauler Collected	16,457,355	23,867,500	26,182,091
Other Fees and Services	<u>10,898,520</u>	<u>9,148,075</u>	<u>10,208,550</u>
Total Fees and Services	<u>52,619,093</u>	<u>60,118,075</u>	<u>65,465,641</u>
<u>Licenses and Permits</u>			
Solid/Hazardous Waste Licenses	<u>1,138,200</u>	<u>1,125,000</u>	<u>1,190,000</u>
<u>Fines and Penalties</u>			
Solid Waste and Other Fines	<u>13,284</u>	<u>50,000</u>	<u>15,000</u>
<u>Other Revenue/Transfers</u>	<u>753,992</u>	<u>834,500</u>	<u>795,079</u>
<u>(Increase)/Decrease in Net Assets</u>	<u>0</u>	<u>8,741,081</u>	<u>5,349,279</u>
<u>TOTAL REVENUES</u>	<u>\$59,405,540</u>	<u>\$77,053,799</u>	<u>\$79,136,702</u>

2020 BUDGET

Enterprise Funds

RADIO COMMUNICATIONS FUND SUMMARY

Basis of Accounting: Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$3,503,194</u>	<u>\$3,742,589</u>	<u>\$4,232,414</u>
<u>SOURCE OF REVENUE</u>			
<u>Fees for Services</u>	<u>3,478,823</u>	<u>3,509,039</u>	<u>3,933,681</u>
<u>Other Financing</u>	<u>994,618</u>	<u>0</u>	<u>0</u>
<u>Total Current Revenue</u>	<u>4,473,441</u>	<u>3,509,039</u>	<u>3,933,681</u>
<u>(Increase)/Decrease in Net Assets</u>	<u>0</u>	<u>233,550</u>	<u>298,733</u>
<u>TOTAL REVENUES</u>	<u>\$4,473,441</u>	<u>\$3,742,589</u>	<u>\$4,232,414</u>

2020 BUDGET

Enterprise Funds

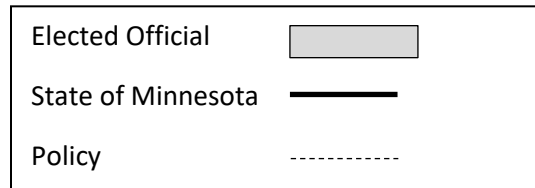
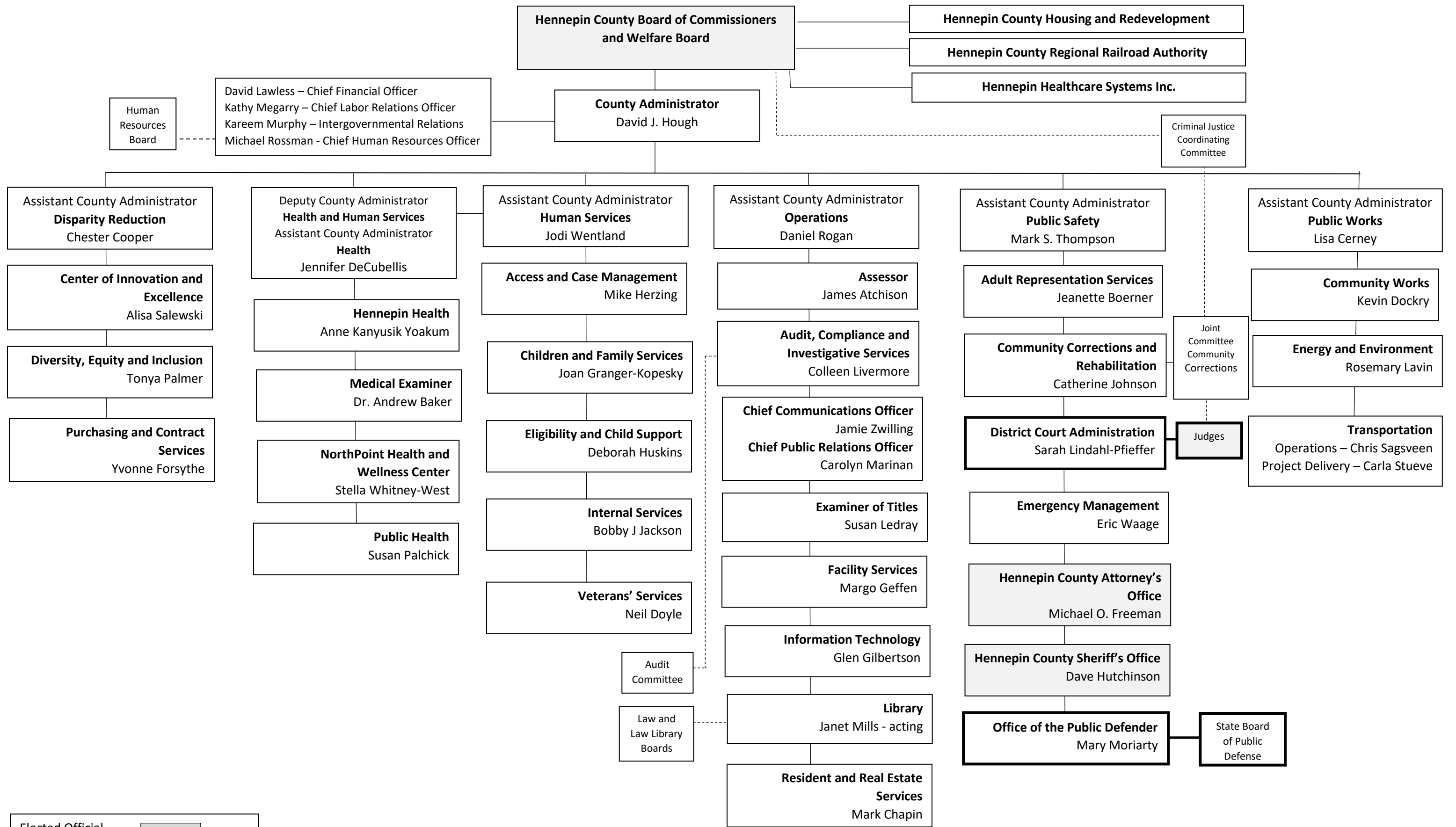
GLEN LAKE GOLF COURSE FUND SUMMARY

Basis of Accounting: Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
<u>TOTAL EXPENDITURES</u>	<u>\$876,428</u>	<u>\$1,051,800</u>	<u>\$1,086,592</u>
<u>SOURCE OF REVENUE</u>			
<u>Other Revenue</u>	<u>887,859</u>	<u>1,051,800</u>	<u>1,086,592</u>
Total Current Revenue	<u>887,859</u>	<u>1,051,800</u>	<u>1,086,592</u>
<u>(Increase)/Decrease in Net Assets</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>TOTAL REVENUES</u>	<u>\$887,859</u>	<u>\$1,051,800</u>	<u>\$1,086,592</u>

2020 BUDGET

INTERNAL SERVICE FUND SUMMARIES

Basis of Accounting: Accrual	2018 ACTUAL	2019 BUDGET	2020 BUDGET
FUND: Fleet Services			
Program Expenditures	<u>\$15,164,310</u>	<u>\$18,275,538</u>	<u>\$18,632,681</u>
Charges for Services	12,333,408	18,275,538	18,632,681
Net Assets (Increase)/Decrease	2,830,902	0	0
FUND: Energy Center			
Program Expenditures	<u>\$9,328,906</u>	<u>\$10,467,733</u>	<u>\$10,362,248</u>
Charges for Services	9,359,522	10,467,733	10,362,248
Net Assets (Increase)/Decrease	(30,616)	0	0
FUND: Employee Health Plan Self Insurance			
Program Expenditures	<u>\$117,365,210</u>	<u>\$150,213,587</u>	<u>\$150,558,995</u>
Charges for Services	131,363,187	150,213,587	150,558,995
Net Assets (Increase)/Decrease	(13,997,977)	0	0
FUND: Information Technology Central Services			
Program Expenditures	<u>\$11,840,252</u>	<u>\$12,009,103</u>	<u>\$12,181,921</u>
Charges for Services	10,620,948	12,009,103	12,181,921
Net Assets (Increase)/Decrease	1,219,304	0	0
FUND: Information Technology Internal Services			
Program Expenditures	<u>\$74,862,178</u>	<u>\$85,953,215</u>	<u>\$88,378,540</u>
Charges for Services	78,118,547	85,953,215	88,378,540
Net Assets (Increase)/Decrease	(3,256,369)	0	0
FUND: Self Insurance			
Program Expenditures	<u>\$5,899,488</u>	<u>\$12,390,661</u>	<u>\$12,640,858</u>
Charges for Services	8,580,114	12,390,661	12,640,858
Net Assets (Increase)/Decrease	(2,680,626)	0	0
FUND: Other Employee Benefits			
Program Expenditures	<u>\$14,965,952</u>	<u>\$38,300,000</u>	<u>\$35,500,000</u>
Charges for Services	14,965,952	38,300,000	35,500,000
Net Assets (Increase)/Decrease	0	0	0



County Administration
Effective date - January 6, 2020

Hennepin County

Hennepin County

2020 BUDGET

Adopted Budget

Mission Statement:

The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.

Description and Goals:

We envision a future where residents are healthy and successful and where our communities are safe and vibrant. We strive to meet and exceed expectations by engaging people and communities in developing innovative solutions to challenges. We will be a diverse, learning organization. We will partner with others to enhance the quality of life in Hennepin County and the region.

Overarching Goals:

Our residents are:

Healthy - People are healthy, have access to quality health care and live in a clean environment.

Protected and Safe - People are safe from harm through prevention, early intervention and treatment services, and through enhanced public safety.

Self-Reliant - People achieve success with the support of essential services, have access to affordable housing and opportunities for life-long learning.

Assured Due Process - People are assured equal protection of the laws through an adversarial and respectful system designed to assure fairness and reliability in the ascertainment of liability, guilt and innocence.

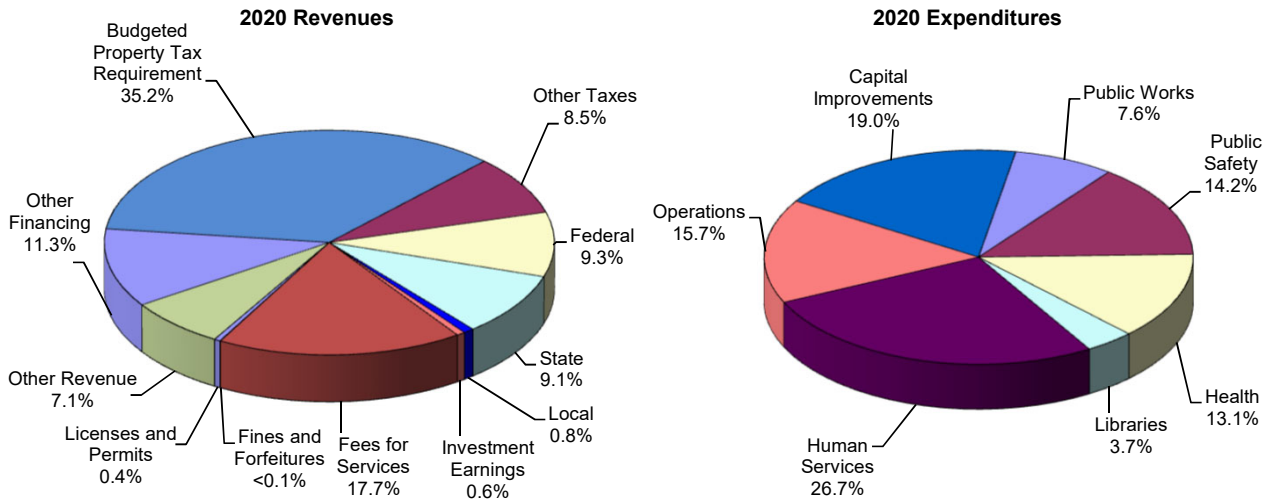
Mobile - People and goods move easily and safely throughout the county and the region, via an integrated system of transportation.

Revenue and Expenditure Information:	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$777,604,263	\$817,993,520	\$856,743,044
Other Taxes	196,599,943	187,095,619	207,834,528
Federal	204,714,961	216,208,580	226,198,997
State	254,479,560	236,838,241	221,074,944
Local	39,337,299	16,450,958	18,510,995
Investment Earnings	19,154,638	16,405,000	14,853,870
Fees for Services	399,610,962	429,854,147	430,152,351
Fines and Forfeitures	1,088,548	851,700	816,350
Licenses and Permits	9,449,152	9,987,200	10,707,416
Other Revenue	63,334,735	127,747,280	173,631,793
Other Financing	209,568,427	310,517,304.00	275,717,749.00
Total Revenues	\$2,174,942,488	\$2,369,949,549	\$2,436,242,037
Public Works	\$160,436,951	\$178,312,525	\$185,761,071
Public Safety	320,027,194	338,582,004	346,700,768
Health	306,941,116	324,436,085	318,612,672
Libraries	83,911,208	88,395,565	90,919,680
Human Services	621,038,721	618,618,900	649,655,716
Operations	308,315,357	342,696,297	382,530,966
Capital Improvements	361,852,700	478,908,173	462,061,164
Total Expenditures	\$2,162,523,247	\$2,369,949,549	\$2,436,242,037

* Reflects the adjusted property tax requirement budget, not actual property tax collection.

Hennepin County

Revenue and Expenditure Comparison:



The Revenue and Expenditure Section reflects an overview of the 2020 budget by revenue category and major program area. The majority of Hennepin County's 2020 budgeted expenditures stem from the Human Services, Capital Improvements, and Operations (including debt) programs. In 2020, these programs account for 61.3 percent of the appropriated expenditures and 50.3 percent of the FTEs.

For further detail on significant changes in revenues and expenditures by category or major program, see Sections II-V.

Revenue Highlights:

The 2020 revenue budget for Hennepin County is \$2.4 billion, which is an increase of 2.8 percent or \$66.3 million from the 2019 adjusted budget. The 2020 capital budget component totals \$462.1 million, which is 3.5 percent or \$16.8 million less than the 2019 adjusted capital budget. When capital is excluded, the operating portion of the 2020 budget reflects an increase of \$83.1 million or 4.4 percent when compared to the 2019 adjusted budget. Both the operating and capital expenditures will be offset by approximately \$1.6 billion in non-property tax revenues and \$856.7 million in property taxes. The county will operate with 8,462.0 authorized full-time equivalents (FTEs), 53.4 more than the 2019 adjusted budget.

Property Tax Revenues

Property tax revenue contributes \$856.7 million or 35.2 percent of the 2020 budgeted revenue of \$2.4 billion and when compared to the 2019 adjusted budget, reflects an increase of \$38.7 million or 4.7 percent. Information on the property tax computation can be found on page I-6.

The State of Minnesota provides property tax relief to Minnesota counties and taxpayers through local aid programs. For example, County Program Aid (CPA) is a general purpose aid, which consists of County Need Aid and County Tax Base Equalization Aid. The aid is distributed as general property tax relief that is allocated based upon percent of the total budgeted property tax to the following funds: County Revenue, Human Services, and Library. CPA for 2020 is budgeted at \$35.8 million, which is an increase of \$4.2 million from the 2019 adjusted budget.

Other Taxes

In 2020, Other Taxes are budgeted at \$207.8 million, or 8.5 percent of total 2020 budget revenue, with the major components being \$133.3 million in Transportation Sales Tax revenue for transit projects; \$39.2 million in Ballpark Sales Tax revenue that will be utilized to pay debt service on the ballpark bonds and other uses as allowed by legislation; \$20.8 million from a Wheelage Tax that will be utilized for the preservation, efficiency, safety and modernization of bridges, roads, and equipment; and \$12.1 million from Tax Increment Financing (TIF).

Federal Revenues

The 2020 budgeted federal revenue is \$226.2 million, or 9.3 percent, of all county revenues and represents an increase of 4.6 percent or \$10.0 million from the 2019 adjusted budget. Of the \$226.2 million in total anticipated federal revenue, \$182.1 million or 80.5 percent stems from the Human Services program. The majority of Human Services program revenue consists of reimbursements for the administrative costs of health, child support, medical assistance, food stamps, human service grants, economic assistance, training and employment, and community health. Federal revenues in the County Revenue Fund is \$21.8 million or 9.6 percent of total anticipated federal revenue.

Hennepin County

Revenue Highlights Continued:

Federal Revenues (Continued)

In the Public Works program revenue supports federal housing grants. In the Public Safety program revenues consist of reimbursement for administrative costs related to child support collection, child protection, victim emergency funds, welfare fraud, reimbursement for breakfast and lunch programs at the Juvenile Detention Center and County Home School; along with several grants (details can be found in the Public Safety program). In the Health program revenues consist of grant funding for enabling services such as access to mental health, substance abuse disorders, HIV/AIDS prevention, and infant deaths and illness prevention. In the Operations program revenues consist of reimbursements for the Henn Carver Workforce Program.

State Revenues

The revenues from the State of Minnesota are budgeted at \$221.1 million, or 9.1 percent of all county revenues, excluding health maintenance organization fees from state sources. In general, state monies are used to fund activities and services for the following: human service programs like community health, financial assistance, along with training and employment programs in the amount of \$95.8 million; highway construction and maintenance projects in the amount of \$48.5 million; correctional subsidy to assist with correctional services and programs total \$19.4 million; and a partial expense reimbursement in the Public Defender's Office of \$6.4 million. Typically, state funding is based on criteria such as caseloads, statewide funding formulas, approved plans, and particular service requirements.

State revenues decreased \$15.8 million when compared to the 2019 adjusted budget of \$237.4 million. The majority of the decrease is attributed to changes in the funding mix and implementation timing of capital improvement projects.

Local Revenues

The 2020 local revenue budget of \$18.5 million has increased by \$2.1 million from the 2019 adjusted budget of \$16.4 million. The majority of the increase is attributed to \$1.0 million more funding in capital improvement road and bridge projects related to funding formulas based on class on class of road or bridge being constructed. In addition, there is an approximate \$1.2 million increase in the Human Services Program for Hennepin Health partner distribution revenues, reducing housing displacement, and a Block Nurse program.

Fees for Services Revenues

User fees are established charges borne by those individuals that utilize specific government services and activities. This source of revenue provides an equitable, proportional method to fund governmental services without charging the general population. Minnesota Statute 383B.118 authorizes counties to establish a fee or charge for a service, after holding a public hearing, based upon the costs of providing such services.

In 2020, the total revenues generated from fees charged for services are programmed at \$430.2 million, representing 17.7 percent of the total county revenue budget, and reflects an increase of 0.1 percent or \$0.3 million from the 2019 adjusted budget.

Hennepin County provides a wide range of services for which fees are charged. The most significant portion of this revenue is generated by reimbursement/payment from third party payers and state and federal reimbursement for patient fees and services provided by NorthPoint Health and Wellness Center and Hennepin Health. For 2020, revenues are programmed to be \$270.0 million or 62.8 percent of total Fees for Services revenues. This is a reduction of \$9.5 million, or 3.4 percent, from the 2019 adjusted budget of \$279.5 million. The decrease is due lower enrollment projections and Prepaid Medical Assistance Program (PMAP) services being removed from the contract with the State Department of Human Services.

Another major source of fee revenue is the Solid Waste program, which collects fees for services associated with management of solid waste. In 2020, \$65.5 million is budgeted as revenue from tipping fees, ordinances, and solid waste fees.

The Human Services program is programming \$56.7 million in fees for services revenue in 2020. The majority of this revenue is accounted for in case management and other services for specialized populations (developmentally disabled, vulnerable adults, child at-risk, etc.) and is reimbursed by federal/state Medical Assistance funding at pre-established rates for units of service.

Hennepin County

Revenue Highlights Continued:

Fees for Services Revenues (Continued)

The Public Safety program, which includes the Radio Communication Fund, has budgeted \$20.9 million in 2020 fee revenue. Each department or office provides services in which fees are charged and/or fines assessed. The majority of the revenue stems from charges to other jurisdictions or clients for processing, boarding or monitoring pre- and post-adjudications of clients; professional service fee, civil fees, court fees, program participation fees, leased antenna space along with leased Mobile Data Computers (MDC) and radios.

The 2020 Operations program has decreased by approximately \$1.1 million to \$15.9 million in fee for service revenue due to adjusting projects based on actual collections. The majority of this revenue is generated by the county's Real Property Group at \$14.8 million and includes charges for service center fees and public records, which includes the recording of abstract and torrens properties.

Other Revenue

A wide variety of sources contribute to the \$173.6 million, or 7.1 percent, of revenues categorized as "Other Revenue" in 2020. Other revenue includes book fines, building rental, investment income, parking revenue, vital records (e.g. birth and death certificates), and utilization of fund balance.

Budgeting of prior year revenue reflects the county's fiscal management practice of maximizing all sources of revenues while simultaneously monitoring revenues and expenditures within the current year to ensure that, while fund balance is utilized to develop the budget. In the 2020 budget, the use of fund balance has been set at \$88.7 million.

The remaining revenue is comprised of indirect cost allocation revenue, which is based upon the county's indirect cost allocation plan, interfund transfers, commodity/surplus sales, and changes in net assets in the enterprise funds.

Other Financing

Proceeds generated through the sale of General Obligation (GO) bonds finance authorized capital improvement projects within the county's adopted capital budget. The county also periodically issues new GO bonds to refund outstanding bonds to realize debt service savings when interest rates are favorable. Bond proceeds budgeted for 2020 are \$275.7 million, a decrease of \$34.8 million from the \$310.5 million in the 2019 adjusted budget. Details concerning the county's debt retirement and debt management can be found in the Debt Retirement section of the Operations program.

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Public Works	432.4	434.6	429.6
Public Safety	2,288.6	2,312.7	2,328.6
Health	413.1	426.2	426.9
Libraries	625.2	611.4	601.6
Human Services	3,477.2	3,210.0	3,216.7
Operations	957.3	997.3	1,040.2
Capital Improvements	0.0	0.0	0.0
Internal Service Funds	419.6	416.4	418.4
Total Full-time Equivalent (FTEs)	8,613.4	8,408.6	8,462.0

Major Program: Public Works

- Public Works Services
- Environment and Energy
- Glen Lake Golf Course
- Transportation Sales Tax and Development



Program Description:

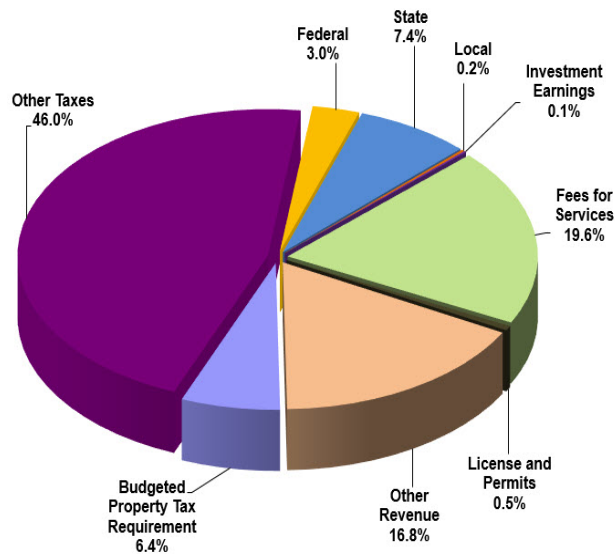
Public Works is improving safety and accessibility in the transportation network; supporting the build-out of a fully connected transit system; investing in long-term affordable housing and health hazard reduction in homes; fostering opportunities for businesses to grow and for communities to succeed and thrive; pursuing goals to recycle 75 percent of waste and send zero waste to landfills by 2030; leveraging resources to protect natural resources; addressing climate change; and aligning work under the county's priority to reduce disparities.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$24,477,249	\$25,132,561	\$21,436,135
Other Taxes	143,293,725	35,096,000	154,196,100
Federal	7,952,000	8,020,011	10,188,473
State	25,624,178	27,500,402	24,865,682
Local	6,987,893	649,976	679,000
Investment Earnings	563,139	310,000	460,000
Fees for Services	52,753,205	60,224,240	65,591,341
Fines and Forfeitures	13,284	50,000	15,000
Licenses and Permits	1,656,020	1,588,200	1,733,900
Other Revenue	7,762,424	19,741,135	56,211,104
Other Financing	-63,934,153	0	-149,615,664
Total Revenues	\$207,148,964	\$178,312,525	\$185,761,071
Personnel Services	\$45,644,916	\$49,390,602	\$50,077,991
Commodities	6,190,460	5,021,443	4,597,801
Services	69,071,601	76,516,962	83,256,034
Public Aid Assistance	0	0	0
Capital Outlay	586,860	106,728	225,840
Other Charges	32,801,839	41,106,790	41,783,405
Grants	6,141,275	6,170,000	5,820,000
Total Expenditures	\$160,436,951	\$178,312,525	\$185,761,071
Budgeted Positions (Full-Time Equivalents)	432.4	434.6	429.6

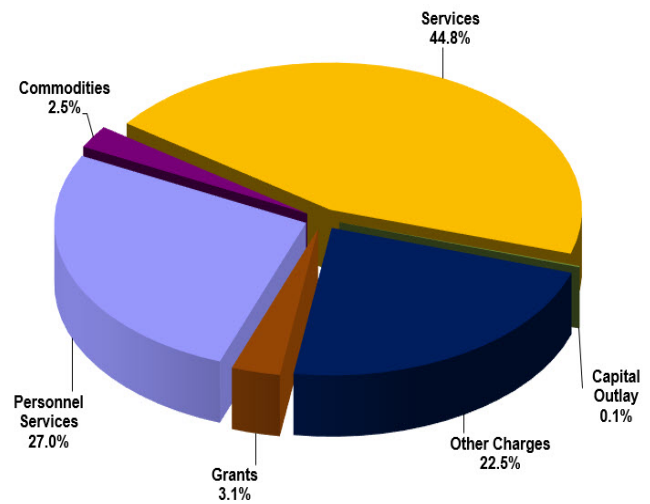
* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Public Works Services	66,502,095	75,206,926	80,537,777
Environment and Energy	70,997,580	77,053,799	79,136,702
Glen Lake Golf Course	876,428	1,051,800	1,086,592
Transportation Sales Tax & Development	22,060,848	25,000,000	25,000,000
Total Expenditures	\$160,436,951	\$178,312,525	\$185,761,071

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Public Works Services	354.0	356.0	350.0
Environment and Energy	78.4	78.6	79.6
Glen Lake Golf Course	0.0	0.0	0.0
Transportation Sales Tax & Development	0.0	0.0	0.0
Budgeted Positions (Full-Time Equivalents)	432.4	434.6	429.6

Revenue Summary:

The Public Works budgeted 2020 revenues are \$185.8 million, a \$7.4 million increase over the 2019 adjusted budget. Details about the major sources of revenue include:

Budgeted Property Tax Requirement

The 2020 adopted budget includes property taxes of \$21.4 million, a decrease of \$3.7 million or 14.7 percent when compared to the 2019 adjusted budget amount. The decrease in the budgeted property tax requirement is due to an increase in Wheelage Tax revenue.

Other Taxes

The 2020 adopted budget includes Other Taxes of \$154.2 million, which is a \$119.1 million increase over the 2019 adjusted budget. Of the increase, \$108.3 million is attributable to an increase in the Transportation Sales and Use Tax to be used for transit and/or transportation investments serving the county. In addition, there is a \$10.8 million increase in Wheelage Tax revenue due to the Wheelage Tax rate increasing from \$10 to \$20 per vehicle.

Federal

Federal revenue in the 2020 adopted budget is \$10.2 million, which is an increase of \$2.2 million, or 27.0 percent, from the 2019 adjusted budget. Most of the increase is attributable to a \$1.8 million increase for a new lead grant from the Centers for Disease Control and Prevention.

State

The 2020 adopted budget for State revenue is \$24.9 million. This is a decrease of \$2.6 million or 10.6 percent, over the 2019 adjusted budget. Most of the decrease is associated with transferring \$2.8 million of State Aid from the Minnesota Department of Transportation to the capital improvement program, thereby increasing funds available for County State-Aid Highway capital projects.

Other Revenue

Other Revenue in the 2020 adopted budget is \$56.2 million. This is an increase of \$36.5 million, or 184.7 percent, over the 2019 adjusted budget. Use of Fund Balance in Transportation Sales Tax and Development increased by \$41.3 million and will be utilized to fund transfers to debt service and the capital improvement program (see Other Financing below for more information). Use of Fund Balance in Environment and Energy decreased by \$3.4 million due to less reliance on fund balance to fund current operations.

Other Financing

The 2020 adopted budget for Other Financing is (\$149.6) million and is associated with transfers to other funds that will pay debt service on bonds issued for the Southwest Light Rail Transit project as well as fund current costs associated with the following capital projects: Southwest Light Rail Transit (project # 1005876), Bottineau Light Rail Transit (project # 1005877), and Orange Line Bus Rapid Transit (project # 1005878).

Expenditure Summary:

Public Works Services

Public Works Administration

The 2020 adopted budget totals \$6.5 million, a decrease of \$0.8 million, or 11.1 percent, over the 2019 adjusted budget. The decrease is attributed to the transfer of Communication and Engagement staff to Hennepin County Communications.

Community Works

The 2020 adopted budget totals \$16.4 million, an increase of \$2.3 million, or 16.5 percent, when compared to the 2019 adjusted budget. The increase is for lead hazard reduction activities associated with a federal grant Community Works was recently awarded.

Transportation Operations

The 2020 adopted budget is \$39.9 million, which is a \$2.8 million, or 7.5 percent, increase over the 2019 adjusted budget. In 2020, preservation and maintenance activities of the county roadway system include cold in-place recycling; full depth reclamation; and mill and overlay.

Transportation Project Delivery

The 2020 adopted budget is \$17.8 million, an increase of \$1.0 million, or 7.9 percent, over the 2019 adjusted budget. The increase will allow additional preservation work on the county's bridges and retaining walls as well as investing in our workforce to meet the county's transportation needs.

Environment and Energy

The 2020 adopted budget is \$79.1 million, which is an increase of \$2.1 million, or 2.7 percent, over the 2019 adjusted budget. The increase is associated with a \$0.8 million increase in personnel services for general salary adjustments, \$0.6 million increase in depreciation expense of the Hennepin Energy Recovery Center, \$0.3 million increase to expand the recycling of mattresses and a \$0.3 million increase in landfill fees.

Glen Lake Golf Course

The 2020 adopted budget remains little changed at \$1.1 million.

Transportation Sales Tax and Development

The 2020 adopted budget is \$25.0 million and is relatively the same as the 2019 adjusted budget. These funds provide financial resources for Metropolitan Council's operation of the Blue Line Light Rail Transit (LRT), Green Line LRT, and NorthStar Commuter Rail.

Mission

Our mission is to create healthy and livable communities through economic development, environmental stewardship and advancement of a multimodal transportation network.

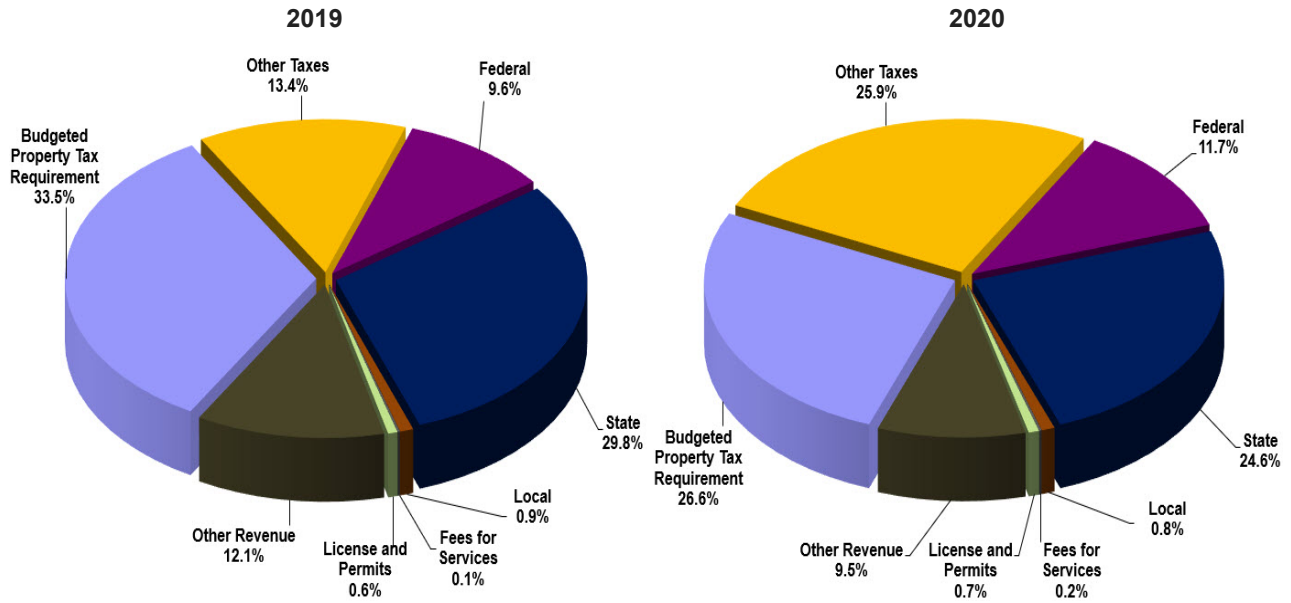
Department Description:

Public Works Services encompasses Administration, Community Works, Transportation Operations, and Transportation Project Delivery. Public Works also oversees internal services funds for the Energy Center and Fleet Services; enterprise funds for Solid Waste and Glen Lake Golf Course; and a special revenue fund for Transportation Sales Tax.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$24,477,249	\$25,132,561	\$21,436,135
Other Taxes	10,551,549	10,096,000	20,896,100
Federal	7,892,003	7,220,011	9,388,473
State	21,428,132	22,425,259	19,803,979
Local	1,850,630	649,976	679,000
Investment Earnings	0	0	0
Fees for Services	134,112	106,165	125,700
Fines and Forfeitures	0	0	0
Licenses and Permits	517,820	463,200	543,900
Other Revenue	6,120,573	9,113,754	7,664,490
Other Financing	-500,000	0	0
Total Revenues	\$72,472,068	\$75,206,926	\$80,537,777
Personnel Services	\$36,955,966	\$40,276,277	\$40,125,389
Commodities	5,852,170	4,568,661	4,184,476
Services	22,716,228	29,900,581	35,569,360
Public Aid Assistance Capital Outlay	0	0	0
Other Charges	586,860	106,728	225,840
Grants	390,871	354,679	432,712
	0	0	0
Total Expenditures	\$66,502,095	\$75,206,926	\$80,537,777
Budgeted Positions (Full-Time Equivalents)	354.0	356.0	350.0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

The 2020 adopted budget is \$80.5 million, which reflects a 7.1 percent or \$5.3 million increase over the 2019 adjusted budget. When compared to the 2019 adjusted budget, expected property tax revenues decreased by \$3.7 million to \$21.4 million and non-property tax revenues increased to \$59.1 million.

Significant budget changes for 2020 include:

- \$10.8 million increase in Wheelage Tax revenue due to the Wheelage Tax rate increasing from \$10 to \$20 per vehicle.
- Communications and Engagement with a 2020 operating budget of \$760,000 and 7.0 full time equivalents transferred from Public Works Administration to Hennepin County Communications to support a centralized reorganization plan for Communications.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Public Works Administration	6,684,766	7,323,702	6,507,751
Community Works	12,480,463	14,043,024	16,362,051
Transportation Project Delivery	14,043,096	16,737,071	17,771,544
Transportation Operations	33,293,770	37,103,129	39,896,431
Total Expenditures	\$66,502,095	\$75,206,926	\$80,537,777

Budget Commentary

Public Works Administration

Supports the entire Public Works Line of Business by integrating the following areas: Assistant County Administrator - Public Work's Office, Financial Services, and Information Technology.

For 2020, Public Works Administration will continue supporting and aligning work under the priority of reducing disparities, and identify strategic opportunities facing Public Works programs and infrastructure through resiliency planning and creation of the climate action plan.

Community Works

Organized into the following functional areas: Administration, Community & Economic Development, Engineering & Transit Planning, Housing Development & Finance, and Land Management.

For 2020, Community Works will be partnering with other agencies to enhance livability for residents with investments in long-term affordable housing and programs for health hazard reduction in homes; foster opportunities for businesses to grow and for communities to succeed and thrive; and support the build-out of a fully connected transit system that functions with roads, bridges, bikeways, and walkways.

Transportation Operations

Maintains the county's road infrastructure and is organized into the following areas: Administration, Traffic Operations, Road Operations, and Asset Management.

In 2020, preservation and maintenance activities of the county roadway system include cold in-place recycling; full depth reclamation; and mill and overlay.

Transportation Project Delivery

Plans, designs and administers the capital transportation program for the county and is organized into the following areas: Administration, Planning, Design, Bridge, and Construction.

In 2020, Transportation Project Delivery will expand the bridge preservation program and continue developing its workforce to ensure adequate resources will be available to meet the county's transportation and mobility needs in the future. This includes investing time and training for newly hired employees. Setting training goals and cross-training staff will also provide more versatility in the workforce now and in the future.

Key Results:

Key Result	2018 Actual	2019 Estimate	2020 Goal
Engineering costs as a percent of actual capital project costs	23%	22%	22%
Present serviceability rating (portion rated good or better)	65%	61%	65%
Accounts Receivable billings processed	6,495	6,449	6,470
Accounts Payable Invoices processed	10,093	10,126	10,100
Hours to plow complete system during a snow event			
Urban	4:45	4:30	4:00
Rural	4:20	4:06	4:00
Percent of Traffic Signals with Flashing Yellow Arrows	32%	38%	40%
Percent of County Highway System With Ground In Striping	46%	59%	62%

Additional Resources:

Mission

Protect and preserve the environment to enhance the quality of life for current and future generations.

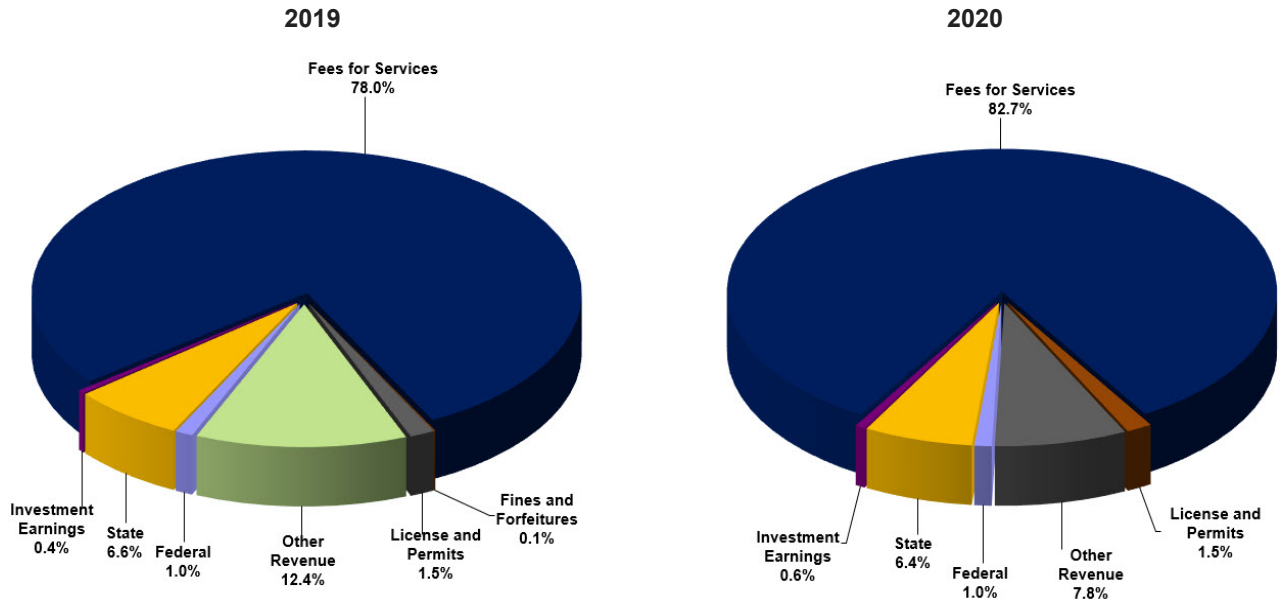
Department Description:

We engage communities to develop and enact sustainable solutions that enhance the quality of life and the environment in Hennepin County. We focus on reducing and responsibly managing waste, protecting and preserving ecosystems, delivering clean energy and promoting environmental stewardship.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes	61,291	0	0
Federal	59,997	800,000	800,000
State	4,196,046	5,075,143	5,061,703
Local	0	0	0
Investment Earnings	563,139	310,000	460,000
Fees for Services	52,619,093	60,118,075	65,465,641
Fines and Forfeitures	13,284	50,000	15,000
Licenses and Permits	1,138,200	1,125,000	1,190,000
Other Revenue	753,992	9,575,581	6,144,358
Other Financing	0	0	0
Total Revenues	\$59,405,042	\$77,053,799	\$79,136,702
Personnel Services	\$8,160,160	\$8,597,583	\$9,403,458
Commodities	244,204	347,660	307,350
Services	45,467,581	45,589,147	46,745,780
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	10,984,360	16,349,409	16,860,114
Grants	6,141,275	6,170,000	5,820,000
Total Expenditures	\$70,997,580	\$77,053,799	\$79,136,702
Budgeted Positions (Full-Time Equivalents)	78.4	78.6	79.6

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

In 2020, Environment and Energy will have an adopted operating budget of \$79.1 million, which will be funded entirely by non-property tax revenue. The adopted budget also includes 79.6 full-time equivalent (FTE) positions, which is an increase of 1.0 FTE from the 2019 adjusted budget.

When compared to the 2019 adjusted budget, there is an increase in personnel services due to general salary adjustments. In addition, there is a \$200,000 increase in grant-funded programs in Environmental Protection, \$300,000 increase in recycling of mattresses, and a \$320,000 increase in landfill fees. Lastly, in Other Charges there is a \$620,000 increase in depreciation expense for the Hennepin Energy Recovery Center.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Administration and Planning	4,734,832	6,124,117	6,471,171
Environmental Protection	4,581,848	6,494,121	7,005,870
Environmental Response	1,944,676	4,800,000	4,800,000
Solid Waste	59,736,224	59,635,561	60,859,661
Total Expenditures	\$70,997,580	\$77,053,799	\$79,136,702

Budget Commentary

In 2020, Environment and Energy has the following new opportunities:

- Assisting businesses in setting up organics recycling programs
- Addressing the threat emerald ash borer has on our tree canopy
- Taking an increasingly strategic approach to improve water quality and protect natural resources

Key Results:

Results	2018 Actuals	2019 Estimate	2020 Goal
Energy Production (Megawatt hours of electricity)	207,068	195,000	200,000
Awards to environmental response grantees	\$1,944,676	\$1,250,000	\$4,800,000
Recycling Rate	49%	50%	63%

Additional Resources:

www.hennepin.us/environment

Mission

To operate in a manner that provides the greatest amount of community benefit.

Department Description:

Glen Lake Golf Course is owned by the county and operated by Three Rivers Park District. The course includes a nine-hole executive course and driving range. Golf lessons are available and fee discounts are offered to seniors 62 years of age and older and juniors 17 years of age and younger. The course is self-support by fees.

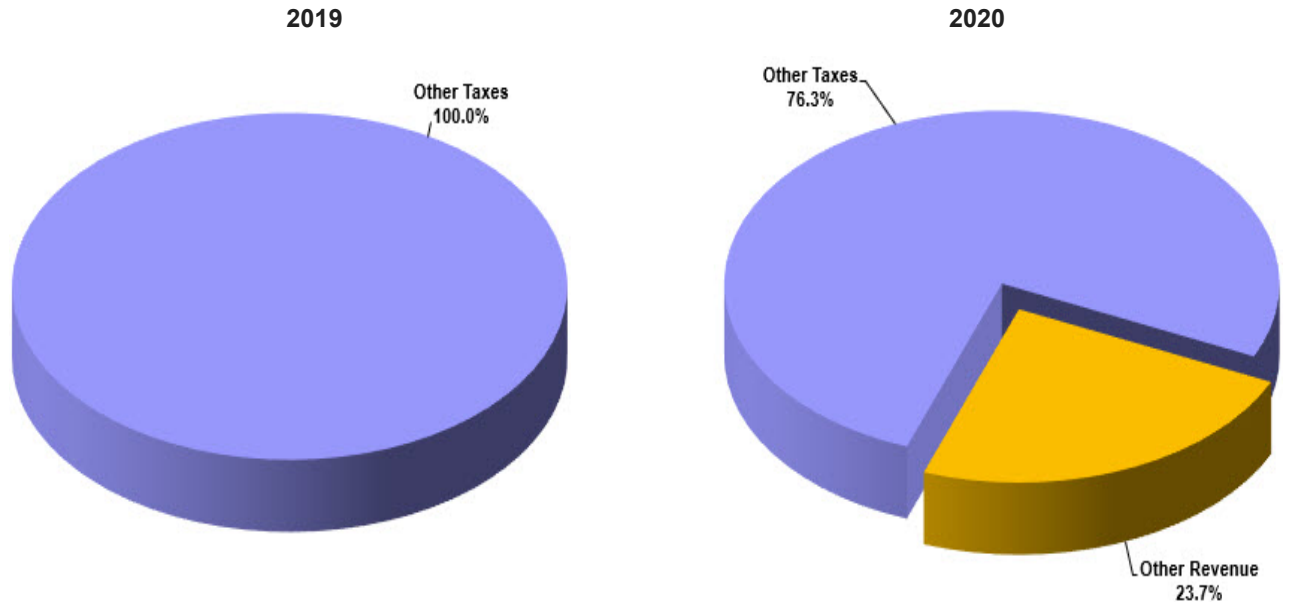
Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	887,859	1,051,800	1,086,592
Other Financing	0	0	0
Total Revenues	\$887,859	\$1,051,800	\$1,086,592
Personnel Services	\$528,790	\$516,742	\$549,144
Commodities	94,086	105,122	105,975
Services	134,276	157,234	140,894
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	119,276	272,702	290,579
Grants	0	0	0
Total Expenditures	\$876,428	\$1,051,800	\$1,086,592
Budgeted Positions (Full-Time Equivalents)	0.0	0.0	0.0

Department Description:

Hennepin County's transportation system contributes to a high quality of life and strong economy by providing an integrated network of roads, bridges, bikeways, sidewalks, and transitways. In addition, the county supports a comprehensive regional system of transitways that includes existing Blue Line Light Rail Transit (LRT), Green Line LRT, and Northstar Commuter Rail; planned Green Line Extension LRT, Blue Line Extension LRT, and Orange Line Bus Rapid Transit (BRT); and proposed Riverview Corridor. The department is supported by a 0.5 percent county local sales and use tax as well as a \$20 per vehicle excise tax for transit and/or transportation investments serving the county.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	132,680,885	25,000,000	133,300,000
Federal	0	0	0
State	0	0	0
Local	5,137,263	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	41,315,664
Other Financing	-63,434,153	0	-149,615,664
Total Revenues	\$74,383,995	\$25,000,000	\$25,000,000
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	753,516	870,000	800,000
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	21,307,332	24,130,000	24,200,000
Grants	0	0	0
Total Expenditures	\$22,060,848	\$25,000,000	\$25,000,000
Budgeted Positions (Full-Time Equivalents)	0	0	0

Revenue Comparison



Significant Budget Changes

The increase in Other Revenue is Use of Fund Balance. Other Financing includes a \$26.0 million transfer to the Debt Service fund to pay debt service on bonds issued for the Southwest Light Rail Transit project and a \$123.6 million transfer to the Capital Fund to fund the following capital projects: \$116.6 million for Southwest Light Rail Transit (project # 1005876) and \$7.0 million for Bottineau Light Rail Transit (project # 1005877).

Budget Commentary

The Hennepin County Transportation Sales and Use Tax is a local funding source for the operating costs of the existing Blue Line LRT, Green Line LRT and North Star Commuter Rail lines. The sales tax funds budgeted within the County's operating budget are primarily used for grants to support existing transit operations (\$24.2 million), along with miscellaneous fees and other items (\$800,000).

Major Program: Public Safety

- Public Safety & Justice
- County Attorney's Office
- Court Functions
- Public Defender's Office
- Sheriff's Office
- Department of Community Corrections and Rehabilitation
- Radio Communications



County Attorney Michael O. Freeman



Sheriff David Hutchinson

Program Description:

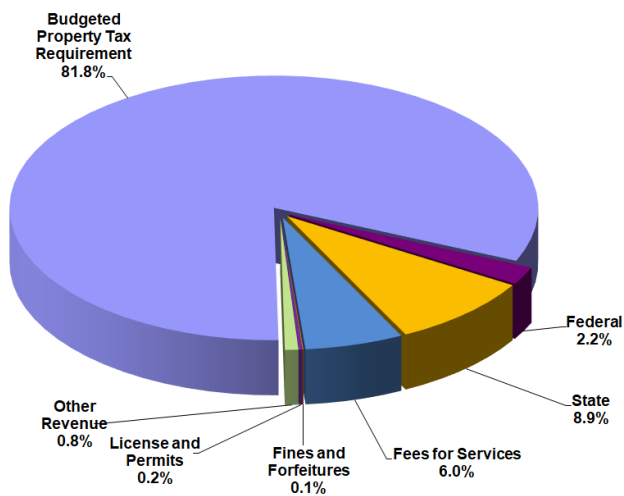
The Public Safety program includes the county's activities in law enforcement, criminal prosecution, legal consultant for the indigent, and correctional programs. The county departments contributing to this major program are the Public Safety & Justice, County Attorney's Office, Court Functions, Public Defender's Office, Sheriff's Office, Department of Community Corrections and Rehabilitation, and the Radio Communications Fund.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$265,163,677	\$276,329,203	\$283,684,519
Other Taxes	0	0	0
Federal	5,769,879	6,520,298	7,544,536
State	31,765,647	31,293,610	30,715,735
Local	291,050	315,000	55,000
Investment Earnings	0	0	0
Fees for Services	19,773,143	20,559,275	20,889,972
Fines and Forfeitures	418,460	201,000	201,000
Licenses and Permits	769,525	800,000	750,000
Other Revenue	2,163,696	2,563,618	2,860,006
Other Financing	998,894	0	0
Total Revenues	\$327,113,971	\$338,582,004	\$346,700,768
Personnel Services	\$252,078,393	\$263,992,371	\$273,586,901
Commodities	8,986,033	9,621,773	9,480,029
Services	54,722,891	60,654,025	59,042,907
Public Aid Assistance	-242	0	0
Capital Outlay	568,962	530,324	364,697
Other Charges	3,641,651	3,743,511	4,186,234
Grants	29,506	40,000	40,000
Total Expenditures	\$320,027,194	\$338,582,004	\$346,700,768
Budgeted Positions (Full-Time Equivalents)	2,288.6	2,312.7	2,328.6

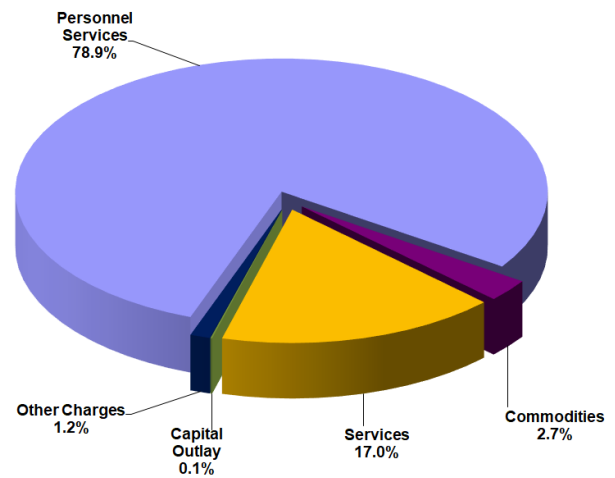
* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Public Safety & Justice	13,741,969	17,268,892	19,692,345
County Attorney's Office	57,388,343	61,065,526	61,926,600
Court Functions	2,032,472	2,261,700	2,258,600
Public Defender's Office	13,972,801	12,568,172	10,883,748
Sheriff's Office	108,375,439	113,864,159	118,659,559
Department of Community Corrections and Rehabilitation	121,012,976	127,810,966	129,047,502
Radio Communications	3,503,194	3,742,589	4,232,414
Total Expenditures	\$320,027,194	\$338,582,004	\$346,700,768

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Public Safety & Justice	56.5	70.5	84.5
County Attorney's Office	396.0	398.0	407.5
Court Functions	0	0	0
Public Defender's Office	54.0	41.0	35.8
Sheriff's Office	797.0	807.0	810.0
Department of Community Corrections and Rehabilitation	985.1	996.2	990.8
Radio Communications	0	0	0
Budgeted Positions (Full-Time Equivalents)	2,288.6	2,312.7	2,328.6

Revenue Summary:

The 2020 Public Safety Line of Business accounts for 48.2 percent of the expenditures in the County Revenue Fund, and 100 percent of the Radio Communications Fund. The program will operate with 2,328.6 authorized full-time equivalents (FTEs) which is an increase of 15.9 FTEs over the 2019 adjusted budget.

The 2020 operating expenditures for the Public Safety Line of Business have increased by 2.4 percent or \$8.1 million over the 2019 adjusted budget for a total operating budget of \$346.7 million.

Property Tax Revenues:

In 2020, property tax revenues will fund \$283.7 million or 81.8 percent of the Public Safety line of business total expected revenues of \$346.7 million. The majority of the property tax will fund the Sheriff's Office at \$104.3 million and the Department of Community Corrections and Rehabilitation at \$99.7 million. The County Attorney's Office will be funded by \$56.9 million, Public Safety & Justice by \$16.1 million, the Public Defender's Office by \$4.4 million and Court Functions by \$2.3 million.

Federal Revenue:

Federal revenue supports activities in child support and child protection, victim advocacy and direct financial assistance, welfare fraud, reimbursement for breakfast and lunch programs at the Juvenile Detention Center and County Home School, along with several grants like the Homeland Port Security, forensic science, Justice Assistance, DNA, Counter Violent Extremism, Community Oriented Policing Services (COPS), and Driving While Intoxicated countermeasures & supervision programs.

State Revenue:

Revenue from the State of Minnesota is the largest source of non-property tax income for the Public Safety Line of Business at 8.5 percent of total revenues. The majority of state revenue will be used by the Department of Community Corrections and Rehabilitation for activities related to the Community Corrections Act, Intensive Supervised Release, and Remote Electronic Alcohol Monitoring. Additionally, the Public Defender's Office uses state money for subsidizing the remaining Hennepin County employees, the Sheriff's Office uses state money for Police State Aid, the 911 Enhancement fee, Peace Officer Standards and Training, Violent Offender Task Force, and Department of Natural Resources grants.

Fees for Services Revenue:

Fees for Services are the second largest sources of non-property tax revenue at 5.9 percent of total revenues. Fees include: charges to other jurisdictions or clients for processing/booking into the jail, boarding, monitoring pre- and post-adjudication of clients, civil legal service fees, court fees, and lease revenue for radios and mobile data computers.

Other Revenue:

In 2020, other revenue has been budgeted at \$2.9 million and accounts for less than one percent of total revenues. The majority of this revenue is attributed to the Sheriff's Office for reimbursement of personnel costs from the Radio Communications fund, detective work for other Hennepin County departments, court security, and jail commissary sales. Other contributors are Department of Community Corrections and Rehabilitation for Adult Correction Facility concessions, building rental, and the Productive Day Program.

Expenditure Summary:

Public Safety & Justice:

Public Safety & Justice includes five divisions: Public Safety Administration, Emergency Management, Public Safety Information Technology, Criminal Justice Coordinating Committee, and Adult Representation Services. In 2020, Public Safety Justice's budget will increase \$2.4 million and 14.0 full-time equivalents (FTEs).

Adult Representation Services (ARS) was established as a division within Public Safety & Justice (PSJ) via Board approval on June 26, 2018 with a three-year plan to reach full staffing complement. PSJ's budget reflects the final phase of the creation of the division and represents a \$2.0 million expenditure increase and 14 FTE increases. Of the increases, three FTE and \$0.6 million in property tax will transfer from the Public Defender's Office to PSJ's ARS division. ARS provides representation for parents of children in need of protection or services as well as representation for parents in child support contempt matters.

Note: Public Safety & Justice was known as Public Safety Administration & Integration prior to 2020.

County Attorney's Office:

In 2020, the Attorney's Office budget will increase by \$0.9 million and primarily due to personnel expenses. The budget also includes the addition of 10.5 FTEs without additional funding for transcribing increasing volumes of digital case information, evidence management and victim advocacy, as well as 1.0 FTE transfer to the Communications department.

Expenditure Summary:

Court Functions:

When the State of Minnesota took over District Court on July 1, 2003, Hennepin County was assigned administrative oversight and funding responsibility for functions remaining with the county including representation for Mental Health Court and temporary hospital confinement, Probate Court, Housing Court and Criminal Court.

The Court Functions budget is funded 100 percent by property taxes and will decrease by \$3,000 in 2020.

Public Defender's Office:

In 2020, the Public Defender's Office budget will decrease by \$1.7 million and FTEs will decrease by 5.2. The majority of the decrease is in personnel services due to the attrition of 2.3 FTE and the transfer of 3.0 FTE to the Adult Representation Services department in Public Safety & Justice.

Sheriff's Office:

In 2020, the Sheriff's Office budget will increase by \$4.8 million and three FTE primarily due to personnel expenses. Additionally, there will be an increase of three FTE for coverage at the North Memorial Hospital in Robbinsdale.

Department of Community Corrections and Rehabilitation:

In 2020, the Department of Community Corrections and Rehabilitation budget will increase by \$1.2 million primarily due to personnel expenses. There will be a decrease of 5.2 FTE.

Radio Communications:

In 2020, the Radio Communication Fund will increase by \$0.5 million due to an increase in depreciation expenses.

Mission

To lead and coordinate public safety endeavors while working with partners to identify and promote best management practices.

Department Description:

Public Safety & Justice consists of five divisions: Public Safety Administration, Emergency Management, Public Safety Information Technology, Criminal Justice Coordinating Committee and Adult Representation Services.

Public Safety Administration is responsible for advising the Hennepin County Board and Hennepin County Administrator on policies and issues related to and involving the Hennepin County justice partners as well as overseeing the strategic and fiscal management of the departments. The office provides leadership and fosters collaboration on strategic initiatives that promote efficiencies and organizational effectiveness and inter-agency partnerships to improve outcomes.

Emergency Management protects communities by coordinating and integrating all activities to build, sustain, and improve capabilities to prevent, mitigate, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism, or other man-made disasters.

Public Safety Information Technology coordinates and aligns the technology strategies of Hennepin County Information Technology for the Public Safety Line of Business.

Criminal Justice Coordinating Committee (CJCC) was established in 1986 and meets on a regular forum where city and county policy-makers discuss issues and initiatives that require cooperation across jurisdictional lines and among many parts of the criminal justice system.

Adult Representation Service division provides high-quality representation to indigent clients who are legally entitled to representation for civil matters which include Child Protection Adult Defense and Family Court Contempt.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$12,841,058	\$14,801,413	\$16,128,978
Other Taxes	0	0	0
Federal	1,791,177	2,327,479	3,325,032
State	187,075	140,000	238,335
Local	5,000	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	1,165	0	0
Other Financing	0	0	0
Total Revenues	\$14,825,475	\$17,268,892	\$19,692,345
Personnel Services	\$7,067,070	\$10,091,039	\$12,089,083
Commodities	985,704	849,146	936,892
Services	5,356,901	6,053,861	6,336,699
Public Aid Assistance	0	0	0
Capital Outlay	164,036	61,000	60,000
Other Charges	138,752	173,846	229,671
Grants	29,506	40,000	40,000
Total Expenditures	\$13,741,969	\$17,268,892	\$19,692,345
Budgeted Positions (Full-Time Equivalents)	56.5	70.5	84.5

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

In 2020, Public Safety & Justice will have an appropriation of \$19.7 million which will be funded by expected property tax revenue of \$16.1 million and non-property tax revenue of \$3.6 million. When compared to the 2019 adjusted budget, the operating budget has increased by 14.0 percent or \$2.4 million. Property tax revenues have increased by 9.0 percent or \$1.3 million, with non-property tax revenues increasing by \$1.1 million. The department will operate with 84.5 full-time equivalents (FTEs), which is an increase of 14.0 FTEs over the 2019 adjusted budget.

In 2020, the majority of the increase can be associated with the Personnel Services expense category which includes overall general salary adjustments, merit, and benefits; and new FTEs. 11.0 new and 3.0 transferred FTEs represent the final phase (phase 3) of the creation of the Adult Representation Services (ARS) division.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Public Safety Administration	882,621	1,046,695	1,482,754
Emergency Mgmt	2,701,180	2,964,248	2,971,994
Criminal Justice Coordinating Committee	470,238	741,273	671,934
Public Safety IT	8,771,033	9,864,043	9,906,716
Adult Representation Services	916,897	2,652,633	4,658,947
Total Expenditures	\$13,741,969	\$17,268,892	\$19,692,345

* Public Safety & Justice was known as Public Safety Administration & Integration prior to 2020.

Budget Commentary

Sexually Exploited Youth: Public Safety Administration provides oversight of the No Wrong Door program. In 2011, Minnesota passed the Safe Harbor Law and the state developed a No Wrong Door model for a victim-centered, multidisciplinary response for juvenile victims of sex trafficking.

Ongoing efforts for the No Wrong Door program include:

- Proposing legislation to make the process easier for survivors of sex trafficking to apply for an expungement;
- Ensuring youth who have been sexually exploited are identified in the Hennepin County system and offered resources and services; and
- Continuing to develop and improve county-wide e-learning providing education for staff about sexual exploitation and hosting training within the community.

Criminal Justice Coordinating Committee (CJCC): The work of the CJCC is carried out by groups of leaders from various departments and justice partners.

Strategies include:

- Improving client service delivery;
- Reducing unnecessary system delays;
- Evaluating and identifying opportunities to reduce disparities;
- Increasing transparency through data collaboration and sharing; and
- Collaborating with Human Services and Public Health to address system issues such as jail crowding, case processing inefficiencies, and responding to client populations with adult behavioral health issues.

Key Results:

The Public Safety line of business continues to identify and find ways to reduce disparities in the criminal justice system. In 2019 the line of business and justice partners addressed jail overcrowding, created alternatives to detention and options for early release for low risk individuals. A Co-Responder Program and Integrated Access Team was created paring social services and health resources with law enforcement to address mental health issues in the community and in the jail. Working with Health and Human Services, screening and Medically Assisted Treatment was provided to new inmates with addiction at the jail and Adult Corrections Facility. The Court Ride Program was initiated to provide transportation to court appearances and Restorative Court was formed to connect individuals to the services they need to be successful and remain law abiding. The Client and Community Restoration Productive Day Program continues to provide county-involved youth and adults with training, and work experience pathways that can lead to careers with livable wages.

Additional Resources:

Public Safety Line of Business Information:
Website: www.hennepin.us/residents#public-safety

Emergency Management:
Phone: (612) 596-0250
Email: emergency.mgmt@hennepin.us
Website: www.hennepin.us/residents/emergencies/emergency-management

Criminal Justice Coordinating Committee
Website: www.hennepin.us/cjcc

Adult Representation Services
Website: www.hennepin.us/residents/public-safety/legal-representation

Sexually Exploited Youth
Website: www.hennepin.us/your-government/projects-initiatives/no-wrong-door

Mission

We serve justice and public safety through our commitment to ethical prosecution, crime prevention, and innovative and reasoned client representation.

Department Description:

The Hennepin County Attorney's Office is organized by Criminal and Civil Divisions.

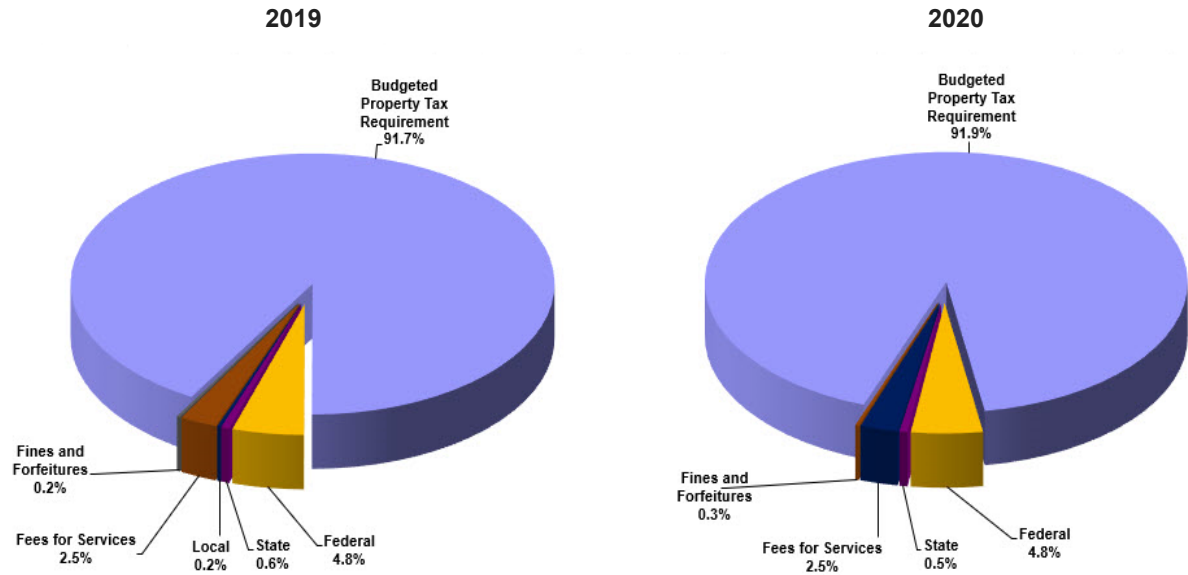
The Criminal Divisions represent the State of Minnesota, prosecuting adults charged with felonies, and all crimes committed by juveniles. The Criminal Divisions include Adult Prosecution, Juvenile Prosecution, the Gang Unit, Community Prosecution, Special Litigation and the Victim Witness Program, which includes the Domestic Abuse Service Center.

The Civil Division provides legal representation to all county departments, Hennepin Healthcare Systems, and the Hennepin County Regional Rail Authority. The other Civil Divisions include Child Protection, Child Support Enforcement and Mental Health. The Information Technology (IT) Division provides IT services to all divisions. The Administration Division provides executive direction and coordination for policy and office-wide functions.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$52,345,842	\$55,978,651	\$56,861,230
Other Taxes	0	0	0
Federal	2,691,710	2,910,700	2,965,000
State	368,101	343,000	331,270
Local	100,000	150,000	25,000
Investment Earnings	0	0	0
Fees for Services	1,668,273	1,504,500	1,569,500
Fines and Forfeitures	352,439	150,000	150,000
Licenses and Permits	0	0	0
Other Revenue	23,543	28,675	24,600
Other Financing	0	0	0
Total Revenues	\$57,549,908	\$61,065,526	\$61,926,600
Personnel Services	\$49,039,541	\$52,520,028	\$53,221,761
Commodities	223,717	181,475	188,100
Services	7,767,272	8,155,208	8,303,734
Public Aid Assistance	0	0	0
Capital Outlay	12,464	0	0
Other Charges	345,349	208,815	213,005
Grants	0	0	0
Total Expenditures	\$57,388,343	\$61,065,526	\$61,926,600
Budgeted Positions (Full-Time Equivalents)	396.0	398.0	407.5

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

In 2020, the Hennepin County Attorney's Office (HCAO) will have an expense appropriation of \$61.9 million which will be funded by expected property tax revenue of \$56.9 million and non-property tax revenue of \$5.1 million. When compared to the 2019 adjusted budget, the operating budget has increased by 1.4 percent or \$861,000. Property tax revenues have increased by 1.6 percent or \$883,000 and all other revenues declined slightly by 0.4% or \$22,000.

The majority of the increase in the 2020 budget occurs in the Personnel Services category and includes the General Salary Adjustment, merit increases and other benefits. The budget also includes the addition of 10.5 Full Time Equivalents without additional funding for the Transcription Unit, Evidence Room and victim advocacy. Transcription staff will process increased volumes of digital evidence while Evidence Room staff will ensure property chain of custody for case evidence. Victim advocate staff possessing multi-lingual Hmong, Somali and Spanish speaking skills will support crime victims. Another 1.0 FTE Communications Specialist position was transferred to the County Communications Department.

Other increases are seen in Central Information Technology charges for Infrastructure and Employee Equipment Provision. In 2020, the Central Information Technology charges were offset by a reduction in estimated network storage costs as HCAO has completed a project to review all files and discontinued use of three network drives as data was moved to ProCase and retention schedules were applied. Additional cost savings will be realized with the transition to the County Information Technology centralized cell phone plan. HCAO also added a contract with CornerHouse for child abuse expert witness and training services, and implemented inflationary increases for remaining contract.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Criminal	28,756,742	31,363,981	32,224,513
Civil and Administration	28,631,601	29,701,545	29,702,087
Total Expenditures	\$57,388,343	\$61,065,526	\$61,926,600

Budget Commentary

In 2019, the Hennepin County Attorney's Office (HCAO) saw cases increase across most areas except for Juvenile and Child Protection. All cases overall increased by just over 1% from 2018 to 2019 while violent crime cases grew by 8% and property crime cases rose 2%. Juvenile cases declined by over 4% the last year and child protection cases decreased 6%.

While the number of cases continue to grow, HCAO has experienced an unprecedented staff turnover due to retirements and resignations for other opportunities at the U.S. Attorney General, State Attorney General, other County Attorney Offices and judgeships. New staff hires are coming in with fewer years of experience: 67% of all new attorney hires in 2019 had 5 or fewer years of experience compared to 40% in 2014. HCAO has responded by dedicating resources and focusing on trial skills training, courtroom observations and performance feedback, and encouraging staff participation in national conferences for learning, sharing of best practices and networking opportunities.

The County Board approved the addition of 10.5 FTEs (without funding) to HCAO in 2020: 5.5 for the Transcription Unit, 2.0 for the Evidence Room and 3.0 victim advocates. Transcription staff will process the significant increases in the amount of digital evidence (up by 220% since 2015) associated with each case. Digital evidence includes body-worn camera footage, police car video, street and business surveillance cameras, defendant and witness interviews, 911 audio and personal cell phone video. Evidence Room staff will ensure proper handling and chain of custody for trial artifacts. Multi-lingual advocacy staff who possess Hmong, Somali and Spanish speaking skills will support victims from these communities. In addition, a 1.0 Communications Specialist FTE was transferred from HCAO to the Communications Department to centralize these position types and services within that department.

Work established over the last two years to combat sexual assaults will continue with 2.0 attorneys who focus their time on these cases. The result has been better investigations and prosecutions of sexual assaults and provision of in-depth training for sex crimes investigators. HCAO has partnered with the Minneapolis Police Department to embed 1.0 prosecutor in the MPD Sex Crimes Unit. This prosecutor reviews cases, advises investigators and provides legal and victim-centered input. The other attorney prosecutes highly specialized cases of sexual assault involving drugs or alcohol which can face hurdles to try as Minnesota's "consent" laws have fallen behind other progressive law changes elsewhere in the Nation.

Victims of domestic violence will continue to receive supportive services through a contract with Central Minnesota Legal Services (CMLS) transferred in 2019 from the Family Justice Center to the HCAO Domestic Abuse Service Center (DASC). CMLS provides pro bono legal representation and consultation at DASC via attorney staff who are on-site 5 days per week. This contract has allowed for same day legal assistance, legal strategizing with clients and courtroom representation. During the first 5 months of CMLS service provision, there were 232 cases referred and CMLS attorneys provided 864 hours of service.

Disparity reduction efforts have realized several positive outcomes. Changes in the marijuana charging policy have resulted in fewer drug charges for defendants with possession and sales of small amounts of marijuana. These cases are handled via diversion and other non-jail/non-prison sanctions as a way to uphold public safety and hold defendants accountable. The result has been significantly fewer defendants from communities of color going through formal court proceedings and ending up with long-term criminal records. HCAO also is increasing youth of color entering and successfully completing diversion. The diversion program provides early intervention for youth, with a goal of keeping them out of home placement or further criminal behavior down the road. Additionally, fees for adult diversion program participants will be waived as of January 1, 2020. While the \$200 program fee could be waived for those with low incomes, HCAO was concerned that it could be a barrier for participation. HCAO will absorb the program fees which are estimated to be between \$150,000 and \$170,000 total cost annually.

The County Attorney also continued to utilize non-property tax resources wherever available. Funding from grants and other revenues totaled over \$5 million in 2019 and included grants to combat sex trafficking and support African American victims of domestic violence.

Key Results:

Victim Focused Outcomes

- Celebrated the 25-year anniversary of the Domestic Abuse Service Center. Since 1994, DASC has handled more than 1.5 million victim contacts, filed 90,000 orders for protection and charged 60,000 abusers who were gone when police first arrived at the home.
- The sexual assault initiative has resulted in a higher number of cases assigned for investigation and submitted for charging. Ninety-one percent of sexual assault reports were assigned to investigators. Since 2018, the charging rate for sexual assault initiative cases has increased by 48%. Victim advocates made contact with 100% of sexual assault initiative victims.
- Collaborated with District Court to implement an option for petitioners to request a copy of their Order for Protection via email. Wait times have been reduced and clients no longer have to return to DASC to pick up a physical copy of the order.
- Victim witness staff prepared a total of 25,711 witness subpoenas and made 4,563 court appearances.
- Collected over \$90 million in child support money for Hennepin County children. More than \$250,000 in child support was collected from defendants' workers' compensation benefits.
- Special Litigation Division staff filed 210 briefs and conducted 71 oral arguments in 2019, a 15% and 65% increase over the last year, respectively.

Disparity Reduction & Juvenile Offender Efforts

- Drug case submissions down 20% overall since 2018 -- marijuana cases comprised over half of the decline and cases involving African American defendants accounted for 60% of the decline.
- Youth of color referrals to diversion programs increased 83%. The completion rate for youth of color participation in diversion program requirements increased by 34%.

Key Results:

- Implemented the post-charge diversion program for juvenile defendants which provides for automatic expungement upon successful completion of the program.

Business Process Efficiencies

- Implemented a new automated forfeiture case management system in the Civil Division. The system will allow law enforcement to have up-to-date information on the cases they have submitted and will result in efficiencies for the Civil Forfeiture Team.
- A new Charging Desk initiative in the Community Prosecution Division has increased the speed at which cases are assigned to attorneys and a charging decision is issued - reducing the time defendants spend in jail.
- Implemented a business process change to ensure that Child Protection Division attorneys are present at every intake review team session in order to screen new reports coming into Child Protection.

Training

- Sexual assault initiative prosecutors trained 888 MPD staff, 30 advocates from the sexual violence center, 300+ attorneys, law enforcement staff and victim advocates at the National District Attorney Conference, and 175 sex crime investigators in 2019.
- Training was provided to hospital social workers, providers and case managers as well as community presentations on the procedures to move patients through the commitment system.
- Over two dozen trainings have been provided to law enforcement partners about the prosecution of property and drug cases.
- Several joint training sessions with Children and Family Services managers on searching for relatives and the rights of siblings in foster care were completed.
- Senior Scam presentations were conducted for approximately 500 Hennepin County residents.

Additional Resources:

Hennepin County Attorney's Office
C-2000 Government Center
300 South Sixth Street
Minneapolis, MN 55487
Phone: (612) 348-5550
Email: citizeninfo@hennepin.us
Website: www.hennepinattorney.org

Mission

Provide administrative oversight and funding for certain District Court functions that remain with the county following the state takeover of the District Court on July 1, 2003.

Department Description:

The state takeover of the Fourth Judicial District occurred on July 1, 2003. In accordance with MN Statute 273.1398 Subd. 4b(b), certain functions that were overseen by the District Court remain with the county following the takeover. Court Functions include the following contract services: Mental Health Court representation and temporary hospital confinement, Probate Court representation, along with representation in Housing and Criminal Court.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$2,285,000	\$2,261,700	\$2,258,600
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$2,285,000	\$2,261,700	\$2,258,600
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	2,032,472	2,261,700	2,258,600
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	0	0	0
Grants	0	0	0
Total Expenditures	\$2,032,472	\$2,261,700	\$2,258,600
Budgeted Positions (Full-Time Equivalents)	0	0	0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Significant Budget Changes

The 2020 Court Functions authorized operating budget will decrease by \$3,100 or -0.1 percent when compared to the 2019 adjusted budget. The decrease is attributed to the services contract for Legal Assistance for Domestic Abuse Victims being assumed by the County Attorney's office as of March 1, 2019.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Court Function Contracts	2,032,472	2,261,700	2,258,600
Total Expenditures	\$2,032,472	\$2,261,700	\$2,258,600

Budget Commentary

The 2020 budget is comprised as follows:

- \$1,352,000 for Mental Health Court legal representation.
- \$101,500 for the Temporary hospital confinement of Mental Health Court clients.
- \$609,000 for Probate Court, appointed legal representation of minor children, incapacitated or incompetent indigent adults.
- \$125,050 for Housing Court, appointed legal representation for legal advice to low-income tenants and landlords.
- \$71,050 for legal assistance for indigent clients in criminal cases.

Mission

To provide the highest quality representation to indigent clients in the protection of their legal rights, thereby safeguarding those rights for each member of the community.

Department Description:

The Hennepin County Public Defender's office represents people in the criminal justice system who cannot afford an attorney. The right to counsel is constitutionally-based and was established through two landmark decisions. In 1963, in Gideon v. Wainwright, the United States Supreme court held that an adult indigent defendant is entitled to assistance of counsel in a criminal trial. Soon thereafter, in 1967, the Supreme Court established the same right to counsel for juveniles in In re Gault.

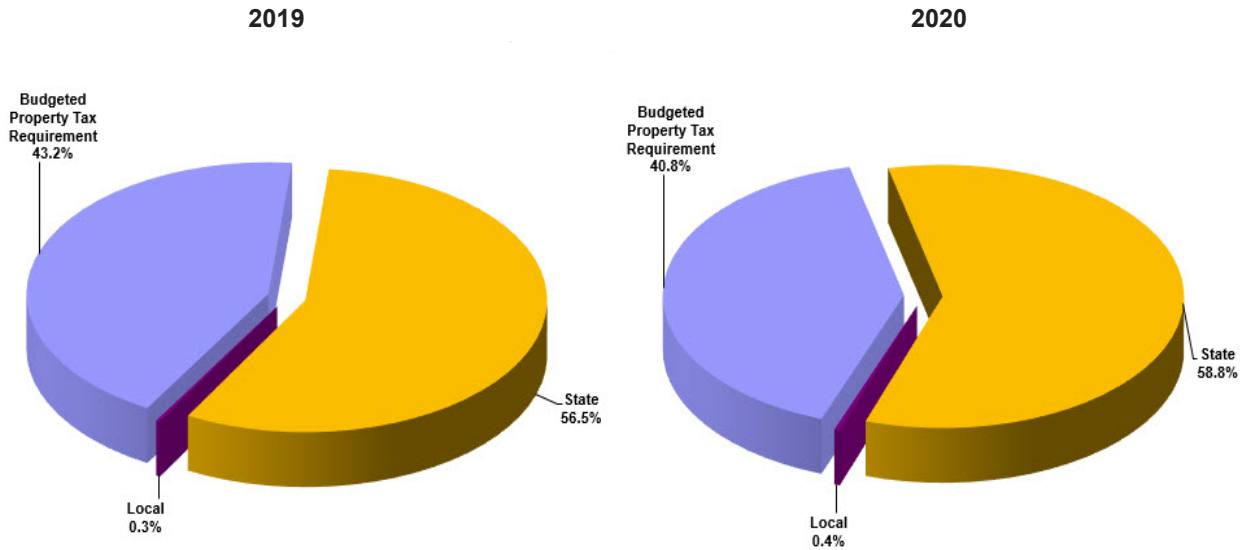
In addition to representing adults and juveniles accused of criminal offenses, the Hennepin County Public Defender represents children involved in child protection cases. In 2010, in Padilla v. Kentucky, the Supreme Court declared that immigration consequences are not collateral issues and that the accused is entitled to effective assistance of counsel on this issue during plea negotiations. As a result, the Public Defender's office also ensure that our client's rights are protected according to this Supreme Court mandate.

Prior to July 1, 2003, Hennepin County was solely responsible for funding the Hennepin County Public Defender's office. On July 1, 2003, the State assumed primary financial responsibility. Hennepin County remains legally responsible for funding the county employees who were hired prior to July 1, 2003 and has continued its financial support for other necessary operational expenses as well.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$7,823,799	\$5,433,172	\$4,441,748
Other Taxes	0	0	0
Federal	0	0	0
State	7,500,000	7,100,000	6,400,000
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	34,980	35,000	42,000
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$15,358,779	\$12,568,172	\$10,883,748
Personnel Services	\$8,116,689	\$7,408,051	\$6,402,145
Commodities	88,967	131,000	47,100
Services	5,712,070	4,958,421	4,377,503
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	55,075	70,700	57,000
Grants	0	0	0
Total Expenditures	\$13,972,801	\$12,568,172	\$10,883,748
Budgeted Positions (Full-Time Equivalents)	54.0	41.0	35.8

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

In 2020, the Hennepin County Public Defender's Office has an appropriation of \$10.9 million, offset by expected non-property tax revenues of \$6.4 million and property tax revenues of \$4.4 million and 36 full-time equivalents (FTEs). When compared to the 2019 adjusted budget of \$12.6 million, the authorized operating budget will decrease by \$1.7 million and decrease by 5.0 FTEs.

Personnel Services: The primary driver for the \$1.0 million decrease is staffing reductions. \$0.6 million and 3.0 FTE are transferring from the Public Defender's Office to Public Safety and Justice (PSJ) and \$0.4 million due to the attrition of 2.3 FTE.

Services: Services expenditures will decrease by about \$0.6 million for the following reasons:

- 1) A new case management system is being completed in early 2020 and \$0.2 million in Information Technology (IT) development expenditures are no longer needed.
- 2) \$0.4 million reduction in contractor expenses by replacing contractors with state employees.

Revenue: The State of Minnesota budgeted revenue has gone down because the Public Defender's Office overall budget has gone down. The Board of Public Defense has replaced county public defenders with State employees as they retire or transfer.

Division Budgets:

	2018 Actual	2019 Budget	2020 Budget
Public Defender's	13,972,801	12,568,172	10,883,748
Total Expenditures	\$13,972,801	\$12,568,172	\$10,883,748

Budget Commentary

The Public Defender's Office (PDO) is committed to providing excellent representation to indigent clients. In order to maximize limited resources, we continue to build partnerships with county lines of business and the community.

PDO has a dynamic and diverse staff of attorneys, investigators, paralegals, dispositional advisors, office assistants, Information Technology employees and law clerks. PDO will prioritize the retention of these employees by providing training and growth opportunities throughout the year.

Some of our adult court initiatives in 2020 include the expansion of Restorative Court into our suburban and felony courts. We are also participating in the launch of the new Treatment Court model that should serve to provide expanded access to treatment services to clients who need them. We also strive to continue with the Court Ride program should we be able to secure steady funds to support the initiative. This along with our legislative efforts to eliminate traffic debt and automatic license suspension should help to remove transportation barriers that most of our clients face.

Some of our juvenile court initiatives include exploring and educating stakeholders regarding the effects of childhood trauma in delinquency and child protection cases in order to ensure just outcomes for our clients. We will continue to support system changes related to restorative justice, restitution reform and diversion alternatives for our young clients.

We have and will continue to prioritize our commitment to reducing disparities for our indigent clients, many of whom are people of color and suffer from mental health and substance abuse disorders. To this end, we will continue to request transparency in data that is maintained regarding our clients and challenge practices and policies that compromise our clients' constitutional rights.

Key Results:

- Implementation of Court Ride
- Restorative Court for Minneapolis cases
- Supported text and email reminders from district court
- Juvenile Warrant Forgiveness Day
- Continued efforts to reform detention practices
- Supported the launch of the 1800 Chicago Avenue Behavioral Health Center
- Sustained public safety integrations with data such as discovery exchange
- Provided multiple free legal education training opportunities for staff
- Actively participated in county-wide disparities reduction initiatives
- Engaged with the community on justice issues affecting our clients

Additional Resources:

Public Defender's Office
Minnesota 4th Judicial District
701 Fourth Avenue South, Ste: 1400
Minneapolis, MN 55415
Phone: (612) 348-7530
Website: www.pubdef.state.mn.us
www.hennepinpublicdefender.org

Mission

Serving and protecting all in our community by furthering equal justice, safety and wellness.

Department Description:

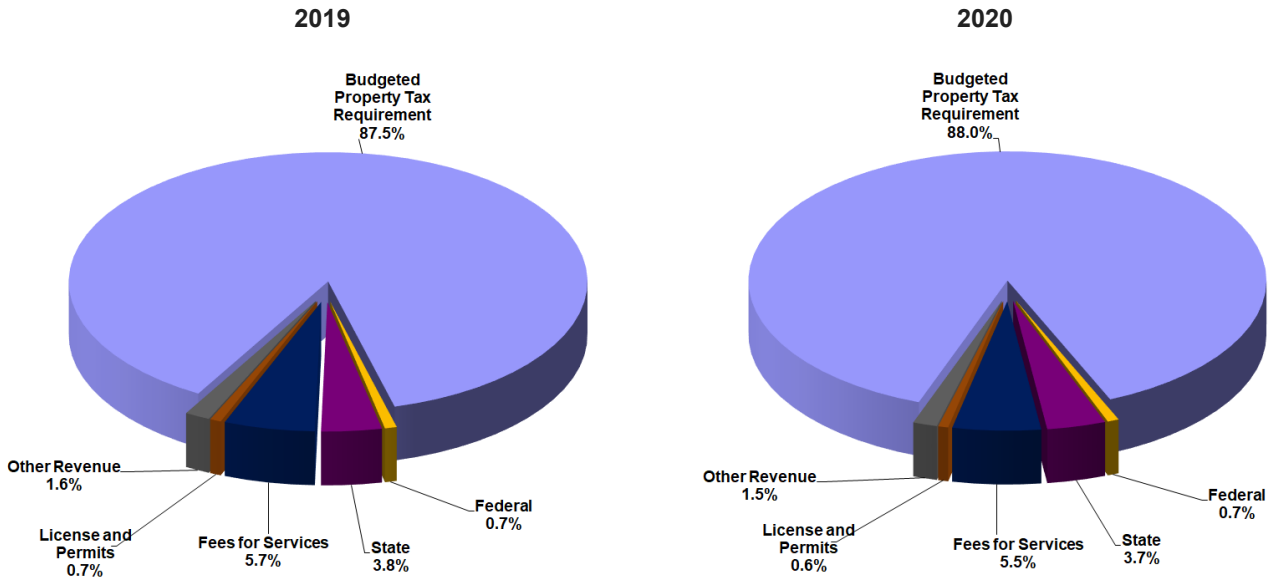
Minnesota State Statutes provides that the Sheriff is the Chief Law Enforcement Officer of the County, empowered to use all resources necessary "to keep and preserve the peace of the county." Minnesota State Statutes specifically confer upon the Sheriff the mandate to perform critical public safety functions:

- Safe and secure operation of the county jail
- Operation of the public safety communications system
- Enforcement on the county's waters (i.e., search, rescue and buoying)
- Execution of all civil processes brought to the Sheriff (e.g., foreclosure, redemption, levy, garnishment, eviction and other executions of judgment)
- Security for the Fourth Judicial District Court
- Transport for individuals under the court's jurisdiction
- Pursuit and apprehension of all felons

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$95,297,753	\$99,633,777	\$104,324,462
Other Taxes	0	0	0
Federal	881,381	848,819	846,904
State	4,162,660	4,288,830	4,352,830
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	5,556,649	6,454,140	6,533,440
Fines and Forfeitures	66,021	51,000	51,000
Licenses and Permits	769,525	800,000	750,000
Other Revenue	1,840,799	1,787,593	1,800,923
Other Financing	4,274	0	0
Total Revenues	\$108,579,062	\$113,864,159	\$118,659,559
Personnel Services	\$90,793,231	\$91,364,437	\$96,310,863
Commodities	4,556,986	5,294,002	5,222,156
Services	11,613,036	15,507,546	15,551,227
Public Aid Assistance	-242	0	0
Capital Outlay	219,316	359,324	194,697
Other Charges	1,193,112	1,338,850	1,380,616
Grants	0	0	0
Total Expenditures	\$108,375,439	\$113,864,159	\$118,659,559
Budgeted Positions (Full-Time Equivalents)	797.0	807.0	810.0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

The 2020 budget increase is the result of increases in personnel costs. Personnel Services increased due to the general salary adjustments and other benefit increases; Hennepin Healthcare nursing contract changes; and 3.0 new Full-Time Equivalents (FTEs) to support law enforcement coverage at North Memorial Hospital.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Administrative	10,583,865	10,450,821	10,457,756
Enforcement Services	12,949,659	16,189,968	16,849,250
911 Dispatch	7,203,241	7,543,411	8,059,365
Technology Services	9,129,292	9,946,176	10,471,636
Investigative Services	7,954,467	8,607,997	8,824,153
Forensic Sciences	4,739,863	5,048,578	5,452,641
Adult Detention	47,397,753	47,109,757	49,505,505
Court Services	8,295,015	8,967,451	9,039,253
Sheriff Other Revenue	122,284	0	0
Total Expenditures	\$108,375,439	\$113,864,159	\$118,659,559

Budget Commentary

The Hennepin County Sheriff's Office serves the county's 1.2 million residents through a variety of roles and services. Many of these duties are mandated by state law, including managing the county jail and providing security to the district court. The Hennepin County Sheriff's Office also patrols Hennepin County's lakes and rivers, operates the Forensic Science Laboratory, provides patrol services to several communities in the western edge of the county, and much more.

Under the leadership of Sheriff David Hutchinson, the Hennepin County Sheriff's Office is committed to making Hennepin County a safer, healthier, and more equal place to live.

Advancing Criminal Intelligence is designed to provide greater organization and collaboration between teams and agencies that rely on criminal intelligence. The Sheriff's Office provides the appropriate structure to support continued expansion, new initiatives and increased partnerships with our local, state and federal public safety partners to further reduce and prevent crime.

The Sheriff's Office is dedicated to building trust with all the of the communities that we serve and is building new programs to increase diversity in hiring within our agency, as well as programs to engage with the youth in our communities in positive, educational, non-enforcement activities.

Key Results:

	<u>2018</u>	<u>2019</u>	<u>2020 Est.</u>
Number of police/fire/medical dispatched calls	633,738	692,443	700,000
Number of jail bookings	32,154	30,950	31,000
Number of court security escorts	34,578	33,343	34,000
Number of crime scene responses	2,208	2,389	2,400
Number of mortgage foreclosure sales	630	494	500

Additional Resources:

Hennepin County Sheriff's Office
 350 South 5th Street, Room 6
 Minneapolis, MN 55415
 Phone: (612) 348-3744
 Email: sheriff@hennepin.us
 Website: www.hennepinsheriff.org

Mission

To enhance community safety, promote community restoration and reduce the risk of re-offense.

Department Description:

Hennepin County's Department of Community Corrections and Rehabilitation is the largest community corrections system in Minnesota, with an annual supervision of approximately 26,000 adults and juveniles. On any given day we have approximately 1,000 juveniles and 23,000 adults on supervision, and 2,000 clients on Sentence to Service.

The department operates three correctional facilities:

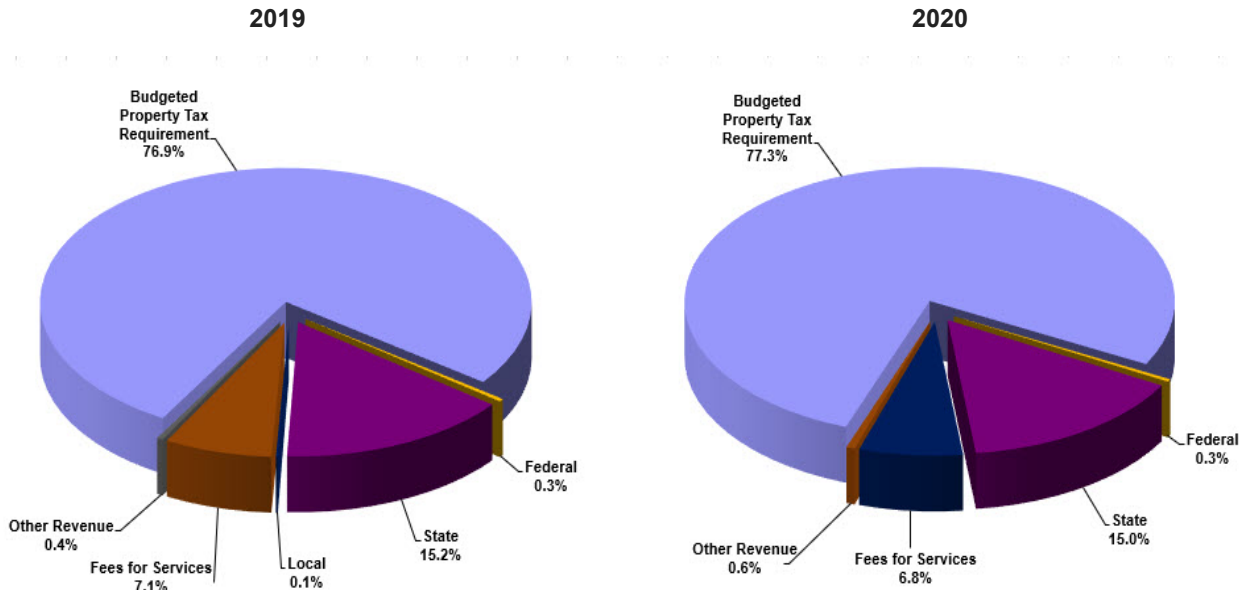
- Adult Corrections Facility provides custody and programming for approximately 4,000 adult offenders housed in the facility per year;
- Juvenile Detention Center provides custody and care for approximately 1,200 juveniles per year pending court disposition;
- County Home School provides custody and treatment for approximately 50 juvenile offenders in a year.

Family Court Services performs custody evaluation and mediation services; 1,400 families received services last year.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$94,570,225	\$98,220,490	\$99,669,501
Other Taxes	0	0	0
Federal	405,611	433,300	407,600
State	19,547,811	19,421,780	19,393,300
Local	186,050	165,000	30,000
Investment Earnings	0	0	0
Fees for Services	9,034,418	9,056,596	8,811,351
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	298,189	513,800	735,750
Other Financing	0	0	0
Total Revenues	\$124,042,304	\$127,810,966	\$129,047,502
Personnel Services	\$95,421,734	\$100,902,863	\$103,853,726
Commodities	2,977,470	3,011,149	2,930,781
Services	21,996,116	23,255,612	21,616,159
Public Aid Assistance	0	0	0
Capital Outlay	173,146	110,000	110,000
Other Charges	444,510	531,342	536,836
Grants	0	0	0
Total Expenditures	\$121,012,976	\$127,810,966	\$129,047,502
Budgeted Positions (Full-Time Equivalents)	985.1	996.2	990.8

*Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

The 2020 Department of Community Corrections and Rehabilitation (DOCCR) budget will have an appropriation of \$129.0 million funded by expected property tax revenues of \$99.7 million, and non-property tax revenues of \$29.4 million. When compared to the 2019 adjusted budget, the operating budget has increased by just under 1.0 percent or \$1.2 million; property tax revenues have increased by 1.5 percent or \$1.4 million; and non-property tax revenues have decreased by 0.7 percent or \$212,500. In 2020, the property tax and the State Community Corrections Act (CCA) funding account for 91.8 percent of all revenues.

Hennepin County has participated in the Minnesota Community Corrections Act (CCA) since 1978, whereby DOCCR provides all community supervision services. In return for providing all correctional services in the county (excluding long-term prison incarceration), the state provides the county with a subsidy to assist with the provision of CCA services. For both calendar years 2019 and 2020, total CCA funding to DOCCR is \$18.9 million, which accounts for 64.2 percent of all 2020 program generated revenues. The CCA Subsidy totals \$16.9 million, with additional CCA funding for the Intensive Supervised Release (ISR) grant (\$1,889,200) and the Remote Electronic Alcohol Monitoring (REAM) grant (\$90,000) bringing the total CCA funding to the \$18.9 million.

DOCCR's 2020 personnel services total \$103.9 million, or 80.5 percent of the overall budget. While the 2020 authorized staffing of 990.8 full-time equivalents (FTEs) is 5.4 FTEs below the 2019 authorized staffing, overall personnel services are up \$3.0 million (2.9 percent) over the 2019 adjusted budget. The increases include: wage increases (+\$2.0 million) attributed to General Salary Adjustment and annual performance reviews (previously referred to as step/merit increases); payroll tax increases (\$587,400; FICA, Public Employee Retirement Association/PERA, comp time payroll charge, retiree health insurance); more client work opportunities through the Productive Day programming at the Adult Corrections Facility and Client and Community Restoration (+\$258,500); higher utilization of non-permanent staffing (+\$363,800); and, in 2020, the county will pay the long-term disability premium for all benefit earning employees working 30 hours or more per week (+\$335,600). One notable fringe benefit remained flat for 2020, the county-paid health insurance rates. The 2020 health insurance premium is budgeted at \$11.9 million, which is a decrease of \$248,800 from 2019.

Presented below is an overview of the staffing changes for both field services and the correctional facilities. In total, there is a net decrease of 5.4 FTEs, however, there were also a number of staffing changes accomplished through internal reallocations both within and across divisions.

DOCCR has a strong history of reallocating positions, primarily in field services, to better address high risk populations and balance caseloads. Over the last ten plus years we have moved probation staffing from juvenile services to adult services as the juvenile probation population decreased and the adult population remained stable. The 2020 budget continues this trend, with 6.6 probation officers being moved from juvenile to adult field divisions.

Within Juvenile Probation, a new transition-aged young adult unit was established through reallocating resources and staffing. The unit will be comprised of 5.0 probation officers who will supervise cases from the adult court when the client is under age 21 at disposition. The emphasis will be to provide age appropriate, data driven responses to this population and support the growth and development as productive members of the community in lieu of the adult correctional system. This reallocation further decreases adult high-risk caseloads in the traditional supervision units.

Similarly, DOCCR continuously reviews work activities to ensure that the positions are appropriately classed. The 2020 budget request continues this practice. The Adult Corrections Facility has reallocated 3.0 of its 4.0 probation officers as case management assistants with an estimated savings of \$145,000. Similarly, within the Adult Pre-Adjudication Services' Pre-Trial Unit, career and senior probation officers have been reallocated as probation officers to better match the staffing requirements for bail evaluations and conditional release activities. The more experienced probation officers have been assigned to working with the highest need and risk clients.

Significant Budget Changes

The largest change with the 2020 Budget is the restructuring the County Home School (CHS) to better meet the needs of corrections involved youth in Hennepin County. This included significantly downsizing the CHS campus, beginning with the discontinuation of the FOCUS program, a residential gender and culturally responsive treatment program for adolescent females at risk to themselves and/or the community. Closing the FOCUS program resulted in an estimated annual savings of approximately \$1.4 million and 14.0 FTEs. \$600,000 of the FOCUS program savings has been reallocated to correctional out-of-home placement (COHP) programming for juvenile female services. Other components of the CHS redesign include: (1) restructuring residential services model to an individualized, adaptive continuum of service based on evidence-based practices; and (2) reinvesting a portion of operational savings to build and enhance community based of services including residential services, cognitive behavioral interventions, health and well-being services, and family supports.

In addition to internal reallocations, the 2020 continues to advance a multi-year plan to increase probation officer staffing as a response to both national and local felony probation trends, and to address caseload reductions and bring caseloads into target alignment. The 2020 budget include the addition of 7.0 probation officers: (1) The Adult Probation Supervision Services (APSS) is adding 4.0 probation officers with 2.0 probation officers assigned to the Domestic Unit (one north; one south), 1.0 to a high risk unit, and the last assigned to the Probation Reporting Center/Court Unit; (2) Adult Specialized Supervision Services (ASSS) has added 1.0 probation officer to its Inter-Intra State Unit; and (3) Adult Pre-Adjudication Services (APAS) has added 2.0 probation officers as Cog Facilitators to formalize facilitated group cognitive behavior interventions to clients.

The Adult Corrections Facility (ACF) was authorized to add 5.0 correctional officers to its 2020 staffing complement to meet post coverage as well as comply with minimum staffing per the Minnesota Department of Corrections licensing requirements and the federal Prison Rape Elimination Act (PREA).

In the contract area there are several notable changes. First, a new institutional medical contract provider was awarded (Centurion) at the end of 2019. The vendor provides medical, dental and mental health services across the three correctional institutions, and is continuing the Medical Assisted Treatment (MAT) program for substance abuse disorders at the Adult Corrections Facility. An additional registered nurse for the MAT program was included in the new contract award. Second, the 2020 budget includes new funding for contracted domestic abuse counseling and education, as required by Minnesota Statutes. Specifically, the services will ensure indigent clients timely access to domestic abuse counseling and reduce the delayed interventions.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Corrections Administration	1,082,054	1,058,961	1,111,286
Information Technology Systems	1,853,883	1,879,251	1,971,605
Operations & Innovation Services	12,509,724	14,095,435	14,805,246
Field Services	62,532,632	64,715,469	64,403,027
Institutional Services	43,034,683	46,061,850	46,756,338
Total Expenditures	\$121,012,976	\$127,810,966	\$129,047,502

Budget Commentary

The role of the community corrections is multifaceted; staff assess clients on past and present behavior, respond to indicators of continued criminal involvement and monitor compliance with court orders. They also provide interventions, broker specialized services, and collaborate with clients in goal setting and attainment. They must constantly balance the need for correctional control with rehabilitative services. DOCCR's leadership will continue to hold client accountability and community safety as a primary responsibility.

In addition, DOCCR is dedicated to achieving a vision of being equity focused, client-centered and employee driven. This balance will facilitate achieving its mission to enhance community safety, promote community restoration, and reduce the risk of re-offense. DOCCR's strategic priorities for 2019-2020 have been identified to guide critical, transformational change as it seeks to achieve its mission and vision. The four areas, as driven by the executive team, are to:

- Reduce racial disparities within DOCCR practices;
- Sustain and expand foundational Evidence-based Practices to address client overall well-being;
- Build equity into DOCCR's workforce and support workforce needs; and
- Increase the community's input and influence in DOCCR practices.

In 2019, DOCCR set out to create an advisory board, the Community Corrections Coalition (CCC), by intentionally engaging and soliciting the input of community members. To ensure diverse community voices were represented in the design and operationalization of the Community Corrections Coalition (CCC), the DOCCR partnered with Marnita's Table, a community-based non-profit with a long history of successfully "bring[ing] people together across race, class, culture, and other means of self-identity to find common ground on important public policy issues." The two organizations worked to build community interest and gather community input into the design of the CCC, which will be operation in early 2020. The goals of the CCC are the following:

- Inform, influence and advise Hennepin County DOCCR in its policies and practices, particularly as they relate to racial disparities and service gaps;
- Support the building and strengthening of reciprocal relationships between community members and the department; and
- Act as a mechanism through which DOCCR and the community can hold meaningful conversations to build trust, provide mutual learning opportunities, leverage current partnerships, and promote new relationships.

The department is currently working on several strategies to improve client outcomes and system responsibility. The first is to move beyond foundational evidence based practices and into a more advanced stage of implementation. This means supervision, programming, and other decisions are informed by level of risk, client need and optimal dosage.

This also includes the use of cognitive behavioral training by probation officers at client check-ins, enhancing our supervision model to be more responsive to 18-24 year olds, and deployment of a new case planning model focused on joint goal setting and targeted skill development.

The second is to expand how the department measure client success. Currently, recidivism is defined as a conviction for a misdemeanor or higher within three years of supervision start. That is not the whole story, however. DOCCR wants to also measure patterns of desistance, including increased time between offenses and the reduction in the severity of offense; changes in client thinking and behavior that promote desistance including completion of cognitive behavioral interventions; physical, chemical, and mental health improvement; and quality of life such as educational and employment achievement; stable housing, positive family and peer relationships; hope and motivation.

Finally, the department is committed to understanding and addressing disparities within the department for both staff and clients. Analysis of violations at the Adult Correctional Facility found disparity in the type and number of violations issued to clients in the facility. In 2019, they will be addressing this issue and others through an implicit bias framework supported by DOCCR administration and our criminal justice partners. Another part of DOCCR's vision to be equity focused. For all clients to have opportunities to thrive the department must ensure its assessments and practices with clients are fair and just, be responsive to the culture and diversity of our clients, foster an engaged and diverse workforce, and engage the community to create innovative and effective partnerships.

Key Results:

	2018 Actual	2019 Actual	2020 Est.
1st Year Recidivism Rate - All clients referred in the last month of the year	22 % (2016 Cohort)	23 % (2017 Cohort)	23 % (2018 Cohort)
Juveniles in Correctional Out-of-Home Placements (COHP) - last day of the year	125	88	107
Total Sentencing to Service (STS) and Community Work Service hours completed	165,850	156,556	160,000
Adult Corrections Facility Percent Capacity (at year end)	72 %	54 %	63 %
Juvenile Detention Center Average Length of Stay (at year end)	11.1 days	10.6 days	10.8 days

Additional Resources:

Department of Community Corrections and Rehabilitation
C-2353 Government Center
300 S 6th Street
Minneapolis, MN 55487-0040
Phone: (612) 348-6180
Email: community.corrections@hennepin.us Website:
www.hennepin.us/residents#public-safety

Mission

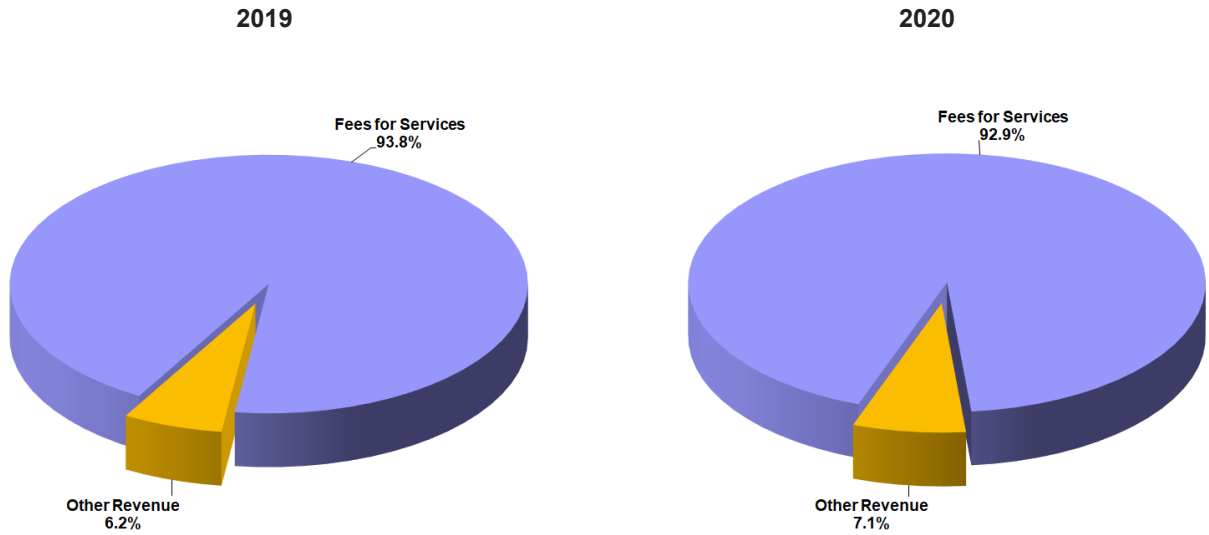
Purchase and maintenance of radio and mobile data computer equipment associated with the 800 MHz Radio System, including related infrastructure expenditures.

Department Description:

The 800 MHz Radio Lease Program operates as an enterprise fund, with the revenues received by the program covering the maintenance and depreciation costs of the 800 MHz digital radios/mobile data computers and use of the Minnesota Regional Public Service Communications System. Users include county departments along with police, fire and emergency medical service agencies within Hennepin County.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	3,478,823	3,509,039	3,933,681
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	233,550	298,733
Other Financing	994,618	0	0
Total Revenues	\$4,473,441	\$3,742,589	\$4,232,414
Personnel Services	\$1,640,129	\$1,705,954	\$1,709,323
Commodities	153,190	155,000	155,000
Services	245,024	461,677	598,985
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	1,464,851	1,419,958	1,769,106
Grants	0	0	0
Total Expenditures	\$3,503,194	\$3,742,589	\$4,232,414
Budgeted Positions (Full-Time Equivalents)	0	0	0

Revenue Comparison



Significant Budget Changes

The majority of the increase in the 2020 Radio Communications Fund operational budget is related to an increase in depreciation expenses.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Radio Lease Program	2,677,579	2,868,119	3,122,160
Radio Infrastructure	371,124	344,224	431,472
Mobile Data Computers	454,491	530,246	543,782
Mobile Device Software	0	0	135,000
Radio Communications Outside Sales	0	0	0
Total Expenditures	\$3,503,194	\$3,742,589	\$4,232,414

Additional Resources:

Hennepin County Sheriff's Office
350 S 5th Street, Room 6
Minneapolis, MN 55415
Phone: (612) 348-3744
Email: sheriff@hennepin.us
Website: www.hennepinsheriff.org

Major Program: Health

- Hennepin Health
- NorthPoint Health and Wellness
- Medical Examiner
- Hennepin Uncompensated Care
- Health Administration and Support
- Sexual Assault Resources Service (SARS)



Program Description:

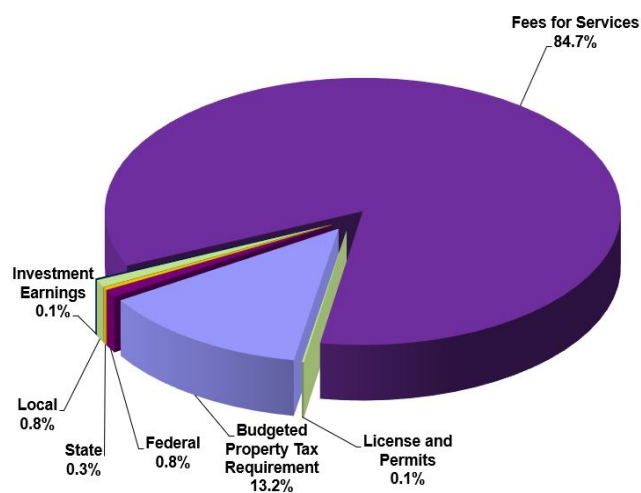
The Health program encompasses the county's health care activities. The county is the principal public agency responsible for providing services to the indigent. This major program consists of the following departments: Health Administration, Hennepin Health, NorthPoint Health and Wellness Center, and the Medical Examiner. In addition, health related costs are included in the Uncompensated Care and Sexual Assault Resource Service (SARS) cost centers.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$35,119,735	\$38,092,700	\$42,349,707
Other Taxes	0	0	0
Federal	3,010,607	3,650,666	2,960,000
State	1,091,874	1,366,000	1,063,500
Local	3,727,164	2,579,798	2,929,226
Investment Earnings	973,819	525,000	525,000
Fees for Services	258,860,728	279,674,363	270,135,878
Fines and Forfeitures	0	0	0
Licenses and Permits	385,123	410,000	410,000
Other Revenue	709,308	-1,862,442	-1,760,639
Other Financing	0	0	0
Total Revenues	\$303,878,358	\$324,436,085	\$318,612,672
Personnel Services	\$48,710,758	\$53,454,506	\$53,697,897
Commodities	2,869,631	2,814,810	2,680,606
Services	246,185,803	260,832,349	254,804,991
Public Aid Assistance	5,271	3,001	3,000
Capital Outlay	177,070	48,540	36,000
Other Charges	8,992,583	7,282,879	7,390,178
Grants	0	0	0
Total Expenditures	\$306,941,116	\$324,436,085	\$318,612,672
Budgeted Positions (Full-Time Equivalents)	413.1	426.2	426.9

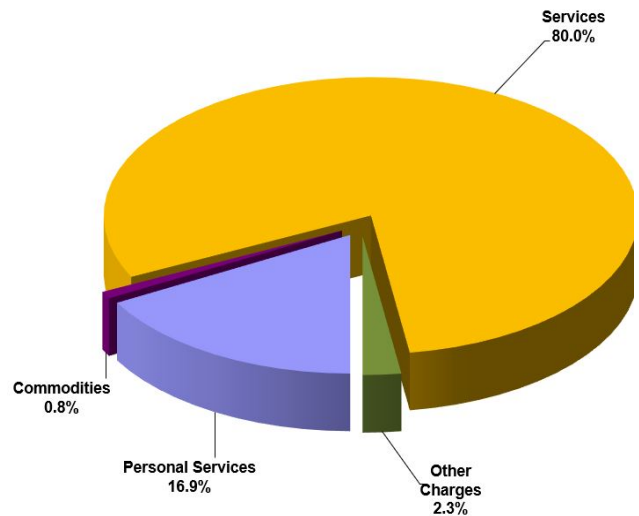
* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Hennepin Health	231,514,713	247,217,954	239,569,605
NorthPoint Health and Wellness	40,634,494	43,247,731	42,754,205
Medical Examiner's Office	6,609,009	7,310,402	7,735,939
Hennepin Uncompensated Care	25,943,000	24,500,000	26,000,000
Health Administration	1,117,640	812,998	1,102,923
Sexual Assault Resources Service (SARS)	1,122,260	1,347,000	1,450,000
Total Expenditures	\$306,941,116	\$324,436,085	\$318,612,672

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Hennepin Health	114.5	128.0	128.0
NorthPoint Health and Wellness	245.6	252.1	251.6
Medical Examiner's Office	38.0	41.1	42.3
Hennepin Uncompensated Care	0	0	0
Health Administration and Support	15.0	5.0	5.0
Sexual Assault Resources Service (SARS)	0	0	0
Budgeted Positions (Full-Time Equivalents)	413.1	426.2	426.9

Revenue Summary:

Budgeted 2020 revenues total \$276.3 million, a 3.5 percent decrease from the 2019 adjusted budget.

Property Tax Revenues: In 2020, property taxes comprise 13.2 percent of the Health program's total estimated revenue compared to 11.7 percent in 2019. Total property taxes are increasing by \$4,257,007 or 11.2 percent. As in past years, Hennepin Health does not include any property tax revenue.

Non-Property Tax Revenues: The Health program relies to a large extent on non-property tax revenue to finance its budget. Some of the major sources of non-property tax revenue and their relative impact on the county's 2020 budget are:

Federal: Federal sources consist of \$2.9 million in federal grants for health care programs at NorthPoint Health and Wellness Center. These grants are a decrease of \$690,666 from the 2019 adjusted budget.

State / Other Intergovernmental (Local): Revenue from the State of Minnesota is estimated at \$1.1 million and local revenue is estimated at \$2.9 million. Revenues in these categories are a combined \$46,928 increase from the 2019 adjusted budget.

Fees and Services: Revenues from fees charged for services are \$270.1 million for 2020 and comprise 84.7 percent of the Health program's total revenues. Nearly all of the fees and services revenue comes through as payments for healthcare services provided by NorthPoint Health and Wellness Center and Hennepin Health. Total 2020 fees and services revenue is budgeted to be \$9.5 million less than the 2019 adjusted budgeted. This is primarily due to Hennepin Health having 8.1 percent lower budgeted enrollment.

Expenditure Summary:

Hennepin Health: Hennepin Health's 2020 budget is \$239.6 million which is a 3.1% percent decrease from the 2019 adjusted budget. The decrease is mainly due to a lower budgeted enrollment.

Medical Examiner: The Medical Examiner's 2020 budget is \$7.7 million which is 5.8 percent higher than the 2019 adjusted budget. The increase includes \$91,351 in Personal Services and \$147,573 in Information Technology costs which are offset by decreased consulting expenses and \$244,113 for the implementation of a new case management system.

Health Administration and Support: The 2020 budget is \$1.1 million which is 35.7 percent higher than the 2019 adjusted budget. This is primarily due to the addition of two grants that are offset by a revenue increase.

NorthPoint Health and Wellness Center: NorthPoint's 2020 budget is \$42.8 million which is a 1.1 percent decrease from the 2019 adjusted budget. The decrease is primarily due to reductions in consulting, rental, and social services, and lower patient visits.

Uncompensated Care: Uncompensated Care will increase to \$26.0 million in 2020 from \$24.5 million in the 2019 adjusted budget.

HCMC Sexual Assault Resources Services (SARS): SARS will have a 2020 budget of \$1,450,000 from \$1,347,000 in the 2019 adjusted budget.

Mission:

Hennepin Health improves the health of Hennepin County residents through innovative collaboration with health care providers, Hennepin County services, community organizations, and Hennepin Health members.

Department Description:

Hennepin Health (HH) is a not-for-profit, state certified health maintenance organization. HH serves Medical Assistance and Special Needs Basic Care (SNBC) participants residing in Hennepin County.

Funding for both services is provided through contracts with the Minnesota Department of Human Services (DHS). HH serves Medical Assistance members through its Hennepin Health Prepaid Medical Assistance Program (PMAP) and MinnesotaCare (MNCare) product lines. HH is part of an integrated health delivery network in partnership with NorthPoint Health and Wellness Center, Hennepin Healthcare (formerly Hennepin County Medical Center), Hennepin County Health and Human Services, as well as other local healthcare providers to integrate medical, behavioral, and human services in a patient-centered model of care. Using a total cost-of-care model, HH seeks to improve health outcomes and lower the cost of medical care.

Budget Summary:	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	1,143,502	0	0
Investment Earnings	973,819	525,000	525,000
Fees for Services	234,988,898	248,790,396	241,030,244
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	518,724	-2,097,442	-1,985,639
Other Financing	0	0	0
Total Revenues	\$237,624,943	\$247,217,954	239,569,605
Personal Services	\$11,808,473	\$14,414,149	\$14,208,497
Commodities	49,382	28,334	38,684
Services	211,242,080	226,402,109	218,733,749
Public Aid Assistance	0	3,001	3,000
Capital Outlay	0	0	0
Other Charges	8,414,779	6,370,361	6,585,675
Grants	0	0	0
Total Expenditures	\$231,514,714	\$247,217,954	\$239,569,605
Budgeted Positions (Full-time Equivalents)	114.5	128.0	128.0

Significant Budget Changes:

In 2020, HH will have an expense appropriation of \$239.6 million which will be funded by non-property tax State Department of Human Services revenues of \$241.0 million. When compared to the 2019 adjusted budget, the operating budget has decreased by 3.1 percent or \$7.6 million. This is due to both lower budgeted enrollment in 2020 when compared to the adjusted 2019 budget. As a result of lower enrollment, HH is budgeting revenues to decrease by \$7.8 million, from \$248.8 million budgeted in 2019 to \$241.0 million in 2020.

Personal Services are proposed to increase by \$0.2 million or 1.4 percent. This decrease is driven by open positions and a reduction of limited duration employees to temporary workers.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
HH Administrative	26,306,081	30,781,566	30,359,464
Hennepin Health Total	205,208,633	216,436,388	209,210,141
Total Expenditures	\$231,514,714	\$247,217,954	\$239,569,605

Budget Commentary:

In 2020, FTE's will remain flat at 128 when compared to 2019. HH is planning to keep several of these positions open in 2020 and have reflected the savings of open positions in the 2020 adopted budget.

Claims expense is expected to decrease by \$8.3 million year over year driven primarily by lower enrollment which will result in approximately \$17.2 million in lower costs per year over year. Offsetting the reduced cost related to lower enrollment is an increase in average medical costs per member per month (PMPM) due to increased risk and health of the enrollment base of approximately \$9.0 million members. Estimates of revenue and medical expenses were determined using existing Medicaid Managed Care membership and anticipated PMPM capitation. Of the \$204.0 million budgeted for claims expense, \$1.8 million is set aside for Affordable Care Organization partner distributions.

Administrative expense (including premium taxes and assessments) accounts for \$34.3 million of the \$239.6 million in 2020 expenditures. This represents 14.2 percent of premium revenue compared to 13.9 percent in the 2019 adjusted budget. Administrative costs excluding taxes equal \$30.5 million dollars or 12.6 percent of premium revenue.

Key Results:

	<u>2018</u>	<u>2019 Est.</u>	<u>2020 Budget</u>
Enrollment (Average)	27,500	24,097	27,800
Administrative Cost Ratio	12.0%	11.6%	12.6%
Medical Loss Ratio	84.9%	91.3%	85.2%
Net Change in Capital and Surplus	\$4,258,309	\$(7,900,000)	\$1,985,639
RBC Ratio	515.3%	475.0%	495.0%

Additional Resources:

HH Provides additional information related to the health plan under its internet site. The website includes information to assist our members and providers with resources that easily connect them to all that HH has to offer in the way of a health plan. The following website has this information: <http://www.hennepinhealth.org>

Mission

NorthPoint's mission is *Partnering to Create a Healthier Community*. Its mission is supported by three primary strategies: Whole Person Care that is Culturally Responsive and Trauma Informed; Community Well-Being; and Health Equity; NorthPoint Health & Wellness Center sets a standard of excellence in providing culturally responsive, integrated, holistic primary care and social services that strengthens our community and the lives of the people we serve. We are leaders and partners in a shared vision of a healthy, environmentally safe and economically stable self-reliant community.

Department Description:

NorthPoint Health & Wellness Center is a comprehensive health and human services agency located in the heart of North Minneapolis. Established in 1968, NorthPoint was formerly known as "Pilot City Health Center" and was operated by Hennepin County's division of Primary Care. As of January 1, 2006, NorthPoint was approved for funding as a public entity community health center. Through a unique co-applicant agreement, the Hennepin County Board of Commissioners began sharing governance of NorthPoint Health & Wellness Center with NorthPoint, Inc., (formerly Pilot City Neighborhood Services) while maintaining fiscal responsibility for the health care operations. NorthPoint, Inc. is an independent nonprofit social/human services agency co-located with the NorthPoint Health and Wellness Center. The close working relationship between the two entities was designed to improve patient/client care through the integration of health and human services on the NorthPoint campus.

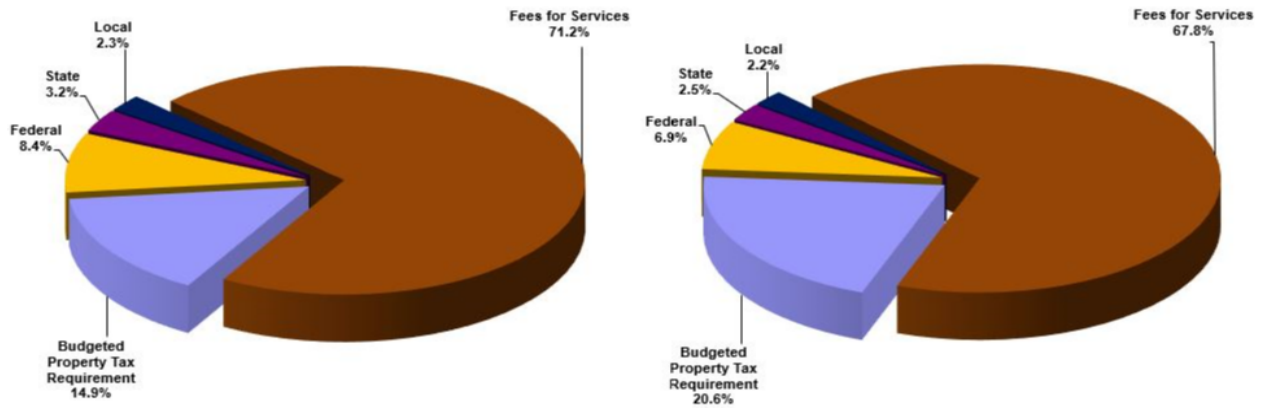
Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$6,327,033	\$6,453,573	\$8,824,046
Other Taxes	0	0	0
Federal	3,010,607	3,650,666	2,960,000
State	1,091,874	1,366,000	1,063,500
Local	922,246	1,015,500	923,000
Investment Earnings	0	0	0
Fees for Services	23,749,855	30,761,991	28,983,659
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	954	0	0
Other Financing	0	0	0
Total Revenues	\$35,102,569	\$43,247,731	\$42,754,205
Personnel Services	\$30,673,740	\$32,469,240	\$32,681,857
Commodities	2,741,461	2,691,276	2,550,722
Services	6,486,450	7,194,456	6,744,273
Public Aid Assistance	5,271	0	0
Capital Outlay	177,070	48,540	36,000
Other Charges	550,502	844,219	741,353
Grants	0	0	0
Total Expenditures	\$40,634,494	\$43,247,731	\$42,754,205
Budgeted Positions (Full-Time Equivalents)	245.6	252.1	251.6

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison

2019

2020



Significant Budget Changes

- Overall projected revenue of \$42,754,205 is a 1.1 percent decrease from the 2019 adjusted budget.
- Grant revenue is expected to decline with reductions and non-renewals of several grants.
- Patient revenue is the largest dollar drop due to increasing number of uninsured patients using clinic services.
- Patient visits are projected to remain constant compared to the 2019 adjusted budget.
- Medical Assistance Rates are increasing after the 2019 MN Legislature passed a major restructuring of the reimbursement formula for Federally Qualified Health Center locations. The new formula is expected to increase Medicaid revenue by \$1.0 million in 2021 when fully implemented.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
North Point Administration	9,072,361	9,789,905	9,633,873
Medical Operations	12,825,294	12,889,285	12,857,446
Dental Operations	5,059,374	5,478,623	6,118,916
Behavioral Health	4,935,120	5,297,697	5,531,336
Pharmacy	2,588,229	2,717,716	2,813,753
Workforce Center	1,160,677	1,310,389	1,314,433
Heritage Park	418,172	507,670	394,996
Other Professional	591,836	625,504	599,238
Enabling Services	3,983,431	4,630,942	3,490,214
Total Expenditures	\$40,634,494	\$43,247,731	\$42,754,205

Budget Commentary

NorthPoint's 2020 budget represents a relatively flat budget due to the impact of construction scheduled to begin in 2020 on NorthPoint's main campus. From 2011 to 2018 there was a 32 percent increase in patient visits. Although the patient visit growth trend in the past two years remained flat, the planned expansion is expected to allow for significant future growth.

NorthPoint is actively seeking to improve its 2020 financial performance even while managing the considerable challenges of construction. Starting in December 2019 and continuing during the next 12 months, NorthPoint is developing and testing processes that are expected to reduce patient cycle time, increase the number of available appointments, reduce wait times, and reduce the patient no-show rate, all of which have been shown to improve financial performance as well as patient and provider satisfaction.

Key Results:

	2018 Actual	2019 Estimated	2020 Budget
Medical Visits	57,869	57,325	59,381
Behavioral Health Visits	23,988	23,498	30,675
Dental Visits	23,202	21,164	31,730

Additional Resources:

Additional information about NorthPoint Health & Wellness Center and its services is available at the following website:
www.northpointhealth.org

Mission

To investigate deaths via the highest standards, to support families and the community, and to advance the knowledge of death investigative professionals to improve health, safety, and quality of life.

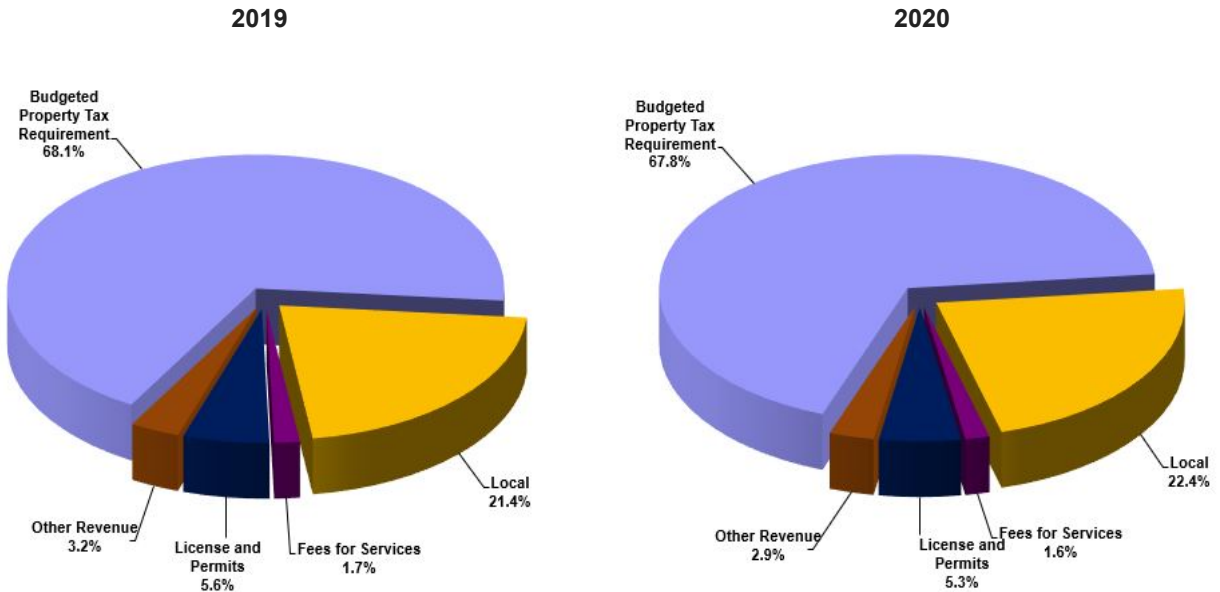
Department Description:

The Medical Examiner is responsible for investigation of all known or suspected homicides, suicides, accidental deaths, drug related deaths, medically unattended deaths, and deaths which might constitute a threat to public health and safety that occur under the Hennepin County Medical Examiner's jurisdiction including Hennepin, Dakota and Scott Counties. The office provides autopsy services for other jurisdictions on a referral basis and is responsible for cremation services. The Medical Examiner harnesses innovative technologies and solutions in a regional office that services a diverse population with timely, accurate and compassionate investigations run by professional staff equipped with state-of-the-art technology and resources.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$4,281,474	\$4,979,129	\$5,242,738
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	1,548,216	1,564,298	1,736,226
Investment Earnings	0	0	0
Fees for Services	121,975	121,975	121,975
Fines and Forfeitures	0	0	0
Licenses and Permits	385,123	410,000	410,000
Other Revenue	189,630	235,000	225,000
Other Financing	0	0	0
Total Revenues	\$6,526,418	\$7,310,402	\$7,735,939
Personnel Services	\$5,196,550	\$5,811,819	\$5,903,170
Commodities	78,279	94,700	90,700
Services	1,310,281	1,338,783	1,689,469
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	23,899	65,100	52,600
Grants	0	0	0
Total Expenditures	\$6,609,009	\$7,310,402	\$7,735,939
Budgeted Positions (Full-Time Equivalents)	38.0	41.1	42.3

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

Significant budgetary changes for 2020 include:

- Personal Services increase of \$91,351 is mostly due to adding a 1.0 Full Time Equivalent (FTE) investigator which previously was limited duration and moving an Autopsy Technician from 5.8 FTE to 6.0 FTE.
- Limited duration hours have decreased by 85 percent from 2017-2020 and has created an overall decrease in expense of \$125,851 to mostly offset the 1.2 FTE added cost.
- Commodities decreased by \$4,000 due to decreased office supplies.
- A 35 percent increase in Information Technology costs of \$147,573 is due to increasing FTE's in the department, accurate billing for shared computers, and server expense.
- Decreased consulting expense from \$102,000 to \$61,000 is due to actual use of consulting services and offsets Information Technology costs.
- An adjustment of \$244,113 was added for the implementation expense of a new case management system and document management.
- Most of the Property Tax increase of \$263,609 is due to the case management system implementation to be funded through the operating budget.
- An increase of \$171,928 is for the increased contribution by Dakota and Scott Counties for services based on the Cooperative Services Agreement financial formula based on the total operating budget expense.
- Other expenditure decrease of \$10,000 is due to a slight reduction in donor room rental revenue.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Medical Examiner	6,609,009	7,310,402	7,735,939
Total Expenditures	\$6,609,009	\$7,310,402	\$7,735,939

Budget Commentary

Recruit and retain staff: The Medical Examiner's office uses the Scientific Working Group for Medicolegal Death Investigation (SWGMDI) guidelines found in its published report on construction, staffing, and costs as a guide for its staffing model and maintained a zero turnover rate for 2018.

Optimize processes: The Information Technology Information Governance (ITIG) model proposed for the 2019 budget was successfully implemented in January 2019. Future information technology and business office needs will continue to be evaluated in the 2021 and 2022 budget in preparation for the new facility and the upcoming advances in technology, including on-site radiology and Computed Tomography (CT) scanning capabilities.

Develop and position resources: An existing position in the department was successfully transitioned from overseeing the business office and has assumed all duties for the graduate medical education program along with logistics for medical students and resident rotations. Also this position will be involved with grants and will be the key representative for revenue oversight and initiatives pursued by Health and Human Services.

Enhance customer service: The Medical Examiner's office has completed the Request for Proposal (RFP) process for a case management system. The new system will maximize the processes of data analytics, public data preservation, and customer service. Additional plans include moving all paper record to a digital format for long term preservation and ease of access to public information per request.

Key Results:

	2018	2019 (est.)	2020 (est.)
Number of cases reported	7,691	7,730	7,740
Number of autopsies performed	1,196	1,256	1,281

Additional Resources:

Useful and educational information about the Medical Examiner's office and the services provided is available by visiting our department's website and www.hennepin.us/me. The information includes the Minnesota statutes that govern its work and data practices. For further information, the Medical Examiner's department most recent Annual Report contains statistics and outcomes for counties within its jurisdiction.

Mission

This cost center is used to track county payments to Hennepin Healthcare for uncompensated care provided by Hennepin Healthcare to Hennepin County residents who have no health insurance or are underinsured.

Department Description:

The payments to Hennepin Healthcare for uncompensated care are based on an agreement between the county and Hennepin Healthcare System, Inc. (HHS), a public subsidiary corporation of the county which operates Hennepin Healthcare.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$22,500,000	\$24,500,000	\$26,000,000
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$22,500,000	\$24,500,000	\$26,000,000
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	25,943,000	24,500,000	26,000,000
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	0	0	0
Grants	0	0	0
Total Expenditures	\$25,943,000	\$24,500,000	\$26,000,000
Budgeted Positions (Full-Time Equivalents)	0	0	0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Mission

Health Administration and Support is responsible for the Health line of business.

Department Description:

The Health Administration and Support department is responsible for the Health line of business which includes NorthPoint Health & Wellness Center, Medical Examiner, Hennepin Health, and two payments to Hennepin Healthcare: Uncompensated Care and Sexual Assault Resources Service (SARS). This department includes a Deputy County Administrator, Strategic Health Director, two Administrative Assistants, and a Human Resources Administrative Assistant.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$1,041,228	\$812,998	\$832,923
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	113,200	0	270,000
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$1,154,428	\$812,998	\$1,102,923
Personnel Services	\$1,031,996	\$759,299	\$904,373
Commodities	508	500	500
Services	81,733	50,000	187,500
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	3,403	3,199	10,550
Grants	0	0	0
Total Expenditures	\$1,117,640	\$812,998	\$1,102,923
Budgeted Positions (Full-Time Equivalents)	15.0	5.0	5.0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Significant Budget Changes

The Robert Wood Johnson Foundation grant of \$170,000 is to identify opportunities to preserve healthy families and prevent out-of-home placement of young children.

The Kresge Foundation grant of \$100,000 is to participate in the Integrating Health and Human Services: Systems for Equitable and Thriving Communities project.

The Director 1.0 FTE will begin 2020 with this position open along with salary and benefits with 50 percent supported by Hennepin Health.

Services for Information Technology Data Resource services decreased by 19,000 due to alignment of fees with department Full Time Equivalent count.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Health Administrative Services	661,397	812,998	832,923
Health Administration - Projects	0	0	270,000
Health Information Technology	456,243	0	0
Total Expenditures	\$1,117,640	\$812,998	\$1,102,923

Health

Mission

The Sexual Assault Resources Service (SARS) provides assistance to victims of assault through area hospital emergency departments 24 hours a day.

Department Description:

This department is responsible for county payments to Hennepin Healthcare for examinations made by the Sexual Assault Resources Service (SARS) program at Hennepin Healthcare. A county, in which the assault occurred, is required by Minnesota Statutes section 609.35 to pay for forensic examinations of assault victims.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$970,000	\$1,347,000	\$1,450,000
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$970,000	\$1,347,000	\$1,450,000
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	1,122,260	1,347,000	1,450,000
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	0	0	0
Grants	0	0	0
Total Expenditures	\$1,122,260	\$1,347,000	\$1,450,000
Budgeted Positions (Full-Time Equivalents)	0	0	0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Major Program: Human Services

Human Services and Public Health



Program Description:

Human Services' goal is to improve the outcomes of safety, stability, self-sufficiency and well-being for the residents of Hennepin County. Staff do this by using a person-centered approach to deliver, coordinate and help residents navigate to attain needed services.

Work includes:

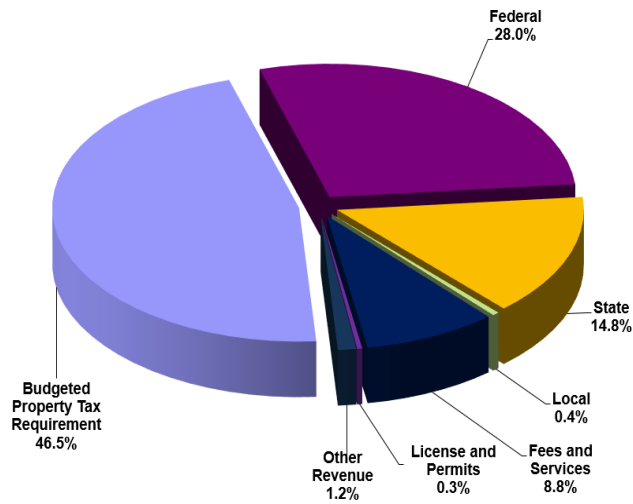
- Administration of financial programs (safety net services such as food support, emergency shelter and cash assistance);
- Help for people who are developmentally disabled;
- Services for seniors;
- Services for veterans;
- Behavioral and chemical health services;
- Protective services for children and adults;
- Housing stability;
- Child support; and
- Health care through Medical Assistance.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$267,305,554	\$280,301,514	\$302,293,109
Other Taxes	186,232	0	0
Federal	177,675,141	183,218,686	182,107,268
State	90,074,643	92,026,761	95,851,690
Local	3,379,520	1,680,000	2,844,000
Investment Earnings	0	0	0
Fees for Services	51,952,721	51,336,939	56,656,008
Fines and Forfeitures	0	0	0
Licenses and Permits	1,781,121	1,869,000	2,128,500
Other Revenue	1,587,029	8,186,000	7,775,141
Other Financing	646,568	0	0
Total Revenues	\$594,588,529	\$618,618,900	\$649,655,716
Personnel Services	\$327,062,827	\$318,152,915	\$337,202,577
Commodities	1,669,230	2,298,312	1,824,256
Services	54,281,208	58,291,108	59,302,193
Public Aid Assistance	220,669,350	219,698,488	227,211,171
Capital Outlay	-89,728	0	0
Other Charges	17,445,834	20,178,076	24,115,519
Grants	0	0	0
Total Expenditures	\$621,038,722	\$618,618,900	\$649,655,716
Budgeted Positions (Full-Time Equivalents)	3,477.2	3,210.0	3,216.7

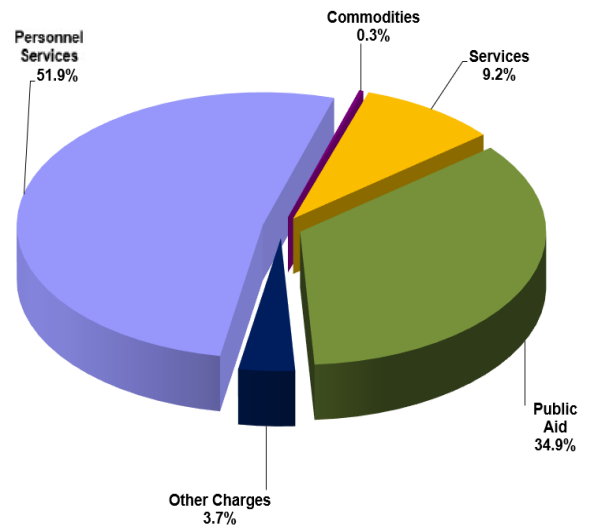
*Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Human Services and Public Health	621,038,722	618,618,900	649,655,716
Total Expenditures	\$621,038,722	\$618,618,900	\$649,655,716

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Human Services and Public Health	3,477.2	3,210.0	3,216.7
Budgeted Positions (Full-Time Equivalents)	3,477.2	3,210.0	3,216.7

Revenue Summary:

Budgeted 2020 revenues for the Human Services program total \$649.7 million, an increase of \$31.0 million or 5.0 percent from the 2019 adjusted budget of \$618.6 million. The following summary compares revenue by major category in 2019 and 2020.

Property Tax Revenues: County property tax support totals \$302.3 million for 2020, an increase of \$21.9 million from the 2019 adjusted budget of \$286.3 million. Property tax support accounts 46.5 percent of the Human Services program. This compares to 45.3 percent in 2019.

Federal Revenues: Federal revenue sources, estimated at \$182.1 million are down 0.6 percent when compared to the 2019 adjusted budget of \$183.2 million. The decrease in federal revenue reimbursement is due to the decrease in staff costs for the related services.

Federal revenues consist of reimbursements for the administrative costs of Human Services programs including financial, medical, training and employment programs; as well as social services such as assessments and case management. The reimbursements are based upon the county's costs as well as federal rates. In 2020, the Human Services program will receive approximately \$94.8 million in federal reimbursement for the administrative costs of the Temporary Assistance for Needy Families (TANF) program, Supplemental Nutrition Assistance Program (SNAP) and medical assistance programs. The TANF program is administered within Minnesota as the Minnesota Family Investment Program, or MFIP. Human Services will receive approximately \$63.5 million in federal reimbursement for case management services and assessments of residents with disabilities.

The federal portion of the 2020 revenue budget accounts for approximately 28.0 percent of the Human Services program revenues, compared to 29.6 percent in 2019.

State Revenues: State monies are used to fund human services programs, training and employment programs, financial and medical assistance programs. In 2020, revenues from the state make up 14.8 percent of the total Human Services program revenue. Revenues from the State of Minnesota to Hennepin County are estimated at \$95.9 million, an increase of \$3.8 million compared to the 2019 adjusted budget of \$89.8 million.

Local Grants: Local grant revenue from private parties, nonprofit institutions, local governments, and private foundations. In 2020, local grants are budgeted at \$2.8 million.

Fees and Services: A major portion of fee revenue is payments from third party payers and state and federal reimbursements for patient fees and services. Revenues from fees charged for services are estimated at \$56.7 million for 2020, an increase of \$5.3 million when compared to the 2019 adjusted budget.

Other Revenue/Fund Balance: Other revenues include licenses, permits and interdepartmental payments. When the \$6.0 million budgeted use of fund balance is added in, this account category accounts for 1.2 percent of total revenue. To reduce the tax levy for 2020, the budget includes a planned use of fund balance of \$6.0 million.

Expenditure Summary:

The Human Services and Public Health Department (HSPHD) as a county department is unique in that it spans two of the county's lines of business. Public Health functions as part of the Health line of business and is integrated within the Human Services line of business budget.

In addition to financial, medical training and employment programs, the department collects child support, provides services to people who are disabled, provides aid to the elderly, inspects restaurants, works with communities to reduce chronic disease, investigates disease outbreaks and protects our most vulnerable populations of children and adults.

Expenditures are budgeted to increase \$31.0 million in 2020. Personnel costs are budgeted to increase \$19.0 million dollars or 6.0 percent over the 2019 adjusted budget. The majority of these personnel cost increases are due to a \$10.8 million reduction in budgeted use of vacancy factor used to account for the staffing reductions in 2019, staff salary increases and general salary adjustments of \$6.6 million, and \$1.1 million in long-term disability insurance. Personnel costs are a significant part of the budget and the department reduced its staff complement significantly in 2019 to help manage those costs. Budgeted savings in software, supplies, one-time purchases and other employee telecommunication and information technology expenses totaled \$0.8 million compared to the 2019 adjusted budget.

Increased funding for services critical to supporting the well-being of children in out of home care accounts for approximately \$9.4 million of the total expenditure difference when compared to the 2019 adjusted budget. Services such as Foster Care, Foster Care Private Agency, Out of Home Placement (OHP) Emergency Shelter, OHP Transportation Services, OHP Residential Treatment and Supervised Visitation are all budgeted to increase based on historical trends. Other increases include a \$2.3 million increase in the department's share of county-wide indirect costs and a \$1.1 million increase in shelter services.

To manage the increase in complex deep-end services like Out of Home placement in Child Protection, Human Services and Public Health developed strategies for the departments' largest spending areas. When compared to 2019, the 2020 adjusted budget reflects an increase of 6.7 FTE that will be managed through comprehensive work understanding staffing, meeting resident needs, identifying opportunities to utilize technology to offset staff time and understanding the administrative support service staff time needed.

Major Program: Libraries

Public Library
Law Library



Program Description:

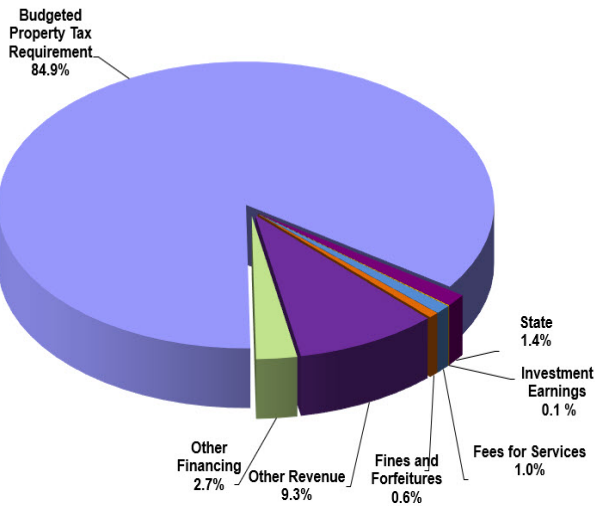
The Libraries program is comprised of two areas that provide library services to Hennepin County citizens: 1) the county's award-winning public library system, which is comprised of 41 library locations, a substantial online presence and additional outreach services, and 2) the Law Library, which provides legal information services pursuant to Minnesota Statutes Chapter 134A to judges, government officials, practicing attorneys and citizens from a location within the Hennepin County Government Center.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$72,470,986	\$74,920,365	\$77,216,830
Other Taxes	45,670	0	0
Federal	49,495	0	0
State	1,357,610	1,150,000	1,255,000
Local	0	0	0
Investment Earnings	92,924	70,000	70,000
Fees for Services	1,085,576	1,073,500	1,018,500
Fines and Forfeitures	656,804	600,700	600,350
Licenses and Permits	0	0	0
Other Revenue	1,825,676	8,191,000	8,334,000
Other Financing	2,300,000	2,390,000	2,425,000
Total Revenues	\$79,884,741	\$88,395,565	\$90,919,680
Personnel Services	\$48,226,051	\$49,898,262	\$50,902,209
Commodities	1,337,308	1,611,598	1,656,200
Services	27,539,895	30,196,380	31,633,872
Public Aid Assistance	0	0	0
Capital Outlay	6,154,399	5,795,825	5,701,748
Other Charges	653,555	893,500	1,025,651
Grants	0	0	0
Total Expenditures	\$83,911,208	\$88,395,565	\$90,919,680
Budgeted Positions (Full-Time Equivalents)	625.2	611.4	601.6

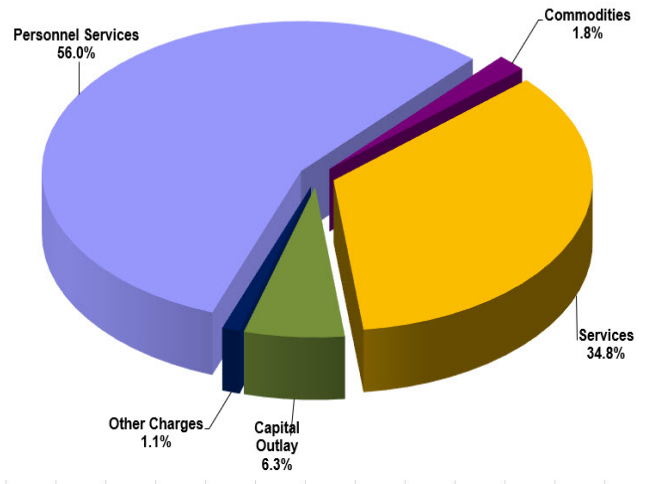
* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Public Library	82,442,254	86,948,990	89,468,235
Law Library	1,468,954	1,446,575	1,451,445
Total Expenditures	\$83,911,208	\$88,395,565	\$90,919,680

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Public Library	619.2	605.4	595.6
Law Library	6.0	6.0	6.0
Budgeted Positions (Full-Time Equivalents)	625.2	611.4	601.6

Revenue Summary:

Budgeted 2020 revenues for the Libraries program total \$90.9 million, an increase of \$2.5 million (2.8 percent) over the 2019 adjusted budget of \$88.4 million. The 2020 operating budget is funded with \$77.2 million (84.9 percent) property taxes, \$1.3 million (1.4 percent) in funding from the State of Minnesota, \$6.4 million (7 percent) through the use of Library fund balance and \$6.0 million (6.7 percent) of all other remaining revenues.

Property Tax Revenues

The budgeted property tax amount of \$77.2 million for 2020 is 3.1 percent more than the adjusted 2019 budget amount of \$74.9 million. Property Tax support is changing due to increases in the general salary adjustment for personnel, Facility Services charges and Information Technology costs.

State Revenues

Budgeted 2020 revenues from the State of Minnesota are estimated at \$1.3 million, an increase of \$0.1 million from the 2019 adjusted budget based on projected grant revenue increases.

Fees for Services

Fees for Services revenue is almost exclusively related to the Law Library and is comprised of two major sources: court fees charged to convicted defendants per State Statute and attorney access subscriptions to the Law Library. Total Fees for Services revenue for 2020 is \$0.9 million, which is approximately the same as the 2019 adjusted budget.

Fines and Forfeitures

Revenue from fines is estimated at \$.6 million in 2020, the same amount as the 2019 adjusted budget.

Other Revenue

Other Revenue includes the following major components:

Budgeted 2020 transfers from Ballpark Sales Tax collections are estimated at \$2.4 million, the same amount as the 2019 adjusted budget. This revenue supplements library hours across the library system.

Budgeted Contributions and Donations are estimated at \$1.5 million, an increase of \$210,000 over the 2019 adjusted budget. The majority of contributions and donations are received from the Friends of Hennepin County Library.

Budgeted use of Library fund balance is \$6.4 million in 2020; flat when compared to the 2019 adjusted budget.

Expenditure Summary:

The mission of the Hennepin County Library is to nourish minds, transform lives and build community together. In alignment with Hennepin County's core values, our work creates welcoming spaces in our libraries, extends into the community, and provides services that respond to patron needs.

Diversity and Inclusion

The Library's Diversity, Equity and Inclusion work and contributions to Hennepin County's disparity reduction initiative are important pieces of the effort to improve outcomes of all county residents and includes actively engaging with community members to learn how current policies and practices are impacting their access to and understanding of the library.

Customer Service

In 2018, staff welcomed over 5.5 million people into the libraries and hosted 12.2 million visits to the library web-site. They planned and led programs that over 220,000 community members attended and answered over 900,000 reference questions from patrons in building and online. Libraries hosted over 35,000 non-library sponsored events in our free meeting rooms, a 30 percent increase from the previous year.

Our 41 library buildings offer clean, safe and welcoming spaces. In 2018, Ridgedale Library reopened with new and refreshed spaces following extensive renovation and preservation work.

Workforce Development

For the first time ever in 2019, the library is funding three SCOPE Internships with a focus on providing opportunities for minority students who are currently enrolled Master of Library and Information Science students. These internships fulfill a goal of the Library's 2019 Diversity, Equity and Inclusion Action Plan to diversify the workforce at all levels.

Continuous Improvement

Operating under a new cooperative agreement, Hennepin County Library and Hennepin County Law Library are integrating services in support of greater access to justice for all. Law library staff continue to provide legal reference assistance, with 51 percent of questions coming from non-attorney patrons, and respond to requests from Hennepin County Public Safety Facility inmates. Over 250 people attended six different Continuing Legal Education (CLE) classes.

Our 11-member Library Board services Hennepin County Library in an advisory capacity.

Expenditure Summary:

Employee Engagement

Library staff are responding to community needs in innovative new ways. At Home service is provided free of charge to Hennepin County residents who cannot get to a library due to illness, disability, or visual impairment, and provides patrons with access to a wide range of materials and services from the library.

Staffing Changes

As part of a county-wide centralization of the both the communications and volunteer functions, 7.8 Full-Time Equivalent (FTE) were transferred from the Library to the Operations Line of Business; 5.8 FTE were transferred to the Communications and Engagement Department and 2.0 FTE were transferred to the Human Resources Department.

Major Program: Operations

- Commissioners
- County Administration
- Office of Budget and Finance
- Facility Services
- Central Information Technology
- Real Property Group
- Human Resources
- Audit, Compliance, and Investigation Services
- General County Purposes
- Ballpark Sales Tax Revenues
- Debt Retirement



Program Description:

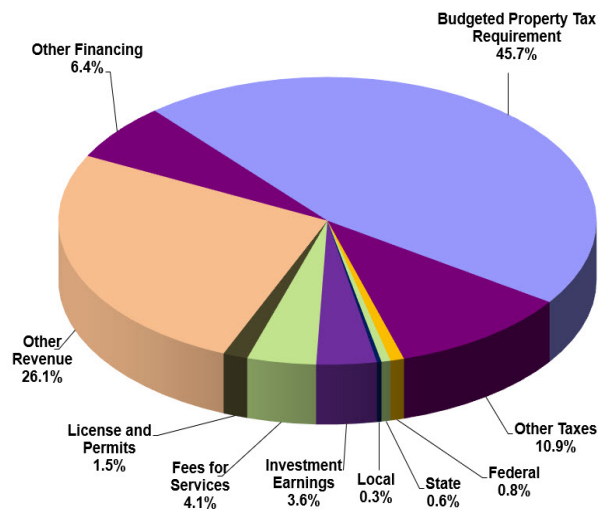
The Operations program encompasses the policy making, administrative support and staff services necessary for the efficient and effective management of county programs. The Board of Commissioners, as the elected governing body of the county, establishes policies and programs, approves the annual budget, and appoints key officials. The County Administrator is responsible for advising the County Board and implementing approved policies and programs.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$151,620,405	\$162,165,250	\$174,718,086
Other Taxes	41,319,038	40,799,619	41,510,961
Federal	3,671,779	4,615,906	3,149,720
State	5,149,606	6,596,888	2,104,462
Local	10,306,362	1,218,619	1,047,269
Investment Earnings	15,330,460	15,500,000	13,798,870
Fees for Services	15,277,651	16,985,830	15,860,652
Fines and Forfeitures	0	0	0
Licenses and Permits	4,857,363	5,320,000	5,685,016
Other Revenue	47,089,504	90,327,969	100,038,181
Other Financing	-2,767,908	-833,784	24,617,749
Total Revenues	\$291,854,258	\$342,696,297	\$382,530,966
Personnel Services	\$100,961,377	\$109,236,809	\$119,820,044
Commodities	2,433,463	2,554,420	2,974,560
Services	62,119,805	66,343,507	74,715,535
Public Aid Assistance	2,464,862	4,397,170	2,193,249
Capital Outlay	429,659	1,680,100	38,000
Other Charges	136,040,339	154,170,291	178,436,578
Grants	3,865,851	4,314,000	4,353,000
Total Expenditures	\$308,315,357	\$342,696,297	\$382,530,966
Budgeted Positions (Full-Time Equivalents)	957.3	997.3	1,040.2

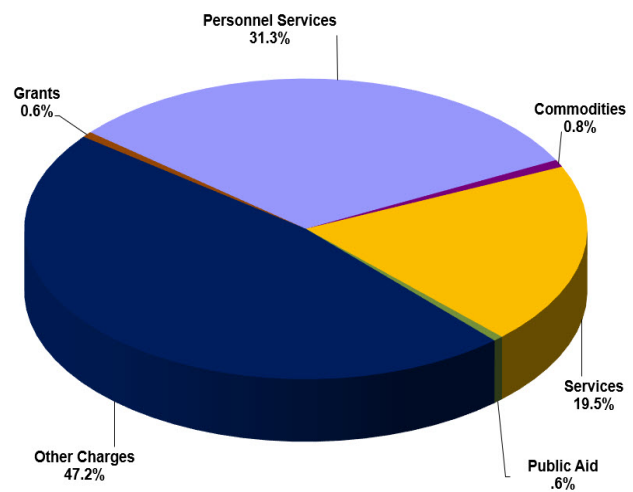
* Reflects the adjusted property tax requirement budget, not actual property tax collection.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:

	2018 Actual	2019 Budget	2020 Budget
Commissioners	2,847,401	3,236,144	3,061,144
County Administration	3,193,163	3,584,716	3,670,110
Office of Budget and Finance	14,289,819	15,215,472	15,839,734
Facility Services	58,595,668	62,056,344	67,396,945
Central Information Technology	5,659,137	7,649,863	7,198,368
Real Property Group	45,095,134	48,262,071	55,045,433
Human Resources	17,413,450	19,119,588	18,542,018
Audit, Compliance, and Investigation Services	3,462,099	4,029,045	4,153,906
General County Purposes	23,303,813	33,622,630	42,069,019
Ballpark Sales Tax Revenues	2,340,373	2,500,000	2,505,000
Debt Retirement	132,115,300	143,420,424	163,049,289
Total Expenditures	\$308,315,357	\$342,696,297	\$382,530,966

Budgeted Positions:

	2018 Actual	2019 Budget	2020 Budget
Commissioners	25.0	25.0	25.0
County Administration	16.0	17.0	17.0
Office of Budget and Finance	80.1	82.1	83.1
Facility Services	261.0	267.0	267.5
Central Information Technology	22.1	34.1	30.1
Real Property Group	339.5	336.5	352.6
Human Resources	96.1	99.6	105.6
Audit, Compliance, and Investigation Services	27.0	27.0	27.0
General County Purposes	90.5	109.0	132.3
Ballpark Sales Tax Revenues	0	0	0
Debt Retirement	0	0	0
Budgeted Positions (Full-Time Equivalents)	957.3	997.3	1,040.2

Revenue Summary:

The Operations Line of Business, which includes Ballpark Sales Tax and Debt Service, accounts for 15.7 percent or \$382.5 million of the 2020 Hennepin County budget of \$2,436,242,037.

The 2020 Operations Line of Business expenditures reflect an increase of 11.6 percent or over the 2019 adjusted budget for a total appropriation of \$382.5 million. Expenditures will be offset by \$207.8 million in expected non-property tax revenues and \$174.7 million in property tax.

Below are descriptions of the different revenues in the Operations program.

Property Tax Revenues:

Operations is largely comprised of policy, administrative and support services departments funded primarily through property tax support. In 2020, property tax is comprised of 45.7 percent of the expected \$382.5 million in revenues with the majority supporting activities in Debt Retirement, Facility Services, Real Property Group, and Human Resources.

Other Taxes:

Ballpark Sales Tax Revenue Programs are programmed to generate \$39.2 million in budgeted sales tax collections for 2020, which represents a \$768,800 increase over the 2019 adjusted budget. The sales tax is collected to provide for transfers of principal and interest payments on the sales tax revenue bonds issued to fund the county's contribution to Target Field and to fund other authorized uses.

Local:

The majority of Local revenue stems from Debt Retirement for monies received from the Minnehaha Creek Watershed District for repayment of bonds issued by the county on their behalf.

Fees for Services & Licenses and Permits:

In 2020, of the anticipated revenues related to Fees for Service is \$15.9 million and License and Permits is \$5.7 million. The majority of these revenues stem from sources like property assessment, public records, service centers and fall within the Real Property Group budget which includes the County Assessor's Office. The Assessor's Office generates revenues through assessments to 32 jurisdictions including Fort Snelling and the MSP Airport.

Other Revenue and Other Financing:

Other Revenue is comprised of \$124.7 million makes up 32.6 percent of Operations' 2020 revenue with the majority of the revenue from activities in Debt Retirement and Facility Services.

The Debt Retirement budget includes \$31.1 million for ballpark debt service and other authorized ballpark activities; \$26.0 million in transportation sales tax; \$3.1 million for energy center improvements; \$10.8 million for the Ambulatory Outpatient Specialty Clinics; and \$178,500 in revenues from Glen Lake Golf Course for debt service on bonds that finance improvements to the facility.

The Facility Services department includes \$16.6 million from building rental, \$7.6 million from interdepartmental revenue, and \$3.0 million in daily parking revenues.

Expenditure Summary:

The 2020 Operations' Line of Business budget is \$382.5 million which includes \$163.0 million for Debt Retirement and \$2.5 million for the Ballpark Sales Tax Revenue Programs. When compared to the 2019 adjusted budget of \$342.7 million, the Operations budget reflects an increase of \$39.8 million or 11.6 percent and will operate with 1,400.2 full-time equivalents (FTEs) which is an increase of 42.9 FTEs over the 2019 adjusted budget. Overall, the driver for the increase stems from additional staff, general salary adjustments and benefits, service contracts, replacement of legacy systems, the centralization communication activities, and three elections.

Facility Services:

When compared to the 2019 adjusted budget, the 2020 budget for Facility Services will increase by \$5.3 million or 8.6 percent. The majority of the increase pertains to service contracts related to janitorial, snow removal, and security; building maintenance and repair; along with the pre-occupancy expenses related to the 625 Building (formerly known as Thrivent Headquarters).

Real Property Group (RPG):

In 2020, Real Property Group reflects an increase of \$6.8 million or 14.1 percent with the majority of the increase located in the Resident and Real Estate Services, a department of RPG. The driver for the increase pertains to additional resources for three upcoming elections; Service Center FTEs to meet existing demands; replacement of the county legacy property tax assessment system also known as the Assessment and Taxes Project; along with general salary adjustments and benefits.

Expenditure Summary:

General County Purposes (GCP):

The 2020 budget for General County Purposes will increase by \$8.4 million or 25.1 percent when compared with the 2019 adjusted budget and the FTEs will increase by 23.3 or 21.4 percent to 132.3 FTEs. The majority of the change pertains to the centralization of communications; transfer of data analytics to Center of Innovation and Excellence; and contingency.

Communications & Engagement Services:

In 2020, the county has reorganized communication to continue further enhance of communication and its initiatives so activities are centralized within GCP which included the realignment of FTEs and resources from other departments.

In 2020, to coordinate the countywide vision and efforts around disparity reduction, the county identified resources which will fundamentally align and manage the implication of disparities on our residents and on our county budget. This effort includes Diversity, Equity and Inclusion; Center of Innovation and Excellence; along with Purchasing and Contract Services.

Center of Innovation and Excellence:

To better align activities within operations, in 2020 Data Compliance was repositioned from Audit, Compliance, Investigation Services in the amount of \$920,600 and 6.0 FTEs to Center of Innovation and Excellence.

Contingency has been increased by \$5.8 million to just under \$11.0 million.

Office of Budget and Finance (OBF):

The 2020 OBF budget will increase by \$624,300 to \$15.8 million or 4.1 percent with \$313,500 related to the county human resources data warehouse project and enterprise contracting compliance systems and \$283,500 for personnel general salary adjustment and benefits.

Note that narrative regarding Debt Retirement and Ballpark Sales Tax Revenue activity are provided in separate sections of this document.

Mission

The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way (Resolution 01-05-0294A adopted May 7, 2002).

Department Description:

Hennepin County operates under the board of commissioner-administrator form of government. Policy making and legislative authority are vested in the seven-member board of commissioners by state statutes that apply to all county governments and other statutes that apply to Hennepin County only (Minnesota Statutes Chapter 383B). Board members are elected to four-year overlapping terms on a non-partisan basis.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$3,134,279	\$3,236,144	\$3,061,144
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$3,134,279	\$3,236,144	\$3,061,144
Personnel Services	\$2,632,526	\$2,783,009	\$2,792,933
Commodities	15,612	55,470	46,359
Services	146,096	161,000	128,937
Public Aid Assistance	0	0	0
Capital Outlay	0	600	0
Other Charges	53,166	236,066	92,915
Grants	0	0	0
Total Expenditures	\$2,847,401	\$3,236,144	\$3,061,144
Budgeted Positions (Full-Time Equivalents)	25.0	25.0	25.0

* Reflects the adjusted property tax requirement budget, not actual property tax collection.

Mission

The mission of Hennepin County Administration is to implement County Board policies and state statutes, to promote county interests with other governmental agencies, and to provide direction to departments to achieve the county's overarching goals.

Department Description:

The Hennepin County Board of Commissioners creates county policy and administrative responsibility for carrying out county policy is delegated to the County Administrator. Other Operations departments fulfill statutory requirements or provide necessary management service functions. The county's vision statement, core values, and overarching goals guide departments as they direct, administer, plan, facilitate, assist and coordinate the services provided by all county departments. Operations departments use the County Revenue Fund, Debt Retirement Fund and Internal Services Funds.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$3,067,941	\$3,269,716	\$3,335,110
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	175,000	315,000	335,000
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	140,425	0	0
Other Financing	0	0	0
Total Revenues	\$3,383,366	\$3,584,716	\$3,670,110
Personnel Services	\$2,357,763	\$2,462,786	\$2,656,938
Commodities	6,706	19,750	13,100
Services	795,427	1,050,880	951,322
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	33,267	51,300	48,750
Grants	0	0	0
Total Expenditures	\$3,193,163	\$3,584,716	\$3,670,110
Budgeted Positions (Full-Time Equivalents)	16.0	17.0	17.0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Mission

Ensure sound credit conditions, working capital and overall financial health within Hennepin County by supporting strategic objectives through leveraging technology, effective management of financial and human resource systems and services, as well as Hennepin County's commitment to equal opportunity, affirmative action, diversity and inclusion.

Department Description:

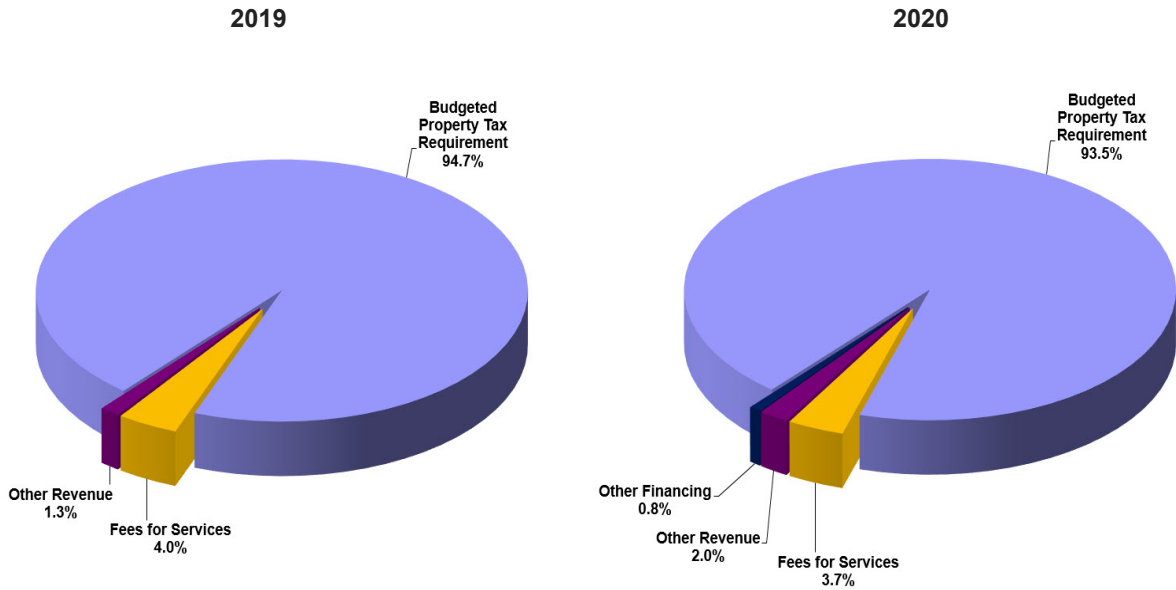
The Office of Budget and Finance (OBF) is organized into the following two divisions:

- The Finance, Budget Analysis and Accounting division performs budget preparation and analysis, revenue and expenditure forecasting, legislative analysis, treasury services, and accounting services. Additionally, OBF performs risk management in cooperation with the County Attorney's Office to monitor and control the financial and operational risk for Hennepin County.
- The APEX Service Center provides production and user support for Hennepin County's PeopleSoft Enterprise Resource Planning (ERP) system. This ERP system provides the county's financial and human resources systems.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$13,328,280	\$14,211,472	\$14,803,734
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	464,641	627,500	627,500
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	264,407	233,500	263,500
Other Financing	130,778	143,000	145,000
Total Revenues	\$14,188,106	\$15,215,472	\$15,839,734
Personnel Services	\$9,571,551	\$10,747,130	\$11,030,598
Commodities	235,836	128,050	126,100
Services	4,122,807	4,016,632	4,404,901
Public Aid Assistance	0	0	0
Capital Outlay	208,269	500	0
Other Charges	151,356	323,160	278,135
Grants	0	0	0
Total Expenditures	\$14,289,819	\$15,215,472	\$15,839,734
Budgeted Positions (Full-Time Equivalents)	80.1	82.1	83.1

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

The 2020 budget includes the next phases of work for a countywide human resources data warehouse and a contract compliance system. One Full-Time Equivalent position was added to hire a Deputy Finance Director by mid-2020.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Finance Budget Analysis and Accounting	3,693,112	4,141,832	4,274,465
APEX	10,596,707	11,073,640	11,565,269
Total Expenditures	\$14,289,819	\$15,215,472	\$15,839,734

Mission

To build, manage, operate and maintain safe and secure Hennepin County buildings.

Department Description:

The Hennepin County Facility Services Department provides a full range of facility services for county programs and services.

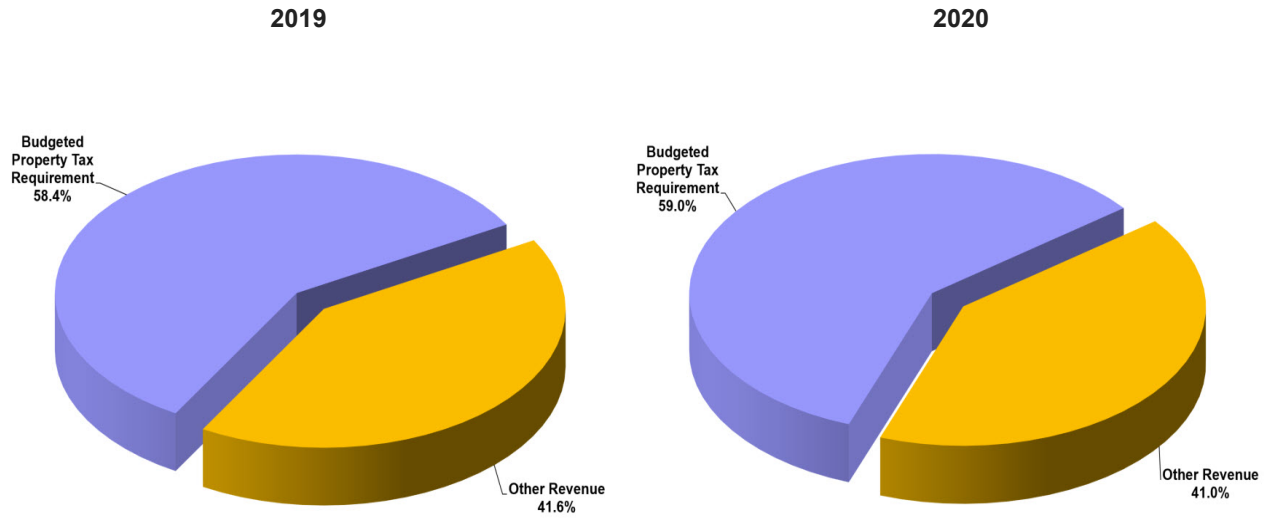
The department:

- Identifies capital needs, responds to and supports capital projects identified by line departments
- Develops and manages projects to construct new buildings, refurbish existing buildings, and maintain infrastructure
- Operates and maintains buildings
- Protects employees, clients and property

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$34,171,940	\$36,255,505	\$39,735,430
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	50,000	0	0
Investment Earnings	0	0	0
Fees for Services	5,407	5,500	5,408
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	25,208,111	27,107,489	29,199,526
Other Financing	-1,388,217	-1,312,150	-1,543,419
Total Revenues	\$58,047,241	\$62,056,344	\$67,396,945
Personnel Services	\$23,202,840	\$25,422,849	\$25,910,859
Commodities	1,451,768	1,674,985	1,839,868
Services	33,177,959	34,009,375	38,856,999
Public Aid Assistance	0	0	0
Capital Outlay	21,055	250,000	30,000
Other Charges	742,046	699,135	759,219
Grants	0	0	0
Total Expenditures	\$58,595,668	\$62,056,344	\$67,396,945
Budgeted Positions (Full-Time Equivalents)	261.0	267.0	267.5

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

Revenue: The revenues associated with Facility Services include reimbursements by various departments and parking revenues and are consistent with amounts derived in 2019.

Expenses: The increase in expenses is primarily related to contract expenses and rising prevailing wage rates; the evolving and increased utilization of technology; along with management of fluctuating inventory which includes the addition of the 625 Building (formerly known as Thrivent Headquarters).

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Facility Services Administration	5,503,813	5,885,699	5,634,676
Design and Construction	2,347,386	2,469,340	2,600,414
Energy and Engineering	947,440	1,309,726	1,396,743
Planning and Project Develop	1,234,541	1,247,376	1,175,257
Security Management	11,761,310	11,213,025	13,573,646
Facilities Management	36,801,178	39,931,178	43,016,209
Total Expenditures	\$58,595,668	\$62,056,344	\$67,396,945

Budget Commentary

Facility Services' changes to the budget are often a function of service demand growth in other areas. As departmental programs change throughout the county, our service delivery model must adapt to the new demands. Facility Services works to find the appropriate balance between building/acquiring new facilities versus protecting existing assets. Major new projects will include Medical Examiner's Office, Northpoint Health and Wellness expansion, North Regional and Franklin Libraries, 625 Building and Hennepin County Government Center elevators and C-Tower plumbing.

2020 Facility Services objectives:

- Prioritize departmental project requests. At any time, there are approximately 75 active capital and 100 operating projects.
- Manage increased square footage and number of facilities within limited capital and operating budgets
- Continue to collaborate and coordinate between divisions to maximize resources
- Continue to track, measure, monitor, and reduce project costs
- Utilize technology to optimize operations
- Continue to preserve the county's aging facilities and infrastructure
- Recruit, train, and retain a workforce that reflects the diverse residents, clients, and customers we serve
- Committed to the Hennepin County initiative a disparity reduction by continued engagement and recruitment of small and emerging business'

Key Results:

	<u>Industry Average (BOMA)</u>	<u>2018 Actual</u>	<u>2019 Estimate</u>	<u>2020 Estimate</u>
Janitorial Costs	\$1.58 sq ft.	\$1.03 sq ft.	\$1.37 sq ft	\$1.49 sq ft.
Utilities	\$2.06 sq ft.	\$1.59 sq ft.	\$1.76 sq ft	\$1.70 sq ft.
Energy		416,623 MMBtu's	411,186 MMBtu's	398,850 MMBtu's
Security Tresspass/ Contests		460/3	438/4	430/4

Facility Services strives to be within 96-101 percent of the Building Owners and Managers Association (BOMA) industry average along with a 3 percent energy reduction per year.

Additional Resources:

www.hennepin.us

Mission

To leverage technology that improves residents' lives.

Department Description:

The Information Technology Department (IT) serves and partners with other Hennepin County departments by developing the infrastructure used to deliver business applications and communications throughout the organization. Additionally, the IT Department develops policies, procedures and tools that ensure information security. Over 300 staff work in the following six divisions within the IT General fund and the Internal Service fund: Business Solutions, Enterprise Architecture, Enterprise Development, Finance and Support Services, Operations and Special Projects. Special Activities and Project costs are included in Fund 10, shown in the Budget Summary section below.

The IT Department also includes Central Service (fund 60), which provides print, mailing, and imaging services, together with a centralized multi-function copy, print and fax devices program to all of Hennepin County. Detail budget information on Central Services (fund 60) and Information Technology Internal Services (fund 62) may be found in the Internal Services tab of this budget book.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$6,237,357	\$7,479,863	\$7,198,368
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	150,000	170,000	0
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$6,387,357	\$7,649,863	\$7,198,368
Personnel Services	\$3,272,355	\$4,817,033	\$4,556,538
Commodities	103,340	122,133	100,583
Services	3,489,320	4,243,048	4,001,980
Public Aid Assistance	0	0	0
Capital Outlay	200,000	0	0
Other Charges	-1,405,877	-1,532,351	-1,460,733
Grants	0	0	0
Total Expenditures	\$5,659,137	\$7,649,863	\$7,198,368
Budgeted Positions (Full-Time Equivalents)	22.1	34.1	30.1

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Mission

The budget for the Real Property Group includes three separate, but closely aligned departments with the following missions:

Resident and Real Estate Services: provides a range of real estate, licensing and election related services united under the mission, "Valued services; satisfied customers."

Assessor's Office: To serve the taxpayers of Hennepin County by uniformly valuing and classifying real property, uniformly and accurately.

Examiner of Titles: To expertly, timely, and efficiently administer Minnesota's Land Title Registration Act ("Torrens") in Hennepin County.

Department Description:

The Resident and Real Estate Services Department performs the County Auditor, Treasurer and Recorder functions for Hennepin County. The department consists of seven divisions: County Surveyor, Office of Public Records, Service Centers, Elections, Property Tax, Strategy and Support, and Business Technology Solutions.

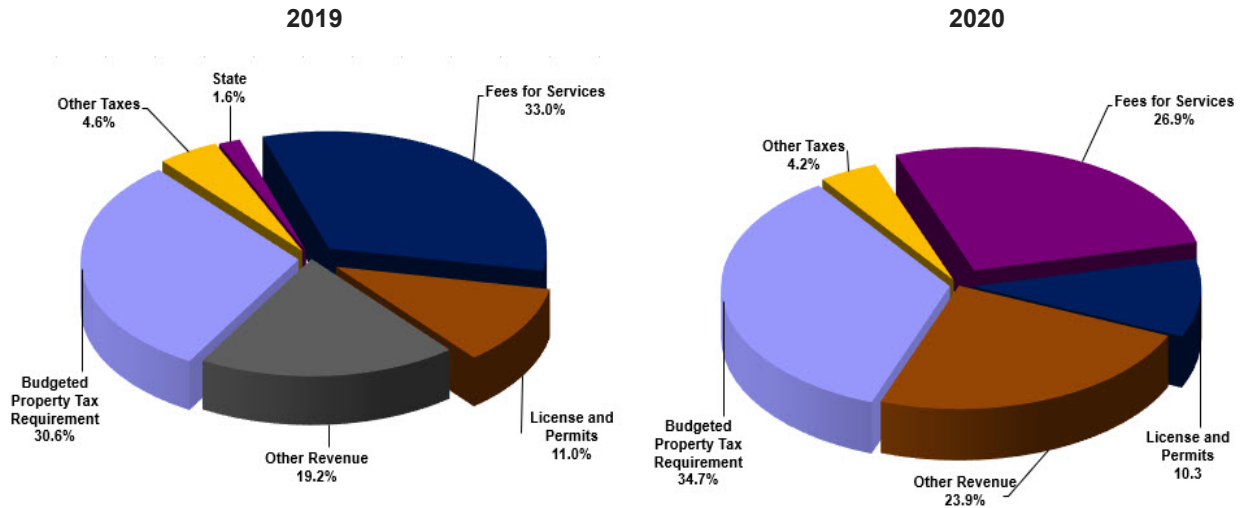
The County Assessor's Office is responsible, both directly and indirectly, for estimating the market value and determining the correct classification for every real estate parcel in suburban Hennepin County.

The Examiner of Titles assists the District Court by examining titles, issuing reports and conducting hearings in court cases involving the registration of land titles and in court cases involving problems or disputes with land which has been previously registered and is the legal advisor to the Registrar of Titles.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$13,149,754	\$14,746,821	\$19,102,753
Other Taxes	2,537,085	2,200,000	2,300,000
Federal	0	0	0
State	146,295	784,000	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	14,470,468	15,922,750	14,797,664
Fines and Forfeitures	0	0	0
Licenses and Permits	4,857,363	5,320,000	5,685,016
Other Revenue	1,099,125	9,288,500	13,160,000
Other Financing	0	0	0
Total Revenues	\$36,260,089	\$48,262,071	\$55,045,433
Personnel Services	\$33,288,823	\$33,627,356	\$39,271,184
Commodities	380,635	208,398	549,085
Services	9,628,303	11,445,737	13,413,629
Public Aid Assistance	3,881	0	0
Capital Outlay	4,686	1,427,700	8,000
Other Charges	1,788,806	1,552,880	1,803,535
Grants	0	0	0
Total Expenditures	\$45,095,134	\$48,262,071	\$55,045,433
Budgeted Positions (Full-Time Equivalents)	339.5	336.5	352.6

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

Significant budget changes in 2020 include statewide election costs, additional staffing for the Service Centers, support for the Assessment and Taxes Project and the sun-set of a one-time state grant. Specific changes include:

- The new presidential primary in March adds a third election to the calendar year, together with the August primary and the November general election. In preparation for the three elections the budget includes an additional \$2.4 million. The costs for the elections include ballots, postage and temporary staffing support for processing all county absentee ballots and the addition of 1.0 FTE and funding for an election security expert to address both physical and technological risks associated with modern-day elections.
- Continued implementation of REAL ID together with updates and replacement of the recently deployed state-wide motor vehicle registration system has increased customer wait times at the Service Centers. To manage this workload and provide better customer service approximately \$1 million and 15.0 full-time equivalents (FTEs) are included in the budget.
- In 2019, State of Minnesota provided the county with a one-time matching grant for the purchase of specialized election equipment. The grant sunset in 2020.
- Increases in staff efforts and vendor payments are included in the budget for the Assessment and Taxes project. Major system deliverables are expected in 2020.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Resident and Real Estate Services	37,249,417	39,578,598	46,119,004
Assessor's Office	6,895,818	7,441,484	7,659,867
Examiner of Titles Office	949,899	1,241,989	1,266,562
Total Expenditures	\$45,095,134	\$48,262,071	\$55,045,433

Budget Commentary

When Resident and Real Estate Services (RRES) three major initiatives (elections, continued implementation of REAL ID together with replacement of the state-wide motor vehicle system and support for the Assessment and Taxes project) are excluded, other department expenditures are relatively stable with increases attributed to the general salary adjustment and merit pay increases.

The 2020 budget anticipates similar operations and customer transactions as 2019. RRES projects 700,000 service center transactions related to driver licenses, motor vehicles and vital records. The County Recorder will record over 220,000 documents. In addition to outside customers, RRES continues to support county-wide initiatives by lending staff resources to other departments for continuous improvement, facilitation, video production/meeting broadcasts, and diversity and inclusion efforts. In addition, the County Surveyor provides services and expertise to other departments without charge.

Key Results:

Key Results from 2019

- Resident and Real Estate Services sold over \$1 million of Small Business Enterprise renovated tax forfeited land properties using a recently authorized program to sell properties through realtor and the multiple listing service.
- Minnesota rolled-out REAL ID to deputy registrars to meet federal mandates with stricter standards to verify identity. Hennepin County Service Centers have issued over 18,000 REAL IDs and enhanced driver licenses since the Fall of 2018.
- The Assessor's Office is using the new Vision Computer Assisted Mass Appraisal (CAMA) system for residential assessments and continues to refine mobile capabilities to assist assessors in the field.

Mission

To provide an employee experience that attracts and retains the best talent to serve our residents.

Department Description:

Human Resources' services are a critical component in supporting the county's core values and positioning the organization to meet the service delivery and internal/external workforce challenges of both today and the future.

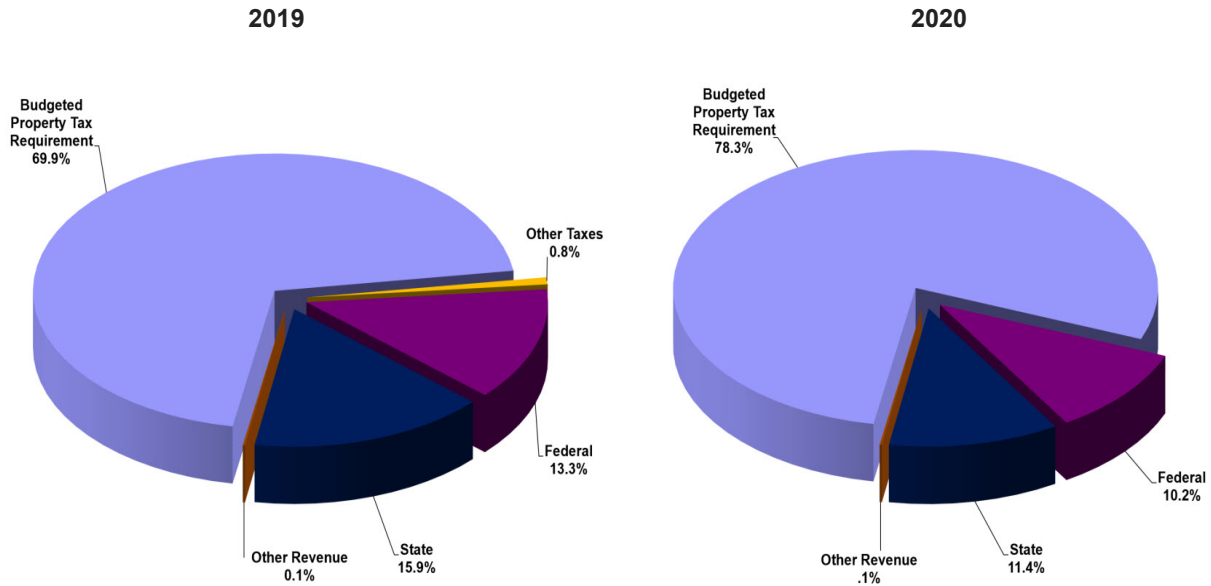
Operational Activities: Organization Development; Learning and Development; Workforce Services; Talent Acquisition; Health & Well-being; Human Resources Business Partner Services; Human Resources Service Center; Classification and Compensation; Workplace Safety; Volunteering; Human Resources Administration.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$12,263,511	\$13,357,233	\$14,508,388
Other Taxes	147,542	157,500	0
Federal	1,539,235	2,542,600	1,897,168
State	2,220,678	3,030,255	2,104,462
Local	0	4,000	4,000
Investment Earnings	0	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	191,070	28,000	28,000
Other Financing	0	0	0
Total Revenues	\$16,362,036	\$19,119,588	\$18,542,018
Personnel Services	\$11,419,037	\$11,194,029	\$12,166,717
Commodities	77,731	100,019	106,740
Services	3,174,294	2,945,662	3,555,711
Public Aid Assistance	2,460,981	4,397,170	2,193,249
Capital Outlay	0	300	0
Other Charges	281,407	482,408	519,601
Grants	0	0	0
Total Expenditures	\$17,413,450	\$19,119,588	\$18,542,018
Budgeted Positions (Full-Time Equivalents)	96.1	99.6	105.6

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Note: In 2020, the county board approved the centralization of disparity resources to General County Purpose department which included Diversity, Equity and Inclusion.

Revenue Comparison



Significant Budget Changes

In 2020, the majority of the decrease in revenue and expenses stems from Hennepin Carver Workforce Services decrease due to timing of grant expenditures, and less direct contract providers in the amount of \$1.1 million; and the sunsetting of the Workforce development grant in the amount of \$600,000.

These decreases were offset by the centralization of volunteers from Human Services and Libraries by 4 FTEs and \$458,500 to increase efficiencies and coordinated efforts with Human Resources staff. Other offsets stem from the transfer of one FTE and \$133,900 from the Communications department for countywide organizational development; a new Hiring and Retention program for one FTE and \$175,000; and an overall general salary adjustment and benefits.

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
Human Resources Administration	1,806,611	1,705,538	1,991,148
Workforce and Organizational Development	8,804,441	10,704,755	9,258,850
Benefits and Wellness	3,104,191	2,952,762	3,522,871
Information Technology and APEX	1,794,902	1,151,298	1,017,479
Business Partners and Service Center	1,903,305	2,605,235	2,751,670
Total Expenditures	\$17,413,450	\$19,119,588	\$18,542,018

Budget Commentary

Human Resources programs and services are foundational and have a direct effect on employee productivity and engagement.

Human Resources continues to expand the workforce development strategy to meet the workforce needs for both the county and other employers, reduce employment disparities among residents of Hennepin County, move human services and corrections clients from government support to training and employment, and foster economic competitiveness across the region.

Key Results:

The organization's aspiration is to employ a workforce that represents the diversity of the community we serve.

The racial and ethnic diversity of Hennepin County's workforce has continued to increase at a growing rate since 2010. While our 2019 racial and ethnic representation is close to the community we serve, the pace of resident diversity continues to increase.

The percentage of non-white Hennepin County residents is projected to increase to 36 percent by 2020, growing to 41 percent by 2030.

Additional Resources:

For more information regarding Hennepin County Human Resources and public service job opportunities, visit:

Hennepin County Job Opportunities: hennepin.jobs

State of Minnesota Job Opportunities: mn.gov/deed/job-seekers/workforce-centers

Hennepin County Pathways: hennepin.us/your-government/projects-initiatives/workforce

Mission

To support Hennepin County's commitment to ethics, compliance and risk mitigation by providing oversight, objective assurance and independent investigation services.

Department Description:

Audit, Compliance and Investigation Services (ACIS) is an independent and objective assurance, consulting and investigation activity comprising four divisions.

- The ACIS Administration Division consists of the department director and support staff, and also coordinates county-wide Enterprise Risk Management.
- The Internal Audit Division conducts and supports compliance activities, information technology audits, vendor contract audits and risk-based assurance and consulting engagements.
- The Digital Forensics Division conducts county employee investigations, providing digital evidence to support or dismiss the allegation of a violation.
- The Respectful Workplace Investigations Division conducts investigations of formal complaints resulting from alleged violations of Hennepin County's Non-Discrimination and Respectful Workplace policy.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$3,881,507	\$3,913,965	\$4,058,826
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	115,080	115,080	95,080
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	0	0
Other Financing	0	0	0
Total Revenues	\$3,996,587	\$4,029,045	\$4,153,906
Personnel Services	\$2,813,734	\$3,208,050	\$3,359,682
Commodities	7,562	24,900	24,600
Services	598,428	721,245	691,890
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	42,375	74,850	77,734
Grants	0	0	0
Total Expenditures	\$3,462,099	\$4,029,045	\$4,153,906
Budgeted Positions (Full-Time Equivalents)	27.0	27.0	27.0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

In 2020, the Data Compliance Division transferred to the Center of Innovation and Excellence. For comparative purposes 2018 Actuals and 2019 Budget have been adjusted to reflect the transfer.

Audit, Compliance, and Investigation Services

Operations

2020 BUDGET

Adopted Budget

Division Budgets:	2018 Actual	2019 Budget	2020 Budget
ACIS Administration	507,247	540,638	580,933
Internal Audit	2,045,085	2,497,621	2,447,971
Digital Forensics	736,838	852,435	855,311
Respectful Workplace	172,929	138,351	269,691
Investigations			
Total Expenditures	\$3,462,099	\$4,029,045	\$4,153,906

Budget Commentary

In 2020, the Data Compliance Division was transferred to the Center of Innovation and Excellence. For comparative purposes 2018 Actuals and 2019 Budget have been adjusted to reflect the transfer. When compared to the previous year, the 2020 Audit, Compliance and Investigation Services budget reflects a slight increase driven by salary and benefit changes.

Mission

To encourage and assist public programs and activities dedicated to cultural enrichment and to educational and technical assistance; to provide dues and contributions to organizations benefiting the county; and to reserve available funding for contingent activities further defined during the budget year. The General County Purposes activities, programs and services support and further the vision and overarching goals of the county.

Department Description:

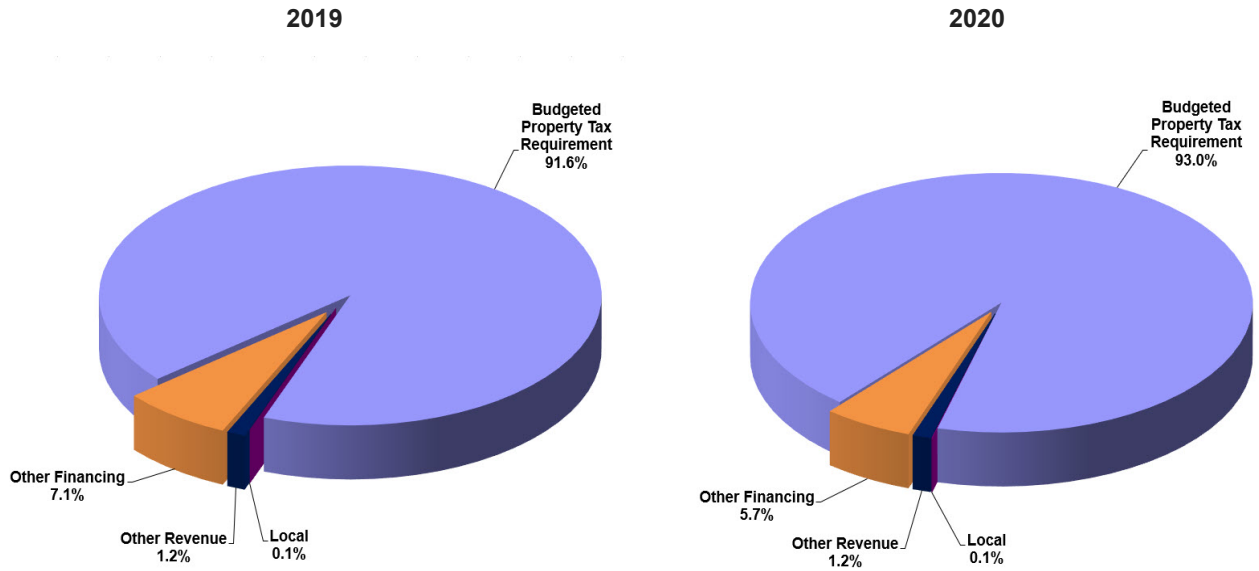
General County Purposes includes:

- Hennepin History Museum, County Fair, Extension Services, National Association of Counties, Association of Minnesota Counties, that the county supports through funding as required or permitted by state law.
- Minneapolis Employee Retirement Fund (MERF) Payments for former city entities (Minneapolis Workhouse, Center Hospital)
- Municipal Building Commission (MBC)
- Communications & Engagement Services
- Center of Innovation and Excellence (CIE)
- Business Information Office (BIO)
- Disparity Reduction
- Purchasing and Contract Services (PCS)
- Diversity, Equity and Inclusion (DEI)
- Hennepin Youth Sports Program
- Commercial Paper Program
- Hennepin University Partnership (HUP)
- Countywide Tuition
- Contingency

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$28,331,008	\$30,806,477	\$39,116,937
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	25,000	25,000	25,000
Investment Earnings	0	0	0
Fees for Services	47,055	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	401,153	502,082
Other Financing	2,300,000	2,390,000	2,425,000
Total Revenues	\$30,703,063	\$33,622,630	\$42,069,019
Personnel Services	\$12,402,748	\$14,974,568	\$18,074,595
Commodities	154,273	220,716	168,125
Services	5,591,756	6,349,928	7,310,166
Public Aid Assistance	0	0	0
Capital Outlay	-4,351	1,000	0
Other Charges	3,177,036	9,762,419	14,168,133
Grants	1,982,350	2,314,000	2,348,000
Total Expenditures	\$23,303,812	\$33,622,630	\$42,069,019
Budgeted Positions (Full-Time Equivalents)	90.5	109.0	132.3

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue Comparison



Significant Budget Changes

The 2020 approved General County Purposes budget is \$42.1 million, which is a net increase of \$8.4 million over the 2019 adjusted budget. The increase stems from a larger contingency budget, \$5.8 million more than the 2019 adjusted budget; \$3.2 million increase to the Communications and Engagement Services division, \$1.9 million of the increase is due to the transfer of 16.8 communications staff from various departments as part a centralized reorganization plan for communications; and the Center of Innovation and Excellence budget increased \$.4 million primarily to fund activities related to the 2020 Census. The Commercial Paper Program budget decreased \$1.4 million as part of an accounting change.

Other changes in 2020 include, the Data Compliance division of Audit, Compliance and Investigation Services transferred to the Center of Innovation and Excellence (CIE). For comparative purposes the CIE 2019 adjusted budget includes the Data Compliance division (\$846,116 and 6.0 FTEs). Diversity, Equity and Inclusion (DEI) transferred from Human Resources to General County Purposes (GCP) as part of the county-wide disparity reduction work. For comparative purposes the GCP 2019 adjusted budget includes DEI (\$796,972 and 6.0 FTEs)

Division Budgets:

	2018 Actual	2019 Budget	2020 Budget
Purchasing and Contract Services	2,539,639	2,899,345	3,292,858
Center of Innovation and Excellence (CIE)	3,484,028	3,231,463	3,649,045
Communications & Engagement Svcs	5,101,828	5,043,358	8,177,284
Diversity, Equity and Inclusion	626,293	796,972	1,006,875
Operations Communications	0	0	0
Contingency	0	5,166,441	10,969,517
Municipal Building Commission	3,524,251	3,736,705	3,766,308
Hennepin Youth Sports	2,058,846	2,390,000	2,425,000
Community Disparity Reduction	0	228,383	240,000
Business Information Office	1,152,962	3,931,398	3,973,746
Other General Government*	4,815,966	6,198,565	4,568,386
Total Expenditures	\$23,303,813	\$33,622,630	\$42,069,019

*Other General Government includes the Hennepin History Museum, County Fair, Extension Services, Minneapolis Employee Retirement Payments, the Commercial Paper Program, Hennepin University Partnership and Countywide Tuition.

Contingency

The 2020 approved Contingency budget is approximately \$11 million which is an increase of \$5.8 million when compared to the 2019 adjusted budget.

Dues and Contributions Detail

	<u>2018 Actuals</u>	<u>2019 Budget</u>	<u>2020 Budget</u>
National Association of Counties (NACO)	23,049	23,049	23,049
Association of Minnesota Counties (AMC)	83,292	84,958	90,640
St. Anthony Falls Heritage Board	31,000	31,000	31,000
Youth Coordinating Board	74,523	74,523	74,523
Brooklyn Bridge Alliance	57,500	57,500	57,500
Greater Mpls/St. Paul	150,000	150,000	150,000
Greater Metropolitan Workforce Council	0	10,400	10,400
Allowance for Increases ***	<u>0</u>	<u>11,970</u>	<u>7,939</u>
Total	\$419,364	\$443,400	\$445,051

*** A place holder to account for increases to dues or contribution amounts

Additional Resources:

hennepincountyfair.com
hennepinhistory.org
extension.umn.edu
municipalbuildingcommission.org
hennepin.us/youthsports
hup.umn.edu

Mission

The Ballpark Sales Tax is authorized by Minnesota State Statute to make payments on the sales tax revenue bonds issued to fund Hennepin County's contribution to the downtown baseball stadium, and to fund other authorized uses.

Department Description:

Budgeted funds are primarily used to make annual principal and interest payments on Hennepin County's sales tax revenue bonds for the Twins baseball stadium. Authorized uses for remaining funds include: contributions to a ballpark capital improvements account, the Minnesota Ballpark Authority's administrative costs, and youth sports and library programs.

Sales tax revenue is collected on all taxable goods and services in the county at the rate of 0.15 percent, and distributed by the Minnesota Department of Revenue to a bond trustee. The bond trustee makes all scheduled debt service payments. First lien bonds were issued in 2007 for a total of \$150 million. Second and third lien bonds were issued in 2008 for a total of \$200 million.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	38,153,431	38,442,119	39,210,961
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	108,753	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	5,430,664	-727,961
Other Financing	-31,676,057	-41,372,783	-35,978,000
Total Revenues	\$6,586,126	\$2,500,000	\$2,505,000
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	456,872	500,000	500,000
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	0	0	0
Grants	1,883,501	2,000,000	2,005,000
Total Expenditures	\$2,340,373	\$2,500,000	\$2,505,000
Budgeted Positions (Full-Time Equivalents)	0	0	0

Budget Commentary

The other financing consists of transfers to other funds for the following: debt service (\$26.1 million), optional debt pre-payment (\$5.0 million), additional library hours (\$2.4 million), youth sports program (\$2.4 million) and use of fund balance (\$0.7 million).

Mission

To provide for principal and interest payments on general obligation bonds issued for building projects and equipment acquisition; to provide for principal and interest payments on sales tax revenue bonds; and to provide for lease payments on certificates of participation.

Department Description:

Monies budgeted in this program pay the annual principal and interest on the county's general obligation bonds, sales tax revenue bonds and any lease/purchase agreements that may exist. Payment schedules are established by board resolution at the time of the bond sale or upon approval of the lease/purchase agreement. This program is accounted for in the Debt Retirement (70) and the Ballpark Debt Retirement (79) Funds.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$90,400,000	\$90,400,000	\$90,400,000
Other Taxes	64,434	0	0
Federal	2,132,543	2,073,306	1,252,552
State	0	0	0
Local	10,081,362	1,019,619	1,018,269
Investment Earnings	174,639	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	0	10,609,350	10,809,300
Other Financing	27,865,589	39,318,149	59,569,168
Total Revenues	\$130,718,567	\$143,420,424	\$163,049,289
Personnel Services	\$0	\$0	\$0
Commodities	0	0	0
Services	938,544	900,000	900,000
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	131,176,756	142,520,424	162,149,289
Grants	0	0	0
Total Expenditures	\$132,115,300	\$143,420,424	\$163,049,289
Budgeted Positions (Full-Time Equivalents)	0	0	0

* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Debt Retirement Budget Highlights

The debt management strategy of Hennepin County for 2020 through 2024 takes into account the need to borrow funds for completion of the Capital Improvement Plan as adopted by the County Board.

At the end of 2019, Hennepin County had \$1,190.7 million in general obligation (GO) outstanding debt. Of this amount, there was \$980.4 million of general obligation property tax levy-supported debt outstanding. Additionally, there was \$210.3 million of general obligation revenue-supported bonds outstanding. This amount consists of \$200 million of general obligation sales tax revenue bonds secured by the County's 0.50% transportation sales tax and \$10.3 million of bonds issued on behalf of the Minnehaha Creek Watershed District, which are payable from that district's property tax levy.

The county is authorized by state statute to issue debt for general capital improvement projects as well as for a variety of other purposes, including libraries, solid waste facilities and capital equipment.

The total amount of debt that the county could potentially issue under its general capital improvement bonding authority (Minnesota Statutes 373.40, as described below) is approximately \$2.3 billion. This amount of bonding authority varies with changes in the taxable market value of property within the county. The county has approximately \$969.1 million in bonds currently outstanding under its general bonding authority. The current capital plan includes \$107.2 million of new debt issuance payable from property tax revenues in 2020.

In general, the county makes use of bonded indebtedness in accordance with these principles:

- 1) Debt is normally issued only for major projects with a county expense in excess of \$150,000;
- 2) Debt is not to be used for operating projects or those projects whose life expectancy does not exceed the maturity of the bonds;
- 3) The county balances debt issuance and current property taxes for capital projects to maintain consistent levels of tax burden; and
- 4) The county maintains its strong financial framework and Aaa/AAA/AAA bond ratings.

The summary of outstanding debt and the future requirements tables at the conclusion of this section summarizes the county's outstanding debt at the end of 2018 and 2019, and future debt service property tax levy requirements.

Summary of County's Major Debt Issuance Authorities

Overall Debt Limitation Calculation

The overall limitation on county general obligation debt is 3.0 percent of the taxable market value within the county. This calculates to a limit of over \$5.5 billion as contrasted with total outstanding debt of \$1,190.7 million. This limitation is very large in contrast to outstanding debt and anticipated debt.

The overall debt limitation is calculated as follows: taxable property market value times .03 = debt limitation. $\$185,510,178,940 \times .03 = \$5,565,305,368$.

Capital Improvement Bonds and Notes - M.S. Chapter 373

M.S. 373.40 in this chapter authorizes the county to issue bonds without referendum (unless petitioned by 5.0 percent of voters). This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed 0.12 percent of the estimated market value of the county. Depending on interest rates and maturity structures, this would limit the county to issuing approximately \$2.3 billion of bonds. Currently, there are approximately \$969.1 million of bonds outstanding under this authority.

M.S. 373.40 Debt Limitation Calculation

Taxable market value times .0012 = maximum annual principal and interest. This results in: $\$185,510,178,940 \times .0012 = \$222,612,215$. The maximum principal and interest divided by \$97,500 (estimated debt service costs for \$1 million of debt assuming 5.5 percent for 15 years) produces an estimate of the amount of debt that can be issued under this authority. This amount is: $\$222,612,215 \text{ divided by } \$97,500 \text{ per million} = \$2,283,202,210$ of estimated debt authorization per M.S. 373.40.

Library Bonds - M.S. Section 383B.245

This statute authorizes the county to issue bonds for libraries without referendum. Prior to 2008, the county operated a library system outside of the City of Minneapolis. Effective January 1, 2008, the Minneapolis Public Library merged with the county library system and the applicable valuation pertaining to the debt limit is now countywide. This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .01612 percent of the taxable market value of property within the county. Assuming a 5.5 percent interest rate and 15-year maturity structure, it is estimated that the county could issue \$306.7 million of debt under this authority. The county has stopped utilizing this authority in recent years. Currently, there are \$11.3 million of bonds outstanding under this authority.

M.S. 383B.245 Debt Limitation Calculation

Taxable market value times .0001612 = maximum annual principal and interest. This results in: $\$185,510,178,940 \times .0001612 = \$29,904,241$. The maximum principal and interest divided by \$97,500 per million (estimated debt service costs for \$1 million of debt assuming 5.5 percent for 15 years) produces an estimate of the amount of debt that can be issued under this authority. This amount is: $\$29,904,241 \text{ divided by } \$97,500 \text{ per million} = \$306,710,164$ of estimated Library debt authorization per M.S. 383B.245.

Solid Waste Bonds - M.S. 473.811

The county may, by resolution, issue general obligation bonds or revenue bonds to provide funds for various solid waste facilities or improvements. The county currently has no solid waste bonds outstanding. There is no limit as to the amount of these bonds. The only limits are the purpose for which the bond proceeds are spent and the overall debt limit. While the 2020-2024 capital plan anticipates completion of capital projects in the environmental services area, it does not include any additional solid waste debt pursuant to this bonding authority at this time.

Ballpark Sales Tax Revenue Bonds - M.S. 473.757 and 475

The county received one-time authority in 2006 to issue a maximum of \$350 million of sales tax revenue bonds to fund a contribution towards the construction and acquisition of a publicly-owned baseball stadium. Of the total \$341.8 million issued in 2007 and 2008, there is \$143.7 million outstanding as of December 31, 2019.

Transportation Sales Tax Bonds – M.S. 297A.993

The county is authorized under Minnesota Statutes, Section 297A.993 to issue bonds for (i) payment of the capital cost of a specific transportation project or improvement; (ii) payment of the costs, which may include both capital and operating costs, of a specific transit project or improvement; (iii) payment of the capital costs of a safe routes to school program; or (iv) payment of transit operating costs.

Such bonds may be issued as special limited obligations of the county, payable solely from the proceeds of a 0.50% sales and use tax and a \$20 motor vehicle excise tax, or the county may choose to pledge its full faith, credit and taxing power as additional security for the bonds. The Hennepin County Regional Railroad Authority may also pledge its taxing powers to provide further security for such bonds. The county has \$200 million of general obligation sales tax revenue bonds issued pursuant to this authority as of December 31, 2019.

Capital Notes - M.S. 383B.117, subdivision 2

The county may issue general obligation capital notes to finance equipment acquisition. The principal amounts of the notes issued for any year cannot exceed 1.0 percent of that year's annual budget and these notes must mature within ten years. Pursuant to statute, the annual budget for Hennepin Healthcare System is added to the annual budget of the county in calculating this limitation. The county does not have current plans to issue any debt pursuant to this authority.

Watershed Management Capital Improvements Bonds under M.S. 103B.251 subdivision 7

The county has issued a total of \$14.1 million in bonds for the benefit of the Minnehaha Creek Watershed District, a separate taxing jurisdiction. As of December 31, 2019, \$10.3 million of those bonds were outstanding. The District must levy a tax sufficient to pay the debt service, but if it fails to do so, the county is obligated to pay the debt service. These bonds have maturities as long as 20 years.

The county has a variety of other bonding authorities but the above represents the most commonly used authorities. A full listing of all debt authorities is available in county bond official statements that are available by request from the Office of Budget and Finance or online at <https://emma.msrb.org>.

The following tables show the outstanding debt of the county, the 2020 debt service levy and the future levy requirements needed to support the both the countywide and library outstanding debt.

OUTSTANDING DEBT

	OUTSTANDING as of 12/31/2018	OUTSTANDING as of 12/31/2019	2020 DEBT SERVICE LEVY
Property Tax-Supported General Obligation Bonds	\$1,047,170,000	\$980,380,000	\$90,400,000
General Obligation Revenue Bonds			
Minnehaha Creek Watershed District ⁽¹⁾	10,965,000	10,275,000	
Transportation Sales Tax Bonds ⁽²⁾	0	200,000,000	
Ballpark Sales Tax Revenue Bonds⁽³⁾	167,095,000	143,765,000	
TOTAL	\$1,225,230,000	\$ 1,334,420,000	\$90,400,000

(1) These bonds are payable from property taxes levied within the Minnehaha Creek Watershed District.

(2) 0.50% Hennepin County transportation sales tax revenues pay the debt service on these bonds.

(3) 0.15% Hennepin County ballpark sales tax revenues pay the debt service on these bonds.

FUTURE DEBT SERVICE PROPERTY TAX REQUIREMENTS ON OUTSTANDING DEBT

YEAR	COUNTYWIDE LEVY	SUBURBAN ONLY LEVY	TOTAL LEVY
2020	\$89,664,979	\$735,021	\$90,400,000
2021	88,420,662	352,816	88,773,478
2022	80,601,976	347,007	80,948,983
2023	85,739,096	345,647	86,084,744
2024	83,547,372	343,252	83,890,624
2025	82,880,991	341,466	83,222,457
2026	79,734,519	343,634	80,078,153
2027	76,094,726	0	76,094,726
2028	71,441,810	0	71,441,810
2029	64,547,814	0	64,547,814
2030	51,829,479	0	51,829,479
2031-41	381,185,044	0	381,185,044
Total	\$1,235,688,468	\$2,808,844	\$1,238,497,312

Major Program: Capital Improvement Program

Countywide Capital Projects



Program Description:

The Capital Budget provides resources that fund county building, facility modification and transportation construction projects during the budget year. Capital projects contained within the budget are often implemented in multiple years; requiring funding in preceding and/or succeeding years due to their magnitude and construction scheduling. Proposed capital projects are reviewed by citizen representatives serving on the Capital Budgeting Task Force as well as County Administration. Program needs, operating cost implications, revenues and expenditures are reviewed in order to develop a five-year Capital Improvement Program (CIP) that provides for the sound financial planning of future infrastructure needs of the county. The program is reassessed annually as new conditions and circumstances arise.

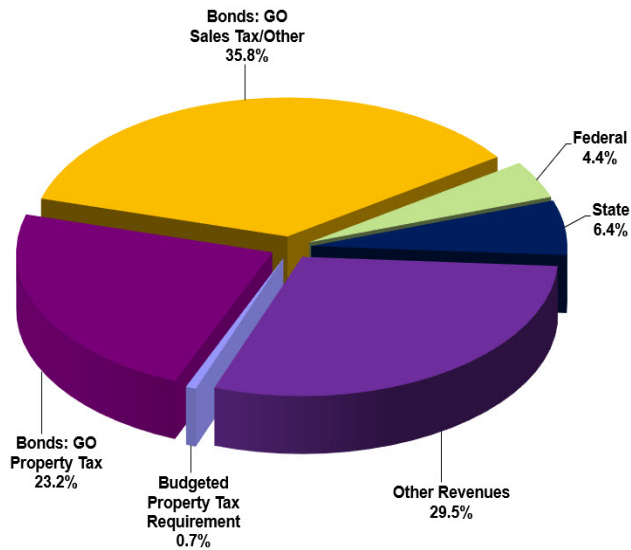
FOR SPECIFIC DETAILS REGARDING THE CAPITAL BUDGET AND EACH PROJECT, REFER TO THE 2020 CAPITAL BUDGET AND 2020 - 2024 CAPITAL IMPROVEMENT PROGRAM which is available on the County's internet site.

Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement*	\$4,850,218	\$3,865,000	\$3,004,000
Other Taxes	9,188	100,000,000	0
Federal	6,586,061	10,183,013	20,249,000
State	66,815,691	45,291,507	29,387,000
Local	14,645,310	10,007,565	10,956,500
Investment Earnings	2,194,297	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	2,105,044	600,000	174,000
Other Financing	272,325,018	308,961,088	398,290,664
Total Revenues	\$369,530,826	\$478,908,173	\$462,061,164
Personnel Services			
Commodities	\$27,252,445	\$0	\$0
Services	21,497,610	0	0
Public Aid Assistance	0	0	0
Capital Outlay	242,819,840	478,908,173	462,061,164
Other Charges	70,281,814	0	0
Grants	991	0	0
Total Expenditures	\$361,852,700	\$478,908,173	\$462,061,164
Budgeted Positions (Full-Time Equivalents)	0	0	0

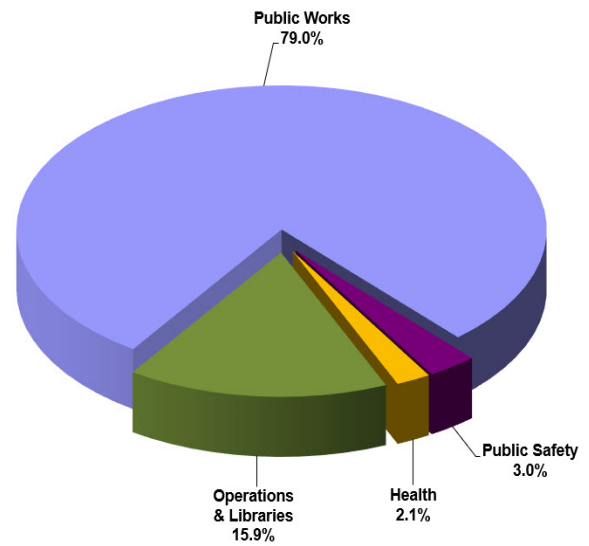
* Reflects the adjusted property tax requirement budget, not actual property tax collected.

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Countywide Capital Projects	361,852,700	478,908,173	462,061,164
Total Expenditures	\$361,852,700	\$478,908,173	\$462,061,164

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Countywide Capital Projects	0	0	0
Budgeted Positions (Full-Time Equivalents)	0	0	0

Revenue Summary:

The Capital Improvements budget for 2020 (excluding debt retirement, which is discussed in the Debt Retirement section of Operations) is \$462 million. This represents a decrease of \$16.8 million or 3.5 percent under the adjusted 2019 budget of \$478.9 million.

In 2019, transportation sales & use tax collections were budgeted as "Other Taxes" (\$100,000,000 in 2019); for 2020 an accounting adjustment has been instituted, resulting in the transportation sales & use tax collections budgeted in the "Other Financing" category (\$124,000,000 in 2020). The 0.5% sales and use tax is specifically for transportation and transit related infrastructure investments. This sales tax replaced a 0.25% sales tax that was the county's contribution to the now dissolved Counties Transit Improvement Board (CTIB). For 2019, \$100.0 million from this sales and use tax is programmed for transportation and transit investments. No money was programmed in the 2018 capital budget from this revenue source. The revenue will also be utilized to pay the principal and interest payments on bonds issued to fund transit projects in the Transportation Sales Tax & Development program.

Of the revenues to support the \$462 million capital budget, \$273 million comes from bonded indebtedness. The 2020 level of bonding is \$26.7 million less than the \$300 million included in the adjusted 2019 budget. Details concerning the county's debt retirement and debt management can be found in the debt retirement section of the Operations program.

Intergovernmental (federal, state and local) revenues of \$61 million are included in the 2020 capital budget, which is down slightly from the 2019 level of \$65 million. The variance between federal, state and local revenues is almost exclusively related to road and bridge construction projects where the funding formulas vary based on the class of road or bridge being reconstructed as well as the construction schedule of given projects.

The 2020 capital budget includes \$3.0 million in property tax funding which is \$861,000 less than the \$3.9 million budgeted in 2019. In addition, the 2020 capital budget includes \$700,000 in lease revenues from 701 Building tenants which is reinvested in the asset, and approximately \$1 million in other revenues.

Expenditure Summary:

Expenditure Area	<u>2020 Budget</u>	<u>2021 Plan</u>	<u>2022 Plan</u>	<u>2023 Plan</u>	<u>2024 Plan</u>	<u>2020-2024 CIP</u>
Public Works	364,940,664	88,154,000	185,295,000	209,625,000	216,740,000	1,064,754,664
Public Safety	13,861,000	17,855,000	12,360,000	13,450,000	9,925,000	67,451,000
Health	9,725,500	48,870,000	24,385,000	10,500,000	10,500,000	103,982,500
Human Services	0	0	0	0	0	0
Operations & Libraries	<u>73,532,000</u>	<u>88,194,000</u>	<u>96,620,000</u>	<u>45,416,000</u>	<u>29,426,000</u>	<u>333,188,000</u>
Total	462,061,164	243,073,000	318,660,000	278,991,000	266,591,000	1,569,376,164

Role of the Capital Budgeting Task Force

Since 1973, the county has considered the recommendations of an appointed eleven member citizen board, referred to as the Capital Budgeting Task Force (CBTF), prior to the adoption of its annual capital budget and five-year capital improvement program. Specifically, the CBTF is responsible for reviewing, prioritizing and making recommendations to the County Board regarding the capital projects requested by county departments. The CBTF's annual report to the County Board is contained within the 2020 CAPITAL BUDGET AND 2020 - 2024 CAPITAL IMPROVEMENT PROGRAM which is available on the County's internet site.

Major Program: Internal Service Funds

Fleet Services
 Energy Center
 Employee Health Plan Self Insurance
 Information Technology Central Services
 Information Technology Internal Services
 Self Insurance
 Other Employee Benefits

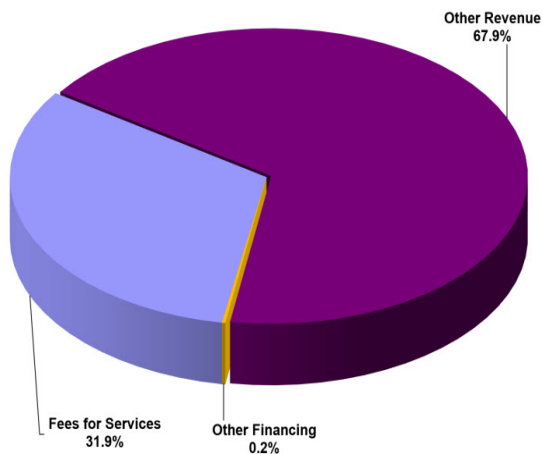
Program Description:

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government or to other governmental units, on a cost-reimbursement basis.

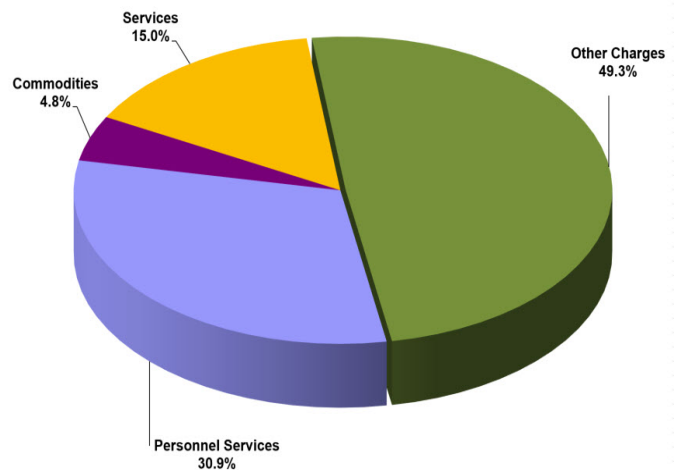
Revenue and Expenditure Information	2018 Actual	2019 Budget	2020 Budget
Budgeted Property Tax Requirement	\$0	\$0	\$0
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	93,896,627	102,553,338	104,576,543
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	167,409,848	224,556,499	222,978,700
Other Financing	4,035,196	500,000	700,000
Total Revenues	\$265,341,671	\$327,609,837	\$328,255,243
Personnel Services	\$67,766,596	\$103,290,147	\$101,473,871
Commodities	17,600,965	16,231,615	15,731,017
Services	35,289,701	47,268,164	49,392,125
Public Aid Assistance	0	0	0
Capital Outlay	0	0	0
Other Charges	128,770,034	160,819,911	161,658,230
Grants	0	0	0
Total Expenditures	\$249,427,296	\$327,609,837	\$328,255,243
Budgeted Positions (Full-Time Equivalents)	419.6	416.4	418.4

Revenue and Expenditure Comparison

2020 Revenue



2020 Expenditures



Department Expenditure Summary:	2018 Actual	2019 Budget	2020 Budget
Fleet Services	15,164,310	18,275,538	18,632,681
Energy Center	9,328,906	10,467,733	10,362,248
Employee Health Plan Self Insurance	117,365,210	150,213,587	150,558,995
Information Technology Central Services	11,840,252	12,009,103	12,181,921
Information Technology Internal Services	74,862,178	85,953,215	88,378,540
Self Insurance	5,899,488	12,390,661	12,640,858
Other Employee Benefits	14,966,952	38,300,000	35,500,000
Total Expenditures	\$249,427,296	\$327,609,837	\$328,255,243

Budgeted Positions:	2018 Actual	2019 Budget	2020 Budget
Fleet Services	28.0	28.0	28.0
Energy Center	1.2	1.0	1.0
Employee Health Plan Self Insurance	6.0	6.0	6.0
Information Technology Central Services	83.6	83.6	82.8
Information Technology Internal Services	294.8	291.8	293.6
Self Insurance	6.0	6.0	7.0
Other Employee Benefits	0	0	0
Budgeted Positions (Full-Time Equivalents)	419.6	416.4	418.4

Mission

The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.



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