

2012 CAPITAL BUDGET

2012 – 2016 Capital Improvement Program

Hennepin County Minnesota

As approved on December 13, 2011 by the
Hennepin County Board of Commissioners

Mike Opat, Chair, 1st District

Mark Stenglein, Vice Chair, 2nd District

Gail Dorfman, 3rd District

Peter McLaughlin, 4th District

Randy Johnson, 5th District

Jan Callison, 6th District

Jeff Johnson, 7th District

Hennepin County Administrator

Richard P. Johnson

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Hennepin County Administration

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January 3, 2012

Board of County Commissioners
Hennepin County Government Center
Minneapolis, Minnesota 55487

Honorable Board Members:

I am submitting herewith the 2012 Capital Budget and the 2012-2016 Capital Improvement Program (CIP), as adopted by the County Board on December 13, 2011. The 2012 Capital Budget totals \$118,828,250 and the five-year Capital Improvement Program totals \$573,357,750. The 2012-2016 CIP is approximately \$196.8 million lower than the adjusted \$770.1 million capital program that was approved for the 2011-2015 period. Major highlights of the 2012-2016 capital program include:

Highway construction totaling \$235.5 million in additional funding, including the following major highway projects:

- Initiation of reconstruction of the Franklin Avenue Bridge in Minneapolis at an estimated cost of \$23.5 million.
- An additional \$47.8 million is programmed for two projects along CSAH 61 (Shady Oak Road) in Hopkins, Minnetonka and Eden Prairie.
- An additional \$26.0 million in improvements to CSAH 81 (Bottineau Boulevard) in Brooklyn Park and Crystal.

- Continuation of various projects totaling \$55.8 million in improvements to CSAH 101 projects in Minnetonka, Wayzata, Woodland, Corcoran, Maple Grove and Dayton.
- Continuation of reconstruction of CSAH 112 from CSAH 6 to Wayzata Boulevard in Orono and Long Lake at an estimated cost of \$27.0 million.

The 2012-2016 highway capital program includes only \$5.5 million in County bonded indebtedness, down substantially from the \$23.8 million programmed in the 2011-2015 capital program. However, the 2012-2016 program does include a greater reliance on pay-as-you-go financing with \$11.0 million in property taxes versus the \$5.4 million programmed last year for highway projects.

One of the most significant areas in the capital program is related to Housing, Community Works and Transit projects. The five-year capital program includes \$10.0 million in continuation funding for the \$54.4 million Affordable Housing project. In addition, the 2012-2016 CIP includes \$26.8 million in

continuation funding for various Community Works projects designed to enhance the tax base and create jobs in the affected areas. In total, approximately \$36.8 million in additional funding is provided in the 2012-2016 capital program for Housing, Community Works and Transit projects.

Included in the 2012-2016 capital program is \$64.7 million in additional funding for Library related projects. The CIP includes continuation funding for the \$23.5 million New Brooklyn Park Library and \$5.7 million for the New Excelsior Library. Also included is funding for three new libraries in Minneapolis: New North Minneapolis (Webber Park), New Walker and Southeast, each of which are estimated to cost \$12 million. Funding is also provided to remodel the Roosevelt library. In addition to these major projects, there is also funding for Library recommissioning, modifications, security, preservation, furniture and equipment projects at Minneapolis and suburban libraries.

The Health area continues to be one of the most significant elements in the capital program, although aspects of the program are deferred until after 2016. Although Hennepin Healthcare System (HHS) is now responsible for hospital operations, Medical Center capital projects that call for long-term debt financing remain part of the County's capital program. Medical Center projects included in the capital program include an additional \$53.5 million for the Asset Preservation and Regulatory Compliance projects and \$19.7 million in additional funding for the In-patient Bed Expansion. The 2012 Capital Budget includes \$3.0 million in property tax funding for a new Capital Plans project to assist in developing plans for strategic capital developments for the Medical Center. The 2012-2016 CIP also includes \$151.1 million in additional funding for a new Out-patient Clinic Building, but on a deferred basis until after


2016, pending the outcome of the HCMC capital planning now underway.

The 2012-2016 capital program includes \$16.9 million in additional funding for Human Services and Public Health projects that are designed to decentralize services throughout the County. Funding is provided to create five of the six major Hubs being planned as part of the decentralization effort, and a variety of other satellite facilities. Upon completion of the decentralization, the Century Plaza building will be vacated and services relocated to the neighborhoods where Human Services clients are located.

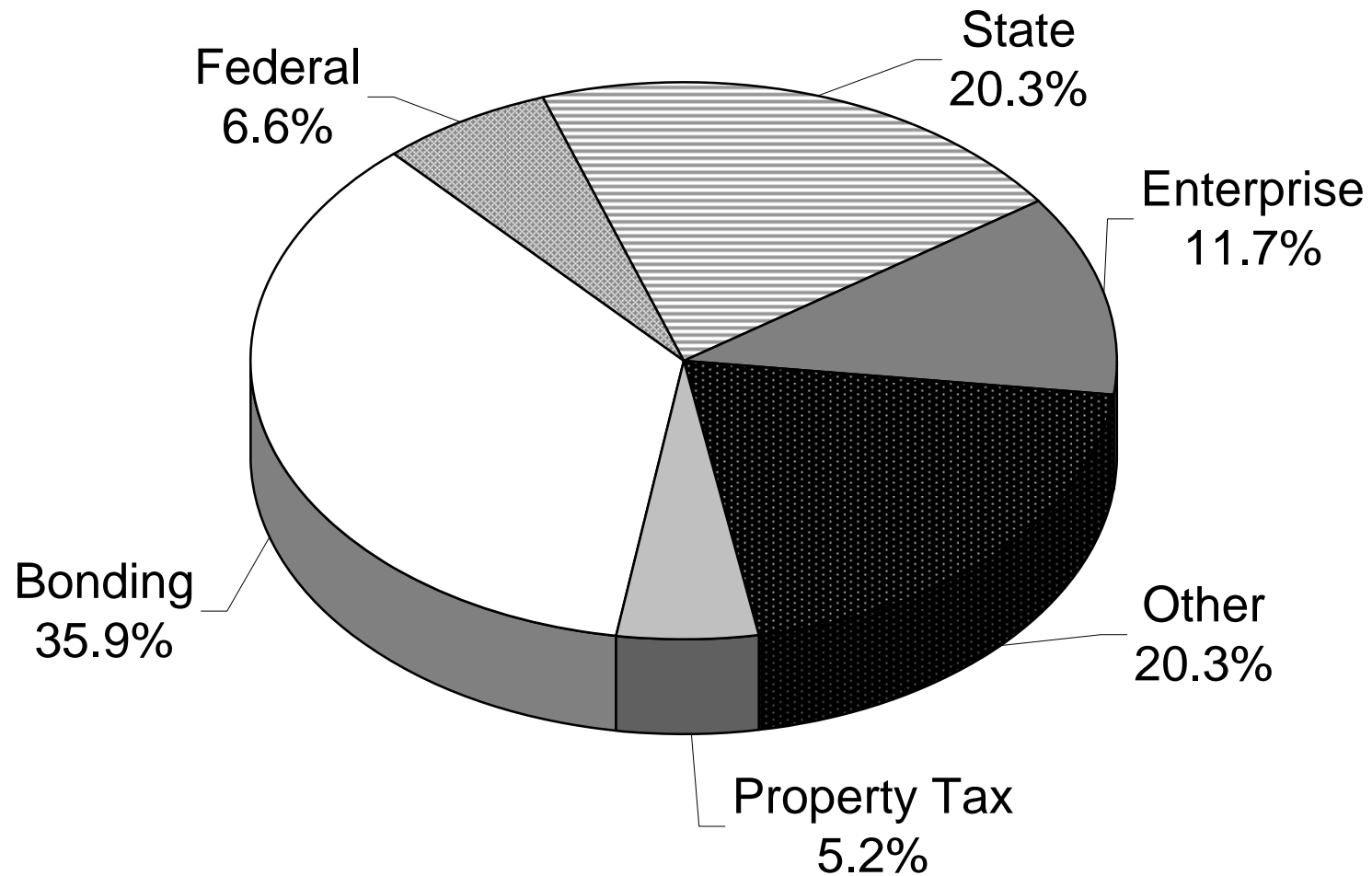
The 2012-2016 capital program also includes \$70.5 million in additional funding for Public Safety projects including \$31.8 million in additional funding for the proposed New 911 Emergency Communications Facility. In addition, the capital program includes \$72.5 million in funding for General Government projects, including \$62.7 million in Property Services Countywide projects.

A report with recommendations from the Capital Budgeting Task Force is included in the section of the Capital Budget labeled "CBTF Report" (Section VIII). I would like to express the County's appreciation to the members of the Capital Budgeting Task Force for their time and efforts in analyzing capital requests and making their recommendations.

Respectfully,


Richard P. Johnson
County Administrator

2012 Capital Budget Revenues

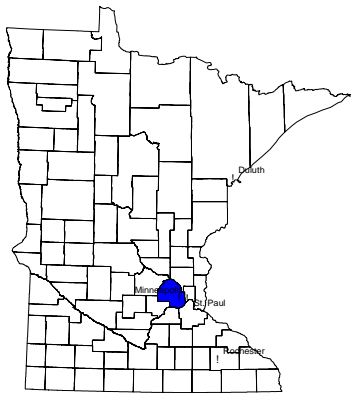


Hennepin County Profile

Geography

Hennepin County was established by the territorial legislature of Minnesota in 1852, six years before Minnesota became a state.

The county is located within the Twin Cities Metropolitan Area. The upper Mississippi flows through Minneapolis and defines the northeastern boundary of the county. Minneapolis, the most populous city in Minnesota, is one of 45 municipalities within the county. The county encompasses 611 square miles with 200 lakes larger than 10 acres and numerous parks and trails providing recreational opportunities and community amenities to residents.

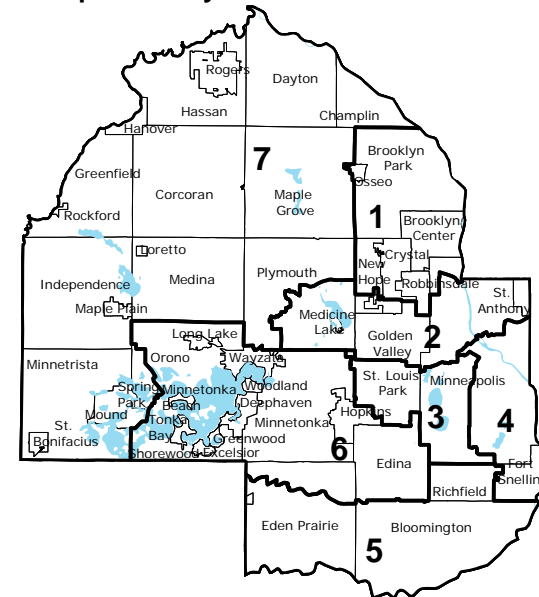


Government

Hennepin County is governed by a seven-member Board of Commissioners elected by district for staggered four-year terms. The County Attorney and Sheriff are also elected officials. County Commissioners are responsible, among

other things, for authorizing resolutions, adopting the annual budget, appointing committees and hiring the County Administrator. The County Administrator is responsible for carrying out the policies and resolutions of the Board of Commissioners, for overseeing the day-to-day operations of the county, and for appointing the heads of the county's departments. Hennepin County is the largest local government in Minnesota and has been rated among the best managed large counties by studies from Syracuse University and *Governing Magazine*.

Hennepin County Commissioner Districts



Elected Officials

- 1st District: Mike Opat
- 2nd District: Mark Stenglein
- 3rd District: Gail Dorfman
- 4th District: Peter McLaughlin
- 5th District: Randy Johnson
- 6th District: Jan Callison
- 7th District: Jeff Johnson

County Attorney: Michael Freeman
County Sheriff: Richard Stanek

MISSION/VISION STATEMENT OF HENNEPIN COUNTY

MISSION

The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.

VISION

We envision a future where residents are healthy and successful and where our communities are safe and vibrant. We will strive to meet and exceed expectations by engaging people and communities in developing innovative solutions to challenges. We will be a diverse, learning organization. We will partner with others to enhance the quality of life in Hennepin County and the region.

OVERARCHING GOALS

People are:

- **Healthy.** People are healthy, have access to quality health care and live in a clean environment.
- **Protected and Safe.** People are safe from harm through prevention, early intervention and treatment services, and through enhanced public safety.
- **Self-reliant.** People achieve success with the support of essential services, have access to affordable housing and opportunities for life-long learning.
- **Assured Due Process.** People are assured equal protection of the laws through an adversarial and respectful system designed to assure fairness and reliability in the ascertainment of liability, guilt and innocence.
- **Mobile.** People and goods move easily and safely throughout the county and the region, via an integrated system of transportation.

By putting the customer first, every Hennepin County employee will work every day to achieve our mission, vision and goals. We will strive to improve our services through proactive, innovative public stewardship.

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: One of the six county programs Department: The requesting department Building: The building in which the project is located	Project Name: Project Number: Start: Schedule Start (Year)	Completion: Anticipated Completion (Year)
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Description & Location:

This section provides a detailed description of the project (facility construction, facility modification or transportation project) as well as the precise location of the project.

Purpose & Justification:

The **purpose and justification** provides an explanation of the need for the project and the benefits to the county. The capital budget instructions emphasize how each project will increase the department's effectiveness in achieving results and will enhance the county's vision.

Cost breakdown (see box below):

- **Land Acquisition** includes land, structures and related costs.
- **Construction** includes general construction as well as mechanical, electrical and site preparation.
- **Consulting** services include construction related services such as architectural, engineering, testing and legal fees.
- **Furnishings/Equipment** essential to the initial operation of an acquired or constructed structure.
- **Other/Contingency** includes project related moving costs, insurances, utility bills prior to occupancy, initial library collection and a project contingency allowance.

Project's Effect On Annual Operating Budget: This section provides a best estimate of the annual increases/decreases in the county's operating budget resulting from the proposed project (e.g. staffing, equipment, rent, utilities, maintenance, etc.)	Funding Source Notes: This section is used to provide other relevant comments regarding the projects, such as noting previous resolutions amending the scope, comments regarding funding sources, etc.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Other/Contingency TOTAL	See descriptions shown above.

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax	Property tax funding is revenue generated by the county's property tax levy.							
Bonding	Bonding is revenue generated through sales of bonds; includes general obligation bonds, library bonds, transportation road bonds, and enterprise bonds.							
Federal	Federal revenue is generally limited to matching county and/or state funding for specific transportation, community works and building projects.							
State	State revenues is money available from the State of Minnesota for a variety of specific projects, including aids for roads & bridges, bridge bonds, or grants for specific projects (e.g. community corrections, community works).							
Enterprise income	Enterprise income is revenue generated by a county enterprise operation (e.g. HCMC) and used to fund specific capital projects of the operation.							
Other	Other revenue consists of municipal participation in transportation projects, funding from other governmental agencies, land sale revenues, and other sources as noted.							
TOTAL								

2012 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

Project Number		Total 2012	Property Tax	Bonded Indebtedness	Federal	State	Enterprise	Other
	PUBLIC WORKS							
	Transportation							
Various	Highways	\$50,144,500	\$2,200,000	\$2,050,000	\$7,840,000	\$19,470,000	-	\$18,584,500
	Housing, Community Works & Transit Projects							
0031619	Affordable Housing	2,000,000	-	-	-	-	-	2,000,000
0031698	66th Street Corridor	250,000	-	250,000	-	-	-	-
0031721	Fort Snelling Upper Post	100,000	100,000	-	-	-	-	-
0031742	Minnehaha-Hiawatha Community Works	500,000	-	500,000	-	-	-	-
0031767	Transit Oriented Development	2,000,000	-	-	-	-	-	2,000,000
0031805	Southwest LRT Corridor Community Works	2,000,000	-	2,000,000	-	-	-	-
0031720	Community Works Corridor Planning	250,000	250,000	-	-	-	-	-
	Environmental Services							
0031704	HERC Facility Preservation & Improvement	5,855,000	-	-	-	-	5,855,000	-
0031814	HERC District Energy	1,433,000	-	-	-	-	1,433,000	-
0031787	Energy Center Improvements	768,750	-	768,750	-	-	-	-
1000319	Transfer Station Facility Preservation	150,000	-	-	-	-	150,000	-
	Public Works Subtotal	<u>\$65,451,250</u>	<u>\$2,550,000</u>	<u>\$5,568,750</u>	<u>\$7,840,000</u>	<u>\$19,470,000</u>	<u>\$7,438,000</u>	<u>\$22,584,500</u>
	PUBLIC SAFETY							
	District Court							
0031689	Government Center C-6 Modifications	938,000	-	938,000	-	-	-	-
0031839	District Court IT Space/Furniture Modifications	293,000	-	293,000	-	-	-	-
0031815	District Court Courtroom Bench Modifications	200,000	-	200,000	-	-	-	-
	Community Corrections							
0031789	Community Corrections Security Modifications	3,093,000	-	3,093,000	-	-	-	-
0031816	ACF Main Building Administration Renovation	1,796,000	-	1,796,000	-	-	-	-
1000320	Comm Corrections Facil Preservation 2012-2016	1,500,000	-	1,500,000	-	-	-	-
0031774	Probation Furniture & Space Efficiency	500,000	-	500,000	-	-	-	-
1000321	ACF Women's Section Flooring Replacement	355,000	-	355,000	-	-	-	-
	Sheriff							
0031707	New 911 Emergency Communications Facility	13,094,000	-	8,394,000	-	4,700,000	-	-
	Public Safety Subtotal	<u>\$21,769,000</u>	<u>\$0</u>	<u>\$17,069,000</u>	<u>\$0</u>	<u>\$4,700,000</u>	<u>\$0</u>	<u>\$0</u>

2012 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

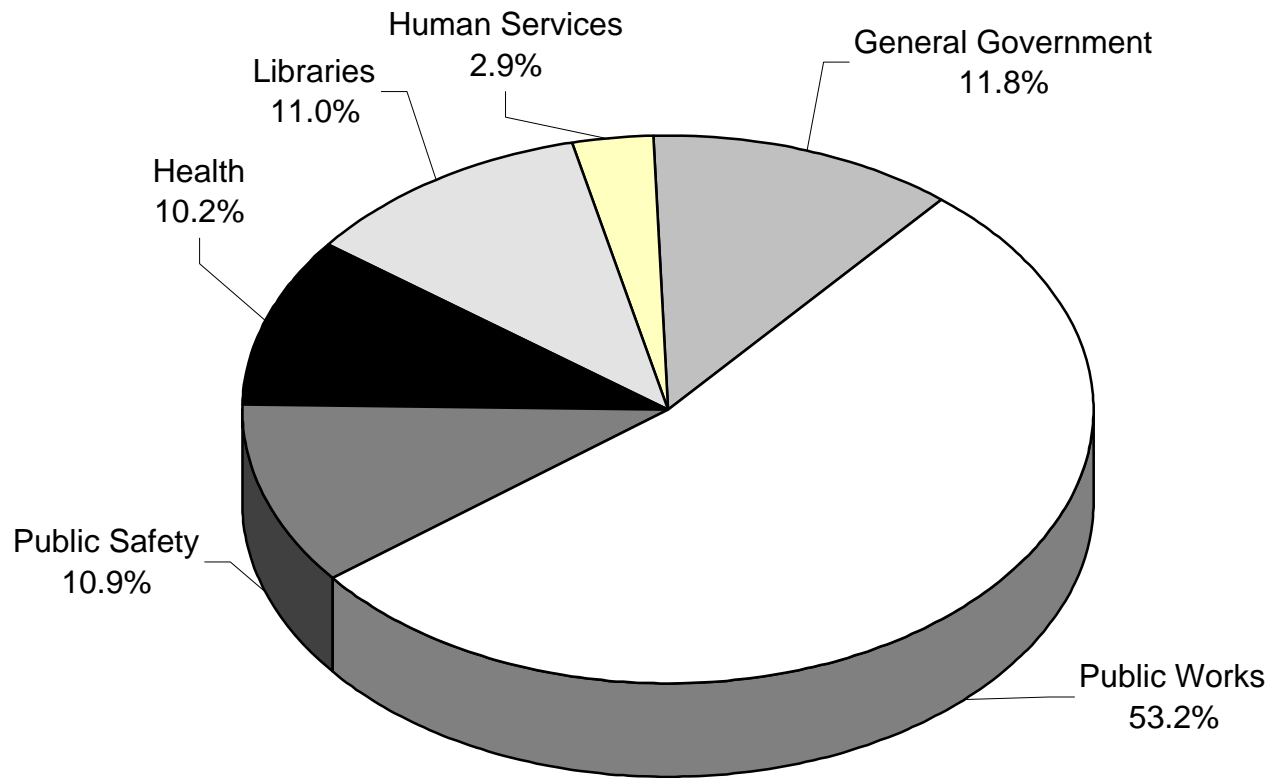
Project Number		Total 2012	Property Tax	Bonded Indebtedness	Federal	State	Enterprise	Other
	HEALTH							
	Medical Center							
1000323	HCMC Asset Preservation	5,500,000	-	-	-	-	5,500,000	-
0031776	HCMC Regulatory Compliance	1,000,000	-	-	-	-	1,000,000	-
1000555	HCMC Capital Plans	<u>3,000,000</u>	<u>3,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Health Subtotal	<u>\$9,500,000</u>	<u>\$3,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$6,500,000</u>	<u>\$0</u>
	LIBRARIES							
	Library							
0030328	New Walker Library	504,000	-	504,000	-	-	-	-
0030333	Roosevelt Library Remodeling	1,042,000	-	-	-	-	-	1,042,000
0030309	Library Facility Modifications 2012-2016	270,000	-	270,000	-	-	-	-
0030311	Suburban Library Facility Preservation 2008-2012	1,000,000	-	1,000,000	-	-	-	-
0030329	Minneapolis Library Recommissioning	351,000	-	351,000	-	-	-	-
0030330	Suburban Library Recommissioning	101,000	101,000	-	-	-	-	-
0030339	Minneapolis Libraries BAS Upgrades	200,000	-	200,000	-	-	-	-
0030343	Library Equipment Replacement	1,000,000	-	1,000,000	-	-	-	-
0030342	Library Furniture Replacement	<u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Libraries Subtotal	<u>\$4,968,000</u>	<u>\$101,000</u>	<u>\$3,825,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,042,000</u>
	HUMAN SERVICES							
0031820	HSPHD North Minneapolis Hub	1,814,000	-	1,814,000	-	-	-	-
0031819	HSPHD South Suburban Hub	387,000	-	387,000	-	-	-	-
0031821	HSPHD Satellite Facilities	1,719,000	-	1,719,000	-	-	-	-
0031845	HSPHD Central/Northeast Minneapolis Hub	<u>128,000</u>	<u>-</u>	<u>128,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Human Services Subtotal	<u>\$4,048,000</u>	<u>\$0</u>	<u>\$4,048,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0</u>

2012 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

Project Number		Total 2012	Property Tax	Bonded Indebtedness	Federal	State	Enterprise	Other
	GENERAL GOVERNMENT							
	Information Technology							
1000325	IT Community Connections Initiative	300,000	300,000	-	-	-	-	-
	Property Services Projects							
0031823	Facility Preservation 2011-2015	2,250,000	-	2,250,000	-	-	-	-
0031824	Building Automation System Improve 2011-2015	1,588,000	-	1,588,000	-	-	-	-
0031672	Accessibility Modifications	800,000	-	800,000	-	-	-	-
1000327	Energy and Water Conservation Project	500,000	-	500,000	-	-	-	-
0031825	Southdale Regional Ctr Preservation and Remodel	5,247,000	-	5,247,000	-	-	-	-
0031781	Carpet Replacement Program 2008-2012	800,000	200,000	600,000	-	-	-	-
0031827	Public and Programmatic Furniture Replacement	174,000	-	174,000	-	-	-	-
1000328	701 Building Facility Preservation	500,000	-	-	-	-	-	500,000
	Municipal Building Commission (MBC)							
0031317	MBC Life/Safety Improvements	152,000	-	152,000	-	-	-	-
0031483	MBC Mechanical Systems Upgrades	424,000	-	424,000	-	-	-	-
0031715	MBC 4th St. Tower & Interior Court Elevator Imp.	<u>357,000</u>	-	<u>357,000</u>	-	-	-	-
		<u>\$13,092,000</u>	<u>\$500,000</u>	<u>\$12,092,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$500,000</u>
	TOTAL	<u>\$118,828,250</u>	<u>\$6,151,000</u>	<u>\$42,602,750</u>	<u>\$7,840,000</u>	<u>\$24,170,000</u>	<u>\$13,938,000</u>	<u>\$24,126,500</u>

2012 - 2016 Capital Improvement Program Expenditures by Program



2012 - 2016 Capital Improvement Program

Schedule of Expenditures by Program

Project Number		Total					
		2012-2016	2012	2013	2014	2015	2016
	PUBLIC WORKS						
	Transportation						
Various	Highways	\$235,534,500	\$50,144,500	\$44,530,000	\$62,870,000	\$38,680,000	\$39,310,000
0031629	Public Works Facility Vehicle Wash	696,000	-	696,000	-	-	-
	Housing, Community Works & Transit						
0031619	Affordable Housing	10,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
0031698	66th Street Corridor	500,000	250,000	250,000	-	-	-
0031721	Fort Snelling Upper Post	100,000	100,000	-	-	-	-
0031742	Minnehaha-Hiawatha Community Works	2,900,000	500,000	1,000,000	1,400,000	-	-
0031767	Transit Oriented Development	14,000,000	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000
0031805	Southwest LRT Corridor Community Works	8,000,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000
0031720	Community Works Corridor Planning	1,250,000	250,000	250,000	250,000	250,000	250,000
	Environmental Services Projects						
0031704	HERC Facility Preservation & Improvement	18,502,000	5,855,000	3,222,000	3,170,000	3,255,000	3,000,000
0031814	HERC District Energy	2,563,000	1,433,000	1,130,000	-	-	-
0031787	Energy Center Improvements	2,656,250	768,750	637,500	625,000	625,000	-
1000319	Transfer Station Facility Preservation 2012-2016	750,000	150,000	150,000	150,000	150,000	150,000
0031702	Minneapolis Recycling & Waste Center	<u>7,608,000</u>	-	<u>7,608,000</u>	-	-	-
	Public Works Subtotal	<u>\$305,059,750</u>	<u>\$65,451,250</u>	<u>\$65,973,500</u>	<u>\$74,965,000</u>	<u>\$49,460,000</u>	<u>\$49,210,000</u>
	PUBLIC SAFETY						
	District Court						
0031689	HCGC C-6 Modifications	2,265,000	938,000	1,327,000	-	-	-
0031746	HCGC C-11 Modifications	2,432,000	-	72,000	2,360,000	-	-
0031839	District Court IT Space/Furniture Modifications	293,000	293,000	-	-	-	-
0031838	Self Help Center Remodeling	418,000	-	-	-	418,000	-
0031841	Hearing Office/Collections Space Modifications	387,000	-	-	-	97,000	290,000
0031815	Courtroom Bench Modifications	628,000	200,000	107,000	107,000	107,000	107,000
	Community Corrections						
0031789	Community Corrections Security Modifications	5,255,000	3,093,000	800,000	211,000	263,000	888,000
0031816	ACF Main Building Administration Renovation	4,973,000	1,796,000	3,177,000	-	-	-
0031750	JDC Medical Build-out & Remodeling	434,000	-	-	-	-	434,000
1000320	Community Corrections Facility Preservation	7,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
0031774	Probation Furniture/Space Efficiency Mods	2,400,000	500,000	826,000	416,000	432,000	226,000
0031830	JDC Flooring Replacement	430,000	-	242,000	188,000	-	-
1000321	ACF Women's Section Flooring Replacement	355,000	355,000	-	-	-	-
0031842	CHS Facility Modifications	521,000	-	-	-	521,000	-

2012 - 2016 Capital Improvement Program

Schedule of Expenditures by Program

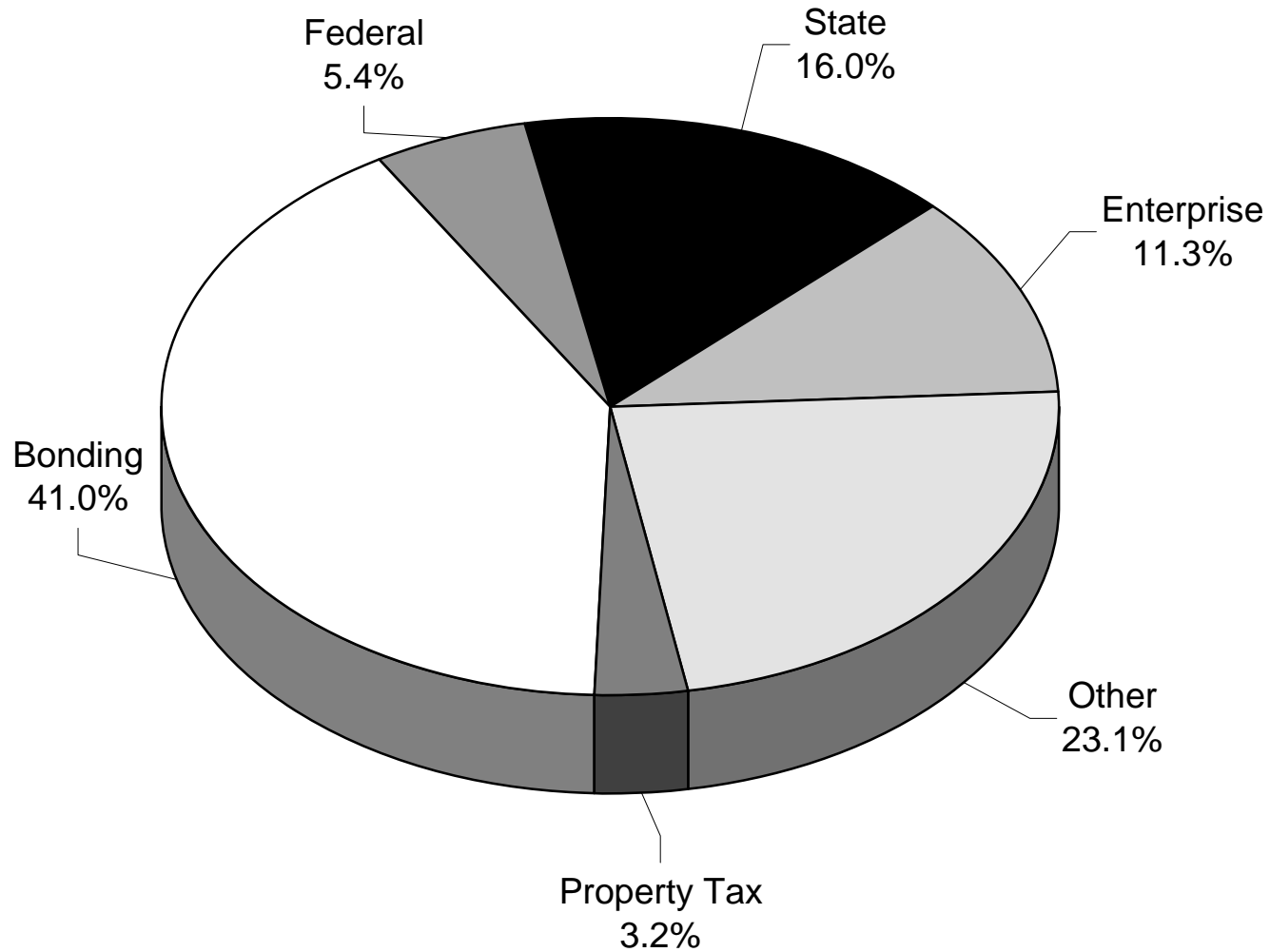
Project Number		Total					
		2012-2016	2012	2013	2014	2015	2016
	Sheriff						
0031707	New 911 Emergency Communications Facility	31,766,000	13,094,000	18,672,000	-	-	-
0031775	Sheriff's Crime Lab Expansion/Remodeling	1,463,000	-	-	-	139,000	1,324,000
0031817	Facility Modifications for Sheriff's Sites	387,000	-	387,000	-	-	-
0031762	Sheriff's Holding Area Security Upgrades	<u>367,000</u>	-	<u>239,000</u>	<u>128,000</u>	-	-
	Public Safety Subtotal	<u>\$62,274,000</u>	<u>\$21,769,000</u>	<u>\$27,349,000</u>	<u>\$4,910,000</u>	<u>\$3,477,000</u>	<u>\$4,769,000</u>
	HEALTH						
	Medical Center						
1000323	HCMC Asset Preservation	30,500,000	5,500,000	6,000,000	6,000,000	6,500,000	6,500,000
0031752	HCMC In-patient Bed Expansion	19,700,000	-	9,700,000	10,000,000	-	-
0031776	HCMC Regulatory Compliance	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
1000555	HCMC Capital Plans	<u>3,000,000</u>	<u>3,000,000</u>	-	-	-	-
	Health Subtotal	<u>\$58,200,000</u>	<u>\$9,500,000</u>	<u>\$16,700,000</u>	<u>\$17,000,000</u>	<u>\$7,500,000</u>	<u>\$7,500,000</u>
	LIBRARIES						
0030306	New Brooklyn Park Library	14,500,000	-	7,659,000	6,841,000	-	-
0030315	New Excelsior Library	1,880,000	-	1,000,000	880,000	-	-
0030328	New Walker Library	7,633,000	504,000	3,523,000	3,606,000	-	-
0030333	Roosevelt Library Remodeling	2,660,000	1,042,000	1,618,000	-	-	-
0030332	Southeast Library Remodeling/Replacement	10,200,000	-	1,400,000	-	-	8,800,000
0030322	New North Minneapolis (Webber Park) Library	4,084,000	-	-	2,045,000	2,039,000	-
0030309	Library Facility Modifications 2012-2016	1,750,000	270,000	480,000	500,000	500,000	-
0030311	Suburban Library Facility Preservation 2008-2012	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
0030324	Minneapolis Libraries Facility Preservation	3,200,000	-	800,000	800,000	800,000	800,000
0030314	Library Security Improvements	1,182,000	-	1,182,000	-	-	-
0030329	Minneapolis Library Recommissioning	443,000	351,000	92,000	-	-	-
0030330	Suburban Library Recommissioning	150,000	101,000	49,000	-	-	-
0030339	Minneapolis Libraries BAS Upgrades	590,000	200,000	200,000	190,000	-	-
0030343	Library Equipment Replacement	4,840,000	1,000,000	1,000,000	1,000,000	1,000,000	840,000
0030342	Library Furniture Replacement	2,500,000	500,000	500,000	500,000	500,000	500,000
0030312	Library Technology Improvements	<u>2,670,000</u>	-	<u>1,335,000</u>	<u>1,335,000</u>	-	-
	Libraries Subtotal	<u>\$63,282,000</u>	<u>\$4,968,000</u>	<u>\$21,838,000</u>	<u>\$18,697,000</u>	<u>\$5,839,000</u>	<u>\$11,940,000</u>

2012 - 2016 Capital Improvement Program

Schedule of Expenditures by Program

Project Number		Total					
		2012-2016	2012	2013	2014	2015	2016
	HUMAN SERVICES						
0031820	HSPHD North Minneapolis Hub	1,814,000	1,814,000	-	-	-	-
0031819	HSPHD South Suburban Hub	387,000	387,000	-	-	-	-
0031821	HSPHD Satellite Facilities	6,018,000	1,719,000	1,719,000	1,719,000	861,000	-
0031845	HSPHD Central/Northeast Minneapolis Hub	3,386,000	128,000	2,784,000	474,000	-	-
0031754	HSPHD South Minneapolis Hub	3,540,000	-	-	339,000	3,201,000	-
0031846	HSPHD West Suburban Hub	<u>1,737,000</u>	-	<u>37,000</u>	<u>1,700,000</u>	-	-
	Human Services Subtotal	<u>\$16,882,000</u>	<u>\$4,048,000</u>	<u>\$4,540,000</u>	<u>\$4,232,000</u>	<u>\$4,062,000</u>	<u>\$0</u>
	GENERAL GOVERNMENT						
	Information Technology						
1000325	IT Community Connections Initiative	300,000	300,000	-	-	-	-
	Taxpayer Services						
0031794	HCGC A-6 Space Remodeling	2,298,000	-	-	100,000	2,198,000	-
	Property Services Countywide Projects						
0031822	Environmental Health & Safety 2011-2015	1,050,000	-	350,000	350,000	350,000	-
0031823	Facility Preservation 2011-2015	17,500,000	2,250,000	3,625,000	3,625,000	4,000,000	4,000,000
0031824	Building Auto. System Improvements 2011-2015	7,940,000	1,588,000	1,588,000	1,588,000	1,588,000	1,588,000
0031780	Building Recommissioning	2,710,000	-	1,180,000	1,180,000	350,000	-
0031730	Multi-Building Critical Services Emergency Power	2,000,000	-	-	2,000,000	-	-
0031672	Accessibility Modifications	1,632,000	800,000	532,000	100,000	100,000	100,000
1000327	Energy and Water Conservation Project	1,645,000	500,000	816,000	329,000	-	-
0031825	Southdale Regional Ctr Preservation and Remodel	14,100,000	5,247,000	-	2,500,000	3,500,000	2,853,000
0031826	General Office Space Modifications 2011-2015	600,000	-	300,000	300,000	-	-
0031781	Carpet Replacement Program 2008-2012	2,314,000	800,000	550,000	550,000	414,000	-
0031827	Public and Programmatic Furniture Replacement	750,000	174,000	144,000	144,000	144,000	144,000
1000328	701 Building Facility Preservation	4,301,000	500,000	609,000	1,168,000	1,078,000	946,000
1000329	701 Building Office Space Modifications	4,350,000	-	1,500,000	1,200,000	1,250,000	400,000
	Municipal Building Commission (City Hall/Court House)						
0031317	MBC Life/Safety Improvements	702,000	152,000	100,000	350,000	100,000	-
0031483	MBC Mechanical Systems Upgrade	1,954,000	424,000	310,000	400,000	620,000	200,000
0031847	MBC Critical Power	307,000	-	-	-	70,000	237,000
0031715	MBC 4th St. Tower & Interior Ct. Elevator Improve.	<u>1,207,000</u>	<u>357,000</u>	<u>400,000</u>	<u>450,000</u>	-	-
	General Government Subtotal	<u>\$67,660,000</u>	<u>\$13,092,000</u>	<u>\$12,004,000</u>	<u>\$16,334,000</u>	<u>\$15,762,000</u>	<u>\$10,468,000</u>
	TOTAL	<u>\$573,357,750</u>	<u>\$118,828,250</u>	<u>\$148,404,500</u>	<u>\$136,138,000</u>	<u>\$86,100,000</u>	<u>\$83,887,000</u>

2012 to 2016 Capital Improvement Program By Source of Revenue



2012 - 2016 Capital Improvement Program

Schedule of Revenue Sources

Project Number	FUNDING SOURCE	Total					
		2012-2016	2012	2013	2014	2015	2016
PROPERTY TAX							
Various	Highways	\$11,000,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000
0031721	Fort Snelling Upper Post	100,000	100,000	-	-	-	-
0031720	Community Works Corridor Planning	1,250,000	250,000	250,000	250,000	250,000	250,000
0031841	Hearing Office/Collections Space Remodeling	387,000	-	-	-	97,000	290,000
1000555	HCMC Capital Plans	3,000,000	3,000,000	-	-	-	-
0030330	Suburban Library Recommissioning	150,000	101,000	49,000	-	-	-
1000325	IT Community Connections Initiative	300,000	300,000	-	-	-	-
0031672	Accessibility Modifications	300,000	-	-	100,000	100,000	100,000
0031781	Carpet Replacement Program 2008-2012	1,714,000	200,000	550,000	550,000	414,000	-
0031847	MBC Critical Power	<u>307,000</u>	-	-	-	<u>70,000</u>	<u>237,000</u>
	Property Tax Subtotal	<u>\$18,508,000</u>	<u>\$6,151,000</u>	<u>\$3,049,000</u>	<u>\$3,100,000</u>	<u>\$3,131,000</u>	<u>3,077,000</u>
BONDED INDEBTEDNESS							
Various	Highways	5,500,000	2,050,000	500,000	2,300,000	650,000	-
0031629	Public Works Facility Vehicle Wash	696,000	-	696,000	-	-	-
0031698	66th Street Corridor	500,000	250,000	250,000	-	-	-
0031742	Minnehaha-Hiawatha Community Works	2,900,000	500,000	1,000,000	1,400,000	-	-
0031805	Southwest LRT Corridor Community Works	8,000,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000
0031787	Energy Center Improvements	2,656,250	768,750	637,500	625,000	625,000	-
0031689	HCGC C-6 Modifications	2,265,000	938,000	1,327,000	-	-	-
0031746	HCGC C-11 Modifications	2,432,000	-	72,000	2,360,000	-	-
0031839	District Court IT Space/Furniture Modifications	293,000	293,000	-	-	-	-
0031838	Self Help Center Remodeling	418,000	-	-	-	418,000	-
0031815	Courtroom Bench Modifications	628,000	200,000	107,000	107,000	107,000	107,000
0031789	Community Corrections Security Modifications	5,255,000	3,093,000	800,000	211,000	263,000	888,000
0031816	ACF Main Building Administration Renovation	4,973,000	1,796,000	3,177,000	-	-	-
0031750	JDC Medical Build-out & Remodeling	434,000	-	-	-	-	434,000
1000320	Community Corrections Facility Preservation	7,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
0031774	Probation Furniture/Space Efficiency Mods	2,400,000	500,000	826,000	416,000	432,000	226,000
0031830	JDC Flooring Replacement	430,000	-	242,000	188,000	-	-
1000321	ACF Women's Section Flooring Replacement	355,000	355,000	-	-	-	-
0031842	CHS Facility Modifications	521,000	-	-	-	521,000	-
0031707	New 911 Emergency Communications Facility	27,066,000	8,394,000	18,672,000	-	-	-
0031775	Sheriff's Crime Lab Expansion/Remodeling	1,463,000	-	-	-	139,000	1,324,000

2012 - 2016 Capital Improvement Program

Schedule of Revenue Sources

Project Number	FUNDING SOURCE	Total					
		2012-2016	2012	2013	2014	2015	2016
	BONDED INDEBTEDNESS (continued)						
0031817	Facility Modifications for Sheriff's Sites	387,000	-	387,000	-	-	-
0031762	Sheriff's Holding Area Security Upgrades	367,000	-	239,000	128,000	-	-
0031752	HCMC In-patient Bed Expansion	19,700,000	-	9,700,000	10,000,000	-	-
0030306	New Brooklyn Park Library	14,500,000	-	7,659,000	6,841,000	-	-
0030315	New Excelsior Library	1,880,000	-	1,000,000	880,000	-	-
0030328	New Walker Library	7,633,000	504,000	3,523,000	3,606,000	-	-
0030332	Southeast Library Remodeling/Replacement	8,800,000	-	-	-	-	8,800,000
0030322	New North Minneapolis (Webber Park) Library	3,257,000	-	-	1,218,000	2,039,000	-
0030309	Library Facility Modifications 2012-2016	1,750,000	270,000	480,000	500,000	500,000	-
0030311	Suburban Library Facility Preservation 2008-2012	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
0030324	Minneapolis Libraries Facility Preservation	3,200,000	-	800,000	800,000	800,000	800,000
0030314	Library Security Improvements	1,182,000	-	1,182,000	-	-	-
0030329	Minneapolis Library Recommissioning	443,000	351,000	92,000	-	-	-
0030339	Minneapolis Libraries BAS Upgrades	590,000	200,000	200,000	190,000	-	-
0030343	Library Equipment Replacement	4,840,000	1,000,000	1,000,000	1,000,000	1,000,000	840,000
0030342	Library Furniture Replacement	2,500,000	500,000	500,000	500,000	500,000	500,000
0030312	Library Technology Improvements	2,670,000	-	1,335,000	1,335,000	-	-
0031820	HSPHD North Minneapolis Hub	1,814,000	1,814,000	-	-	-	-
0031819	HSPHD South Suburban Hub	387,000	387,000	-	-	-	-
0031821	HSPHD Satellite Facilities Offices	6,018,000	1,719,000	1,719,000	1,719,000	861,000	-
0031845	HSPHD Central/Northeast Minneapolis Hub	3,386,000	128,000	2,784,000	474,000	-	-
0031754	HSPHD South Minneapolis Hub	3,540,000	-	-	339,000	3,201,000	-
0031846	HSPHD West Suburban Hub	1,737,000	-	37,000	1,700,000	-	-
0031794	HCGC A-6 Space Remodeling	2,298,000	-	-	100,000	2,198,000	-
0031822	Environmental Health & Safety 2011-2015	1,050,000	-	350,000	350,000	350,000	-
0031823	Facility Preservation 2011-2015	17,500,000	2,250,000	3,625,000	3,625,000	4,000,000	4,000,000
0031824	Building Automation System Improve 2011-2015	7,940,000	1,588,000	1,588,000	1,588,000	1,588,000	1,588,000
0031780	Building Recommissioning	2,710,000	-	1,180,000	1,180,000	350,000	-
0031730	Multi-Building Critical Services Emergency Power	2,000,000	-	-	2,000,000	-	-
0031672	Accessibility Modifications	1,332,000	800,000	532,000	-	-	-

2012 - 2016 Capital Improvement Program

Schedule of Revenue Sources

Project Number	FUNDING SOURCE	Total 2012-2016	2012	2013	2014	2015	2016
BONDED INDEBTEDNESS (continued)							
1000327	Energy and Water Conservation Project	1,645,000	500,000	816,000	329,000	-	-
0031825	Southdale Regional Ctr Preservation and Remodel	14,100,000	5,247,000	-	2,500,000	3,500,000	2,853,000
0031826	General Office Space Modifications 2011-2015	600,000	-	300,000	300,000	-	-
0031781	Carpet Replacement Program 2008-2012	600,000	600,000	-	-	-	-
0031827	Public and Programmatic Furniture Replacement	750,000	174,000	144,000	144,000	144,000	144,000
1000328	701 Building Facility Preservation	1,801,000	-	109,000	668,000	578,000	446,000
1000329	701 Building Office Space Modifications	4,350,000	-	1,500,000	1,200,000	1,250,000	400,000
0031317	MBC Life/Safety Improvements	702,000	152,000	100,000	350,000	100,000	-
0031483	MBC Mechanical System Upgrade	1,954,000	424,000	310,000	400,000	620,000	200,000
0031715	MBC Interior Court & Elevator Modifications	<u>1,207,000</u>	<u>357,000</u>	<u>400,000</u>	<u>450,000</u>	-	-
	Bonded Indebtedness Subtotal	<u>\$234,805,250</u>	<u>\$42,602,750</u>	<u>\$75,897,500</u>	<u>\$58,021,000</u>	<u>\$30,734,000</u>	<u>\$27,550,000</u>
FEDERAL							
Various	Highways	31,040,000	7,840,000	-	15,600,000	7,600,000	-
	Federal Subtotal	<u>\$31,040,000</u>	<u>\$7,840,000</u>	<u>\$0</u>	<u>\$15,600,000</u>	<u>\$7,600,000</u>	<u>\$0</u>
STATE							
Various	Highways	87,028,000	19,470,000	17,833,000	18,095,000	15,020,000	16,610,000
0031707	New 911 Emergency Communications Facility	<u>4,700,000</u>	<u>4,700,000</u>	-	-	-	-
	State Subtotal	<u>\$91,728,000</u>	<u>\$24,170,000</u>	<u>\$17,833,000</u>	<u>\$18,095,000</u>	<u>\$15,020,000</u>	<u>\$16,610,000</u>
ENTERPRISE							
0031704	HERC Facility Preservation & Improvement	18,502,000	5,855,000	3,222,000	3,170,000	3,255,000	3,000,000
0031814	HERC District Energy	2,563,000	1,433,000	1,130,000	-	-	-
1000319	Transfer Station Facility Preservation 2012-2016	750,000	150,000	150,000	150,000	150,000	150,000
0031702	Minneapolis Recycling & Waste Center	7,608,000	-	7,608,000	-	-	-
1000323	HCMC Asset Preservation	30,500,000	5,500,000	6,000,000	6,000,000	6,500,000	6,500,000
0031776	HCMC Regulatory Compliance	<u>5,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>
	Enterprise Subtotal	<u>\$64,923,000</u>	<u>\$13,938,000</u>	<u>\$19,110,000</u>	<u>\$10,320,000</u>	<u>\$10,905,000</u>	<u>\$10,650,000</u>
OTHER							
Various	Highways	100,966,500	18,584,500	23,997,000	24,675,000	13,210,000	20,500,000
0031619	Affordable Housing	10,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
0031767	Transit Oriented Development 2008-2012	14,000,000	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000
0030333	Roosevelt Library Remodeling	2,660,000	1,042,000	1,618,000	-	-	-
0030332	Southeast Library Remodeling/Replacement	1,400,000	-	1,400,000	-	-	-
0030322	New North Minneapolis (Webber Park) Library	827,000	-	-	827,000	-	-
1000328	701 Building Facility Preservation	<u>2,500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>
	Other Subtotal	<u>\$132,353,500</u>	<u>\$24,126,500</u>	<u>\$32,515,000</u>	<u>\$31,002,000</u>	<u>\$18,710,000</u>	<u>\$26,000,000</u>
	TOTAL	<u>\$573,357,750</u>	<u>\$118,828,250</u>	<u>\$148,404,500</u>	<u>\$136,138,000</u>	<u>\$86,100,000</u>	<u>\$83,887,000</u>

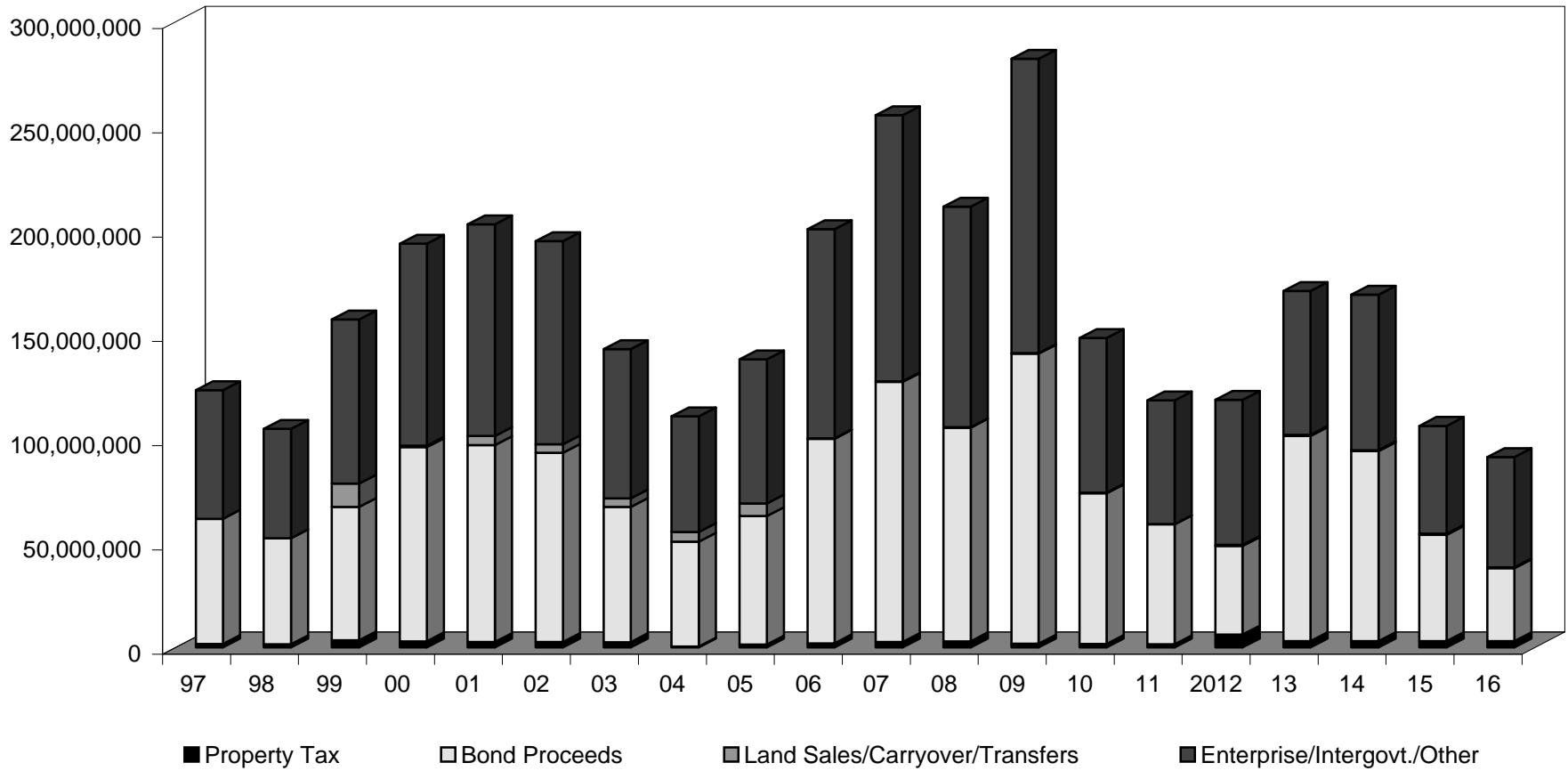
Hennepin County 2012 Capital Budget and 2012-2016 Capital Improvement Program

COUNTY RESOURCES IN CAPITAL BUDGET 1997-2012, & 2013-2016 CAPITAL IMPROVEMENT PROGRAM

Year	Property Tax	Bond Proceeds	Land Sale/ Carryover/Transfers Funds	TOTAL COUNTY RESOURCES	Total Capital Budget	County Resources as % of Total Capital Budget	Total County Budget	% of Capital Budget to Co. Budget
1997	1,730,000	60,015,444	0	61,745,444	98,105,548	62.94%	1,300,298,709	7.54%
1998	1,530,820	50,901,411	0	52,432,231	97,161,941	53.96%	1,375,945,627	7.06%
1999	3,455,000	63,939,268	11,233,500	78,627,768	129,102,518	60.90%	1,415,041,622	9.12%
2000	3,001,600	93,114,971	700,000	96,816,571	146,695,071	66.00%	1,501,060,643	9.77%
2001	2,661,000	94,369,060	4,455,000	101,485,060	127,786,000	79.42%	1,573,567,747	8.12%
2002	2,668,000	90,749,400	4,000,000	97,417,400	139,179,700	69.99%	1,691,834,340	8.23%
2003	2,590,680	64,860,350	4,100,000	71,551,030	106,959,030	66.90%	1,722,826,542	6.21%
2004	450,000	50,339,000	4,642,000	55,431,000	90,917,000	60.97%	1,641,201,077	5.54%
2005	1,492,000	61,588,400	5,985,000	69,065,400	143,142,000	48.25%	1,763,155,417	8.12%
2006	2,051,000	98,089,941	200,000	100,340,941	174,938,620	57.36%	1,895,331,674	9.23%
2007	2,703,000	124,721,000	200,000	127,624,000	196,167,093	65.06%	1,494,604,092	13.13%
2008	3,003,654	102,458,000	229,346	105,691,000	164,200,000	64.37%	1,599,431,279	10.27%
2009	1,847,000	139,130,335	200,000	141,177,335	216,753,000	65.13%	1,723,030,661	12.58%
2010	1,656,000	72,345,000	200,000	74,201,000	159,316,000	46.57%	1,595,987,721	9.98%
2011	1,611,000	57,442,000	200,000	59,253,000	134,755,669	43.97%	1,561,430,109	8.63%
2012	6,151,000	42,602,750	500,000	49,253,750	118,828,250	41.45%	1,649,528,239	7.20%
NOTE:	Figures shown for 2013-2016 are from the approved 2012-2016 Capital Improvement Program (CIP) and other projections.							
2013	3,049,000	98,445,150	500,000	79,446,500	148,404,500	53.53%	1,649,528,239	9.00%
2014	3,100,000	91,074,500	500,000	61,621,000	136,138,000	45.26%	1,649,528,239	8.25%
2015	3,131,000	50,909,000	500,000	34,365,000	86,100,000	39.91%	1,649,528,239	5.22%
2016	3,077,000	34,929,000	500,000	31,127,000	83,887,000	37.11%	1,649,528,239	5.09%

Land Sale/Carryover/Transfers for years 1999-2008 includes the proceeds from the sale of the Hopkins Public Works Facility, Maple Grove Gravel Site, Elwell Farm, and the Armory. Also included are transfers from the County Revenue Fund and transfers from Transportation and Building Suspense Accounts.

Hennepin County Capital Budget Funding 1997 - 2016



FUTURE LEVY REQUIREMENTS - GENERAL OBLIGATION DEBT

2012 Budget

Based on Actual General Obligation Debt

Issues	2004A	2005A	2006A	2007A	2008A-D	2009A-D	2010A-D	TOTAL DEBT	Countywide	Suburban Only
<u>Year</u>								SERVICE LEVY	Portion	Portion
2012	3,318,000	9,190,893	10,229,323	7,618,468	13,196,912	24,250,552	9,853,274	77,657,421	71,834,074	5,823,347
2013	3,234,000	6,753,075	9,932,436	7,619,085	13,149,728	25,655,399	9,876,059	76,219,781	71,121,236	5,098,545
2014	3,675,000	7,094,325	9,639,223	4,339,357	13,073,629	25,981,871	9,899,789	73,703,193	68,911,009	4,792,184
2015	3,045,000	6,107,325	9,501,673	4,333,792	12,971,831	25,738,113	9,928,454	71,626,189	68,767,382	2,858,806
2016	2,940,000	5,955,075	9,879,411	4,329,238	12,914,318	24,344,789	9,945,936	70,308,767	68,541,134	1,767,633
2017	2,835,000	6,296,325	9,053,559	4,325,471	12,810,315	24,025,012	9,976,714	69,322,397	68,506,077	816,320
2018	2,730,000	6,207,075	8,685,653	4,317,019	10,349,594	23,802,058	10,012,270	66,103,667	65,287,565	816,102
2019	2,625,000	4,441,500	7,904,492	4,310,751	10,288,825	23,428,271	10,029,929	63,028,769	62,214,457	814,312
2020	2,520,000	0	6,126,028	4,305,921	8,976,568	23,158,725	10,062,762	55,150,004	54,348,532	801,473
2021	2,415,000	0	3,934,140	4,295,185	8,956,067	22,722,259	8,862,710	51,185,361	50,794,435	390,926
2022	2,310,000	0	3,782,520	4,283,793	8,956,310	16,180,428	8,835,673	44,348,723	43,960,763	387,959
2023	2,205,000	0	3,630,900	4,275,046	8,909,873	13,816,542	8,671,768	41,509,129	41,119,513	389,616
2024	0	0	3,479,280	4,268,326	8,903,048	11,670,841	8,622,208	36,943,703	36,553,310	390,393
2025	0	0	3,335,640	4,254,361	8,854,880	11,611,043	8,550,178	36,606,101	36,220,906	385,195
2026	0	0	0	4,246,959	8,829,548	11,551,298	8,482,978	33,110,783	32,726,194	384,589
2027	0	0	0	0	8,799,098	11,482,585	8,412,848	28,694,531	28,694,531	0
2028	0	0	0	0	3,974,513	11,424,045	8,333,725	23,732,282	23,732,282	0
2029	0	0	0	0	0	6,175,386	7,421,094	13,596,480	13,596,480	0
2030	0	0	0	0	0	0	7,817,259	7,817,259	7,817,259	0
2031-2035	0	0	0	0	0	0	38,157,079	38,157,079	38,157,079	0
Totals	33,852,000	52,045,593	99,114,278	71,122,773	173,915,057	337,019,216	211,752,704	978,821,619	952,904,219	25,917,399

Hennepin County Debt in Perspective

2012 - 2016

The debt management strategy of Hennepin County for the 2012 – 2016 period takes into account the need to borrow funds for completion of the Capital Improvement Plan as described herein. The amounts discussed in this section exclude sales tax revenue supported debt that was issued to finance a new ballpark for the Minnesota Twins, \$307.8 million of which was outstanding as of December 31, 2011.

At the end of 2011, Hennepin County had \$837.5 million in general obligation outstanding debt. Of this amount, there was \$729.4 million of general obligation levy supported debt outstanding. Additionally, there was \$108.1 million of general obligation revenue bonds outstanding. Of the \$108.1 million of revenue bonds, \$102.8 million are related to the Counties Transit Investment Board (CTIB) where Hennepin County issued sales tax revenue bonds supported by a note receivable from CTIB. In addition, \$4.1 million are related to the county's solid waste system and \$1.2 million financed the Augsburg Ice Arena in 1999. There are also \$11.4 million of Lease Revenue Certificates of Participation (COP) outstanding that are the result of refinancing the previously issued COP's which provided financing for the acquisition of the former Metropolitan Medical Center, now part of the Hennepin County Medical Center.

The county is authorized by the state to issue debt for general capital projects as well as libraries, solid waste facilities and equipment acquisitions.

The total amount of debt that the county could potentially issue under its general bonding authority (Minnesota Statutes 373.40 as described below) is approximately \$1.5 billion. This amount of bonding authority grows with increases in the taxable property values within the county. This general bonding authority does not include the county's solid waste system or the Library system. The county has \$620.2 million in bonds currently outstanding under its general bonding authority. The current capital plan includes \$42.6 million of new debt issuance in 2012, of which \$3.8 million is for library bonds and \$38.8 million is under the general bonding authority.

As discussed in greater detail in Section VIII, the county makes use of bonded indebtedness in accordance with these principles:

- 1) debt is normally issued only for major projects with a county expense in excess of \$150,000;
- 2) debt is not to be used for operating projects or those projects whose life expectancy does not exceed the maturity of the bonds;
- 3) the county balances debt issuance and current property taxes for capital projects to maintain consistent levels of tax burden; and
- 4) the county maintains its strong financial framework

and AAA/Aaa/AAA bond rating.

The summary of outstanding debt and the future requirements tables at the bottom of this section summarizes the county's outstanding debt at the end of 2010 and 2011, and future debt levy requirements.

SUMMARY OF MAJOR DEBT ISSUANCE AUTHORITIES

Overall Debt Limitation Calculation

The overall limitation on county general obligation debt is 3% of the taxable market value within the county. This calculates out to a limit of \$3.64 billion as contrasted with total outstanding debt of \$837.5 million. This limitation is very large in contrast to outstanding debt and anticipated debt. The limit is calculated as follows: Taxable property market value times .03 = debt limitation: \$121,468,000,000 x .03 = \$3,644,040,000.

Capital Improvement Bonds - M.S. Section 373.40

This statute authorizes the county to issue bonds without referendum (unless petitioned by 5% of voters). This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .12% of the taxable market value of the county. Depending on interest rates and maturity structures, this would limit the county to issuing approximately \$1.5 billion of bonds. Currently, there are approximately \$620.2 million of bonds outstanding under this authority.

M.S. 373.40 Debt Limitation Calculation

Taxable property market value times .0012 = maximum annual principal and interest. For 2012, this results in: \$121,468,000,000 x .0012 = \$145,761,600. The maximum principal and interest divided by \$97,500 (estimated debt service costs for \$1 million of debt assuming 5.5% for 15

years) produces an estimate of the amount of debt that can be issued under this authority. For 2012, this amount is: \$145,761,600 divided by \$97,500 per million = \$1,494,990,000 of estimated debt authorization per M.S. 373.40.

Library Bonds – M.S. Section 383B.245

This statute authorizes the county to issue bonds for libraries without referendum. Prior to 2008, the county operated a library system outside of the City of Minneapolis. Effective January 1, 2008, the Minneapolis Public Library merged with the county library system and the applicable valuation pertaining to the debt limit is now countywide. This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .01612% of the market value of taxable property of the county. Depending on interest rates and maturity structures, it is estimated that the county could issue \$200.8 million of debt under this authority. Currently, there are \$78.9 million of bonds outstanding under this authority.

M.S. 383B.245 Debt Limitation Calculation

Taxable property market value x .0001612 = maximum annual principal and interest. For 2012, this results in: \$121,468,000,000 x .0001612 = \$19,580,642. The maximum principal and interest divided by \$97,500/million (estimated debt service costs for \$1 million of debt assuming 5.5% for 15 years) produces an estimate of the amount of debt that can be issued under this authority. For 2012, this amount is: \$19,580,642 divided by \$97,500 per million = \$200,827,000 of estimated Library debt authorization per M.S. 383B.245.

Under M.S. 473.811, the county may, by resolution, issue general obligation bonds or revenue bonds to provide funds for various solid waste facilities or improvements. The

county currently has \$4.1 million in bonds outstanding. There is no limit as to the amount of these bonds. The only limits are the purpose for which the bond proceeds are spent and the overall debt limit. The 2012-2016 capital plan does not include any additional solid waste debt.

Under M.S. 383B117, Subdivision 2, the county may issue general obligation capital notes to finance equipment acquisition. The principal amounts of the notes issued for any year cannot exceed 1% of that year's annual budget and these notes must mature within ten years. Pursuant to statute, the annual budget for Hennepin Healthcare System would be added to the annual budget of the county in calculating this limitation. The debt limit under this authority would be approximately \$24.1 million per year of capital notes for 2012. The county may also issue capital notes for equipment pursuant to M.S. 373.01, subdivision 3. Capital notes issued pursuant to M.S. 373.01 are in addition to

those issued pursuant to M.S. 383B117. During 2008, the county issued \$15.0 million in capital notes under M.S. 373.01, of which \$11.98 million are currently outstanding. In 2010, the county issued another \$10.0 million in capital notes under M.S. 373.01, of which \$9.165 million are currently outstanding.

The county has a variety of other bonding authorities but the above represents the most commonly used authorities. A full listing of all debt authorities is available in county bond official statements that are available by request from the Office of Budget and Finance.

The chart below shows the outstanding debt of the county and the 2012 debt service levy. The table preceding this section shows the future levy requirements needed to support both the countywide and library outstanding debt.

	Outstanding As of 12-31-10	Outstanding As of 12-31-11	2012 Debt Service Levy
Levy Supported General Obligation Debt			
Countywide Debt**	\$667,327,000	\$687,808,000	\$68,172,304
Countywide Capital Notes	23,000,000	21,145,000	3,661,770
Suburban Only Library Bonds**	<u>26,213,000</u>	<u>20,477,000</u>	<u>5,823,347</u>
Subtotal	<u>\$716,540,000</u>	<u>\$729,430,000</u>	<u>\$77,657,421</u>
Revenue Supported General Obligation Debt			
Counties Transit Investment Board Bonds	\$102,810,000	\$102,810,000	*
Solid Waste Bonds	8,200,000	4,100,000	*
Augsburg Ice Arena Bonds	<u>1,285,000</u>	<u>1,150,000</u>	*
Subtotal	<u>\$112,295,000</u>	<u>\$112,295,000</u>	*
TOTAL	<u>\$828,835,000</u>	<u>\$837,490,000</u>	<u>\$77,657,421</u>
*There is no levy for these bonds. Fees and other revenues are expected to retire the debt.			
**These amounts do not include sales tax revenue bonds issued for the ballpark.			

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Public Works**

	<u>Project Total</u>	<u>Prior Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
PUBLIC WORKS								
<u>Transportation Highway Projects</u>								
2986401 CSAH 3 - Participate in New Access at Lake Street and I-35W	\$14,040,000	\$5,040,000	-	-	-	\$9,000,000	-	-
2070500 CSAH 5 - Recondition Franklin Ave Bridge over Mississippi River	23,500,000	1,000,000	500,000	-	22,000,000	-	-	-
2062300 CSAH 9 - Reconstruct Rd fr CSAH 81 to Mpls City Limits	8,006,000	6,000	1,000,000	3,500,000	3,500,000	-	-	-
2111600 CSAH 12 - Dam and Road Replacement - Participation	4,300,000	-	1,140,000	700,000	2,460,000	-	-	-
2984600 CSAH 30 - Construct Interchange at TH 169	6,000,000	3,000,000	3,000,000	-	-	-	-	-
2002000 CSAH 34 - Reconst. Rd at 84th St. Intersection - Participation	11,000,000	-	-	-	500,000	500,000	500,000	9,500,000
2974200 CSAH 48 - Reconst. Minnehaha Ave fr 46th St to Lake St	11,800,000	800,000	100,000	5,450,000	5,450,000	-	-	-
2101100 CSAH 53 - Reconst. 66th St. from Xerxes Ave S to Cedar Ave S	19,000,000	-	-	-	4,000,000	7,500,000	7,500,000	-
2911200 CSAH 61 - Reconstruct Rd fr N of CSAH 3 to TH 7	22,860,000	4,560,000	6,300,000	-	9,825,000	2,175,000	-	-
2090400 CSAH 61 - Reconstruct Rd fr West County Line to Charlson Rd	25,000,000	1,000,000	-	1,000,000	3,000,000	10,000,000	10,000,000	-
2011900 CSAH 81 - Reconstruct Rd from N of CSAH 10 to N of 63rd Ave	26,012,500	11,900,000	14,112,500	-	-	-	-	-
2991700 CSAH 101 - Reconstruct Rd fr N of CSAH 62 to N of CSAH 3	20,500,000	4,000,000	500,000	8,500,000	6,375,000	1,125,000	-	-
2993100 CSAH 101 - Reconst. Rd fr N of CSAH 5 to TH 12/Replace Bridge	33,500,000	22,008,000	11,492,000	-	-	-	-	-
2110600 CSAH 101 - Replace bridge over south fork of Rush Creek	900,000	-	-	-	900,000	-	-	-
2110700 CSAH 101 - Replace bridge over Rush Creek	900,000	-	-	900,000	-	-	-	-
2100700 CSAH 102 - Reconstruct Rd fr TH 55 to CSAH 70	19,000,000	-	-	-	-	4,000,000	7,500,000	7,500,000
2923900 CSAH 103 - Reconst. Rd fr N of CSAH 109 to N of CSAH 30	12,000,000	9,500,000	900,000	1,600,000	-	-	-	-
2051400 CSAH 103 - West Broadway fr S of Candlewood Drive to 84th Ave	11,000,000	2,000,000	3,420,000	5,580,000	-	-	-	-
2002500 CSAH 109 - Upgrade to 4 Ln Road fr Main to E of Jefferson Hwy	12,620,000	9,750,000	2,870,000	-	-	-	-	-
2100200 CSAH 109 - Resurf. Rd at BNSF RR at CSAH 81 in Brooklyn Pk	400,000	300,000	100,000	-	-	-	-	-
2091100 CSAH 112 - Reconstruct Rd fr CSAH 6 to Wayzata Boulevard	27,000,000	3,000,000	-	4,000,000	-	-	10,000,000	10,000,000
2111100 CSAH 144 - Participate in construction of interchange at TH 101	2,000,000	-	500,000	500,000	1,000,000	-	-	-
2984000 CSAH 152 - Reconst. Washington Av fr Hennepin Av to 5th Av	10,850,000	1,500,000	350,000	9,000,000	-	-	-	-
2040800 CR 202 - Replace Bridge at Elm Creek	1,750,000	300,000	-	-	-	650,000	-	\$800,000
2071600 CR 202 - Reconstruct Road from CSAH 121 to Goose Lake Road	3,000,000	-	-	-	-	120,000	180,000	\$2,700,000
2999957 2012-2016 Bikeway Development Participation	1,500,000	-	300,000	300,000	300,000	300,000	300,000	-
2999958 2012-2016 Bikeway Program - Discretionary	1,500,000	-	300,000	300,000	300,000	300,000	300,000	-
2999950 2012-2016 Consultant Services - Miscellaneous	3,305,000	-	750,000	750,000	765,000	500,000	540,000	-
2999960 2012-2016 Hardship Right-of-Way Acquisition	150,000	-	30,000	30,000	30,000	30,000	30,000	-
2999961 2012-2016 Maple Grove R of W Acquisition Reimb (CP 9635)	1,275,000	460,000	40,000	-	45,000	60,000	40,000	630,000
2999952 2012-2016 Minneapolis Signal Participation	1,385,000	-	315,000	245,000	275,000	275,000	275,000	-
2999954 2012-2016 Miscellaneous Structure Repair	330,000	-	50,000	70,000	70,000	70,000	70,000	-

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Public Works**

	<u>Project Total</u>	<u>Prior Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
2999953 2012-2016 MnDOT Signal Participation	740,000	-	150,000	140,000	150,000	150,000	150,000	-
2999965 2012-2016 Pedestrian Ramps	3,000,000	-	600,000	600,000	600,000	600,000	600,000	-
2999956 2012-2016 Railroad Crossing Participation	165,000	-	25,000	65,000	25,000	25,000	25,000	-
2999962 2012-2016 Roadside Enhancement Partnership Program	5,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
2999966 2012-2016 Sidewalk Participation	1,000,000	-	200,000	200,000	200,000	200,000	200,000	-
2999955 2012-2016 Surface Water Management	<u>500,000</u>	-	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	-
Transportation Highway Totals	\$346,788,500	\$80,124,000	\$50,144,500	\$44,530,000	\$62,870,000	\$38,680,000	\$39,310,000	\$31,130,000
<u>Transportation Provisional Projects</u>								
2962000 CSAH 1 - Reconstruct Rd fr County Line toW of Shetland Rd	\$11,600,000							
2092100 CSAH 1 - American Blvd - I-494 Participation	1,050,000							
2922800 CSAH 3 - Reconstruct Rd fr E of CSAH 20 to E of Meadowbrook Dr	2,900,000							
2974600 CSAH 3 - Reconstruct Rd fr E of Meadowbrook to W of Louisiana Av	4,700,000							
2843500 CSAH 8 - Reconstruct Rd fr CSAH 9 to Fairview Ave	5,500,000							
2110800 CSAH 8 - Reconstruct Rd fr N of CSAH 10 to CSAH 81	4,000,000							
2110900 CSAH 9 - Reconstruct Rd fr Xerxes Avenue N to CSAH 152	1,000,000							
2874000 CSAH 12 - Reconstruct Rd fr CSAH 13 to CSAH 144	11,000,000							
2012100 CSAH 21 - Reconstruct 50th Street fr France Ave to Lyndale Ave	10,800,000							
2052300 CSAH 22 - Reconstruct Lyndale Ave fr Lake Street to Franklin Ave	4,000,000							
2984500 CSAH 23 - Reconstruct Marshall St fr 3rd Ave NE to Lowry Ave	10,700,000							
2932400 CSAH 30 - Reconstruct Rd fr E of CR 202 to W of TH 169	7,700,000							
2974800 CSAH 34 - Reconstruct Rd fr Southwood Dr to Northwood Ridge	2,200,000							
2100600 CSAH 35 - Reconstruct Rd fr I-494 to TH 62	19,000,000							
2002300 CSAH 57 - Reconstruct Road from 53rd Ave to 57th Ave	1,700,000							
2923000 CSAH 61 - Reconstruct Rd fr N of BNSF RR to Hilloway Rd	4,700,000							
2984400 CSAH 66 - Reconstruct Broadway St fr Washington to Jackson St	2,300,000							
2923100 CSAH 73 - Reconstruct Rd fr N of Cedar Lake Rd to S of I-394	5,400,000							
2020300 CSAH 81 - Reconstruct Road from 63rd Ave N to CSAH 8	10,000,000							
2092200 CSAH 81 - Reconstruct Road from CSAH 8 to TH 169	23,000,000							
2984300 CSAH 88 - Reconstruct New Brighton Blvd fr Broadway to Stinson	4,300,000							
2001900 CSAH 121 - Construct New Connection Between CSAH 81 to CSAH	4,000,000							
2986200 CSAH 130 - Improve Interchange at TH 169 & CSAH 130	4,700,000							

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Public Works**

	<u>Project Total</u>	<u>Prior Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
2021000 CSAH 150 - Construct By-pass of Fletcher Connecting to CSAH 81	5,400,000							
2052200 CSAH 152 - Reconst. Intersect of Nokomis Pkwy/Edgewater Blvd	1,000,000							
2090600 CSAH 152 - Reconst. Road from TH 100 to I-694	14,000,000							
2111000 CSAH 152 - Reconst. Road fr CSAH 2 (Penn Ave) to 42nd Ave N	9,000,000							
2011600 CSAH 153 - Reconst. Lowry Ave fr I-94 west limits of CP 153/0416	1,000,000							
2001800 CSAH 156 - Safety Improve & Streetscaping fr TH 55 to 10th Ave	400,000							
2051900 I-494 - Part. in MnDOT's Reconst. of I-494 from I-394 to CSAH 30	<u>2,000,000</u>							
Transportation Provisional Projects Total	<u>\$189,050,000</u>							
Transportation Hwy Totals (without Provisional Projects)	\$346,788,500	\$80,124,000	\$50,144,500	\$44,530,000	\$62,870,000	\$38,680,000	\$39,310,000	\$31,130,000
<u>Transportation Building Projects</u>								
0031629 Public Works Facility Vehicle Wash	<u>\$790,000</u>	<u>\$94,000</u>	=	<u>\$696,000</u>	=	=	=	=
Transportation Building Projects Total	<u>\$790,000</u>	<u>\$94,000</u>	\$0	<u>\$696,000</u>	\$0	\$0	\$0	\$0
<u>Housing, Community Works & Transit</u>								
0031619 Affordable Housing	\$54,400,000	\$44,400,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	-
0031698 66th Street Corridor	7,200,000	6,700,000	250,000	250,000	-	-	-	-
0031721 Fort Snelling Upper Post	2,565,500	2,465,500	100,000	-	-	-	-	-
0031742 Minnehaha-Hiawatha Community Works	6,000,000	3,100,000	500,000	1,000,000	1,400,000	-	-	-
0031767 Transit Oriented Development 2008-2012	24,000,000	10,000,000	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000	-
0031805 Southwest LRT Corridor Community Works	9,825,000	1,825,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	-
0031720 Community Works Corridor Planning	<u>2,100,000</u>	<u>850,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	=
Housing, Community Works & Transit Total	\$106,090,500	\$69,340,500	\$7,100,000	\$8,000,000	\$8,150,000	\$6,750,000	\$6,750,000	\$0
<u>Environmental Services Projects</u>								
0031704 HERC Facility Preservation & Improvement	\$41,537,769	\$23,035,769	\$5,855,000	\$3,222,000	\$3,170,000	\$3,255,000	\$3,000,000	-
0031814 HERC District Energy	3,776,400	\$1,213,400	1,433,000	1,130,000	-	-	-	-
0031787 Energy Center Improvements	7,325,250	4,669,000	768,750	637,500	625,000	625,000	-	-
1000319 Transfer Station Facility Preservation 2012-2016	900,000	-	150,000	150,000	150,000	150,000	150,000	150,000
0031702 Minneapolis Recycling & Waste Center	<u>9,998,000</u>	<u>2,390,000</u>	=	<u>7,608,000</u>	=	=	=	=
Environmental Services Total	\$63,537,419	\$31,308,169	\$8,206,750	\$12,747,500	\$3,945,000	\$4,030,000	\$3,150,000	\$150,000
PUBLIC WORKS TOTALS	<u>\$517,206,419</u>	<u>\$180,866,669</u>	<u>\$65,451,250</u>	<u>\$65,973,500</u>	<u>\$74,965,000</u>	<u>\$49,460,000</u>	<u>\$49,210,000</u>	<u>\$31,280,000</u>

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 3 - Participate in New Access Between Lake Street (CSAH 3) and I-35W
Department: Transportation	Project Number: 2986401
Building:	Funding Start: 2009 Funding Complete: 2015

Description & Location
 The project will replace the limited access to/from I-35W at 31st Street West with more complete access at Lake Street (CSAH 3) in Minneapolis. The current limited access at 31st Street West provides only for southbound on-traffic and northbound off-traffic.

Purpose & Justification:
 The purpose of the project is to provide better access between I-35W and Lake Street (CSAH 3). Better access will improve the socio-economic environment of the area. The area contains several sizable employers.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The amount budgeted for the project reflects only the county's cost of participation.	Cost Breakdown	Total
		Land Acquisition	\$2,000,000
		Construction	\$7,000,000
		Consulting	\$5,040,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$14,040,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax					\$40,000			\$40,000
Bonding								
Federal	\$2,400,000				\$7,600,000			\$10,000,000
State	\$2,244,000				\$1,150,000			\$3,394,000
Enterprise income								
Other	\$396,000				\$210,000			\$606,000
TOTAL	\$5,040,000				\$9,000,000			\$14,040,000



Project Location
Road Number: CSAH 5
Project No: 2070500
Municipality: Minneapolis

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

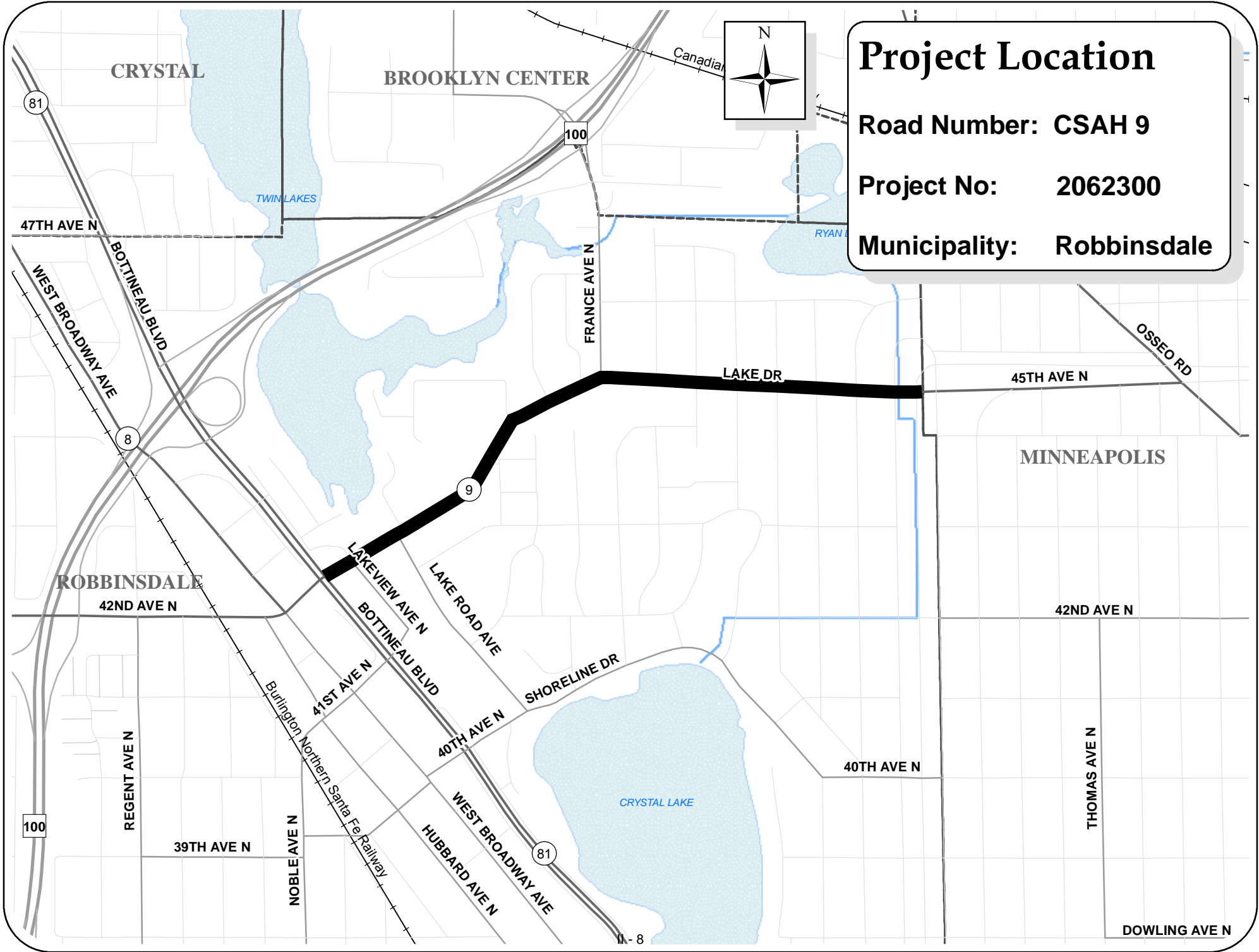
Major Program: Public Works	Project Name: CSAH 5 - Recondition the Franklin Ave bridge over the Mississippi River.
Department: Transportation	Project Number: 2070500
Building:	Funding Start: 2011 Funding Complete: 2014

Description & Location
 This project would replace the old and deteriorated deck of the Franklin Avenue Bridge (carrying CSAH 5 over the Mississippi River in Minneapolis) and repair or replace the beams and arches as needed.

Purpose & Justification:
 It is estimated that this reconditioning of the Franklin Avenue Bridge will extend its life span for an additional 50 years, allowing the structure to continue to provide service for all users for many years.

Project's Effect On Annual Operating Budget This project, by providing a new bridge deck, will essentially eliminate maintenance costs for many years.	Notes The amount budgeted for the project reflects the county's estimate of costs for completing it.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$21,000,000 \$2,500,000 \$23,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal				\$8,320,000				\$8,320,000
State	\$1,000,000	\$500,000		\$1,930,000				\$3,430,000
Enterprise income								
Other				\$11,750,000				\$11,750,000
TOTAL	\$1,000,000	\$500,000		\$22,000,000				\$23,500,000

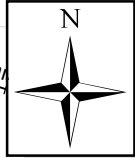


Project Location

Road Number: CSAH 9

Project No: 2062300

Municipality: Robbinsdale



CRYSTAL

BROOKLYN CENTER

81

100

TWIN LAKES

RYAN

47TH AVE N

BOTTINEAU BLVD

FRANCE AVE N

WEST BROADWAY AVE

LAKE DR

45TH AVE N

OSSEO RD

8

9

MINNEAPOLIS

ROBBINSDALE

42ND AVE N

42ND AVE N

LAKEVIEW AVE N

LAKE ROAD AVE

BOTTINEAU BLVD

SHORELINE DR

Burlington Northern Santa Fe Railway

41ST AVE N

40TH AVE N

40TH AVE N

REGENT AVE N

39TH AVE N

NOBLE AVE N

SHORELINE DR

CRYSTAL LAKE

100

THOMAS AVE N

WEST BROADWAY AVE

81

M-8

DOWLING AVE N

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 9 - Reconstruct Road from CSAH 81 to Mpls. City Limits
Department: Transportation	Project Number: 2062300
Building:	Funding Start: 2011 Funding Complete: 2014

Description & Location The project consists of reconstructing CSAH 9 (Lake Drive) from CSAH 81 (Bottineau Boulevard) to the Robbinsdale-Minneapolis city limits, all within the city of Robbinsdale.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition.
--	---

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	\$1,000,000
		Construction	\$7,000,000
		Consulting	\$6,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$8,006,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$6,000	\$500,000	\$2,800,000	\$2,975,000				\$6,281,000
Enterprise income								
Other		\$500,000	\$700,000	\$525,000				\$1,725,000
TOTAL	\$6,000	\$1,000,000	\$3,500,000	\$3,500,000				\$8,006,000



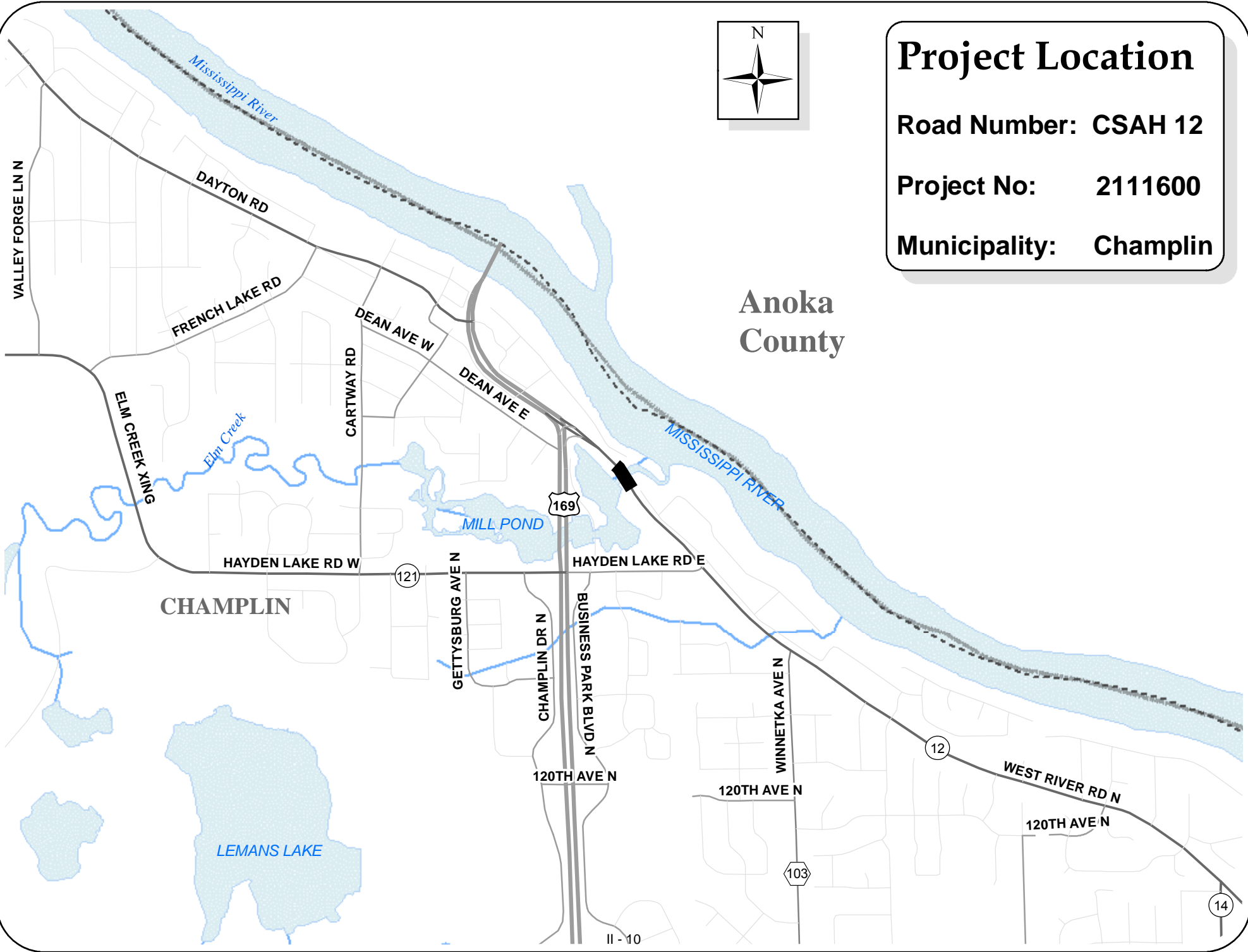
Project Location

Road Number: CSAH 12

Project No: 2111600

Municipality: Champlin

Anoka
County



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 12 - Dam and Road Replacement - Participation
Department: Transportation	Project Number: 2111600
Building:	Funding Start: 2012 Funding Complete: 2014

Description & Location This project consists of constructing a new dam, replacing the old one on Elm Creek, in the city of Champlin.	Purpose & Justification: The purpose of the project is to build a new dam, replacing the old one.
--	---

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This project is a participation with the city of Champlin and the State of Minnesota, with the state as the lead agency.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$4,300,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$4,300,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$140,000	\$200,000	\$160,000				\$500,000
Bonding		\$1,000,000	\$500,000	\$2,300,000				\$3,800,000
Federal								
State								
Enterprise income								
Other								
TOTAL		\$1,140,000	\$700,000	\$2,460,000				\$4,300,000

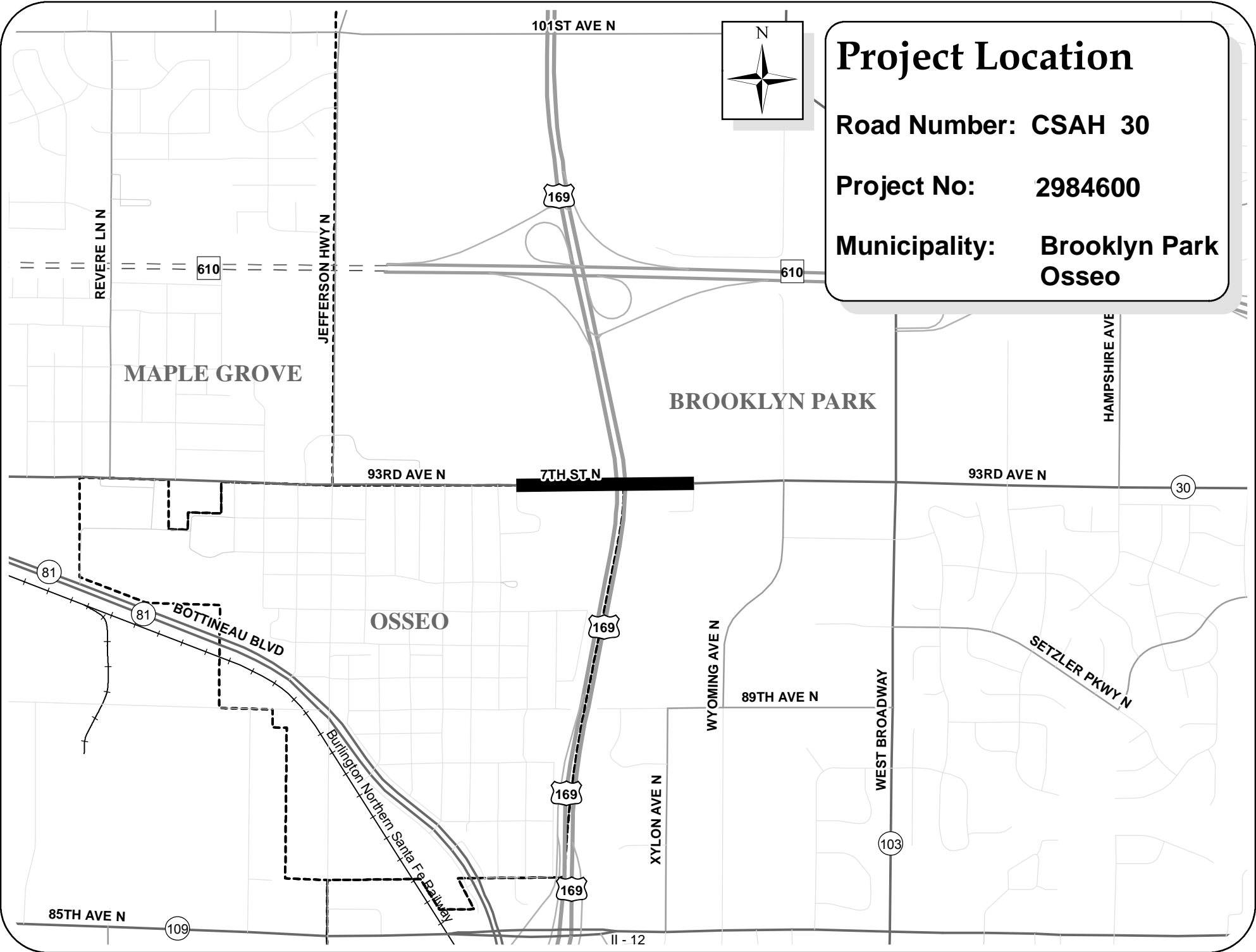


Project Location

Road Number: CSAH 30

Project No: 2984600

Municipality: Brooklyn Park
Osseo



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

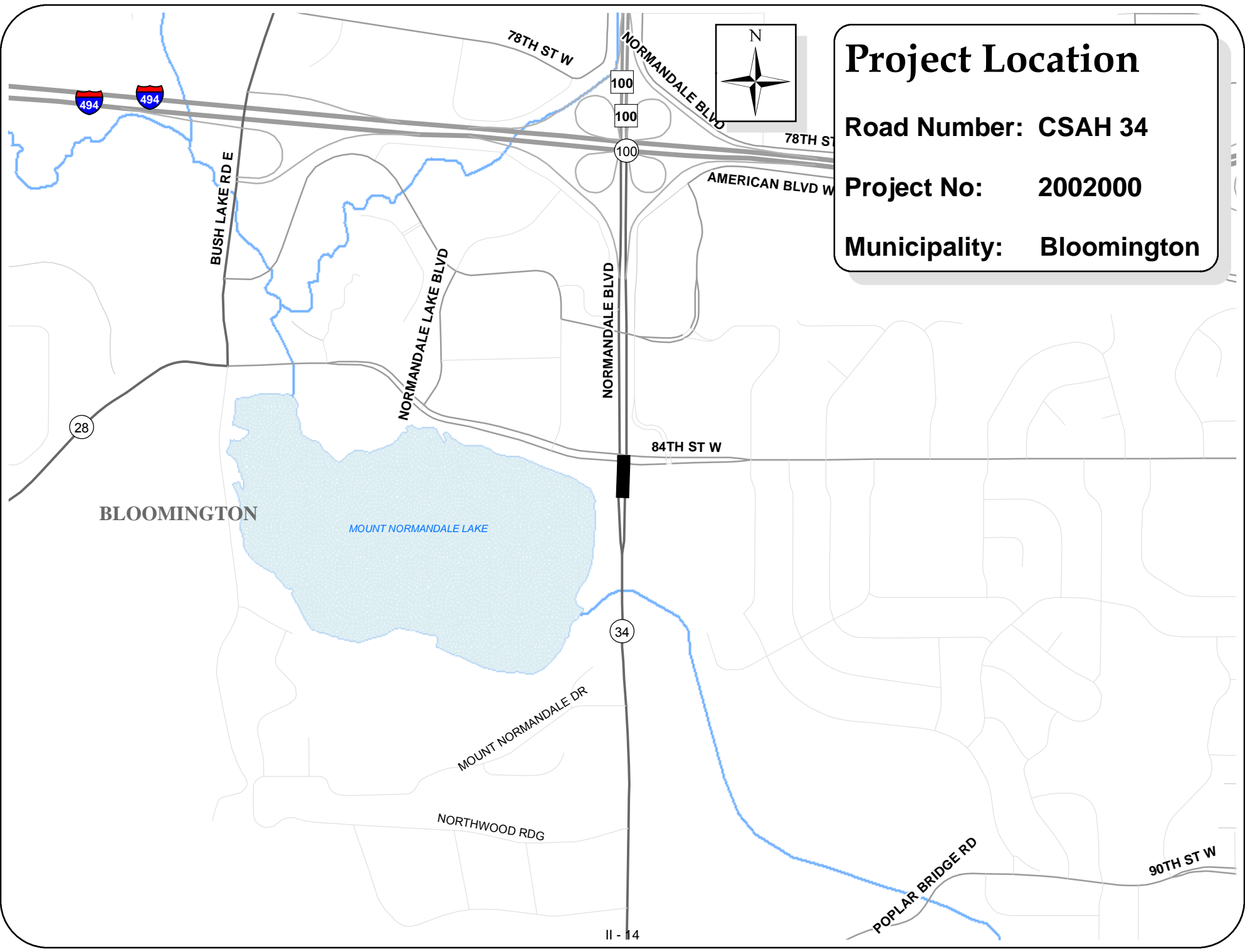
Major Program: Public Works	Project Name: CSAH 30 - Construct Interchange at TH 169
Department: Transportation	Project Number: 2984600
Building:	Funding Start: 2011 Funding Complete: 2012

Description & Location
 This project consists of constructing a new bridge and limited-access interchange to carry CSAH 30 (93rd Avenue North) over TH 169 in Brooklyn Park and Osseo. The interchange would provide access to and from the south. The project is one of a series of related improvements along TH 169 in the Osseo area. The project would be an element of the long range plan to provide a grade separated TH 169 roadway through the area.

Purpose & Justification:
 The purpose of the project is to alleviate severe congestion on the TH 169 corridor. A June 1998 Trunk Highway 169 Corridor Feasibility Study commissioned by Mn/DOT, Hennepin County, and Brooklyn Park recommended a series of improvements along TH 169. One of the recommended improvements was the construction of a new CSAH 30 bridge over TH 169 to eliminate the existing at-grade intersection and thereby improve traffic flow on TH 169. More recent analysis indicates the need for a limited access interchange at CSAH 30 and TH 169.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This project is a participation with the city of Brooklyn Park and the State of Minnesota, with the state as the lead agency.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$6,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$3,000,000	\$3,000,000						\$6,000,000
Enterprise income								
Other								
TOTAL	\$3,000,000	\$3,000,000						\$6,000,000



Project Location
Road Number: CSAH 34
Project No: 2002000
Municipality: Bloomington

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 34 - Reconstruct Road at 84th Street (Normandale Blvd) Intersection - Participation
Department: Transportation	Project Number: 2002000
Building:	Funding Start: 2014 Funding Complete: Beyond 2016

Description & Location The project consists of participation in the City of Bloomington's reconstruction of the intersection of CSAH 34 (Normandale Boulevard) and 84th Street West in Bloomington.	Purpose & Justification: The purpose of the project is to increase the operational safety and capacity of the intersection.
---	---

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The amount budgeted for the project reflects only the county's cost of participation.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$11,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$11,000,000

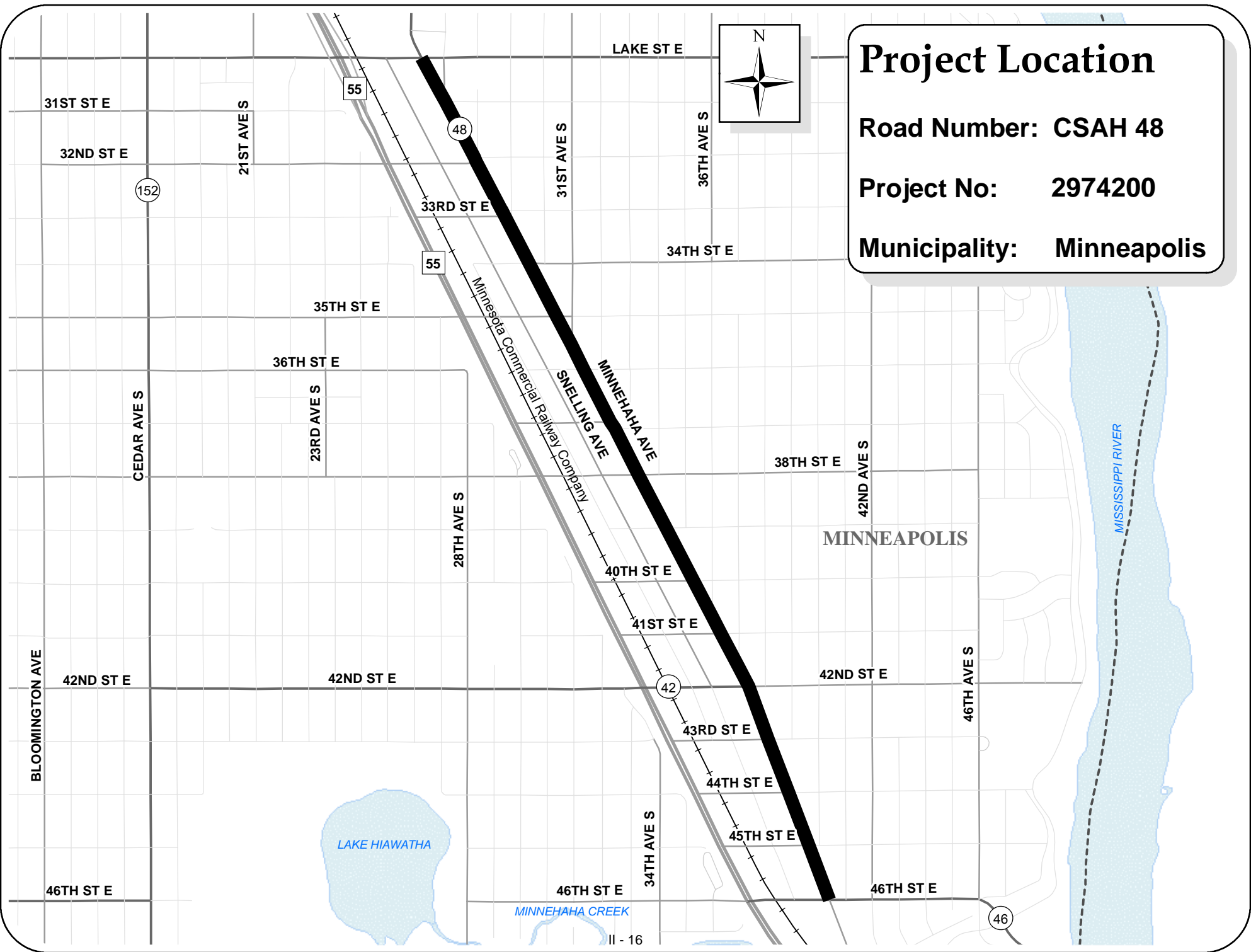
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$500,000	\$500,000	\$500,000	\$9,500,000	\$11,000,000
Enterprise income								
Other								
TOTAL				\$500,000	\$500,000	\$500,000	\$9,500,000	\$11,000,000

Project Location

Road Number: CSAH 48

Project No: 2974200

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 48 - Reconstruct Minnehaha Avenue (CSAH 48) from 46th Street to Lake Street
Department: Transportation	Project Number: 2974200
Building:	Funding Start: 2009 Funding Complete: 2014

Description & Location
The project consists of reconstructing CSAH 48 (Minnehaha Avenue) in Minneapolis.

Purpose & Justification:
The purpose of the project is to improve the operational safety for pedestrians, bicyclists, and vehicles, and improve condition of the pavement. The new roadway will replace a deteriorating roadway and thereby should improve safety.

Project's Effect On Annual Operating Budget No effect to department staff or annual operating cost.	Notes The \$1,975,000 in the Other Funding Source is Municipal funds.	Cost Breakdown	Total
		Land Acquisition	\$800,000
		Construction	\$11,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$11,800,000

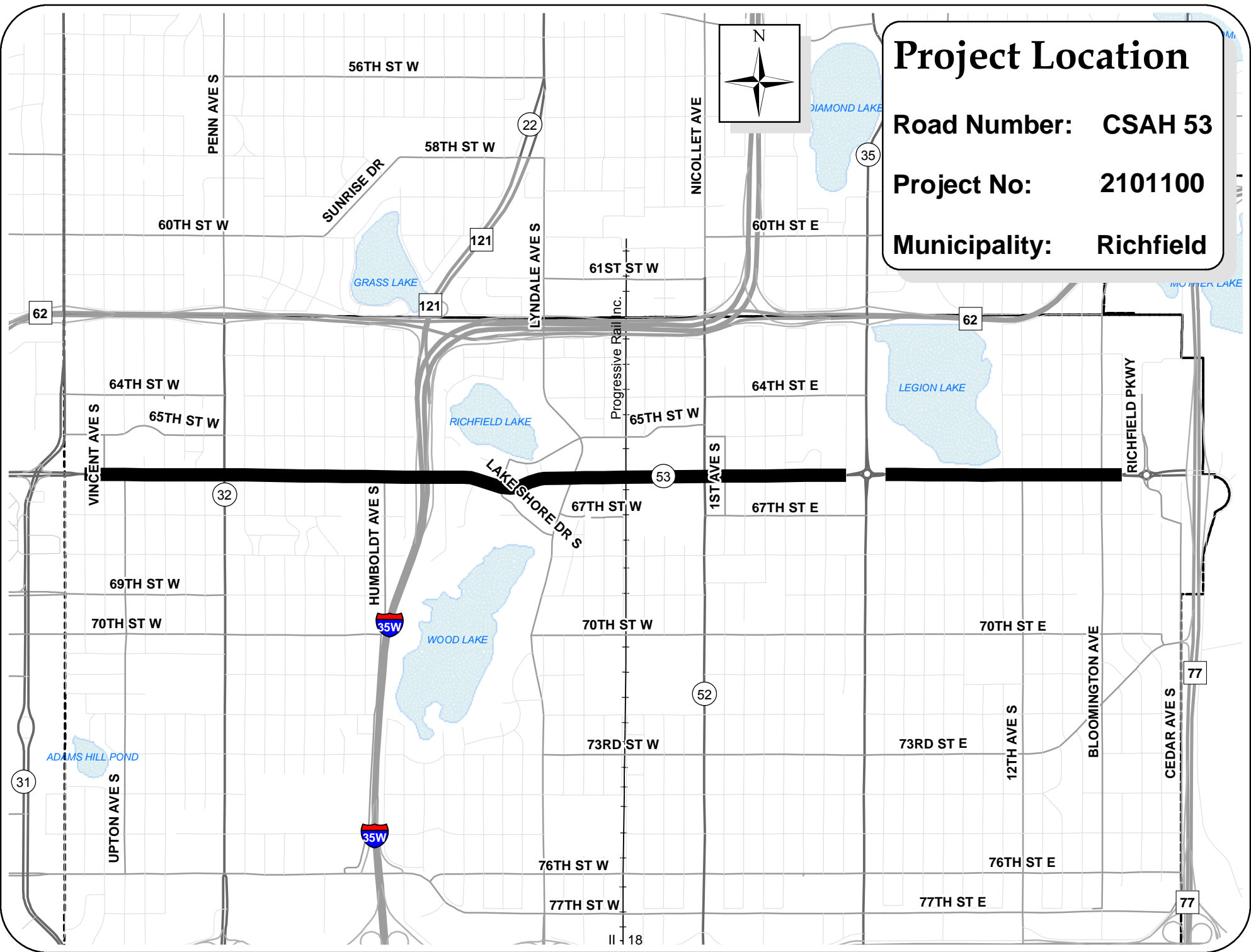
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding	\$20,000							\$20,000
Federal								
State	\$415,000	\$50,000	\$4,633,000	\$4,633,000				\$9,731,000
Enterprise income								
Other	\$365,000	\$50,000	\$817,000	\$817,000				\$2,049,000
TOTAL	\$800,000	\$100,000	\$5,450,000	\$5,450,000				\$11,800,000

Project Location

Road Number: CSAH 53

Project No: 2101100

Municipality: Richfield



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

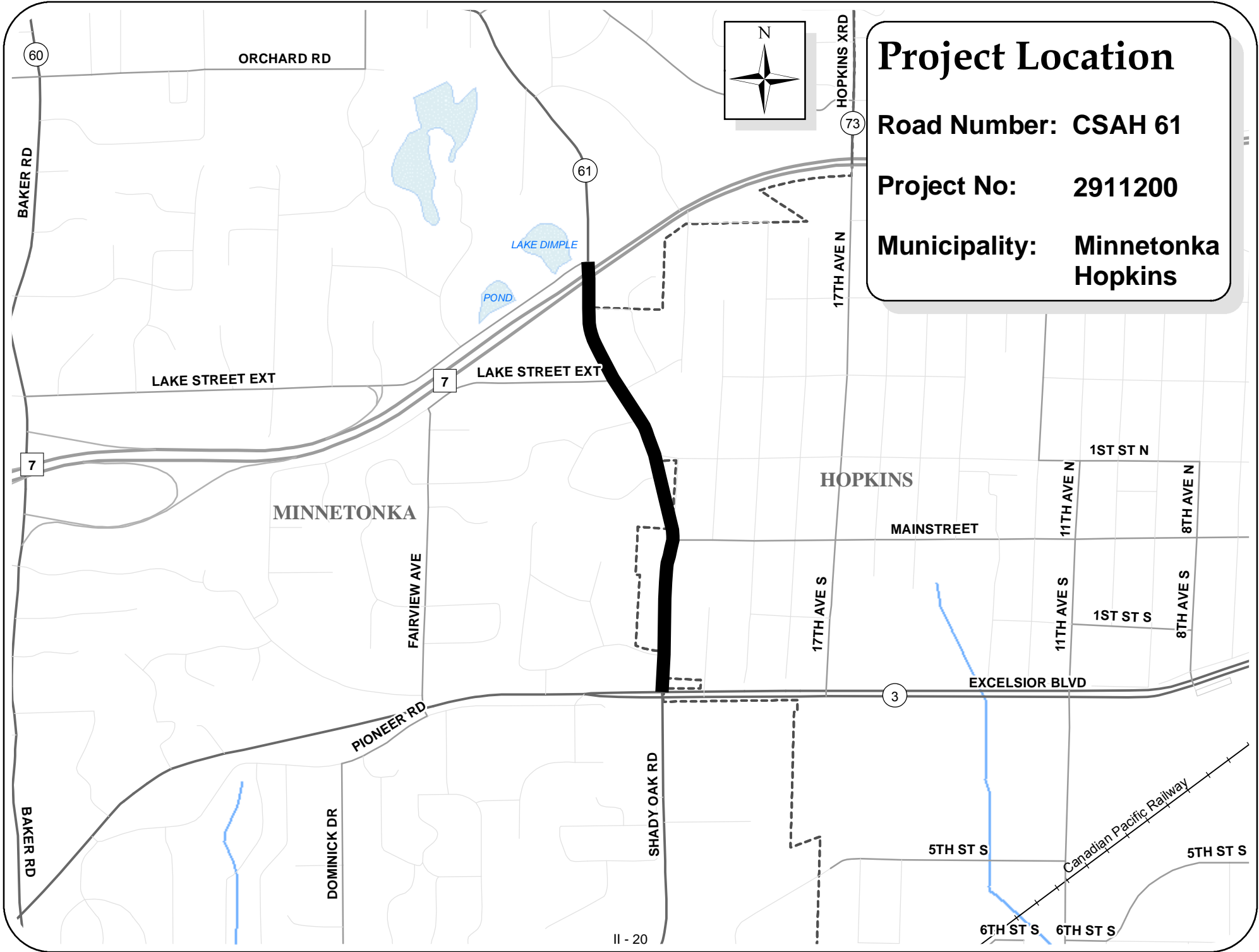
Major Program: Public Works	Project Name: CSAH 53 - Reconstruct 66th Street (CSAH 53) from Xerxes Avenue S. to Cedar Avenue S.
Department: Transportation	Project Number: 2101100
Building:	Funding Start: 2014 Funding Complete: 2016

Description & Location
 The project consists of reconstructing CSAH 53 (66th Street West) in the city of Richfield. The project will include the reconstruction of the roadway, curb and gutter, sidewalks, and the replacement of underground utilities by the city of Richfield.

Purpose & Justification:
 The purpose of the project is to improve the operational safety for pedestrians, bicyclists, and vehicles, and improve the condition of the pavement. The project will replace a deteriorating roadway and the sidewalks, thereby improving safety. This project ranked high in the department's project scoring process in the areas of pavement condition, capacity, and complete streets (obstructed sidewalks). The project's crash rate exceeded the county average rate for similar segments.

Project's Effect On Annual Operating Budget No effect to department staff or annual operating cost.	Notes The \$5,000,000 in the Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$4,000,000
		Construction	\$15,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$19,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$2,000,000	\$6,000,000	\$6,000,000		\$14,000,000
Enterprise income								
Other				\$2,000,000	\$1,500,000	\$1,500,000		\$5,000,000
TOTAL				\$4,000,000	\$7,500,000	\$7,500,000		\$19,000,000



Project Location

Road Number: CSAH 61

Project No: 2911200

**Municipality: Minnetonka
Hopkins**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 61 - Reconstruct Road from North of CSAH 3 to North of TH 7
Department: Transportation	Project Number: 2911200
Building:	Funding Start: 2002 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 61 (Shady Oak Road) as a multi-lane roadway from north of CSAH 3 (Excelsior Boulevard) to north of TH 7 in Hopkins and Minnetonka.	Purpose & Justification: The purpose of the project is to improve safety, the condition of the roadway, and capacity. The roadway was constructed prior to 1930 as a two-lane roadway, and is understood to be deficient in structure, drainage, and capacity.
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Project's Effect On Annual Operating Budget The project will create approximately 1.2 additional lane-miles of roadway to be maintained.	Notes The \$5,208,000 in the Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$9,000,000
		Construction	\$12,000,000
		Consulting	\$1,860,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$22,860,000

Funding Source	Previous Appropriations	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal				\$7,280,000				\$7,280,000
State	\$3,060,000	\$3,300,000		\$1,837,000	\$2,175,000			\$10,372,000
Enterprise income								
Other	\$1,500,000	\$3,000,000		\$708,000				\$5,208,000
TOTAL	\$4,560,000	\$6,300,000		\$9,825,000	\$2,175,000			\$22,860,000

Carver County

LAKE RILEY

PIONEER TRL

1

STABLE PATH

DELL RD



Project Location

Road Number: CSAH 61

Project No: 2090400

Municipality: Eden Prairie

14

EDEN PRAIRIE

EDEN PRAIRIE RD

4

FLYING CLOUD DR

RIVERVIEW RD

61

61

RICE LAKE

GRASS LAKE

MINNECOTA RIVER

Scott County

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

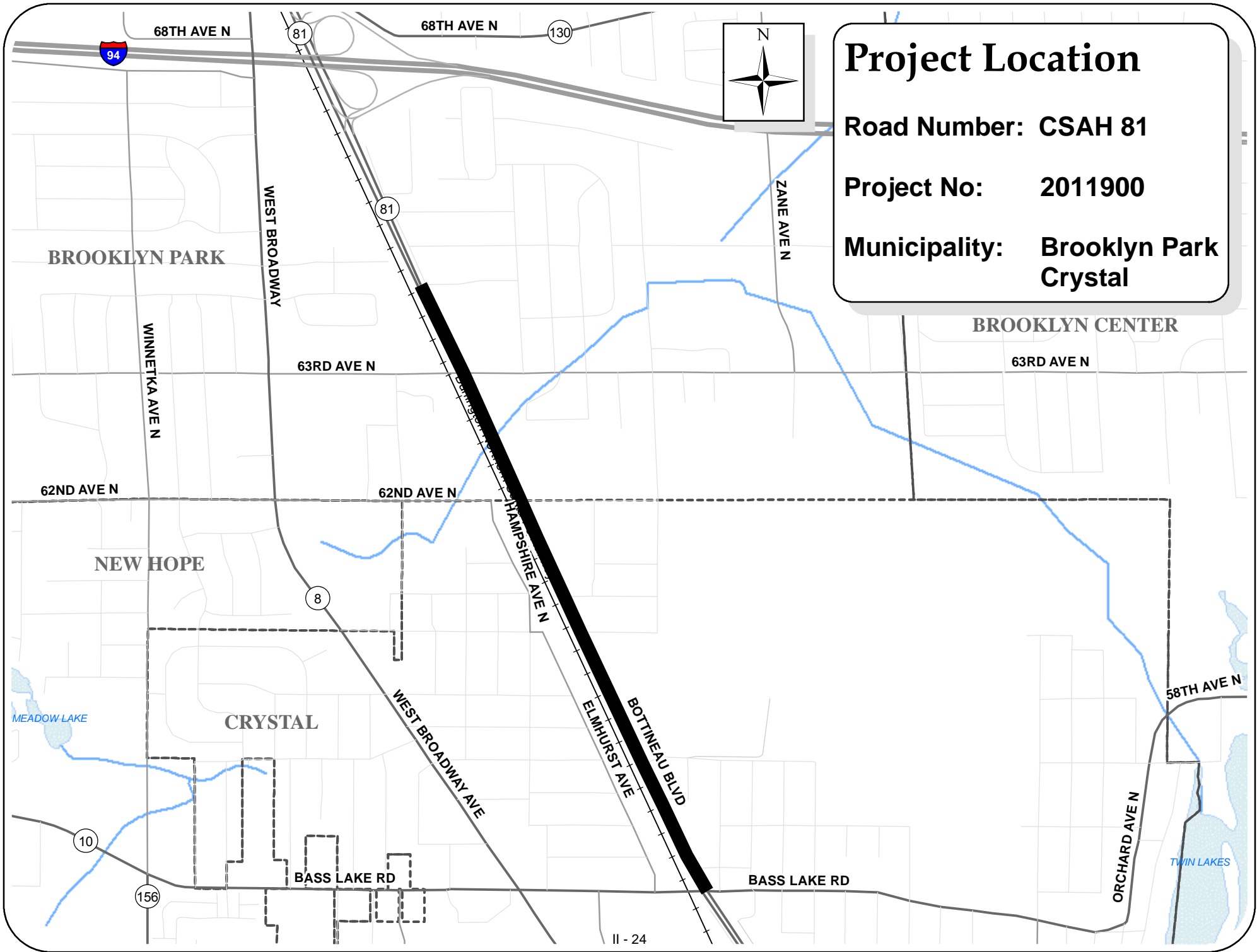
Major Program: Public Works	Project Name: CSAH 61 - Reconstruct Road from West County Line to Charlson Road
Department: Transportation	Project Number: 2090400
Building:	Funding Start: 2011 Funding Complete: 2016

Description & Location
The project consists of reconstructing CSAH 61(Turnback of TH 212 from Mn/DOT) as a multi-lane roadway in Eden Prairie.

Purpose & Justification:
The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 61 on its list of former state highways that are eligible to be reconstructed with state "turnback" funds when they become available.

Project's Effect On Annual Operating Budget This project will create approximately 2.9 to 5.8 additional lane miles of roadway to be maintained depending on whether the roadway is expanded to a three-lane or a four-lane section.	Notes The \$25,300,000 in Other Funding Source is State Trunk Highway Turnback funds.	Cost Breakdown	Total
		Land Acquisition	\$4,000,000
		Construction	\$20,000,000
		Consulting	\$1,000,000
		Furnishings/Equipment	
Contingency			
TOTAL		\$25,000,000	

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$500,000	\$500,000	\$500,000		\$1,500,000
Enterprise income								
Other	\$1,000,000		\$1,000,000	\$2,500,000	\$9,500,000	\$9,500,000		\$23,500,000
TOTAL	\$1,000,000		\$1,000,000	\$3,000,000	\$10,000,000	\$10,000,000		\$25,000,000



Project Location

Road Number: CSAH 81

Project No: 2011900

**Municipality: Brooklyn Park
Crystal**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 81 - Reconstruct Road from North of CSAH 10 to North of 63rd Avenue
Department: Transportation	Project Number: 2011900
Building:	Funding Start: 2002 Funding Complete: 2012

Description & Location
 The anticipated reconstruction of CSAH 81 in Robbinsdale, Crystal, Brooklyn Park, and Osseo will be constructed in segments. One such segment, of six-lane roadway, is expected to be from north of CSAH 10 to north of 63rd Avenue in Crystal and Brooklyn Park.

Purpose & Justification:
 The entire CSAH 81 corridor from the west city limits of Minneapolis to the Osseo area is the subject of a study of the highway, transit, and redevelopment needs and potentials. The transit studies extend further, to the Rogers area. It is expected that specific proposals will be developed for the reconstruction and for roadside enhancements of the County 81 roadway.

Project's Effect On Annual Operating Budget The project will create approximately 2.2 additional lane-miles of roadway to be maintained.	Notes The "Other" Funding Source for Prior Appropriations is \$4,235,000 in municipal funds and \$1,265,000 in bond funds transferred from other projects per Resolution 11-0373. And the "Other" Funding Source for 2012 is \$1,212,500 in bond funds transferred from other projects per Resolution 11-0373.	Cost Breakdown	Total
		Land Acquisition	\$10,564,500
		Construction	\$12,745,000
		Consulting	\$1,312,500
		Furnishings/Equipment	\$1,390,500
		Contingency	\$1,390,500
		TOTAL	\$26,012,500

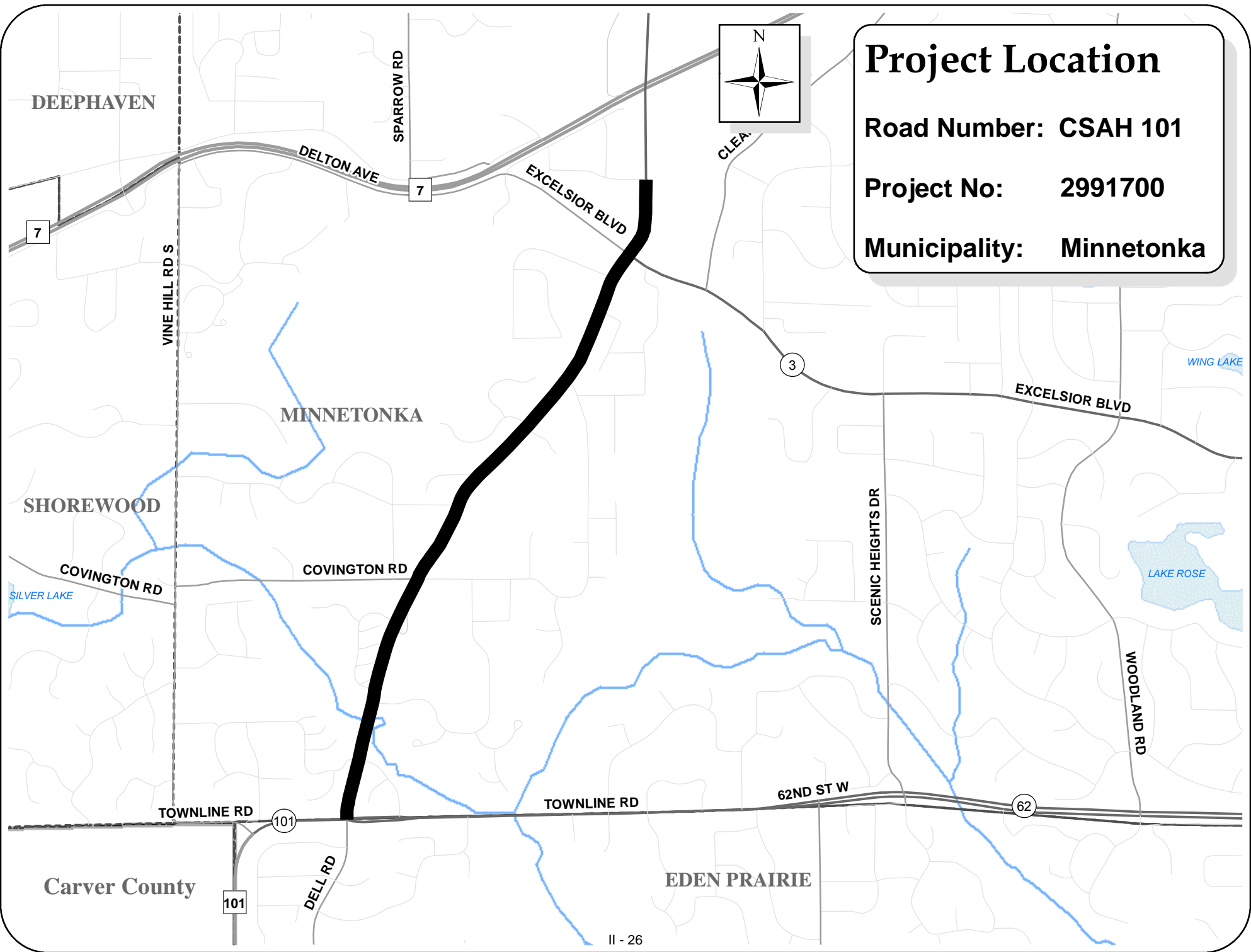
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding	\$1,520,000	\$1,050,000						\$2,570,000
Federal		\$7,840,000						\$7,840,000
State	\$4,880,000	\$4,010,000						\$8,890,000
Enterprise income								
Other	\$5,500,000	\$1,212,500						\$6,712,500
TOTAL	\$11,900,000	\$14,112,500						\$26,012,500

Project Location

Road Number: **CSAH 101**

Project No: **2991700**

Municipality: **Minnetonka**



**HENNEPIN COUNTY
MINNESOTA**

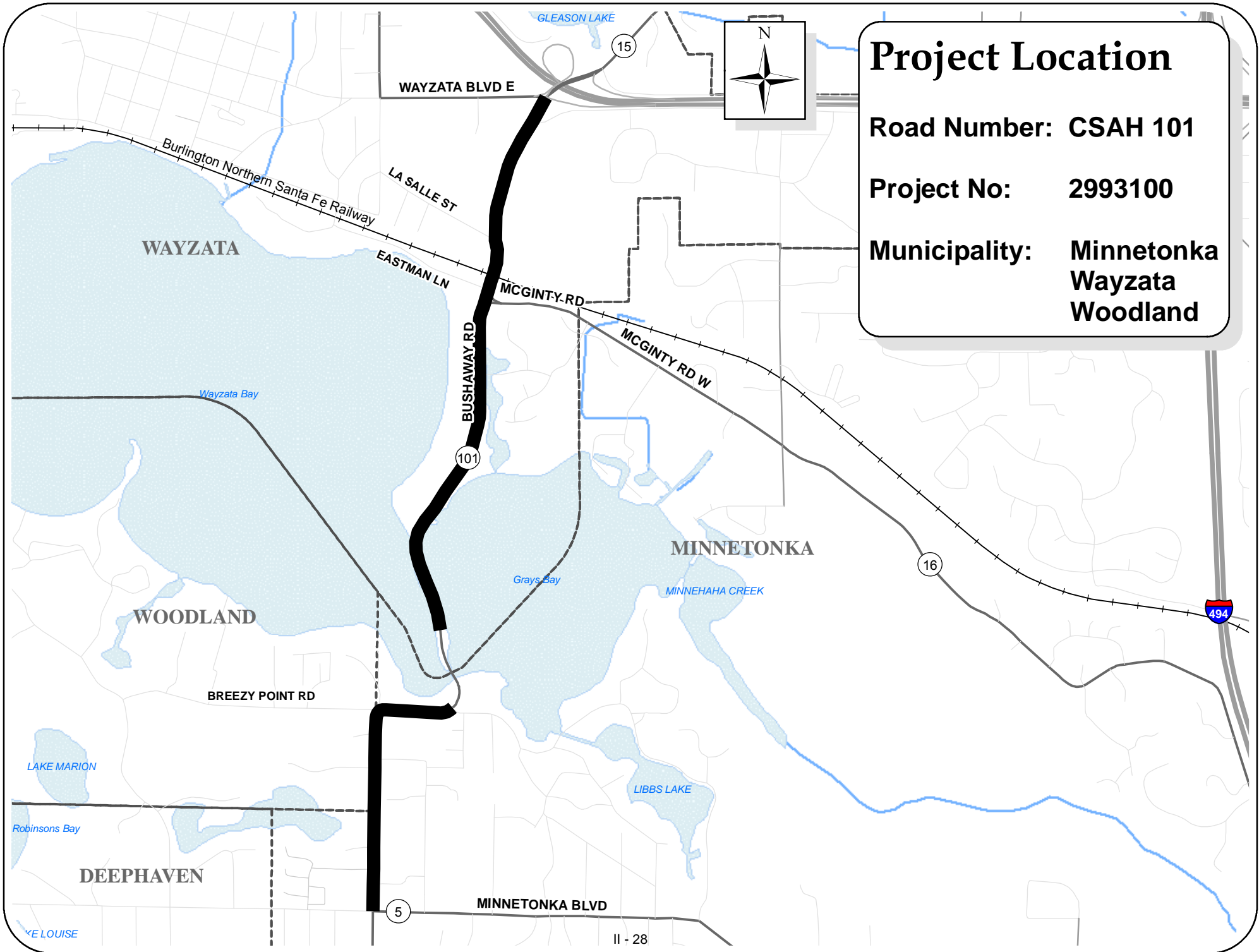
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 101 - Reconstruct Road from North of CSAH 62 to North of CSAH 3
Department: Transportation	Project Number: 2991700
Building:	Funding Start: 2005 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 101 as a multi-lane roadway in Minnetonka. The new road would match to the previously completed section to the north of the project.	Purpose & Justification: The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 101 on its list of former state highways that are eligible to be reconstructed with state "turnback" funds when they become available.
---	--

Project's Effect On Annual Operating Budget The project will create approximately 1.3 to 2.6 additional lane-miles of roadway to be maintained, depending on whether the road is expanded to a three-lane or four-lane road.	Notes The \$18,875,000 in Other Funding Source is State Trunk Highway Turnback funds.	Cost Breakdown	Total
		Land Acquisition	\$3,000,000
		Construction	\$15,000,000
		Consulting	\$2,500,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$20,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$300,000	\$100,000	\$100,000		\$1,125,000			\$1,625,000
Enterprise income								
Other	\$3,700,000	\$400,000	\$8,400,000	\$6,375,000				\$18,875,000
TOTAL	\$4,000,000	\$500,000	\$8,500,000	\$6,375,000	\$1,125,000			\$20,500,000



Project Location

Road Number: CSAH 101

Project No: 2993100

**Municipality: Minnetonka
Wayzata
Woodland**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 101 - Reconstruct Road from N of CSAH 5 to TH 12, and Replace Bridge at BNSF RR
Department: Transportation	Project Number: 2993100
Building:	Funding Start: 2005 Funding Complete: 2012

Description & Location
 The project consists of reconstructing CSAH 101 from north of CSAH 5 to TH 12 in Minnetonka, Wayzata, and Woodland. The project will exclude the recently reconstructed Gray's Bay Bridge. The intersection at CSAH 16 (McGinty Road) will be reconstructed and the bridge north of CSAH 16 over the railroad corridor will be replaced.

Purpose & Justification:
 The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 101 on its list of former state highways that are eligible to be reconstructed with state 'turnback' funds when they become available.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The \$25,600,000 in the Other Funding Source is \$23,900,000 from State Trunk Highway Turnback funds and \$1,700,000 from Municipal, the remainder is \$950,000 Regular State Aid and \$1,450,000 Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$5,000,000
		Construction	\$26,000,000
		Consulting	\$2,500,000
		Furnishings/Equipment	
Contingency			
TOTAL		\$33,500,000	

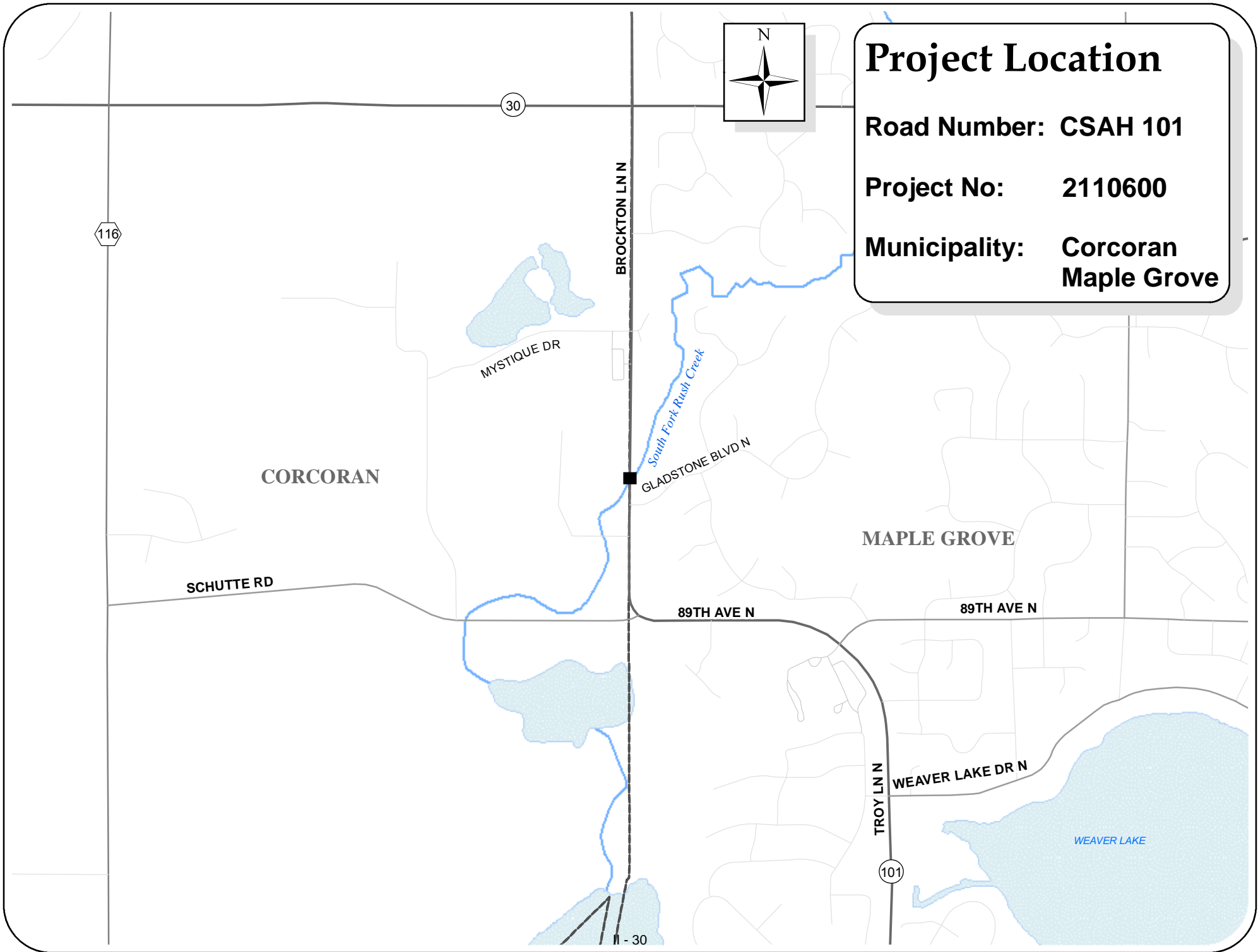
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$1,750,000	\$850,000						\$2,600,000
Enterprise income								
Other	\$20,258,000	\$10,642,000						\$30,900,000
TOTAL	\$22,008,000	\$11,492,000						\$33,500,000

Project Location

Road Number: CSAH 101

Project No: 2110600

Municipality: Corcoran
Maple Grove



**HENNEPIN COUNTY
MINNESOTA**

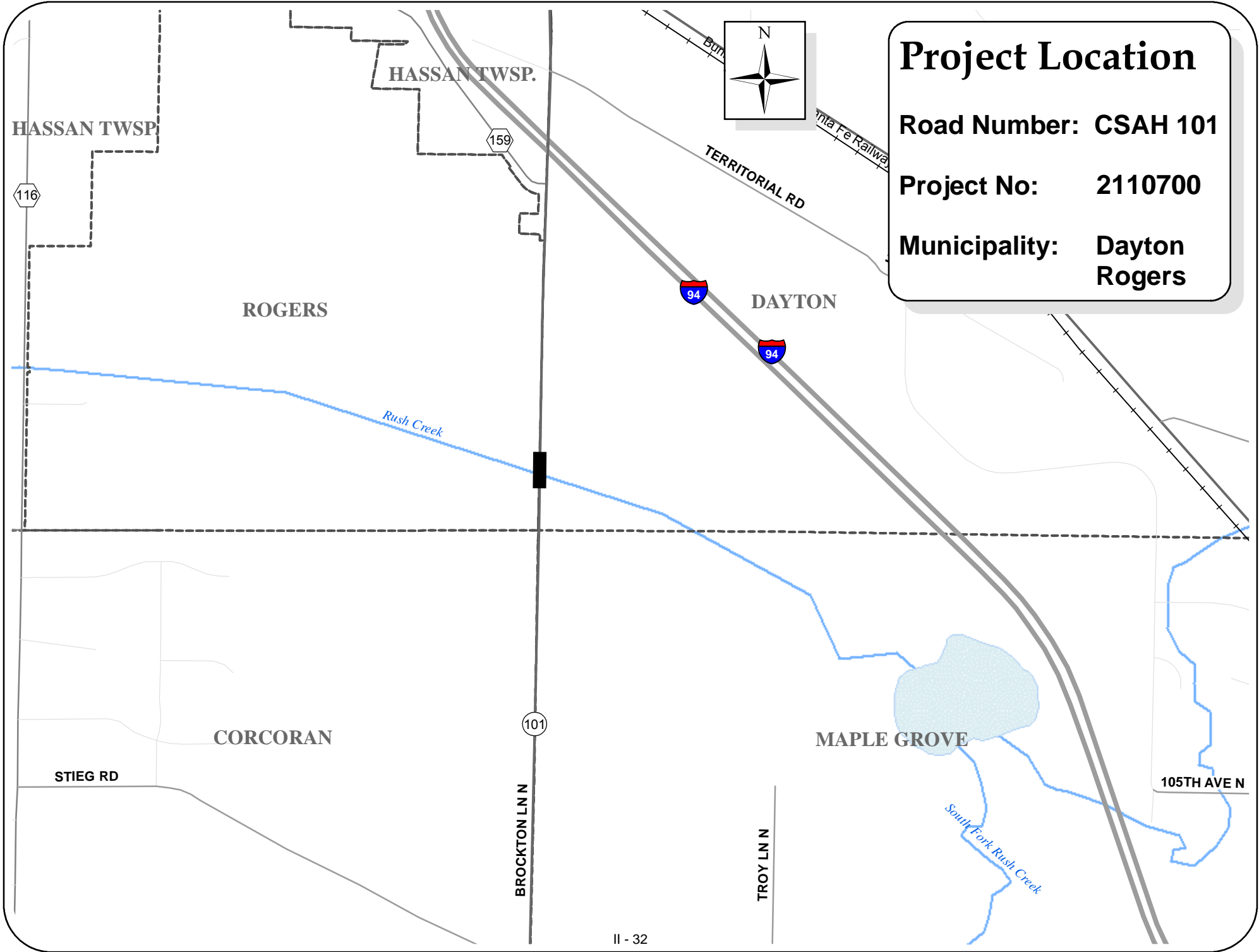
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 101 - Replace bridge over south fork of Rush Creek
Department: Transportation	Project Number: 2110600
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location The project consists of replacement of the existing bridge over the south fork of Rush Creek under CSAH 101 at the border of Corcoran and Maple Grove, south of CSAH 30.	Purpose & Justification: The bridge is structurally deficient and is in need of replacement.
---	--

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$900,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$900,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$900,000				\$900,000
Enterprise income								
Other								
TOTAL				\$900,000				\$900,000



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 101 - Replace bridge over Rush Creek
Department: Transportation	Project Number: 2110700
Building:	Funding Start: 2013 Funding Complete: 2013

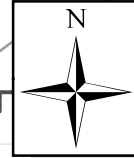
<p>Description & Location</p> <p>The project consists of replacement of the existing bridge over the Rush Creek under CSAH 101 at the border of Hassan Township and Dayton, south of CR 159.</p>	<p>Purpose & Justification:</p> <p>The bridge is structurally deficient and is in need of replacement.</p>
---	---

<p>Project's Effect On Annual Operating Budget</p> <p>No impact to department staff or annual operating cost.</p>	<p>Notes</p>	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$900,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$900,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State			\$900,000					\$900,000
Enterprise income								
Other								
TOTAL			\$900,000					\$900,000

NEW HOPE

CRYSTAL



Project Location

Road Number: CSAH 102

Project No: 2100700

Municipality: Golden Valley

MEDICINE LAKE RD

156

23RD AVE N

NEVADA AVE N

SANDBURG RD

DULUTH ST

WINNETKA AVE N

OLYMPIA ST

66

DULUTH ST

GOLDEN VALLEY RD

100

GOLDEN VALLEY

SWEENEY LAKE

TWIN LAKE

RHODE ISLAND AVE N

Union Pacific Railroad

102

LINDSAY ST

Canadian Pacific Railway

ZANE AVE

GOLDEN VALLEY RD

GOLDEN VALLEY RD

COUNTRY CLUB DR

HIGHWAY 55

DOUGLAS DR N

OLSON MEMORIAL HWY

55

55

Canadian Pacific Railway

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

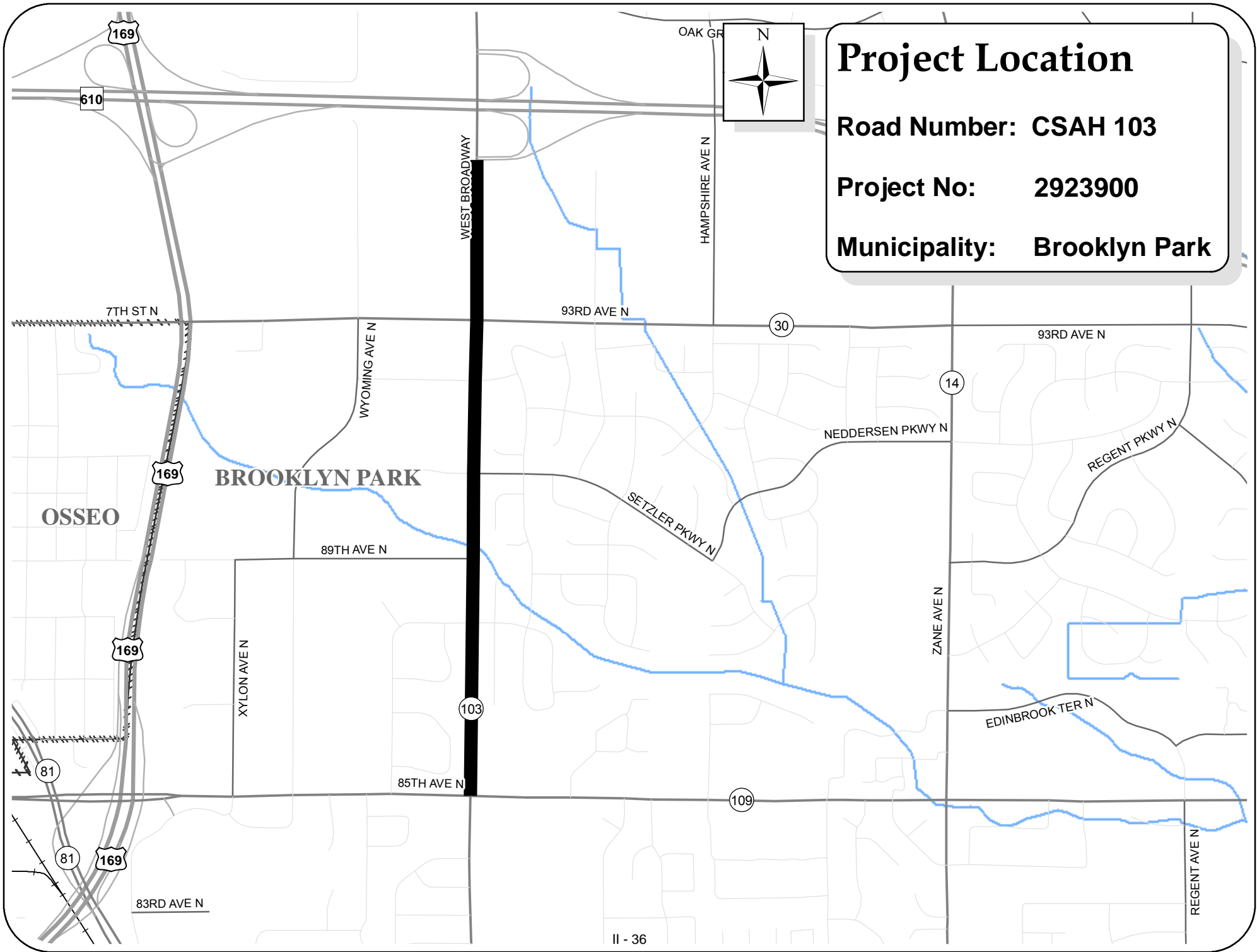
Major Program: Public Works	Project Name: CSAH 102 - Reconstruct Road from TH 55 to CSAH 70
Department: Transportation	Project Number: 2100700
Building:	Funding Start: 2015 Funding Complete: Beyond 2016

Description & Location
 The project consists of reconstructing CSAH 102 from TH 55 to CSAH 70 (Medicine Lake Road). The project will include the reconstruction of the roadway, curb and gutter, sidewalks, and the replacement of underground utilities by the city of Golden Valley.

Purpose & Justification:
 The roadway is structurally deficient and is in need of replacement. The portion of CSAH 102 between TH 55 and Golden Valley Road also experiences surface drainage issues that will be remedied with this project.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The \$3,500,000 in the Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$4,000,000
		Construction	\$15,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$19,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State					\$2,000,000	\$6,000,000	\$7,500,000	\$15,500,000
Enterprise income								
Other					\$2,000,000	\$1,500,000		\$3,500,000
TOTAL					\$4,000,000	\$7,500,000	\$7,500,000	\$19,000,000



Project Location

Road Number: CSAH 103

Project No: 2923900

Municipality: Brooklyn Park

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

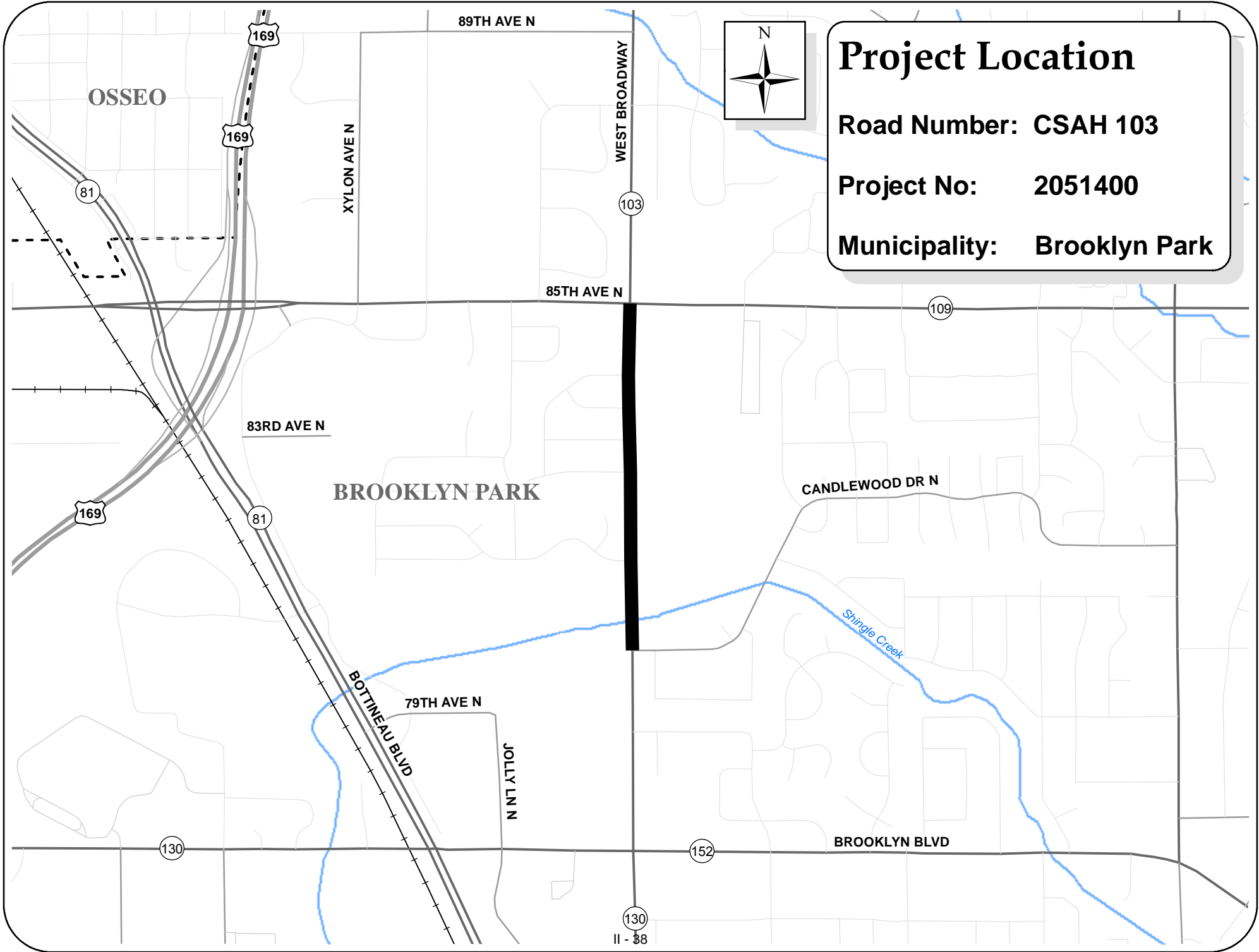
Major Program: Public Works	Project Name: CSAH 103 - Reconstruct Road from North of CSAH 109 to North of CSAH 30
Department: Transportation	Project Number: 2923900
Building:	Funding Start: 2004 Funding Complete: 2013

Description & Location
 The project consists of reconstructing CSAH 103 (West Broadway) as a four-lane divided roadway from north of 85th Avenue (CSAH 109) to north of CSAH 30 in Brooklyn Park. The north end of the county's project will match the south end of Mn/DOT's recently completed TH 610 project, which included work on CSAH 103. The project will reconstruct the intersection of CSAH 103 and CSAH 30 (93rd Avenue), including installation of a permanent signal.

Purpose & Justification:
 The purpose of the project is to improve the condition of the pavement, to improve safety, and to increase capacity. The existing two-lane rural roadway north of 85th Avenue is deficient in structure, drainage and traffic capacity.

Project's Effect On Annual Operating Budget The project will expand the roadway thereby creating approximately 1.6 additional lane-miles of roadway to be maintained.	Notes The \$1,090,000 in the Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$3,000,000
		Construction	\$9,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$12,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding	\$1,250,000							\$1,250,000
Federal								
State	\$7,850,000	\$450,000	\$1,360,000					\$9,660,000
Enterprise income								
Other	\$400,000	\$450,000	\$240,000					\$1,090,000
TOTAL	\$9,500,000	\$900,000	\$1,600,000					\$12,000,000



Project Location
Road Number: CSAH 103
Project No: 2051400
Municipality: Brooklyn Park

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

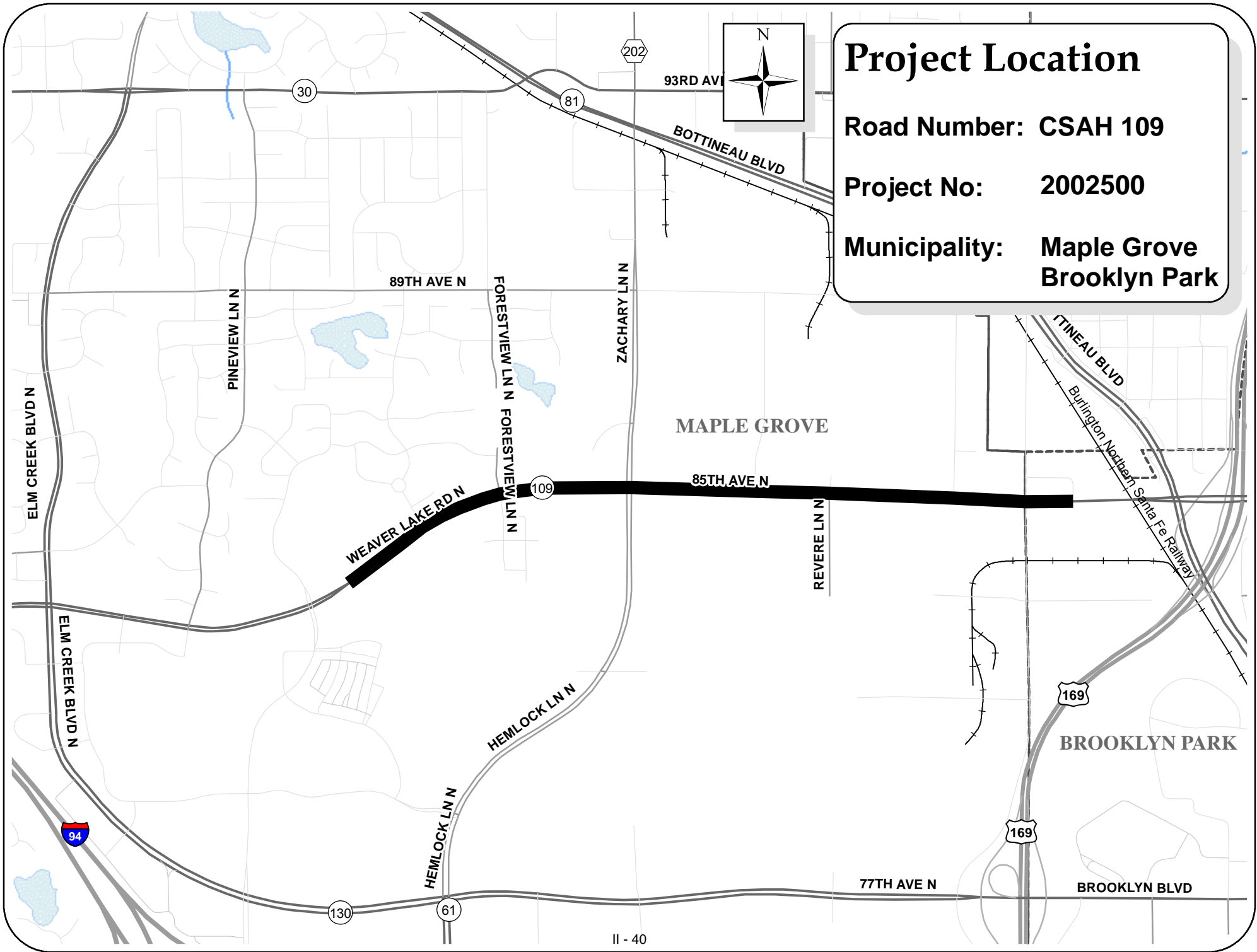
Major Program: Public Works	Project Name: CSAH 103 - Reconstruct West Broadway from South of Candlewood Drive to 84th Avenue
Department: Transportation	Project Number: 2051400
Building:	Funding Start: 2010 Funding Complete: 2013

Description & Location
 The project consists of reconstructing CSAH 103 (West Broadway) as a four-lane divided roadway from south of Candlewood Drive to 84th Avenue in Brooklyn Park. CSAH 103 to the north of 84th Avenue is a four-lane divided roadway. The project will include signalization of the intersection of CSAH 103 and Candlewood Drive.

Purpose & Justification:
 The purpose of the project is to improve safety and the condition of the pavement. The intersection at Candlewood Drive ranks high against other intersections within the county for the need to be signalized.

Project's Effect On Annual Operating Budget	Notes The \$2,700,000 in the Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	\$3,000,000
		Construction	\$8,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$11,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$1,000,000	\$2,560,000	\$4,740,000					\$8,300,000
Enterprise income								
Other	\$1,000,000	\$860,000	\$840,000					\$2,700,000
TOTAL	\$2,000,000	\$3,420,000	\$5,580,000					\$11,000,000



Project Location

Road Number: CSAH 109

Project No: 2002500

**Municipality: Maple Grove
Brooklyn Park**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 109 - Upgrade to four-lane road from Main St. to E. of Jefferson Hwy.
Department: Transportation	Project Number: 2002500
Building:	Funding Start: 2009 Funding Complete: 2012

Description & Location
 The project is the construction of the second half of a planned 1.95 mile, four-lane, divided roadway from east of Main Street to west of CSAH 81 within Maple Grove and Brooklyn Park. Previously, the City of Maple Grove constructed the two westbound lanes of a four-lane divided roadway. The existing road is being used as a two-lane road until the remaining two lanes can be constructed, which will then result in a four-lane divided roadway. The temporary signal at Zachary Lane will be reconstructed as permanent signal. An off-road multi-use pedestrian/bicycle path will be constructed on both sides of the roadway.

Purpose & Justification:
 The purpose of the project is to complete the construction of four-lane divided roadway. Increased traffic volumes will be better served with the final two lanes of the phased roadway construction.

Project's Effect On Annual Operating Budget The project will expand the roadway from two lanes to four, thereby creating approximately 3.9 additional lane-miles of roadway to be maintained.	Notes This project was selected through the 2005 federal regional solicitation process.	Cost Breakdown	Total
		Land Acquisition	\$2,400,000
		Construction	\$10,220,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$12,620,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding	\$2,750,000							\$2,750,000
Federal	\$5,885,000							\$5,885,000
State	\$1,115,000	\$1,650,000						\$2,765,000
Enterprise income								
Other		\$1,220,000						\$1,220,000
TOTAL	\$9,750,000	\$2,870,000						\$12,620,000

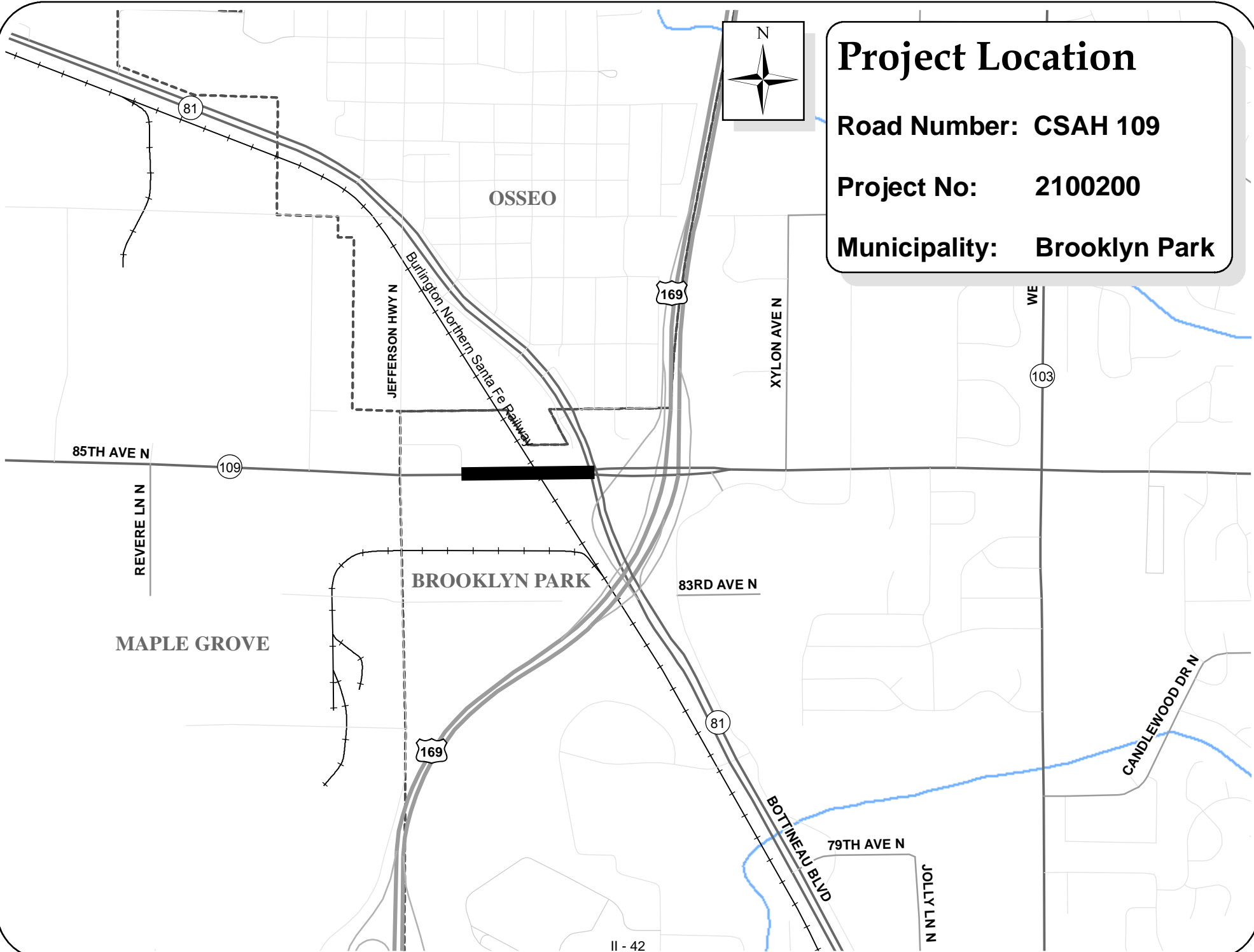


Project Location

Road Number: CSAH 109

Project No: 2100200

Municipality: Brooklyn Park



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 109 - Resurface CSAH 109 at the BNSF RR crossing west of CSAH 81 in Brooklyn Park.
Department: Transportation	Project Number: 2100200
Building:	Funding Start: 2011 Funding Complete: 2012

Description & Location This project is the resurfacing of CSAH 109 at the BNSF RR crossing west of CSAH 81 in Brooklyn Park and is associated with County Projects 109/0025 and 109/0616.	Purpose & Justification: The purpose of this project is to provide surfacing on CSAH 109 at the crossing of the BNSF railroad directly west of CSAH 81.
---	---

Project's Effect On Annual Operating Budget There will be no impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$400,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$400,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$300,000	\$100,000						\$400,000
Enterprise income								
Other								
TOTAL	\$300,000	\$100,000						\$400,000

KATRINA

WOLF

MEDINA

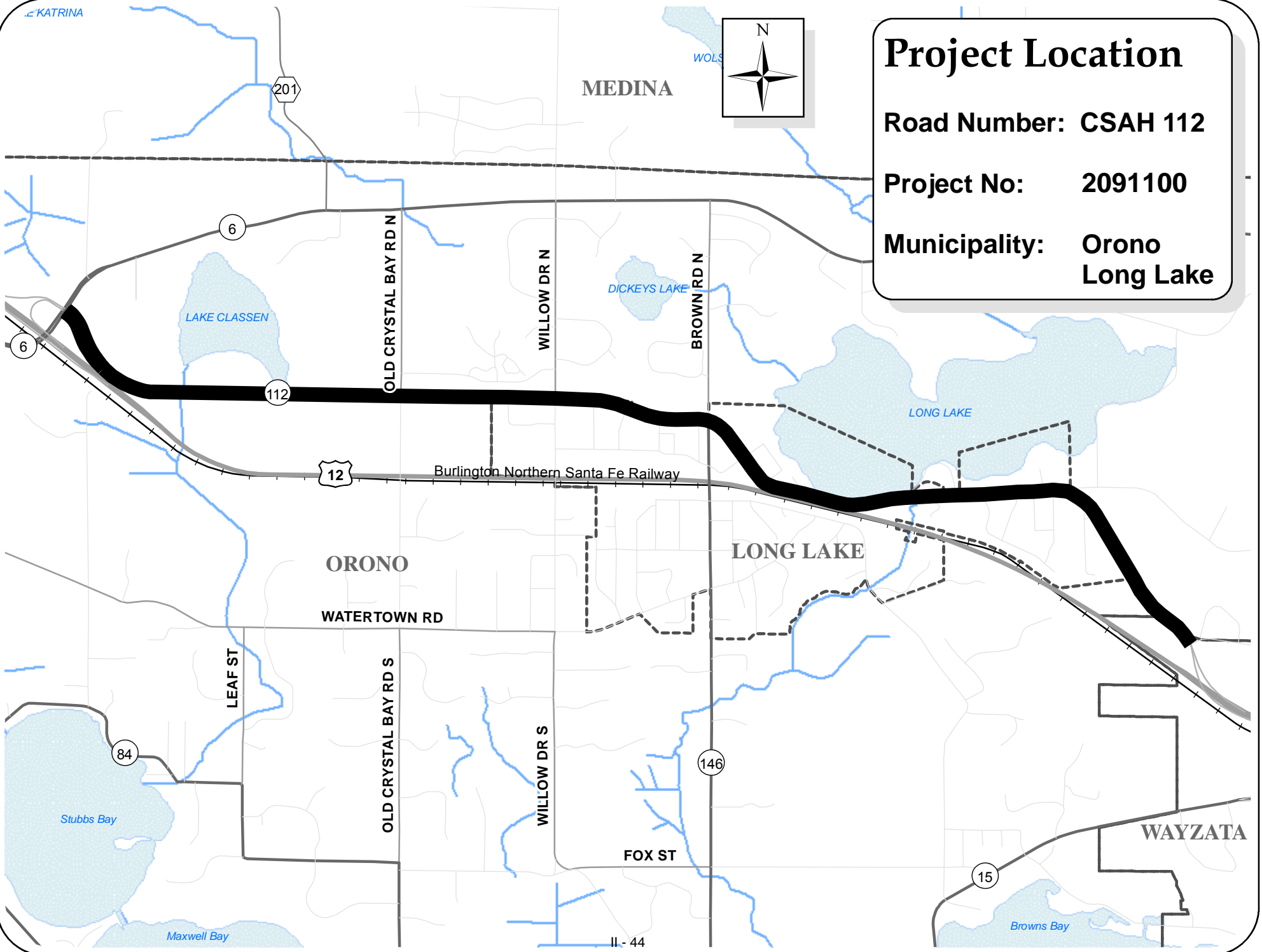


Project Location

Road Number: CSAH 112

Project No: 2091100

Municipality: Orono
Long Lake



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 112 - Reconstruct Road from CSAH 6 to Wayzata Boulevard
Department: Transportation	Project Number: 2091100
Building:	Funding Start: 2010 Funding Complete: Beyond 2016

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 112 (Turnback of TH 12 from Mn/DOT) as a multi-lane roadway in Long Lake and Orono.</p>	<p>Purpose & Justification:</p> <p>The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 112 on its list of former state highways that are eligible to be reconstructed with state "turnback" funds when they become available.</p>
---	---

Project's Effect On Annual Operating Budget	Notes	Cost Breakdown	Total
This project may create additional lane-miles to be maintained depending on the section developed during the design process.	The \$24,500,000 in the Other Funding Source is State Trunk Highway Turnback funds. The \$2,500,000 in the State Funding Source is \$1,750,000 in County State Aid-Municipal funds and \$750,000 in County State Aid-Regular funds.	Land Acquisition	\$4,000,000
		Construction	\$20,000,000
		Consulting	\$3,000,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$27,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State			\$500,000			\$2,000,000		\$2,500,000
Enterprise income								
Other	\$3,000,000		\$3,500,000			\$8,000,000	\$10,000,000	\$24,500,000
TOTAL	\$3,000,000		\$4,000,000			\$10,000,000	\$10,000,000	\$27,000,000

Project Location

Road Number: **CSAH 144**

Project No: **2111100**

Municipality: **Rogers
Hassan**



**HENNEPIN COUNTY
MINNESOTA**

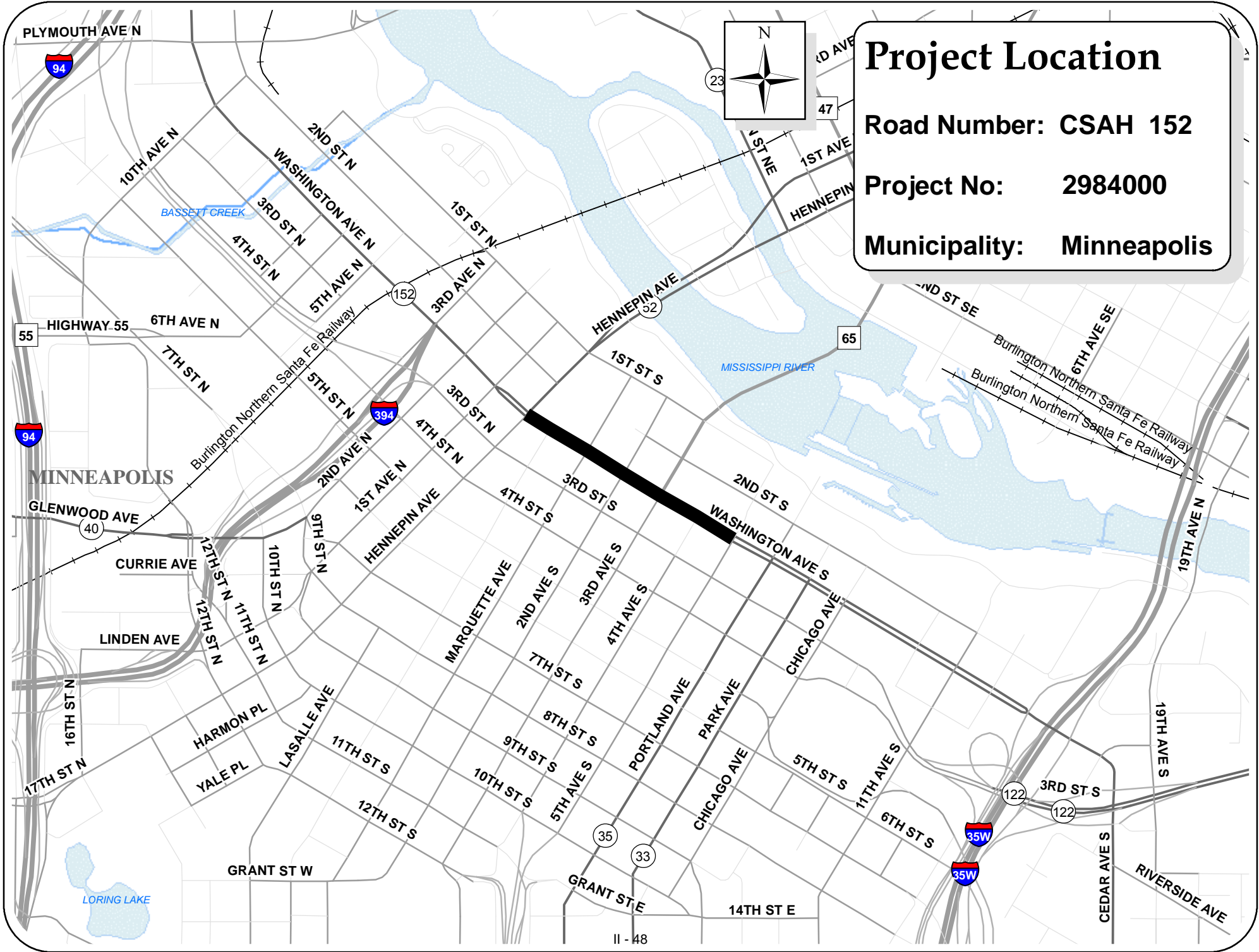
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 144 - Participation in construction of an interchange at TH 101 and CSAH 144 in Rogers.
Department: Transportation	Project Number: 2111100
Building:	Funding Start: 2012 Funding Complete: 2014

Description & Location The project is a participation with the state for the construction of TH 101 Interchange at the junction of CSAH 144 in Rogers.	Purpose & Justification: The purpose of this project is to provide an interchange for TH 101 at CSAH 144 to eliminate the at grade intersection, and maintain the freeway design of TH 101 from I-94 in Rogers to TH 169 in Elk River.
--	--

Project's Effect On Annual Operating Budget There will be no impact to department staff or annual operating cost.	Notes Participation in funding of this project is Municipal and Regular State Aid, with the state as lead agency.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$2,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$2,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$1,000,000				\$1,000,000
Enterprise income								
Other		\$500,000	\$500,000					\$1,000,000
TOTAL		\$500,000	\$500,000	\$1,000,000				\$2,000,000



Project Location
Road Number: CSAH 152
Project No: 2984000
Municipality: Minneapolis

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 152 - Reconstruct Washington Avenue from Hennepin Avenue to 5th Avenue South
Department: Transportation	Project Number: 2984000
Building:	Funding Start: 2009 Funding Complete: 2013
Description & Location This project consists of reconstructing CSAH 152 (Washington Avenue South) from 5th Avenue to CSAH 52 (Hennepin Avenue) in Minneapolis.	Purpose & Justification: This purpose of the project is to improve the condition of the pavement.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The \$10,150,000 in the Other Funding Source is State Trunk Highway Turnback funds.	Cost Breakdown	Total
		Land Acquisition	\$500,000
		Construction	\$9,000,000
		Consulting	\$1,350,000
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$10,850,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$100,000	\$100,000	\$500,000					\$700,000
Enterprise income								
Other	\$1,400,000	\$250,000	\$8,500,000					\$10,150,000
TOTAL	\$1,500,000	\$350,000	\$9,000,000					\$10,850,000



HAYDENS LAKE

Project Location

Road Number: Co. Rd. 202

Project No: 2040800

Municipality: Dayton

DAYTON

CHAMPLIN

Elm Creek Park

POWERS LAKE

GOOSE LAKE

ELM CREEK RD

GOOSE LAKE RD

GOOSE LAKE PKWY N

HEMLOCK LN N

109TH AVE N

ZACHARY LN N

121

202

202

MAPLE GROVE

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: County Road 202 - Replace Bridge at Elm Creek
Department: Transportation	Project Number: 2040800
Building:	Funding Start: 2007 Funding Complete: Beyond 2016

Description & Location
 The project consists of replacing the bridge carrying County Road 202 (Elm Creek Road) over Elm Creek within the Elm Creek Park Reserve. The project is located on County Road 202 to the west of Goose Lake Road in Dayton.

Purpose & Justification:
 The Three Rivers Park District has closed former CR 202 to the north of Elm Creek Road. This road improvement project is one of several improvements related to the jurisdictional transfers in the area.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The \$1,600,000 in Bonding Funding Source is County Road Bonds, and the \$150,000 in Other Funding Source is Municipal State Aid funds.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$1,750,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$1,750,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding	\$150,000				\$650,000			\$800,000
Federal							\$800,000	\$800,000
State								
Enterprise income								
Other	\$150,000							\$150,000
TOTAL	\$300,000				\$650,000		\$800,000	\$1,750,000



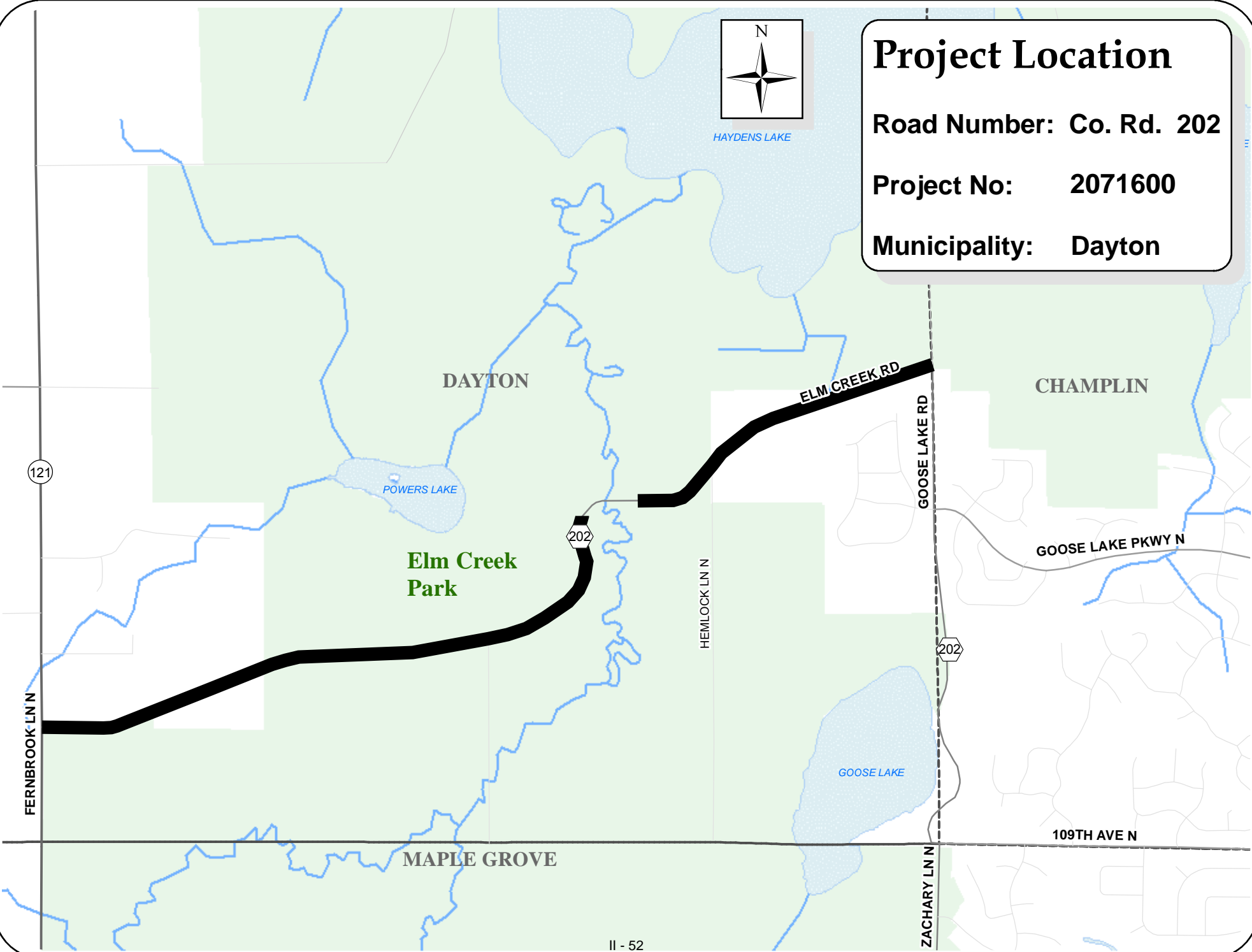
HAYDENS LAKE

Project Location

Road Number: Co. Rd. 202

Project No: 2071600

Municipality: Dayton



121

Elm Creek Park

202

HEMLOCK LN N

GOOSE LAKE RD

202

GOOSE LAKE PKWY N

109TH AVE N

ZACHARY LN N

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: County Road 202 - Reconstruct the road from CSAH 121 to Goose Lake Road
Department: Transportation	Project Number: 2071600
Building:	Funding Start: 2015 Funding Complete: Beyond 2016

Description & Location This project is located in the city of Dayton and within the Three Rivers Park District on County Road 202 (Elm Creek Road) from CSAH 121 (Fernbrook Lane) to Goose Lake Road.	Purpose & Justification: This project is the final phase of an agreement between Hennepin County, Dayton, Champlin, and the Three Rivers Park District regarding the relocation of CR 202 through the Elm Creek Park Reserve.
---	---

Project's Effect On Annual Operating Budget Paving of this road will reduce annual maintenance cost associated with a gravel road.	Notes This project is not eligible for State Aid.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$3,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$3,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax					\$120,000	\$180,000	\$2,700,000	\$3,000,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL					\$120,000	\$180,000	\$2,700,000	\$3,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Bikeway Development Participation
Department: Transportation	Project Number: 2999957
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
This budget line item provides funding for county cost participation in construction of bikeways on the county bikeway system.

Purpose & Justification:
The purpose is to provide bicycle facilities so that bicycles continue to become a safe, convenient means of transportation.

County involvement usually results from municipalities requesting the county's participation on qualified projects. The county's normal cost participation on projects is to pay up to 50 percent of the bikeway's cost.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$1,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Bikeway Program - Discretionary
Department: Transportation	Project Number: 2999958
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
 This budget line item provides funding for right of way acquisition and construction of bikeways on local and regional bicycle trail systems.

Purpose & Justification:
 The purpose is to provide bicycle facilities that reduce and eliminate gaps/barriers in local and regional bicycle trail systems. The gaps and barriers were identified in a 2002 staff report to the County Board.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	\$1,500,000
		Construction Consulting Furnishings/Equipment Contingency	
		TOTAL	\$1,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Consultant Services - Miscellaneous
Department: Transportation	Project Number: 2999950
Building:	Funding Start: 2012 Funding Complete: 2016
Description & Location This budget line item provides funding for consultant services for project development and design.	Purpose & Justification: The purpose is to provide funding for hiring consultants in conjunction with the development and design of projects.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$3,305,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$20,000	\$20,000	\$15,000				\$55,000
Bonding								
Federal								
State		\$730,000	\$730,000	\$750,000	\$500,000	\$540,000		\$3,250,000
Enterprise income								
Other								
TOTAL		\$750,000	\$750,000	\$765,000	\$500,000	\$540,000		\$3,305,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Hardship Right-of-Way Acquisition
Department: Transportation	Project Number: 2999960
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
 This budget line item provides funding by which the county acquires real estate from a willing seller for roadway purposes. Examples include acquiring property that cannot be developed because future highway plans make the county the only potential buyer, buying an existing home or business, or buying a piece of real estate to improve access control, sight distance or provide for other roadway benefits.

Purpose & Justification:
 The purpose is to enable the county to realize a benefit if it purchases real estate from a willing seller in advance of actual construction. Prices are generally lower than when property is purchased at the actual time of construction.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	\$150,000
		Construction	
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$150,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Maple Grove Right-of-Way Acquisition Reimbursement(CP 9635)
Department: Transportation	Project Number: 2999961
Building:	Funding Start: 2003 Funding Complete: Beyond 2016

Description & Location
 The City of Maple Grove constructed a four-lane divided road along 77th Avenue between Hemlock Lane (CSAH 61) and TH 169. The new road replaced a temporary road through what is known as the Gravel Mining Area.

Purpose & Justification:
 The county budgeted for \$500,000 participation in the construction of the new roadway via the 2000 Capital Budget (project 130/9635). Maple Grove acquired the right-of-way for the project at its expense of \$2,373,113 so that the project could proceed. The county's normal cost participation in projects is 50 percent of the right-of-way expense. This item is included in the 2012-2016 Capital Improvement Program to reimburse the City of Maple Grove for the right-of-way expense that the county would have normally incurred.

In accord with Resolution 01-10-659 adopted by the County Board on October 2, 2001, the county sought an increase in its County State Aid apportionment for the right-of-way acquisition costs of the project. To the extent the county receives an increase in its apportionment, the county is to make annual payments to Maple Grove over a 25-year period that began in 2003.

As detailed in the Request for Board Action accompanying County Board Resolution 01-10-659, the anticipated increase in State-Aid apportionment that would be returned to Maple Grove may total approximately \$1,275,000. Thus the amount remaining to be reimbursed to Maple Grove 'beyond 2015' is approximately \$655,000 (\$1,275,000 minus cumulative payments through 2015).

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes The \$100,000 amount showing under "Previous Appropriations - Other" is a combination of \$30,000 transferred from the Transportation Department's 2003 Operating Budget, plus a 2004 amount of \$70,000 shifted from property tax to Transportation Property Tax Suspense Account per direction of County Board.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	\$1,275,000 \$1,275,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax	\$360,000	\$40,000		\$45,000	\$60,000	\$40,000	\$630,000	\$1,175,000
Bonding								
Federal								
State								
Enterprise income								
Other	\$100,000							\$100,000
TOTAL	\$460,000	\$40,000		\$45,000	\$60,000	\$40,000	\$630,000	\$1,275,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Minneapolis Signal Participation
Department: Transportation	Project Number: 2999952
Building:	Funding Start: 2012 Funding Complete: 2016

<p>Description & Location</p> <p>This budget line item provides funding for upgrading or installing new traffic signals on various county roadways in Minneapolis.</p>	<p>Purpose & Justification:</p> <p>The purpose is to participate with Minneapolis in upgrading or installing warranted traffic signals on the county roadway system. Warrants justifying installation of traffic signals are based on criteria in the Minnesota Manual on Uniform Traffic Control Devices.</p>
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<p>Project's Effect On Annual Operating Budget</p> <p>No impact to department staff or annual operating cost.</p>	<p>Notes</p>	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$1,385,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$1,385,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$70,000		\$30,000	\$30,000	\$30,000		\$160,000
Bonding								
Federal								
State		\$245,000	\$245,000	\$245,000	\$245,000	\$245,000		\$1,225,000
Enterprise income								
Other								
TOTAL		\$315,000	\$245,000	\$275,000	\$275,000	\$275,000		\$1,385,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Miscellaneous Structure Repairs
Department: Transportation	Project Number: 2999954
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
This budget line item provides funding for repair or replacement of deficient structures, such as retaining walls throughout the county.

Purpose & Justification:
The purpose is to repair or replace deficient structures, such as retaining walls, so that they can perform their intended function, and to minimize the county's liability.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$330,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$50,000	\$70,000	\$70,000	\$70,000	\$70,000		\$330,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$50,000	\$70,000	\$70,000	\$70,000	\$70,000		\$330,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Mn/DOT Signal Participation
Department: Transportation	Project Number: 2999953
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
 This budget line item provides funding for upgrading or installing new traffic signals at various intersections of county and state highways throughout the county.

Purpose & Justification:
 The purpose is to participate with Mn/DOT in the cost of upgrading or installing warranted traffic signals on the county roadway system. Warrants justifying installation of traffic signals are based on criteria in the Minnesota Manual on Uniform Traffic Control Devices.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$740,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$10,000		\$10,000	\$10,000	\$10,000		\$40,000
Bonding								
Federal								
State		\$140,000	\$140,000	\$140,000	\$140,000	\$140,000		\$700,000
Enterprise income								
Other								
TOTAL		\$150,000	\$140,000	\$150,000	\$150,000	\$150,000		\$740,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Pedestrian Ramps
Department: Transportation	Project Number: 2999965
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
This budget line item provides funding for the county's effort to construct ADA-compliant curb ramps at intersection corners countywide.

Purpose & Justification:
The purpose of this funding is to provide ADA-compliant pedestrian curb ramps as part of the department's efforts in ADA compliance.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$3,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$3,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000		\$3,000,000
Enterprise income								
Other								
TOTAL		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000		\$3,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Railroad Crossing Participation
Department: Transportation	Project Number: 2999956
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
 This budget line item provides funding for the county's participation in the cost of improvements at railroad crossings throughout the county like upgrading or installing warning signals, and installing durable crossing surfaces. Funding is often coordinated with Mn/DOT and often involves up to 80 percent federal funding. Mn/DOT selects projects based on their State Railroad Crossing Priority listing.

Purpose & Justification:
 The purpose is to continuously improve the safety and smoothness of railroad crossings on the county roadway system.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	\$165,000
		Construction Consulting Furnishings/Equipment Contingency	
		TOTAL	\$165,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax			\$40,000					\$40,000
Bonding								
Federal								
State		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$125,000
Enterprise income								
Other								
TOTAL		\$25,000	\$65,000	\$25,000	\$25,000	\$25,000		\$165,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Roadside Enhancement Partnership Program
Department: Transportation	Project Number: 2999962
Building:	Funding Start: 2012 Funding Complete: 2016

<p>Description & Location</p> <p>This item provides for participation with municipalities in the beautification of county roadway corridors in those municipalities located wholly within the Metropolitan Urban Service Area (MUSA).</p>	<p>Purpose & Justification:</p> <p>The purpose of this item is to partner with the communities to enhance the roadside environment. It is intended to increase traveler awareness that a corridor is under jurisdiction of the county as well as support economic viability and sustainability.</p>
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<p>Project's Effect On Annual Operating Budget</p> <p>No impact to department staff or annual operating cost.</p>	<p>Notes</p>	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$5,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$5,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000		\$5,000,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000		\$5,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Sidewalk Participation
Department: Transportation	Project Number: 2999966
Building:	Funding Start: 2012 Funding Complete: 2016

Description & Location
This budget line item provides funding for the county's participation in the cost of sidewalk improvements countywide.

Purpose & Justification:
The purpose is to fund installation or replacement of sidewalks, in an effort to support Complete Streets and ADA compliance.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$1,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$1,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH Various - Surface Water Management
Department: Transportation	Project Number: 2999955
Building:	Funding Start: 2012 Funding Complete: 2016

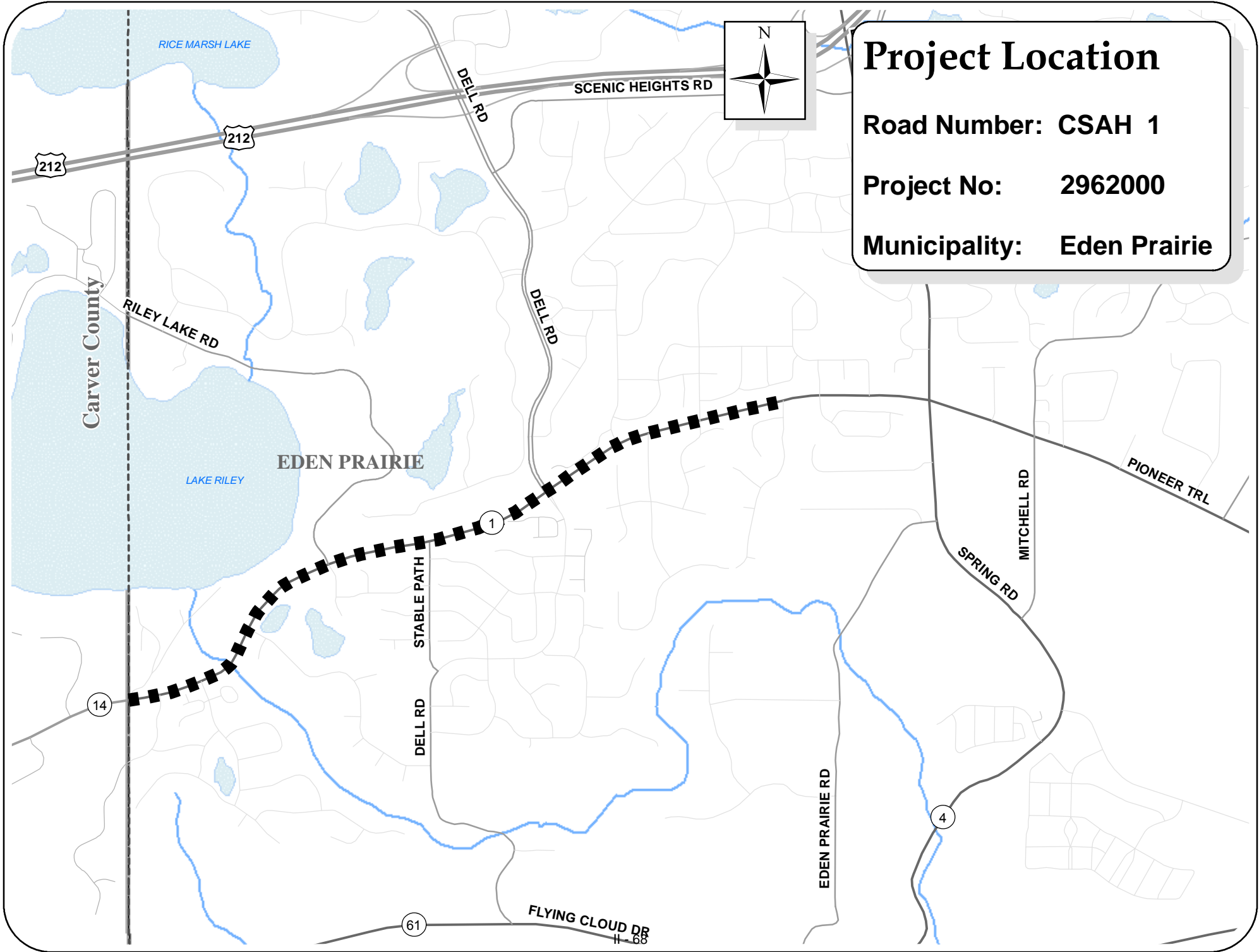
Description & Location
 This budget line item provides funding for cost participation in the construction of storm sewers in conjunction with municipal sewer construction and provides for repair or replacement of county-owned drainage facilities. The county annually programs funds to accommodate requests from municipalities throughout the county.

Purpose & Justification:
 The purpose is to give the county the flexibility to participate on a timely basis with municipalities in their storm sewer and drainage projects. County cost participation is determined by State Aid formula and county policy based on the ratio of contributing drainage flows and also on population of municipality. Funding for repair or replacement of county-owned drainage facilities is determined on a case-by-case basis.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax		\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
Bonding								
Federal								
State		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000		\$300,000
Enterprise income								
Other								
TOTAL		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000

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Project Location

Road Number: CSAH 1

Project No: 2962000

Municipality: Eden Prairie

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 1 - Reconstruct Road from W County Line to W of Shetland Road
Department: Transportation	Project Number: 2962000
Building:	Funding Start: 2014 Funding Complete: 2014

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 1 (Pioneer Trail) as a four-lane road from the west county line to west of Shetland Road in Eden Prairie.</p>	<p>Purpose & Justification:</p> <p>The purpose of the project is to improve the condition of the pavement and to increase capacity. The project is in an area undergoing rapid development and has been requested by Eden Prairie.</p>
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<p>Project's Effect On Annual Operating Budget</p> <p>The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.</p>	<p>Notes</p> <p>This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.</p>	<p>Cost Breakdown</p> <p>Land Acquisition</p> <p>Construction</p> <p>Consulting</p> <p>Furnishings/Equipment</p> <p>Contingency</p> <p>TOTAL</p>	<p>Total</p> <p>\$11,600,000</p> <p>\$11,600,000</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

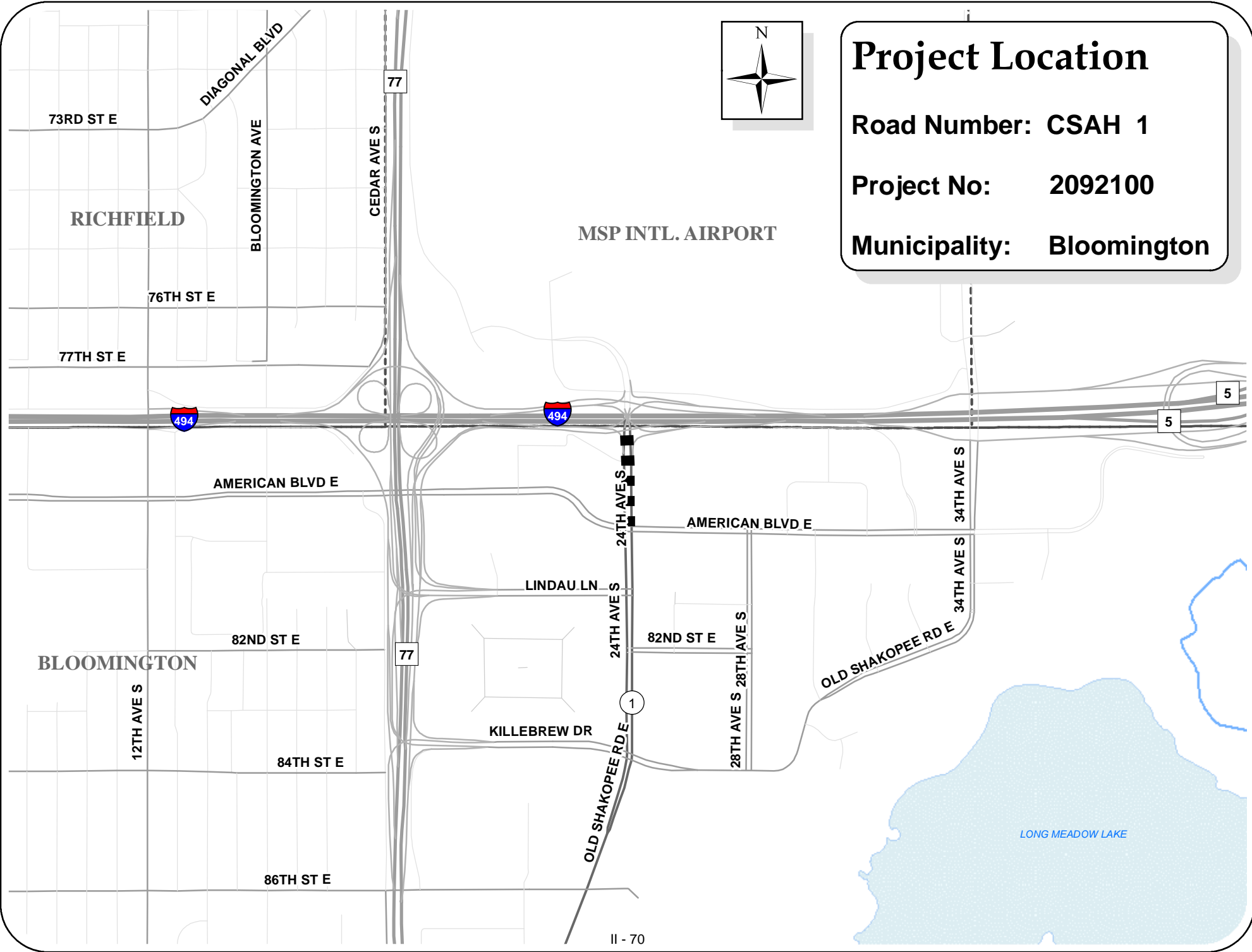


Project Location

Road Number: CSAH 1

Project No: 2092100

Municipality: Bloomington



**HENNEPIN COUNTY
MINNESOTA**

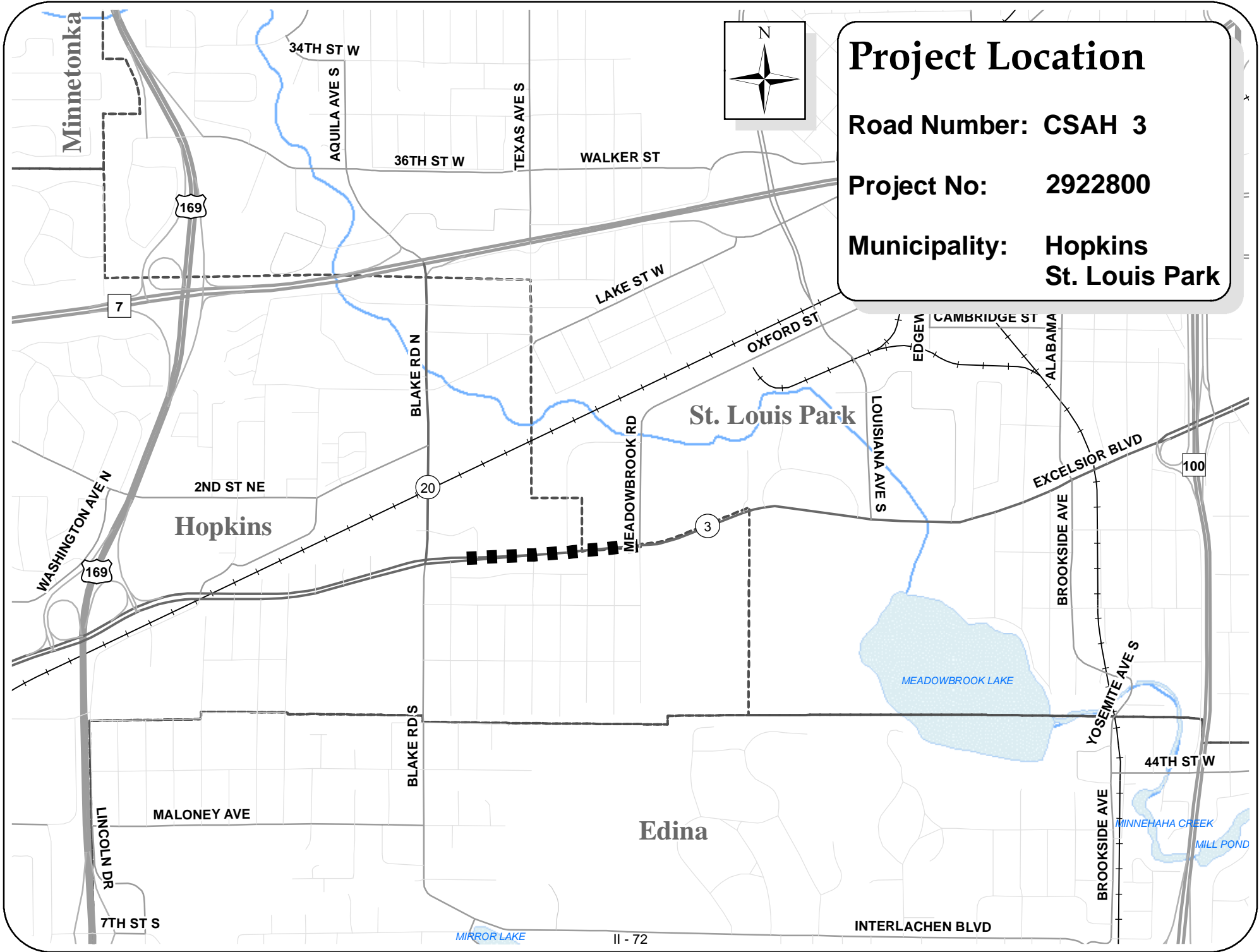
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 1 - American Blvd - I-494 / Participation with Bloomington
Department: Transportation	Project Number: 2092100
Building:	Funding Start: 2014 Funding Complete: 2014

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 1 (24th Avenue South) as a multi-lane road from American Boulevard to I-494 in Bloomington.</p>	<p>Purpose & Justification:</p> <p>The purpose of this project is to relieve congestion on CSAH 1 between American Boulevard and I-494, where traffic is traveling to and from the Mall of America, as well as other business in this commercial area. This project, which is in an area that has undergone rapid development, has been requested by Bloomington.</p>
---	--

Project's Effect On Annual Operating Budget	Notes	Cost Breakdown	Total
No impact to department staff or annual operating cost.	This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Land Acquisition	\$1,050,000
		Construction	
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$1,050,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location
 Road Number: **CSAH 3**
 Project No: **2922800**
 Municipality: **Hopkins**
St. Louis Park

Edina

Hopkins

St. Louis Park

**HENNEPIN COUNTY
MINNESOTA**

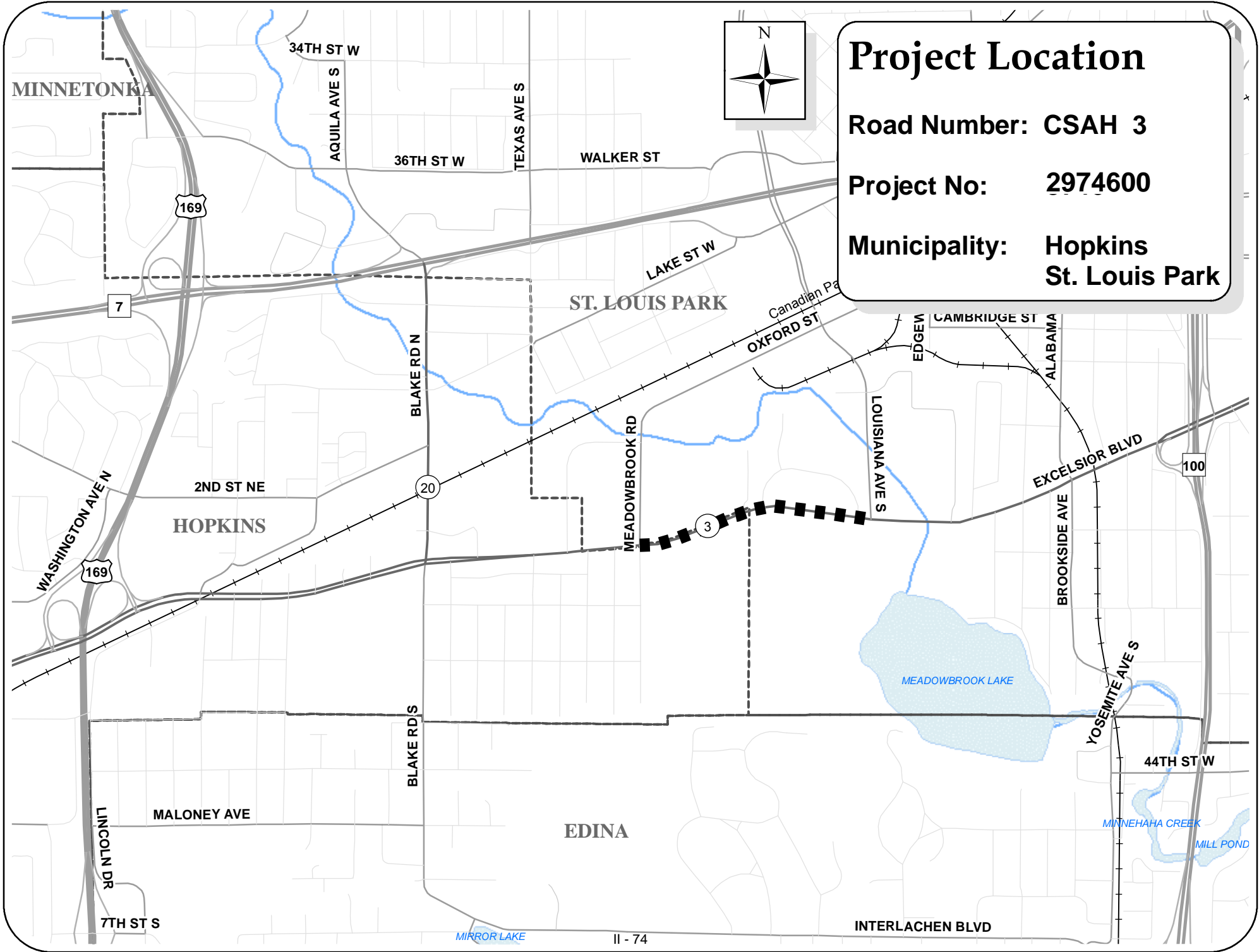
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 3 - Reconstruct Road from E of CSAH 20 to E of Meadowbrook Rd
Department: Transportation	Project Number: 2922800
Building:	Funding Start: 2016 Funding Complete: 2016

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 3 (Excelsior Boulevard) as a four-lane divided roadway with channelization and turn lanes from east of CSAH 20 (Blake Road) to east of Meadowbrook Road in Hopkins and St. Louis Park.</p>	<p>Purpose & Justification:</p> <p>The purpose of the project is to improve safety, improve the condition of the pavement, and increase capacity. The roadway, constructed in 1957, is deficient in structure and capacity.</p>
--	--

Project's Effect On Annual Operating Budget	Notes	Cost Breakdown	Total
No impact to department staff or annual operating cost.	This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Land Acquisition	\$100,000
		Construction	\$2,800,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$2,900,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: **CSAH 3**

Project No: **2974600**

Municipality: **Hopkins
St. Louis Park**



MINNETONKA

34TH ST W

AQUILA AVE S

36TH ST W

TEXAS AVE S

WALKER ST

169

7

LAKE ST W

ST. LOUIS PARK

Canadian Pa

OXFORD ST

CAMBRIDGE ST

ALABAMA

BLAKE RD N

EDGEW

LOUISIANA AVE S

EXCELSIOR BLVD

100

2ND ST NE

HOPKINS

20

3

MEADOWBROOK RD

WASHINGTON AVE N

169

BROOKSIDE AVE

YOSEMITE AVE S

MEADOWBROOK LAKE

44TH ST W

MALONEY AVE

EDINA

MINNEHAHA CREEK

MILL POND

LINCOLN DR

7TH ST S

MIRROR LAKE

II - 74

INTERLACHEN BLVD

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

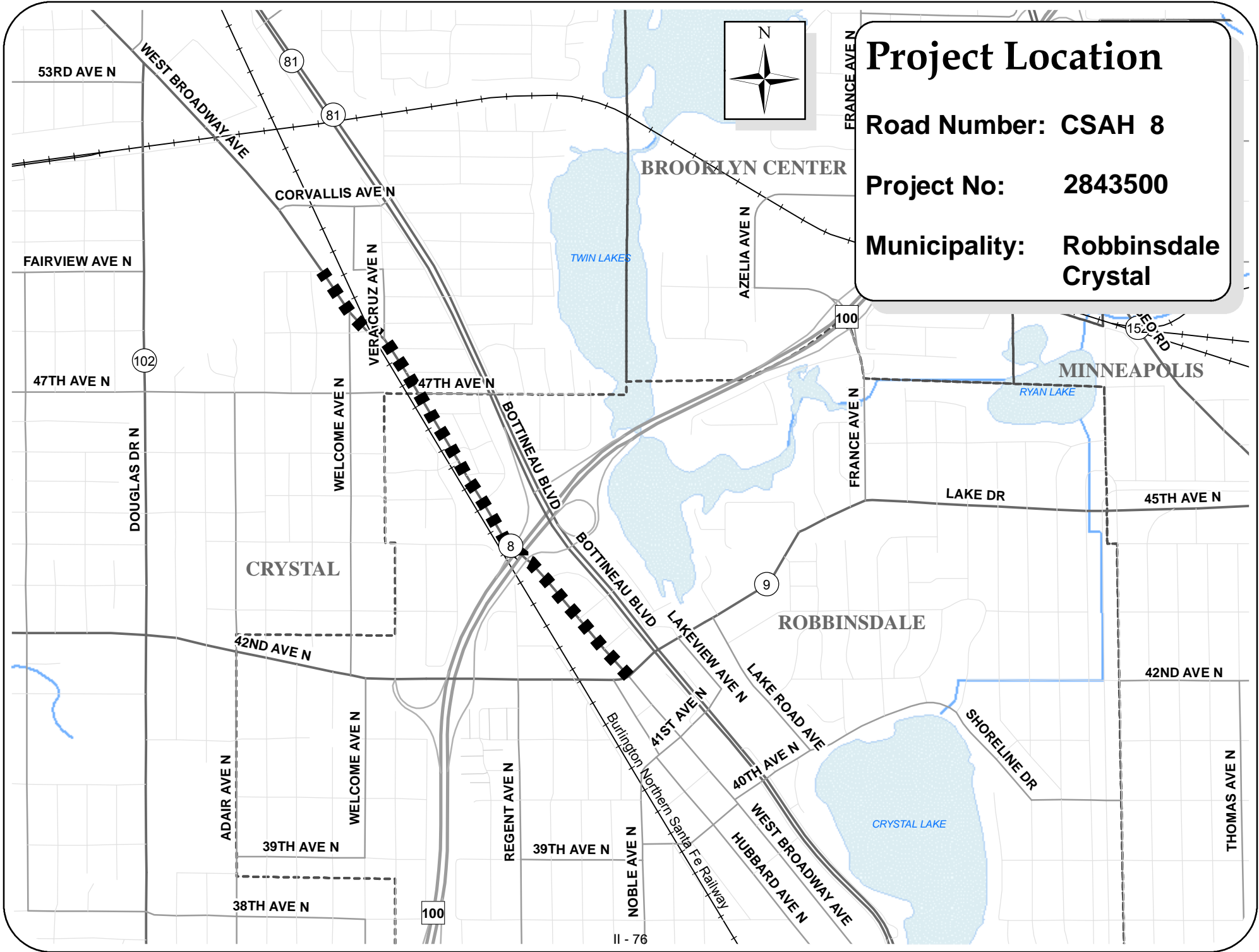
Major Program: Public Service	Project Name: CSAH 3 - Reconstruct Road from East of Meadowbrook Road to West of Louisiana Avenue
Department: Transportation	Project Number: 2974600
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 The project consists of reconstructing CSAH 3 (Excelsior Boulevard) as a four-lane roadway, with channelization at major intersections, from east of Meadowbrook Road to west of Louisiana Avenue in Hopkins and St. Louis Park.

Purpose & Justification:
 The purpose of the project is to improve the safety and condition of the roadway.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$4,700,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



**HENNEPIN COUNTY
MINNESOTA**

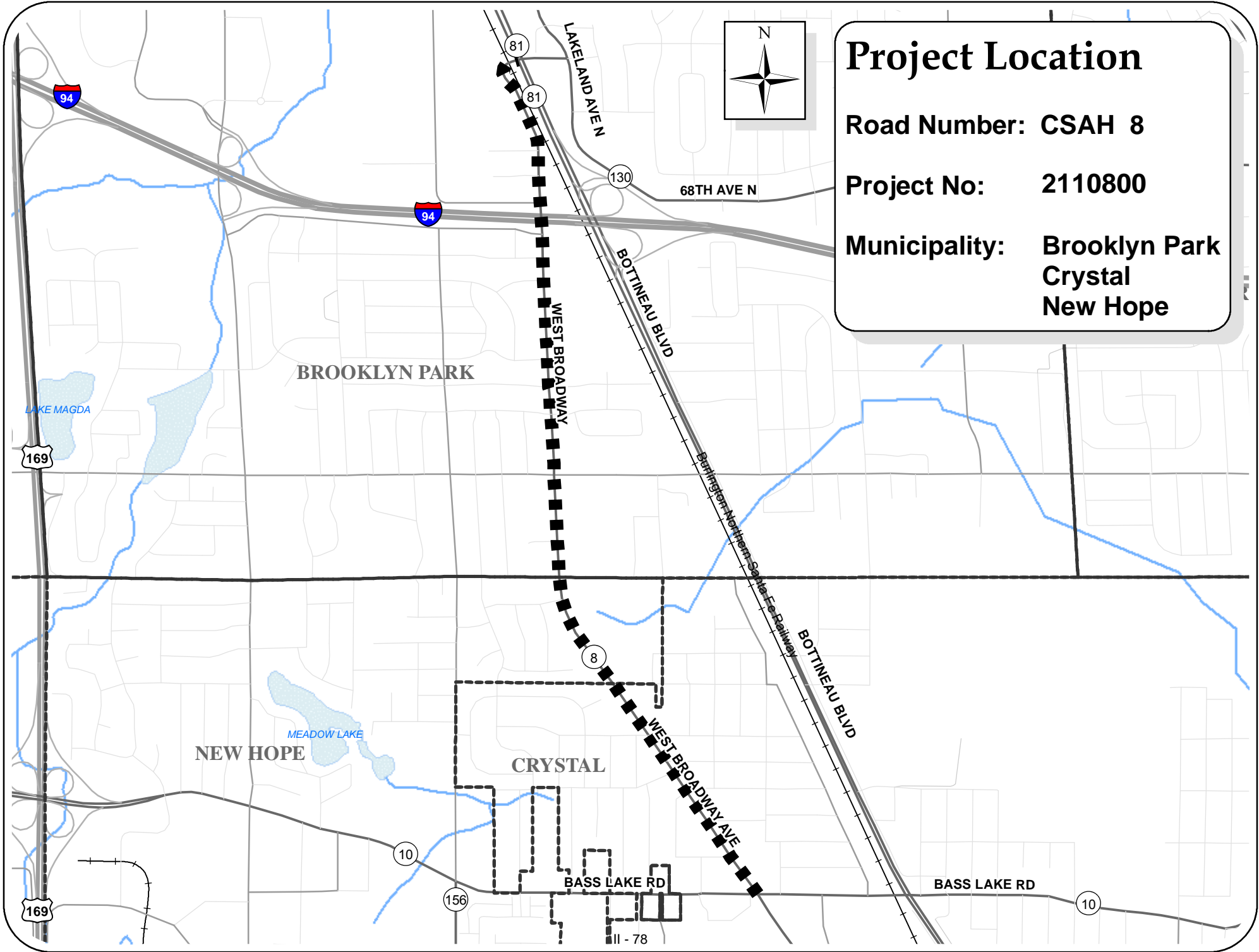
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 8 - Reconstruct Road from CSAH 9 to Fairview Avenue
Department: Transportation	Project Number: 2843500
Building:	Funding Start: 2016 Funding Complete: 2016

Description & Location The project consists of reconstructing CSAH 8 (West Broadway Avenue) from CSAH 9 (42nd Avenue North) in Robbinsdale to Fairview Avenue North in Crystal. The crossing surface and warning signals at the BNSF railroad crossing will also be improved.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition.
---	---

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$200,000
		Construction	\$5,300,000
		TOTAL	\$5,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: CSAH 8

Project No: 2110800

**Municipality: Brooklyn Park
Crystal
New Hope**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

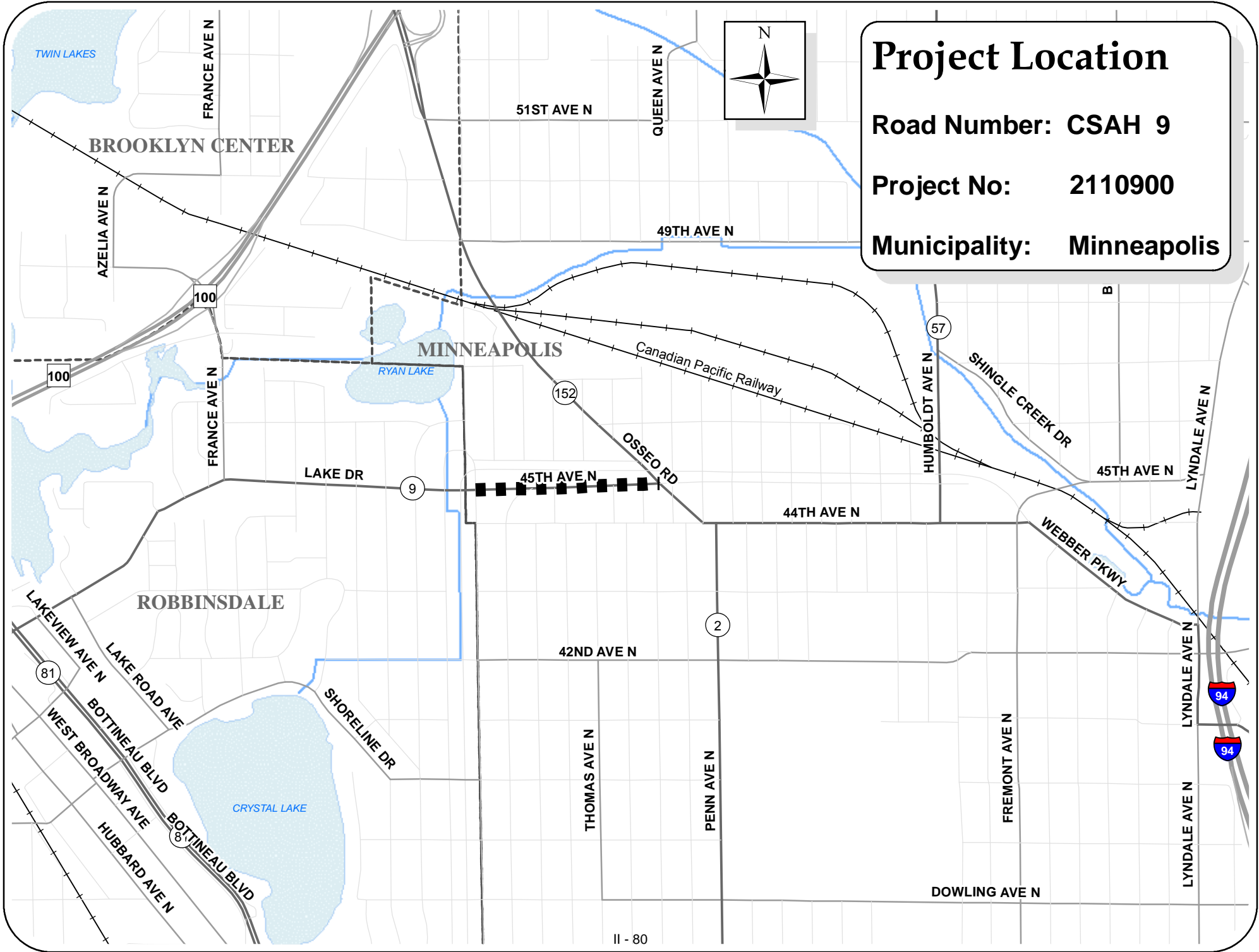
Major Program: Public Service	Project Name: CSAH 8 - Reconstruct Road from N of CSAH 10 to CSAH 81
Department: Transportation	Project Number: 2110800
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location The project consists of reconstructing CSAH 8 (West Broadway Avenue) from CSAH 10 (Bass Lake Rd.) in Crystal to CSAH 81 (Bottineau Boulevard) in Brooklyn Park. The drainage and pavement are deficient and the roadway has a rural design.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition.
--	---

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$4,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$4,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location
 Road Number: **CSAH 9**
 Project No: **2110900**
 Municipality: **Minneapolis**



**HENNEPIN COUNTY
MINNESOTA**

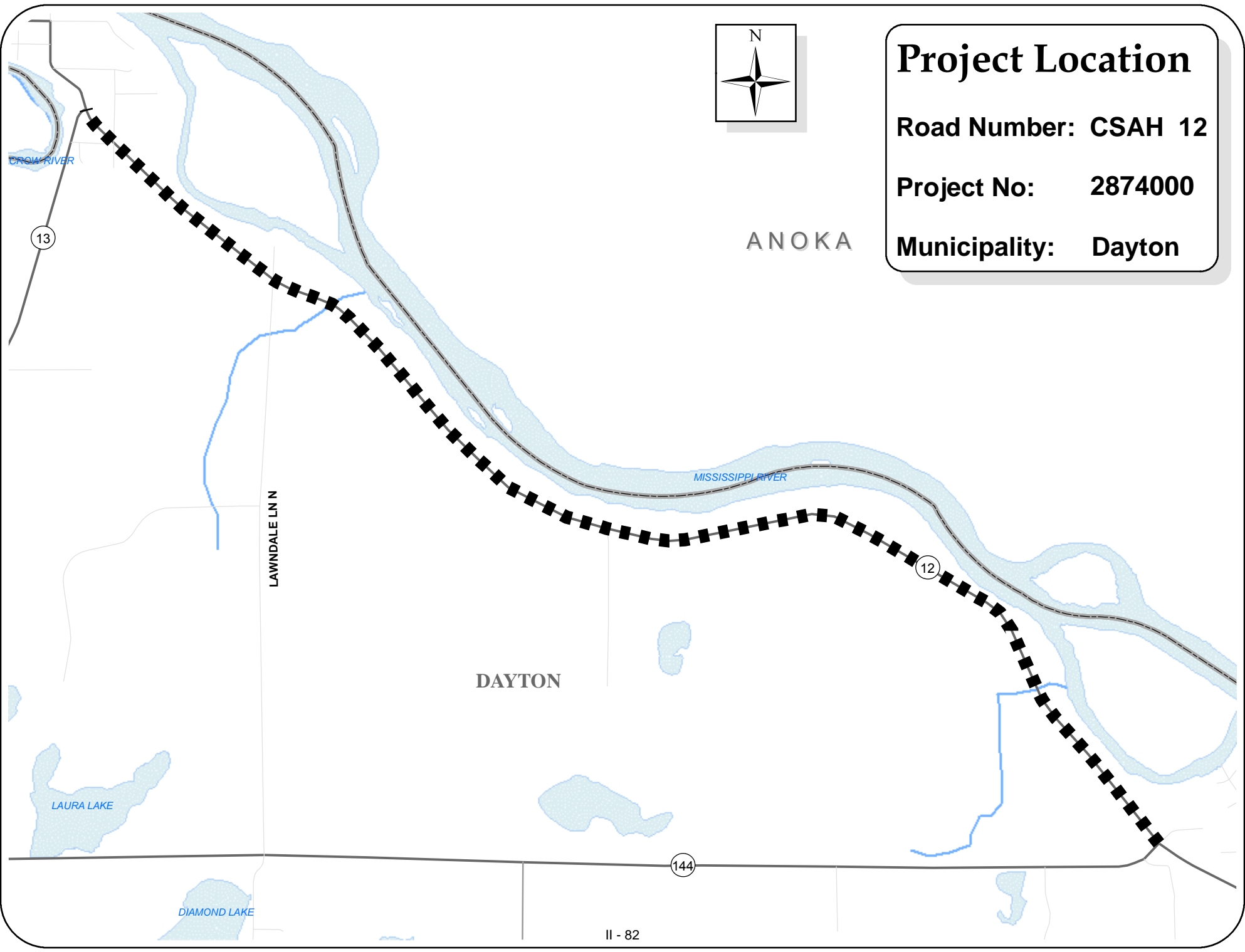
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 9 - Reconstruct Road from Xerxes Avenue N to CSAH 152
Department: Transportation	Project Number: 2110900
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 9 (45th Avenue North) from Xerxes Avenue North to CSAH 152 (Brooklyn Boulevard) in Minneapolis.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition.
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Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$1,000,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$1,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: CSAH 12

Project No: 2874000

Municipality: Dayton

ANOKA

DAYTON

144

12

13

LAWNDALE LN N

LAURA LAKE

DIAMOND LAKE

MISSISSIPPI RIVER

MISSISSIPPI RIVER

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 12 - Reconstruct Road from CSAH 13 to CSAH 144
Department: Transportation	Project Number: 2874000
Building:	Funding Start: 2016 Funding Complete: 2016

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 12 (Dayton River Road) as a two-lane rural roadway with shoulders and a detached bikeway from CSAH 13 (Brockton Lane North) to CSAH 144 (North Diamond Lake Road) in Dayton.</p>	<p>Purpose & Justification:</p> <p>The purpose of the project is to improve safety of travel and improve the condition of the pavement. CSAH 12, part of the Great River Road system, was constructed prior to 1930 and is structurally deficient with inadequate shoulder widths and has areas of deficient horizontal and vertical curve alignments.</p>
--	---

<p>Project's Effect On Annual Operating Budget</p> <p>The creation of paved shoulders will add the equivalent of 7.6 miles of shoulders to be maintained.</p>	<p>Notes</p> <p>This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Dayton is currently eligible for state aid funding.</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$900,000</p> <p>Construction \$10,100,000</p> <p>Consulting</p> <p>Furnishings/Equipment</p> <p>Contingency</p>	<p>Total</p> <p>\$11,000,000</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

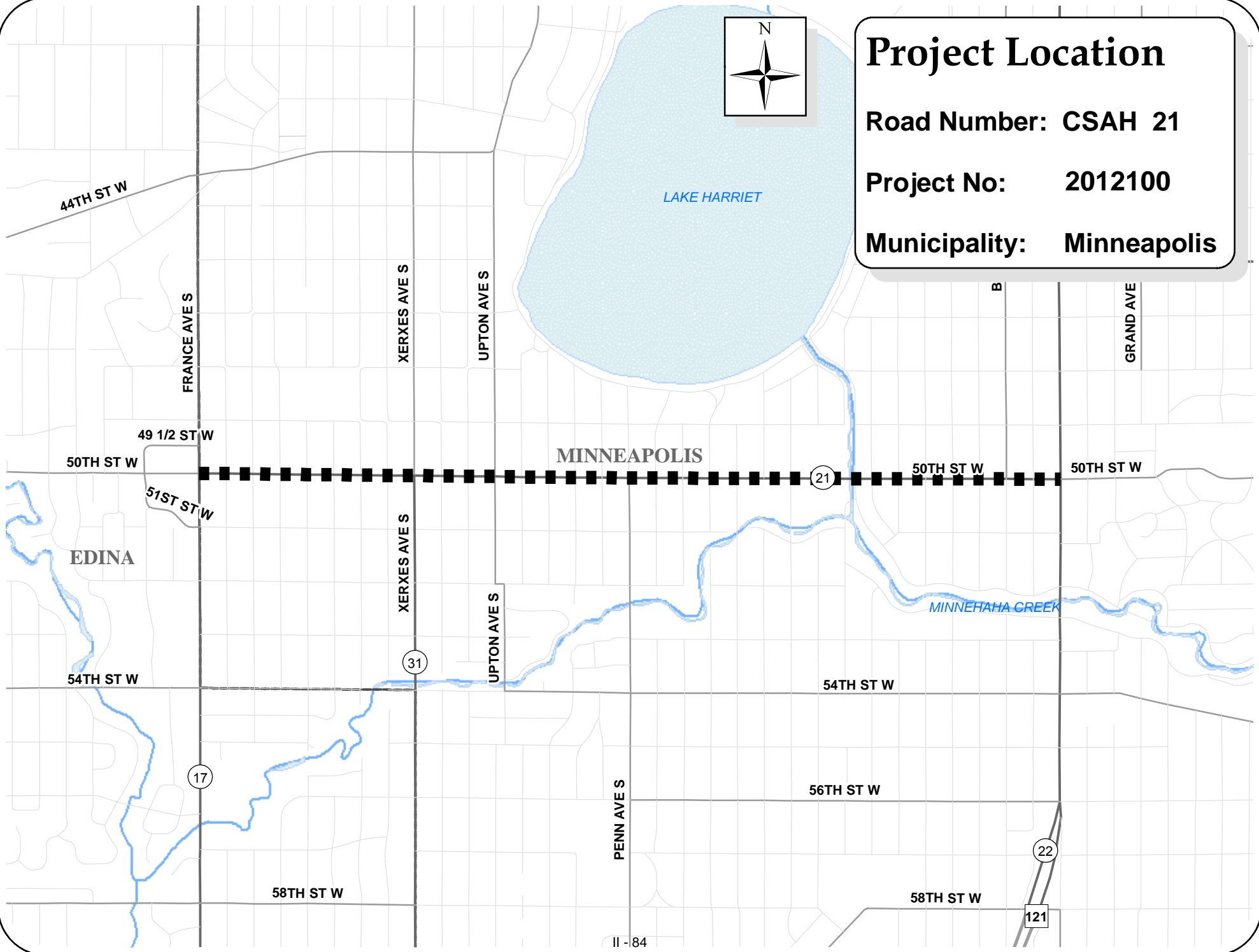


Project Location

Road Number: CSAH 21

Project No: 2012100

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 21 - Reconstruct 50th Street (CSAH 21) from France Avenue to Lyndale Avenue
Department: Transportation	Project Number: 2012100
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location
 The county has been working with the City of Minneapolis and neighborhood groups along 50th Street West to implement the reconstruction of CSAH 21 (50th Street West) from CSAH 17 (France Avenue) to CSAH 22 (Lyndale Avenue). The final project configuration remains to be determined.

Purpose & Justification:
 The purpose of the project is to improve safety, improve the condition of the pavement along the corridor, and provide roadside enhancements.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$10,800,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 22

Project No: 2052300

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 22 - Reconstruct Lyndale Avenue from Lake Street to Franklin Avenue
Department: Transportation	Project Number: 2052300
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location
The project consists of reconstructing CSAH 22 (Lyndale Avenue South) from CSAH 3 (Lake Street) to CSAH 5 (Franklin Avenue) in Minneapolis.

Purpose & Justification:
The street is in need of reconstruction. In 1993, the City of Minneapolis and Hennepin County executed Agreement PW 24-20-93 which exchanged jurisdiction of various streets within the city, including transfer of this segment of CSAH 22 (Lyndale Avenue) to the county.

Project's Effect On Annual Operating Budget	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$4,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$4,000,000

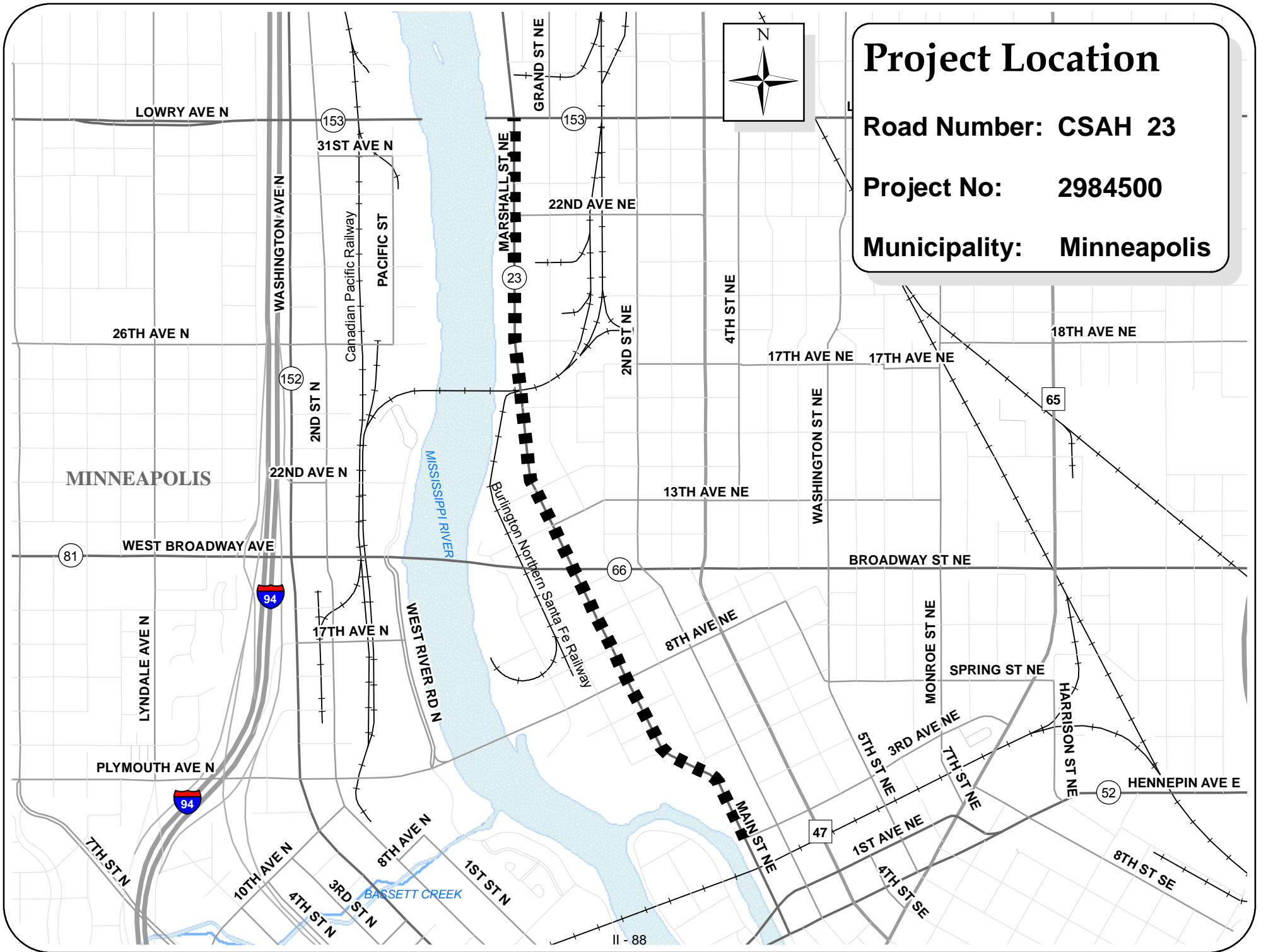
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 23

Project No: 2984500

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 23 - Reconstruct Marshall Street from 3rd Ave NE to Lowry Ave NE
Department: Transportation	Project Number: 2984500
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location The project consists of reconstructing CSAH 23 (Marshall Street NE) from 3rd Avenue NE to CSAH 153 (Lowry Avenue NE) in Minneapolis.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement.
---	--

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$10,700,000
		Construction	
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$10,700,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

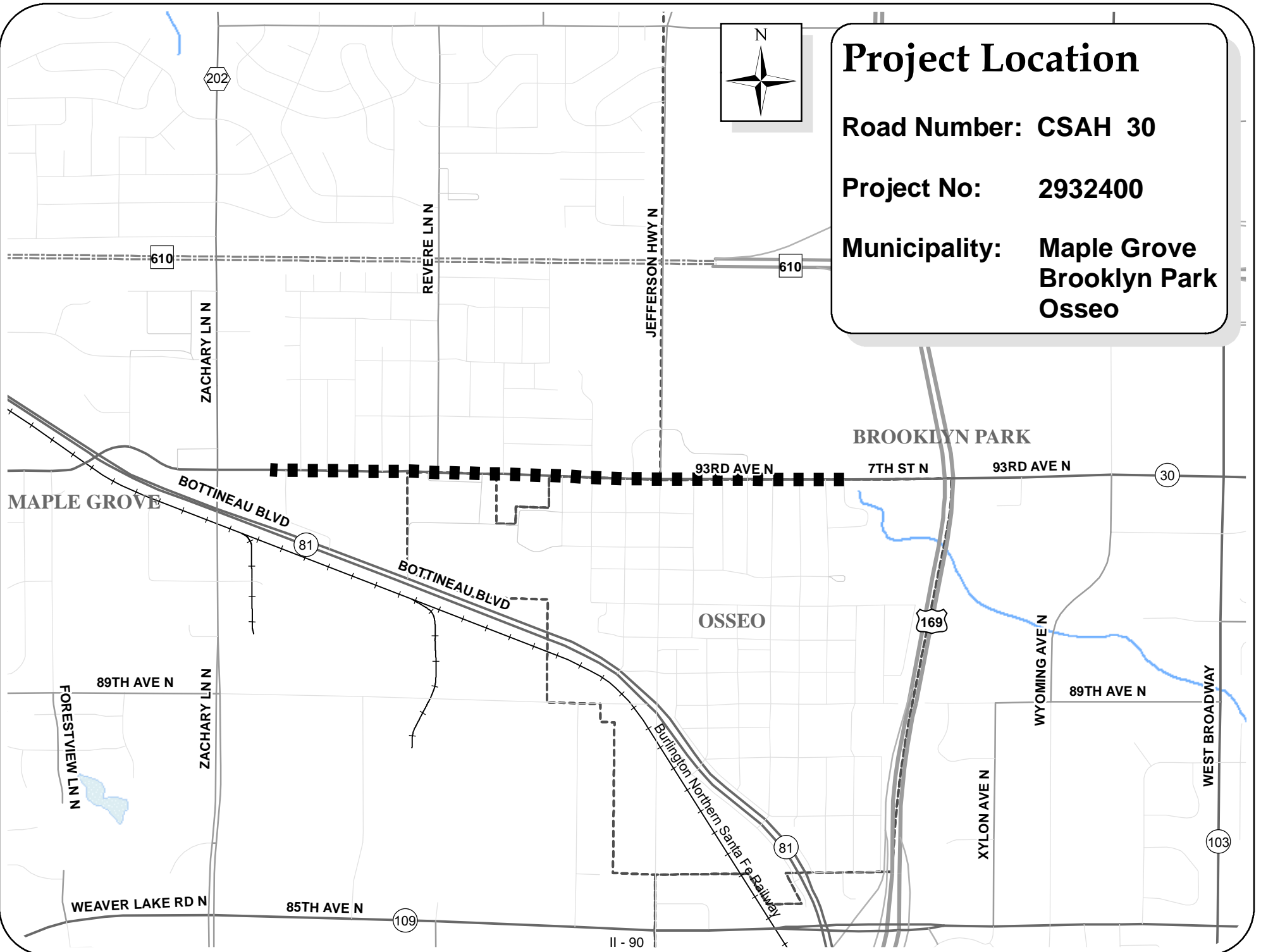


Project Location

Road Number: CSAH 30

Project No: 2932400

Municipality: Maple Grove
Brooklyn Park
Osseo



**HENNEPIN COUNTY
MINNESOTA**

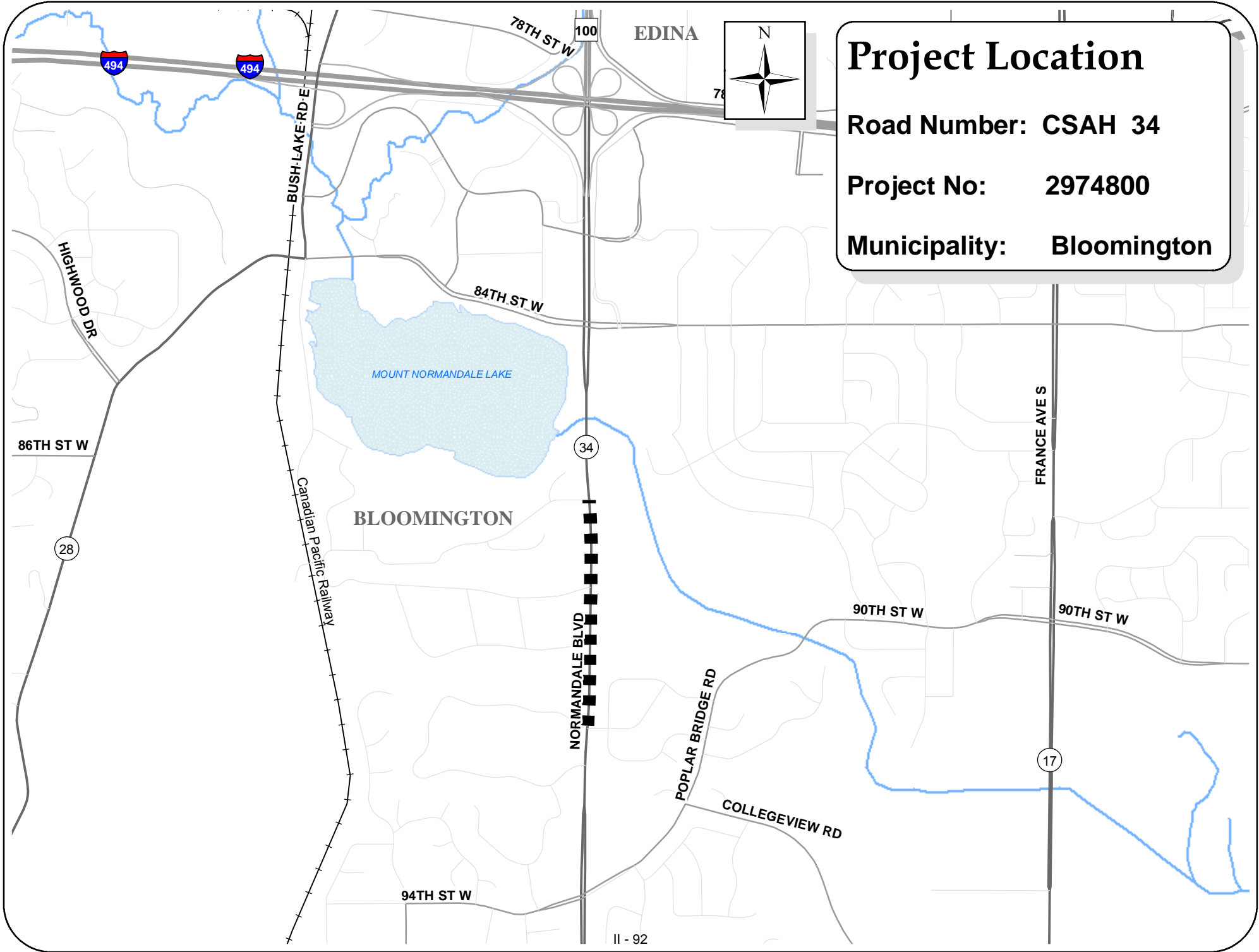
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 30 - Reconstruct Road from East of CR 202 to West of TH 169
Department: Transportation	Project Number: 2932400
Building:	Funding Start: 2014 Funding Complete: 2014

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 30 (93rd Avenue North) from east of CR 202 (Zachary Lane North) to west of TH 169 in Maple Grove, Osseo, and Brooklyn Park. The two ends of the project will match with the ends of other recent and pending projects on CSAH 30.</p>	<p>Purpose & Justification:</p> <p>The purpose of the project is to improve the condition of the pavement which is in a generally deteriorated condition.</p>
---	--

Project's Effect On Annual Operating Budget	Notes	Cost Breakdown	Total
No impact to department staff or annual operating cost.	This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Land Acquisition	\$500,000
		Construction	\$7,200,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$7,700,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: CSAH 34

Project No: 2974800

Municipality: Bloomington

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

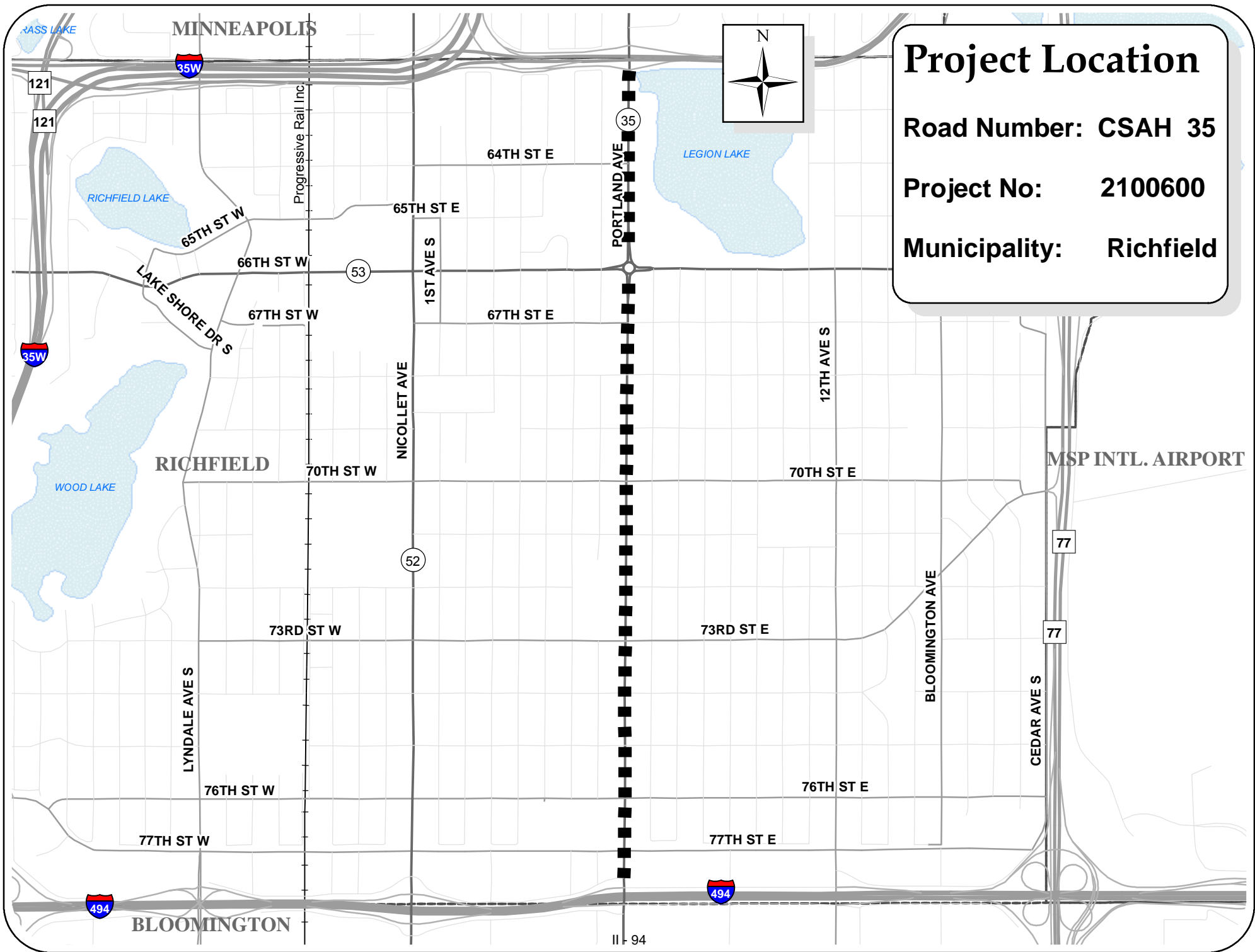
Major Program: Public Service	Project Name: CSAH 34 - Reconstruct Road from South of Southwood Dr. to North of Northwood Ridge
Department: Transportation	Project Number: 2974800
Building:	Funding Start: 2016 Funding Complete: 2016

Description & Location
The project consists of reconstructing CSAH 34 (Normandale Boulevard) with channelized left turn lanes at Southwood Drive and Northwood Ridge in Bloomington.

Purpose & Justification:
The purpose of the project is to improve safety in a local area that has experienced accidents related to turning movements at Southwood Drive and Northwood Ridge. The project has been requested by Bloomington.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$2,200,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$2,200,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: **CSAH 35**

Project No: **2100600**

Municipality: **Richfield**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 35 - Reconstruct Road from I-494 to TH 62
Department: Transportation	Project Number: 2100600
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
The project consists of reconstructing CSAH 35 (Portland Avenue) from I-94 to TH 62 in the city of Richfield.

Purpose & Justification:
The purpose of the project is to improve the condition of the pavement and sidewalks which are in a generally deteriorated condition.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$4,000,000
		Construction	\$15,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$19,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

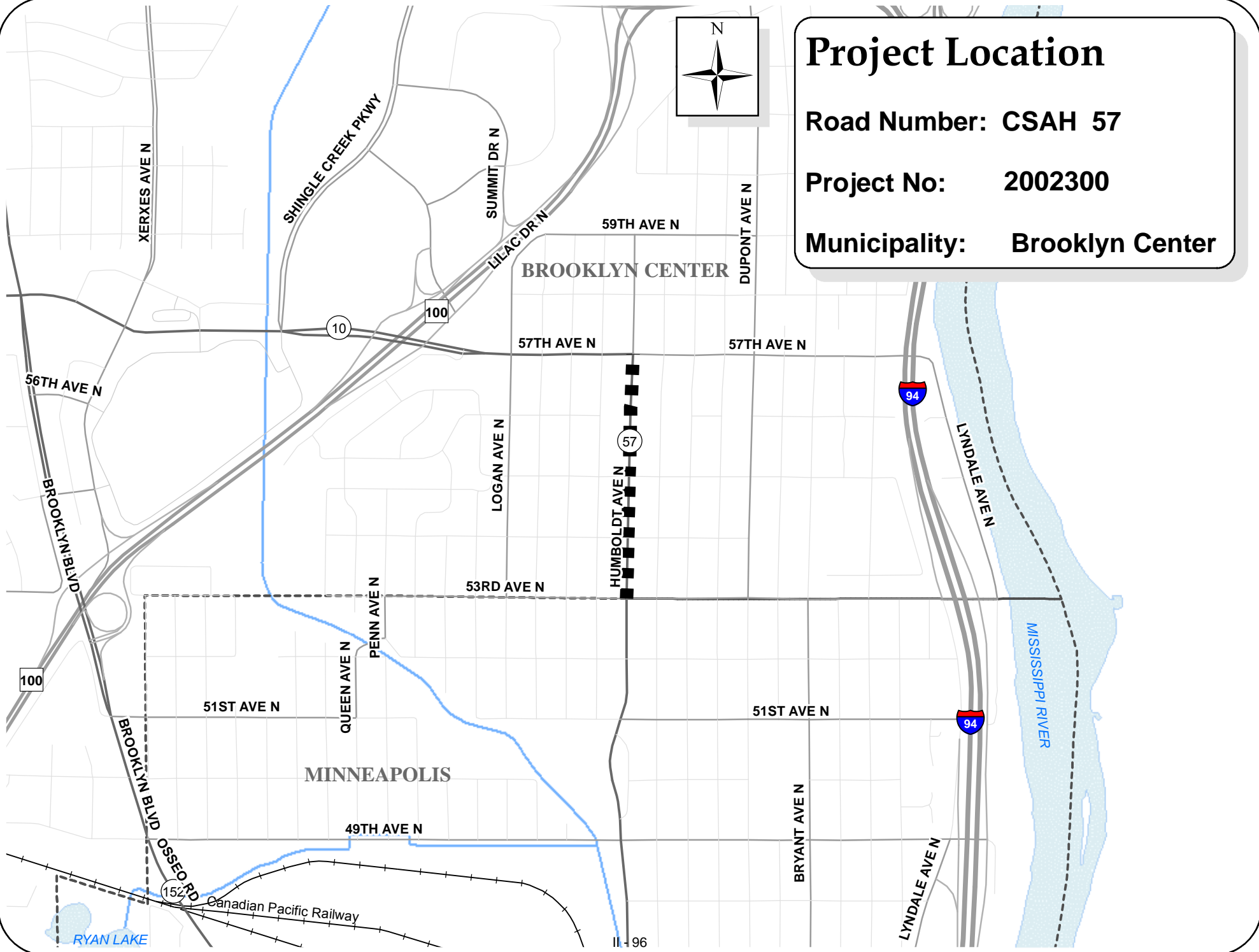


Project Location

Road Number: CSAH 57

Project No: 2002300

Municipality: Brooklyn Center



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 57 - Reconstruct Road from 53rd Ave N to 57th Ave N
Department: Transportation	Project Number: 2002300
Building:	Funding Start: 2016 Funding Complete: 2016

Description & Location
 This project consists of reconstructing CSAH 57 (Humboldt Avenue North) from 53rd Avenue North to 57th Avenue North in Brooklyn Center.

Purpose & Justification:
 The purpose of this project is to improve safety and the condition of the pavement.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$1,700,000

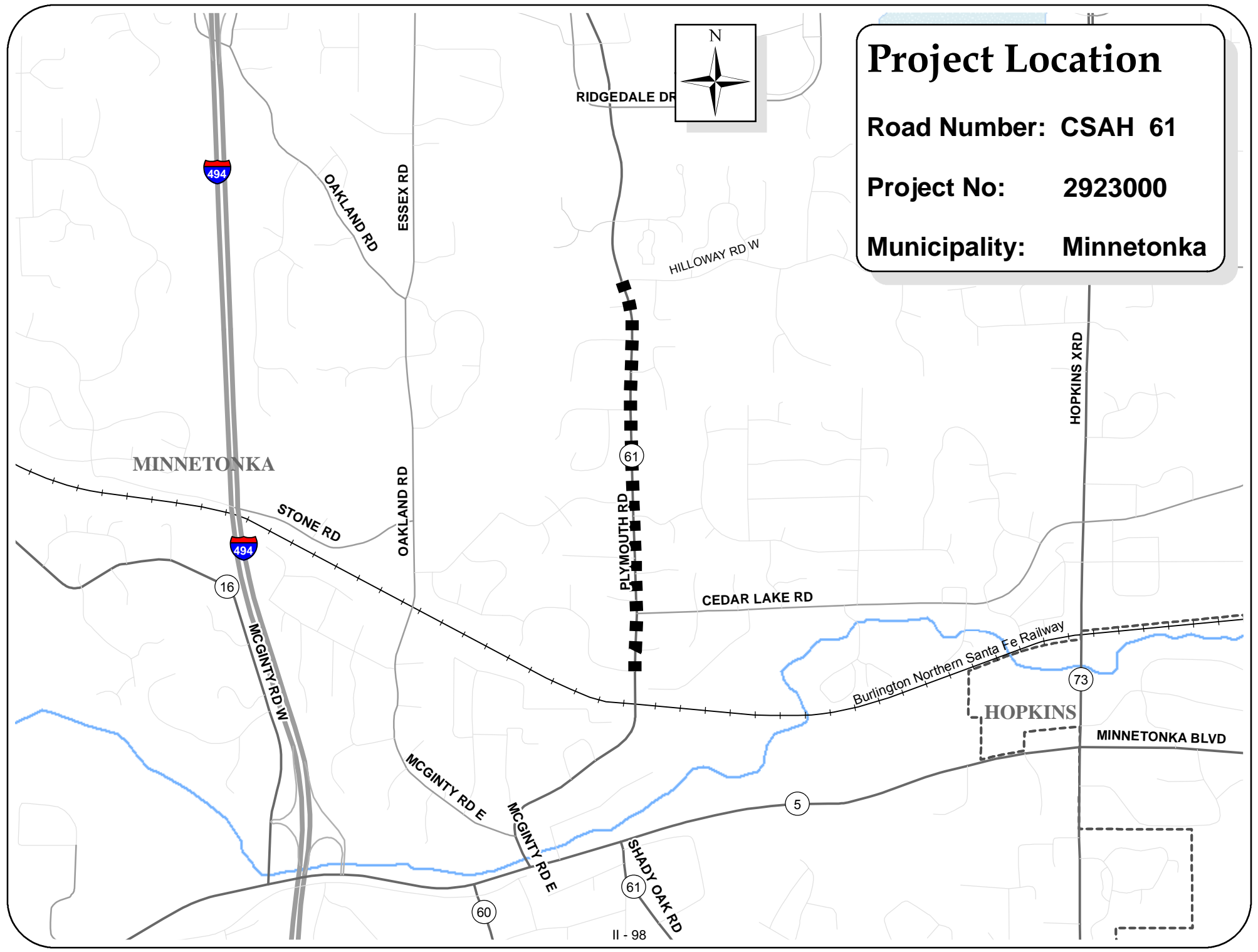
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 61

Project No: 2923000

Municipality: Minnetonka



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 61 - Reconstruct Road from North of BNSF Railroad to Hilloway Road West
Department: Transportation	Project Number: 2923000
Building:	Funding Start: 2016 Funding Complete: 2016

Description & Location
 The project consists of reconstructing CSAH 61 (Plymouth Road) from north of the BNSF railroad (just south of Cedar Lake Road) to Hilloway Road in Minnetonka. Upon commencement of project design, further consideration will be given to the appropriate typical section of the roadway.

Purpose & Justification:
 The purpose of the project is to improve safety, improve the condition of the pavement, and increase capacity. The project will improve sight distances and is expected to reduce rear-end crashes. The existing pavement is in need of replacement.

Project's Effect On Annual Operating Budget The project will expand the roadway from two lanes to either three lanes or four lanes depending on the project development process, thereby creating approximately 0.9 or 1.8 additional lane-miles of roadway to be maintained. In addition, approximately 1.8 miles of shoulders will be created that will need to be maintained.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$100,000
		Construction	\$4,600,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$4,700,000

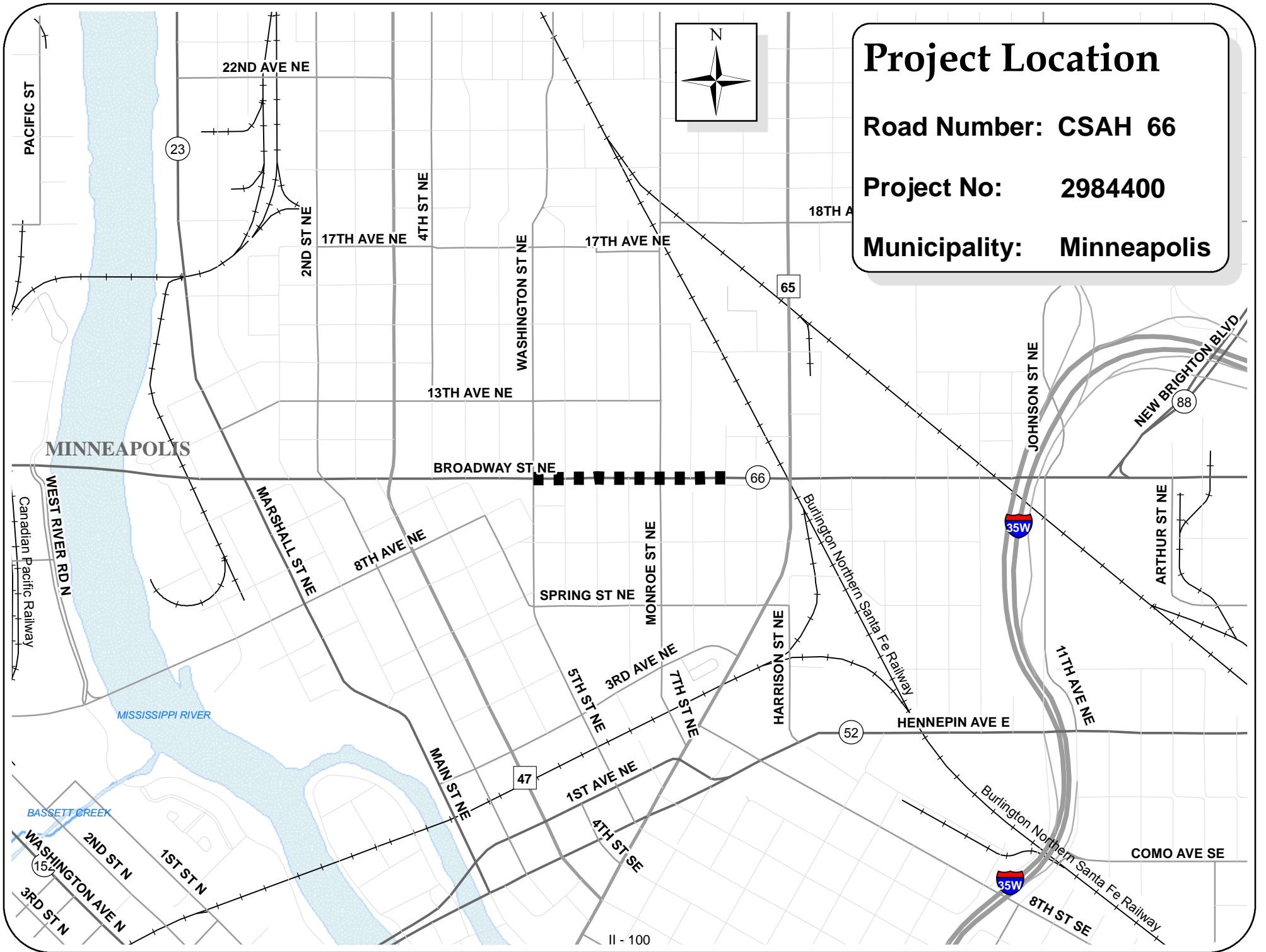
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 66

Project No: 2984400

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 66 - Reconstruct Broadway from Washington Street NE to Jackson Street NE.
Department: Transportation	Project Number: 2984400
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 66 (Broadway Street NE) from Washington Street NE to Jackson Street NE in Minneapolis.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement.
---	--

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$2,300,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$2,300,000

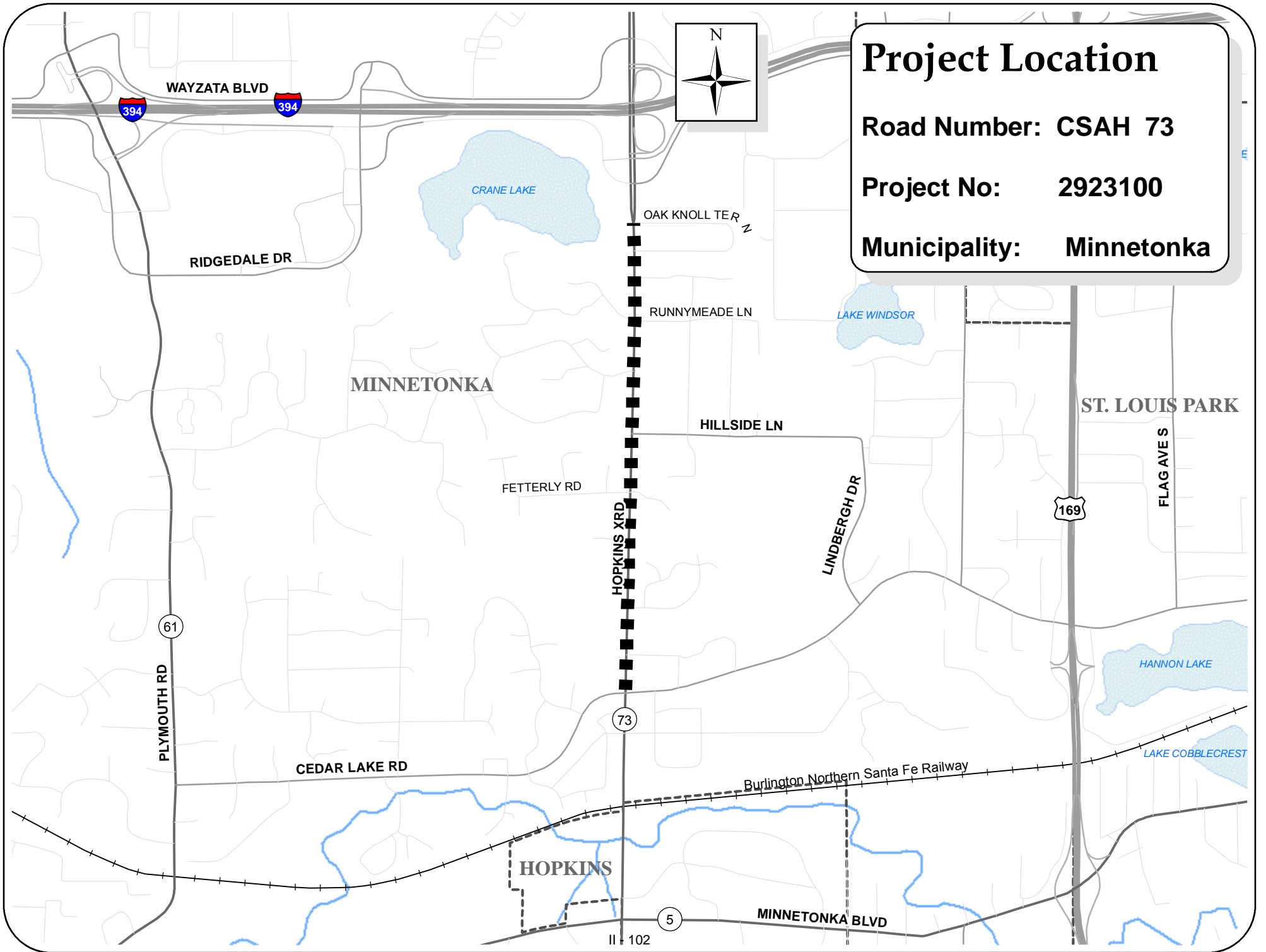
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 73

Project No: 2923100

Municipality: Minnetonka



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

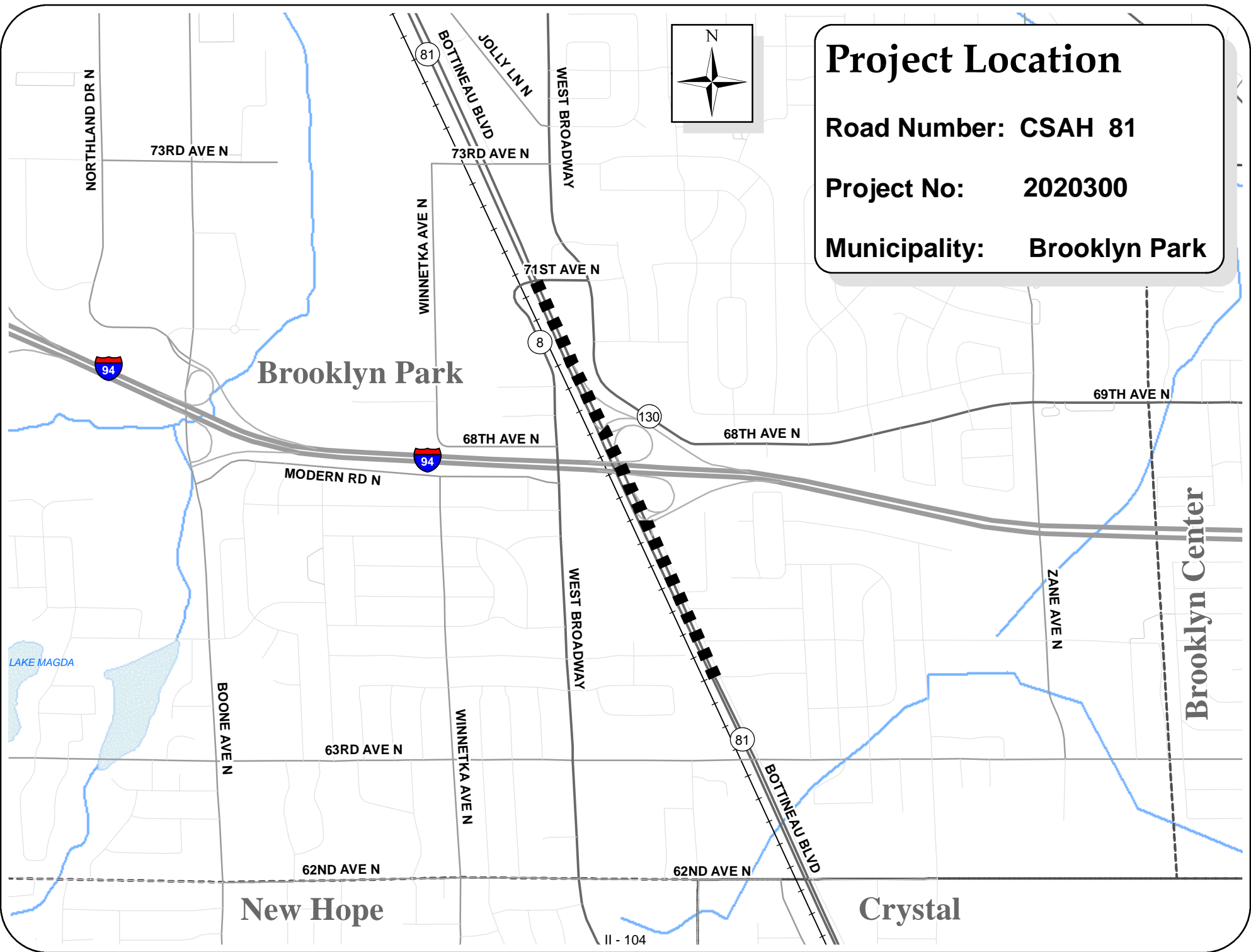
Major Program: Public Service	Project Name: CSAH 73 - Reconstruct Road from North of Cedar Lake Road to South of I-394
Department: Transportation	Project Number: 2923100
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 73 (Hopkins Crossroad) as a multi-lane roadway from north of Cedar Lake Road to south of I-394 in Minnetonka. Upon commencement of project design, further consideration will be given to the appropriate typical section of the roadway.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement and increase capacity. The existing two-lane roadway was constructed in 1935 and is deficient in structure, drainage, vertical alignment, and capacity.
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Project's Effect On Annual Operating Budget The project will create approximately 1.0 to 2.0 additional lane-miles of roadway to be maintained depending on whether the road is expanded to a three-lane or four-lane road. In addition, any shoulders that are created will need to be maintained.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$500,000
		Construction	\$4,900,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$5,400,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location
Road Number: CSAH 81
Project No: 2020300
Municipality: Brooklyn Park



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 81 - Reconstruct Road from North of 63rd Ave N to CSAH 8
Department: Transportation	Project Number: 2020300
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location The project consists of reconstructing CSAH 81 as a multi-lane roadway from north of 63rd Avenue North to CSAH 8 in Brooklyn Park.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement and increase capacity. The existing four-lane roadway is deficient in structure, drainage, vertical alignment, and traffic capacity.
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Project's Effect On Annual Operating Budget The project will reconstruct a multi-lane roadway. The project's effect on lane-miles to be maintained depends on the final plan and whether the road is expanded.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$10,000,000
		Construction	
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$10,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location

Road Number: CSAH 81

Project No: 2092200

Municipality: Brooklyn Park



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 81 - Reconstruct Road from CSAH 8 to TH 169
Department: Transportation	Project Number: 2092200
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 81 as a multi-lane roadway from CSAH 8 to TH 169 in Brooklyn Park.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement and increase capacity. The existing four-lane roadway is deficient in structure, drainage, vertical alignment, and traffic capacity.
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Project's Effect On Annual Operating Budget The project will reconstruct a multi-lane roadway. The project's effect on lane-miles to be maintained depends on the final plan and whether the road is expanded.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$23,000,000
		Construction	
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$23,000,000

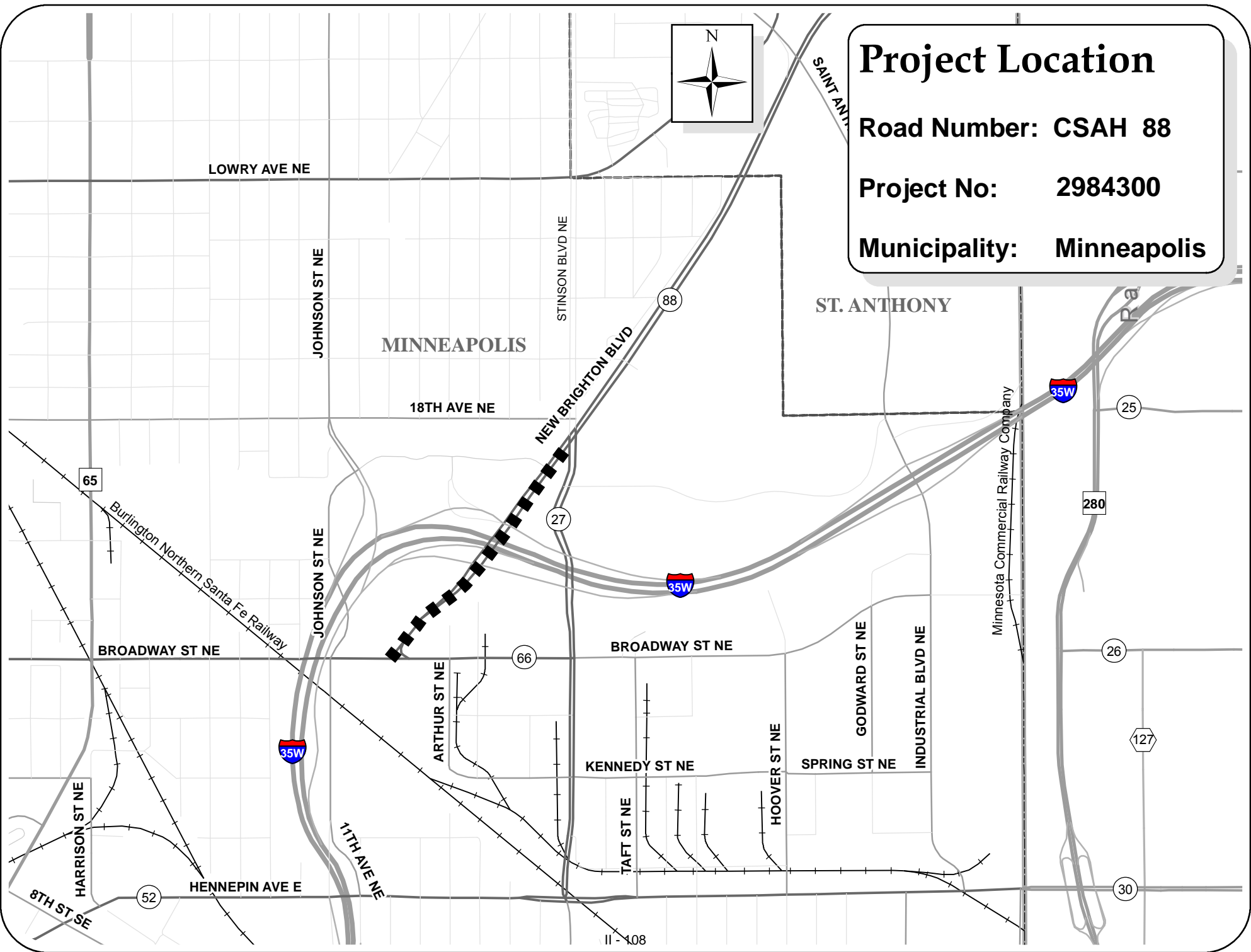
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 88

Project No: 2984300

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 88 - Reconstruct New Brighton Boulevard from Broadway to Stinson Boulevard
Department: Transportation	Project Number: 2984300
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location The project consists of reconstructing CSAH 88 (New Brighton Boulevard) from CSAH 66 (Broadway Street NE) to CSAH 27 (Stinson Boulevard NE) in Minneapolis.	Purpose & Justification: The purpose of the project is to improve the condition of the pavement.
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Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	\$4,300,000
		Construction	
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$4,300,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 121

Project No: 2001900

Municipality: Maple Grove



DAYTON

FRENCH LAKE RD E

TERRITORIAL RD

FERNBROOK LN N

202

BOTTINEAU BLVD

105TH AVE N

Burlington Northern Santa Fe Railway

TERRITORIAL RD N

121

MAPLE GROVE

RANCHVIEW LN N

MUD LAKE

101ST AVE N

81

MAPLE GROVE PKWY N

610

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 121 - Construct New Connection Between CSAH 81 and Existing CSAH 121
Department: Transportation	Project Number: 2001900
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 The project consists of constructing CSAH 121 on a new alignment from the CSAH 81 at Maple Grove Parkway intersection to the existing CSAH 121 near the Maple Grove - Dayton border.

Purpose & Justification:
 The purpose of the project is to realign CSAH 121 to be compatible with the new TH 610 and the planned TH 610 at I-94 interchange.

Project's Effect On Annual Operating Budget The project will create a new alignment that will in effect replace the existing roadway. The new road will likely be four lanes, whereas the existing road is two lanes. Thus the project may result in the creation of approximately an additional 2.5 lane-miles of roadway to be maintained.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$4,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$4,000,000

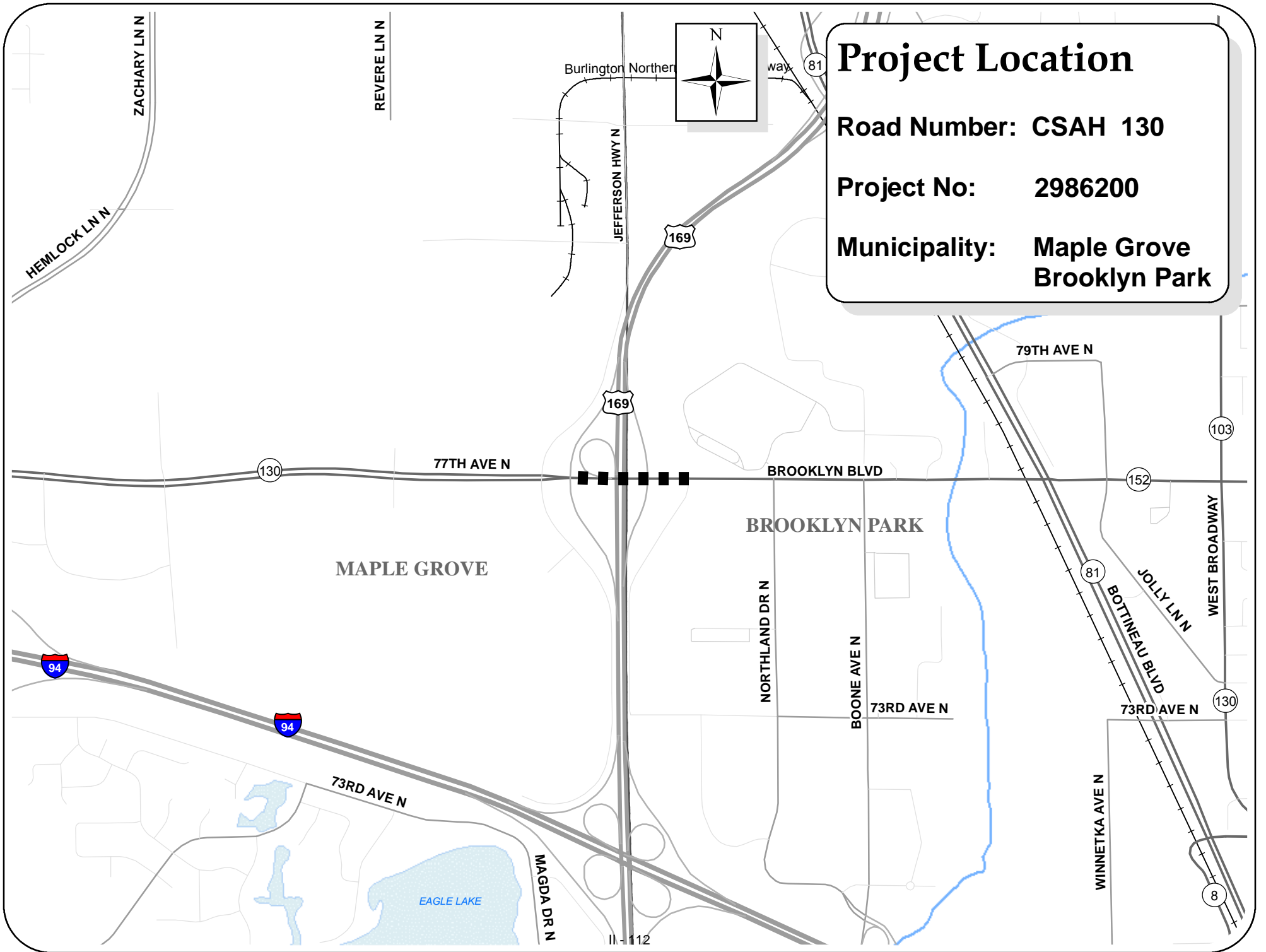
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 130

Project No: 2986200

Municipality: Maple Grove
Brooklyn Park



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 130 - Improve Interchange at TH 169
Department: Transportation	Project Number: 2986200
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 This project consists of improvements to the TH 169 at CSAH 130 interchange in Brooklyn Park and Maple Grove. This project, one of a series of related improvements along TH 169, includes widening of the bridge carrying CSAH 130 over TH 169, a loop addition, and ramp reconstruction.

Purpose & Justification:
 The purpose of this project is to alleviate severe congestion in the TH 169 corridor. A June 1998 Trunk Highway 169 Corridor Feasibility Study commissioned by Mn/DOT, Hennepin County, and Brooklyn Park recommended a series of improvements in the TH 169 corridor. The study recommended this project at this interchange to improve safety and capacity.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$4,700,000

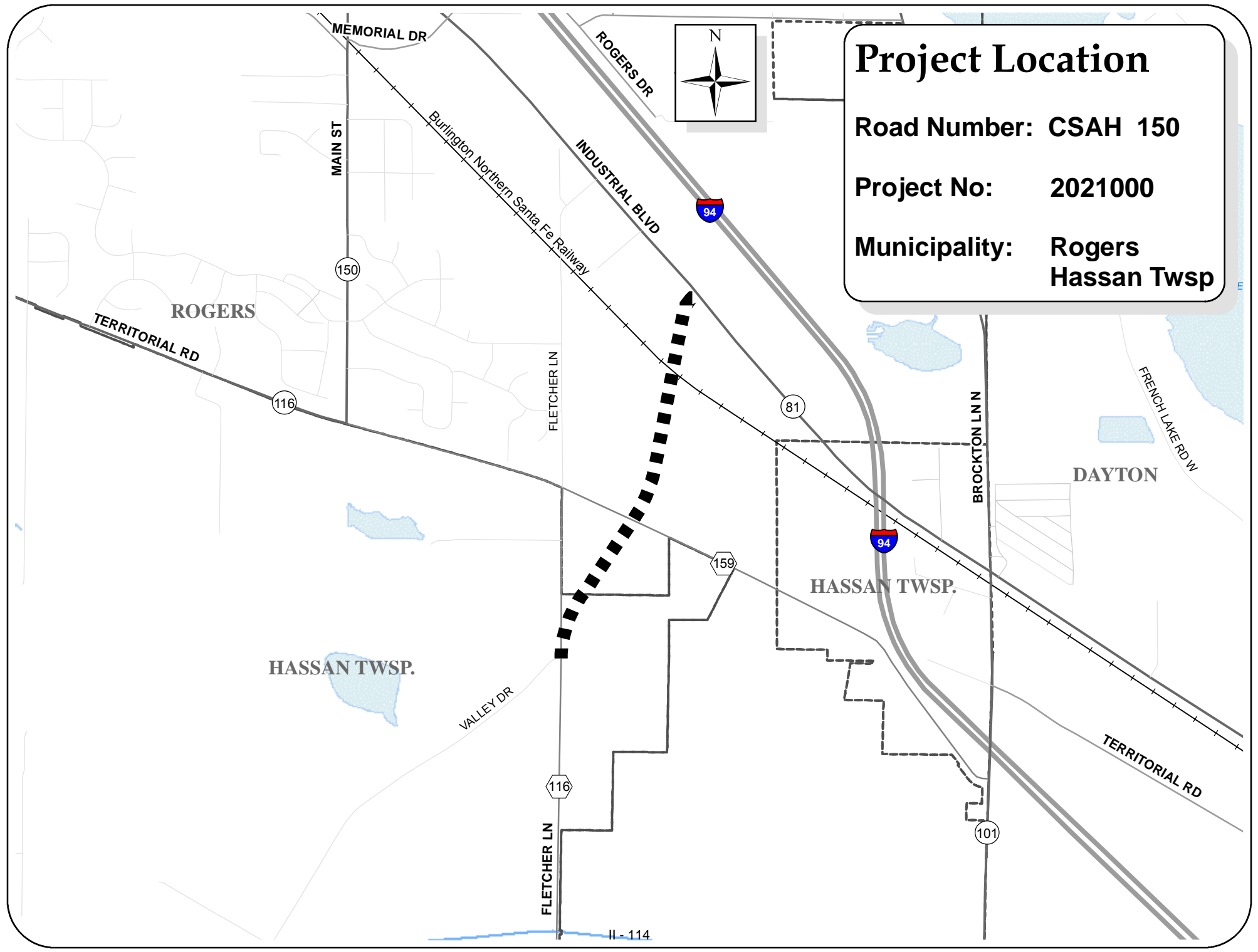
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 150

Project No: 2021000

Municipality: Rogers
Hassan Twsp



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 150 - Construct By-pass of Fletcher Connecting to CSAH 81
Department: Transportation	Project Number: 2021000
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 The project consists of constructing a new by-pass of the area known as Fletcher, which is located southeast of the City of Rogers. The by-pass would begin off of County Road 116, south of County Road 159, and extend westerly and north to CSAH 81 near the existing CSAH 81 intersection with Fletcher Lane.

Purpose & Justification:
 The purpose of this project is to relocate traffic away from a confined intersection that has very limited visibility due to buildings in close proximity to the road. Furthermore, the by-pass will benefit the City of Rogers by redirecting traffic onto CSAH 81, thereby removing regional through-traffic from their downtown area along CSAH 150 (Main Street).

 It is expected that when the Fletcher by-pass is constructed the county would transfer jurisdiction of the current CSAH 150 (Main Street) to Rogers. The CSAH mileage would then be transferred from CSAH 150 (Main Street) to the new Fletcher by-pass route. When the transfer occurs it is presumed the Fletcher by-pass route would be designated as the new CSAH 150.

Project's Effect On Annual Operating Budget If the current CSAH 150 mileage is transferred to the new Fletcher by-pass there would be no impact to department staff or annual operating cost	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$5,400,000

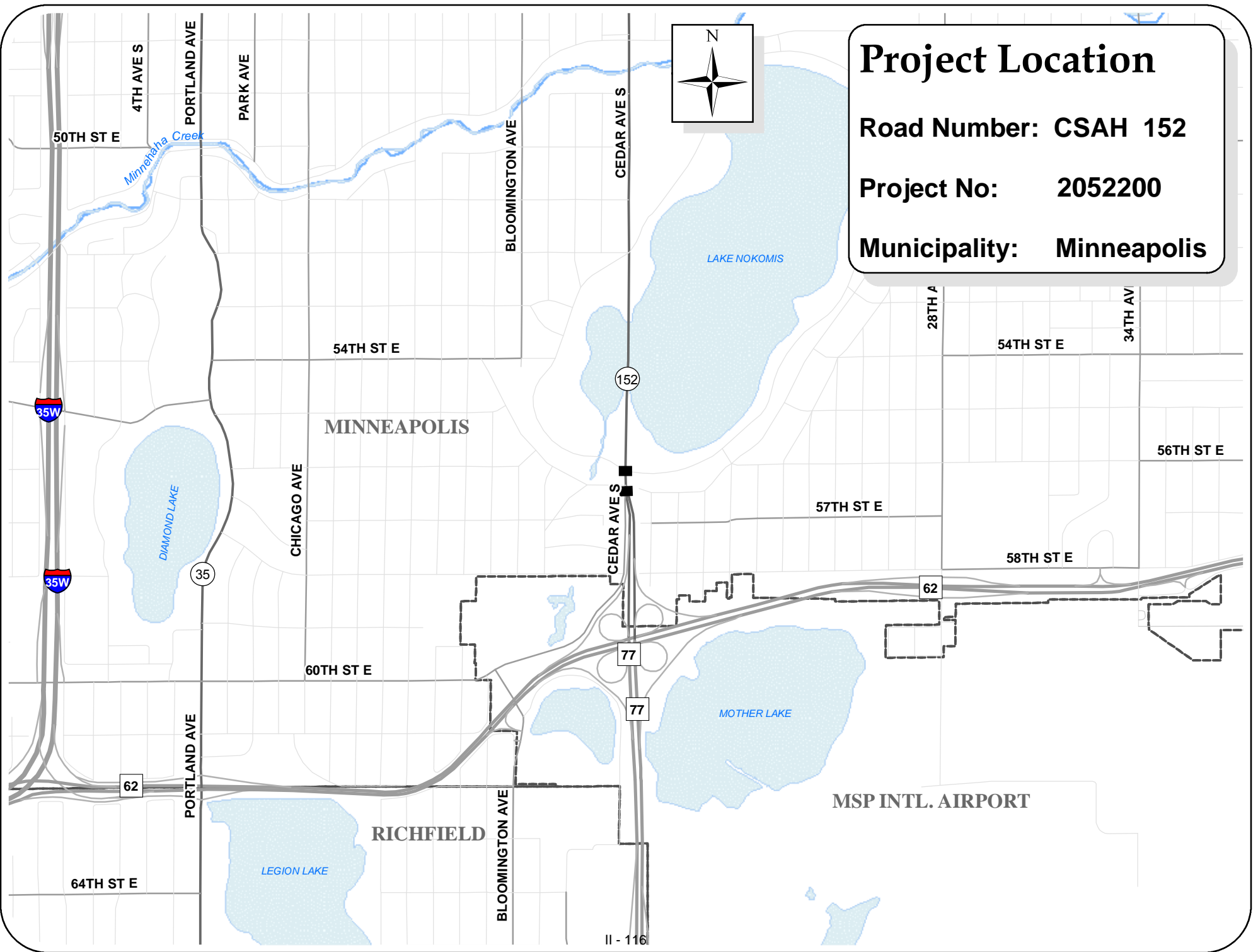
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 152

Project No: 2052200

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 152 - Reconstruct Intersection Area of Nokomis Parkway and Edgewater Boulevard
Department: Transportation	Project Number: 2052200
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 The project consists of reconstructing the area of the intersection of CSAH 152 (Cedar Avenue South) and Nokomis Parkway, including the adjacent intersection at Edgewater Boulevard in Minneapolis. The City of Minneapolis has hired a consultant to work with agency and neighborhood interests to develop concepts for review and selection.

Purpose & Justification:
 The area experiences a high accident rate and congestion because of inadequate capacity and the close proximity of the Edgewater Boulevard intersection to the Nokomis Parkway intersection. The traffic operational problems are also affected by the existence of a signalized intersection at the north end of Trunk Highway 77. The purpose of the project is to improve access to and from Nokomis Parkway and improve overall safety.

Project's Effect On Annual Operating Budget	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$1,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$1,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

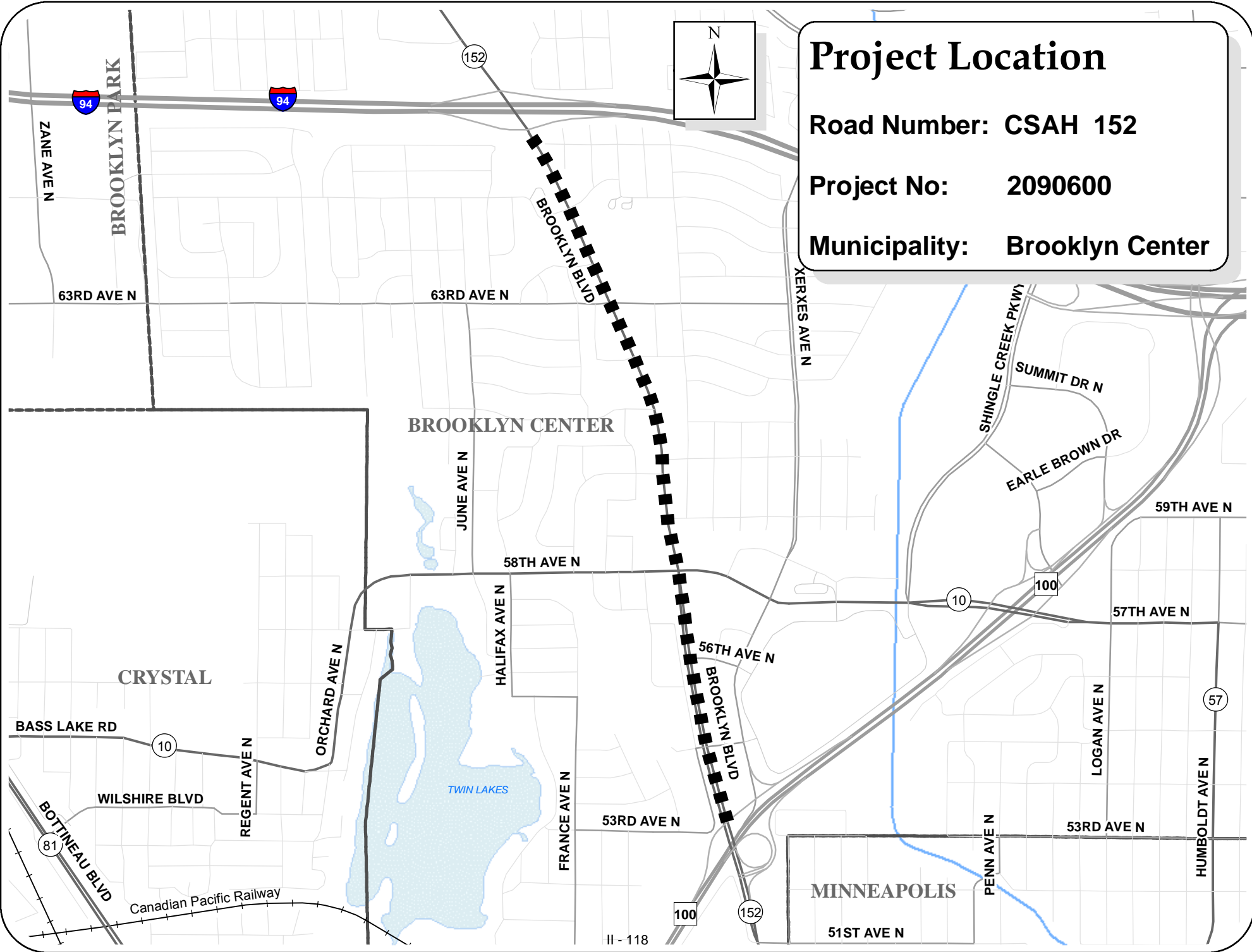


Project Location

Road Number: CSAH 152

Project No: 2090600

Municipality: Brooklyn Center



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 152 - Reconstruct roadway from TH 100 to I-694
Department: Transportation	Project Number: 2090600
Building:	Funding Start: 2014 Funding Complete: 2014

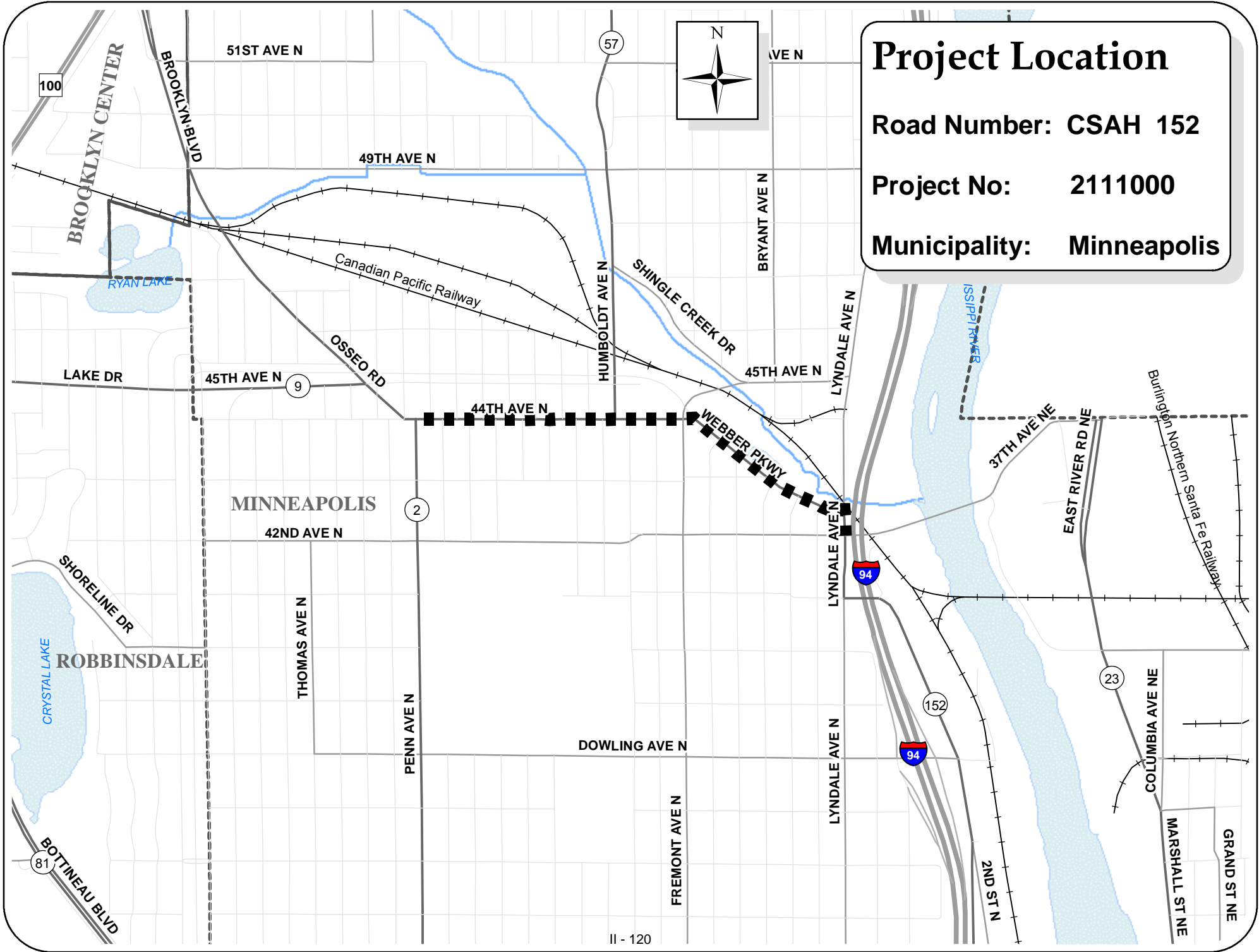
Description & Location
 This project consists of reconstructing CSAH 152 (Brooklyn Boulevard) from north of TH 100 to south of Interstate 94/694 in Brooklyn Center.

Purpose & Justification:
 The purpose of this project is to improve the safety and operation of the roadway.

Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenue.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$14,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location
 Road Number: **CSAH 152**
 Project No: **2111000**
 Municipality: **Minneapolis**



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 152 - Reconstruct Road from CSAH 2 (Penn Avenue N) to 42nd Avenue N
Department: Transportation	Project Number: 2111000
Building:	Funding Start: 2014 Funding Complete: 2014

<p>Description & Location</p> <p>The project consists of reconstructing CSAH 152 from CSAH 2 (Penn Avenue North) to 42nd Avenue North in Minneapolis.</p>	<p>Purpose & Justification:</p> <p>The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition. This project presents an opportunity to benefit multiple modes of travel when completed.</p>
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Project's Effect On Annual Operating Budget	Notes	Cost Breakdown	Total
No impact to department staff or annual operating cost.	This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Land Acquisition	\$9,000,000
		Construction	
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$9,000,000

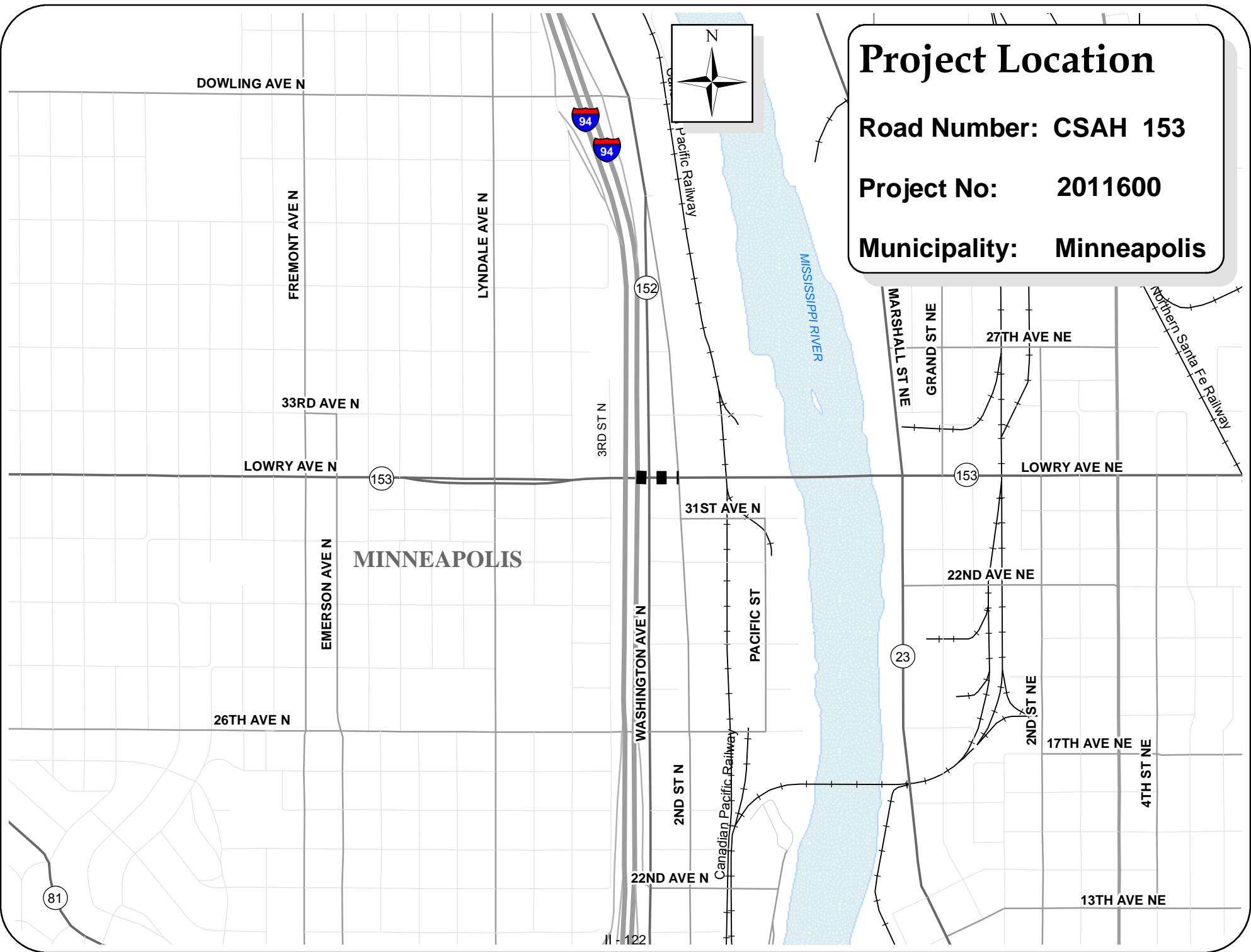
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

Project Location

Road Number: CSAH 153

Project No: 2011600

Municipality: Minneapolis



**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: CSAH 153 - Reconstruct Lowry Avenue from east of I-94 to W Limits of CP 153/0416
Department: Transportation	Project Number: 2011600
Building:	Funding Start: 2015 Funding Complete: 2015

Description & Location
 The Lowry Avenue Corridor Plan recommends the reconstruction and roadside enhancement of various segments of CSAH 153 (Lowry Avenue North) in Minneapolis. The intent of this project is to provide funding for the next segment of CSAH 153 (Lowry Avenue North) to be improved, currently anticipated to be from east of I-94 to the west limits of the Lowry Avenue Bridge Replacement project (CP 153/0416).

Purpose & Justification:
 The purpose of the project is to improve this segment of CSAH 153 (Lowry Avenue North) in accord with the Lowry Avenue Corridor Plan developed by the county in conjunction with neighborhoods and a technical advisory committee.

Project's Effect On Annual Operating Budget No impact to department staff, or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	 \$1,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

MEDICINE LAKE

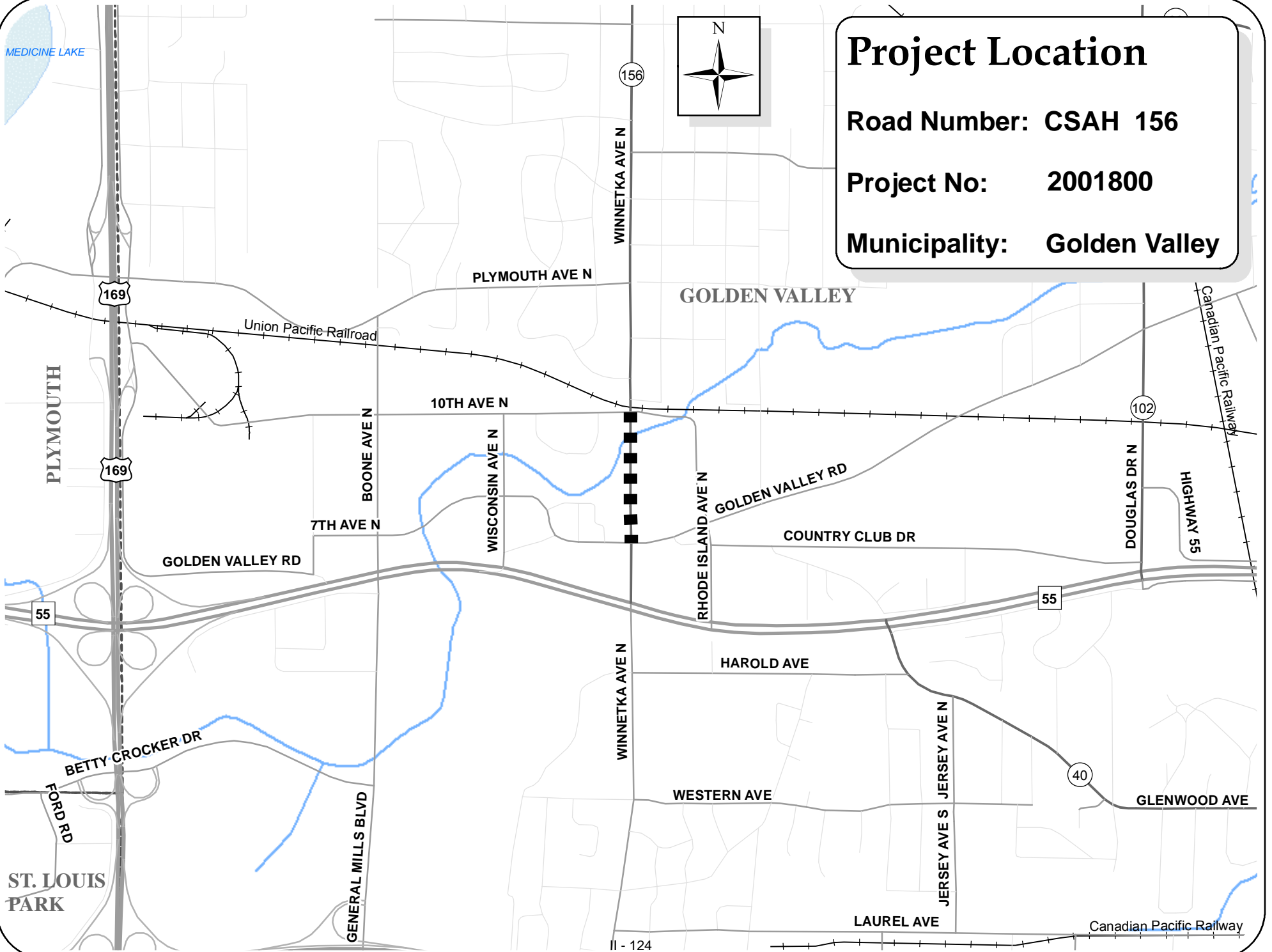


Project Location

Road Number: CSAH 156

Project No: 2001800

Municipality: Golden Valley



**HENNEPIN COUNTY
MINNESOTA**

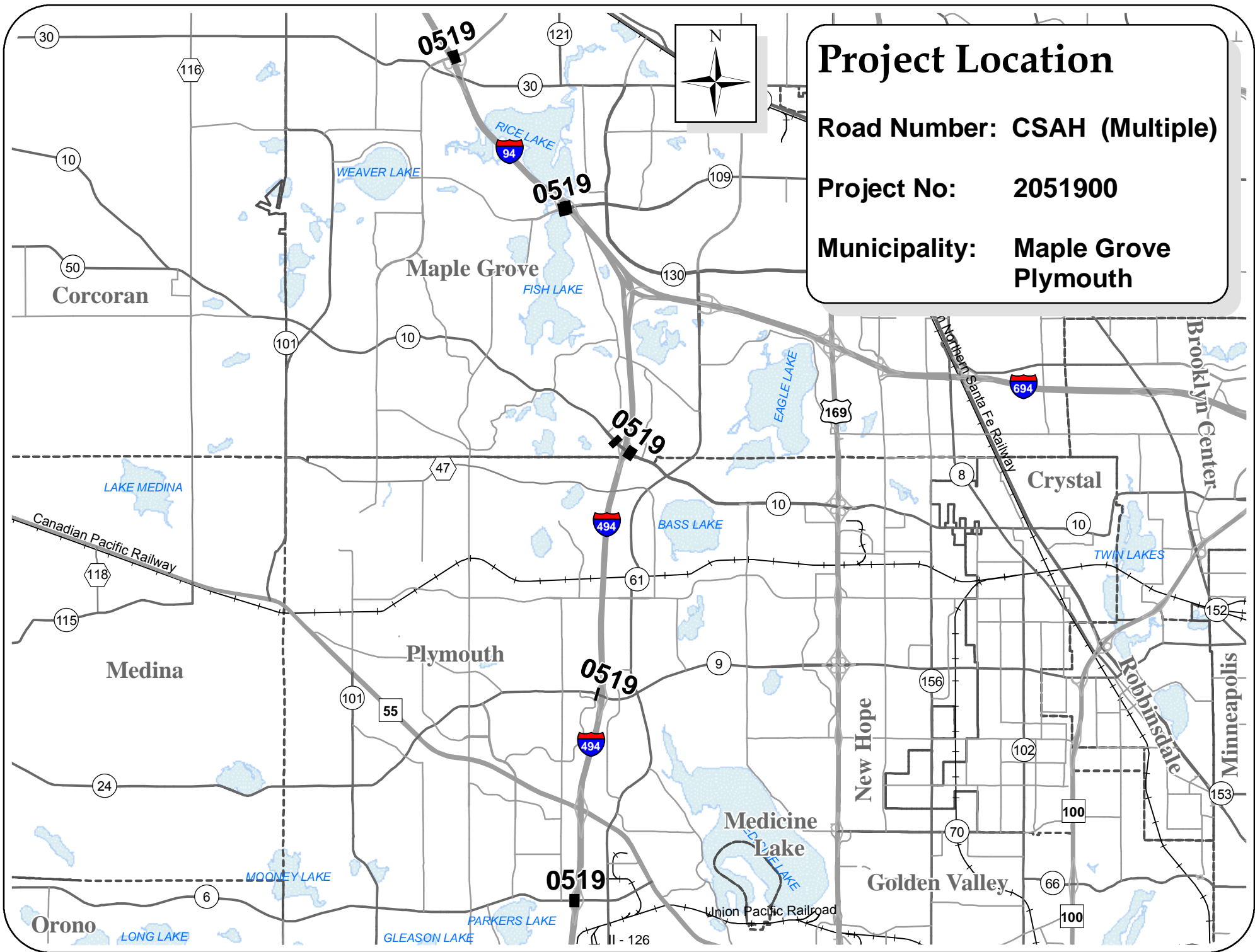
**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Service	Project Name: CSAH 156 - Construct Safety Improvements & Relocate Streetscaping Near 10th Ave.
Department: Transportation	Project Number: 2001800
Building:	Funding Start: 2014 Funding Complete: 2014

Description & Location This project consists of constructing a median and a right turn lane at the McDonalds restaurant and the relocation of streetscape improvements.	Purpose & Justification: The purpose of the project is to improve the safety and operation of the roadway.
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Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenue.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$400,000
		Consulting	
		Furnishings/Equipment	
		Contingency	
		TOTAL	\$400,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



Project Location
Road Number: CSAH (Multiple)
Project No: 2051900
**Municipality: Maple Grove
Plymouth**

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PLAN**

Major Program: Public Works	Project Name: I-494 - Participate in Mn/DOT's Reconstruction of I-494 from I-394 to CSAH 30
Department: Transportation	Project Number: 2051900
Building:	Funding Start: 2016 Funding Complete: 2016

Description & Location
 The Minnesota Department of Transportation (Mn/DOT) will be reconstructing I-494 and I-94 from I-394 in Minnetonka on the south end, northward through the City of Plymouth, to CSAH 30 in Maple Grove. The project consists of participating in Mn/DOT's reconstruction of traffic signals and other roadway features at several locations along I-494 and I-94. The county highways that interchange with I-494 and I-94 include CSAHs 6, 9,10,109, and 30.

Purpose & Justification:
 The county likely benefits from improvements to the interstate system to the extent that more traffic stays on the interstate system rather than diverting to the county's highway system. Hennepin County and Mn/DOT each have a cost participation policy that addresses payment for items like the replacement of traffic signals that are part of both highway systems. The purpose of this project is to provide the county's share of funds that will be needed as the design of the I-494 and I-94 reconstruction project progresses.

Project's Effect On Annual Operating Budget	Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.	Cost Breakdown	Total
		Land Acquisition	
		Construction	\$2,000,000
		Consulting Furnishings/Equipment Contingency	
		TOTAL	\$2,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Transportation Building: Public Works Facility</p> <p>Description & Location: This project is located at the Medina Public Works Facility on 1600 Prairie Drive in Medina. This project includes the removal of two existing manual wash systems and installing two automated vehicle wash systems. The new vehicle wash will be used year around on all county vehicles in the fleet, including the snow and ice control fleet.</p> <p>This project is dependent upon the completion of a connection to the sanitary sewer system which is being requested through the 'Medina Public Works Facility Sewer Connection' project (#0031806) via the Property Services Department. The increase in waste water due to a new vehicle wash system would exceed the capacity of the existing on-site waste water treatment system.</p>	<p>Project Name: Public Works Facility Vehicle Wash Project Number: 0031629 Funding Start: 2002 Completion: 2013</p> <p>Purpose & Justification: The installation of an automated vehicle wash system at the Public Works Facility will provide for consistent and thorough vehicle washing while minimizing the amount of waste water generated following a snow and ice control event.</p> <p>The automated wash system will decrease the amount of time needed to completely wash a vehicle. This upgrade will also provide a more thorough washing of vehicles. Currently, there are no means to wash off horizontal surfaces above a person's reach.</p> <p>The Public Work's Central Mobile Equipment Division (CMED) has experienced increased repairs of equipment since moving into the Medina facility that are attributable to the existing manual wash facility. Examples of repairs are electrical system malfunctions and increased corrosion of metal bodies. These breakdowns impair the Public Works operations' ability to provide efficient and timely snow and ice control.</p>
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<p>Project's Effect On Annual Operating Budget:</p> <p>\$ 15,000 decrease in labor & equipment costs (Transportation) \$ 10,000 increase in water consumption (Prop. Svc.) \$ 5,000 TOTAL Decrease</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$2,978</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$605,000 Consulting \$96,000 Furnishings/Equipment \$0 Other/Contingency \$89,000 TOTAL \$790,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$94,000							\$94,000
Bonding			\$696,000					\$696,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$94,000	\$0	\$696,000	\$0	\$0	\$0	\$0	\$790,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Works	Project Name: Affordable Housing
Department: Housing, Community Works and Transit	Project Number: 0031619
Building: Not Applicable	Funding Start: 2000 Completion: 2016
Description & Location: This project is closely related to the Affordable Housing Incentive Fund (AHIF), managed by the Hennepin County Housing and Redevelopment Authority (HCHRA). Annually the HCHRA issues a request for proposals (RFP) seeking qualified respondents for funds from the AHIF. This project supplies the capital funding from the county for the AHIF.	Purpose & Justification: Lack of affordable housing continues to be a critical issue in terms of ensuring employment accessibility within the county and in helping to address client social service needs. Hennepin County, acting through its Housing and Redevelopment Authority, seeks to serve as a catalyst and "last resort" funding agency to facilitate provision of additional affordable housing. Affordable Housing meets the following Hennepin County Overarching Goal: People are Self-reliant. People achieve success with the support of essential services, have access to affordable housing and opportunities for life-long learning. Federal assistance programs define affordable housing as housing that costs no more than 30 percent of monthly household income. According to U.S. Census Data (2006-2008 American Community Survey), 37.2 percent (173,166) of Hennepin County households had housing costs totaling 30 percent or more of household income (up from 25 percent (104,448 households) in the 2000 Census). The AHIF Program has assisted over 3,900 affordable housing units and leveraged over \$678 million in other private and public funding. Consistent with the Housing and Redevelopment Authority's Strategic Plan (Resolution 08-HCHRA-12 approved September 9, 2008) the HRA continues to pursue sustainable funding for its programs, including prudent use of the HRA levy.

Project's Effect On Annual Operating Budget:		Funding Source Notes:					Cost Breakdown	Total
Impact for Department:	\$0 per year	"Property tax" includes \$2.4 million in transfers from Contingency. "Other" includes \$3.0 million from the McKnight Foundation, \$2.0 million from Ramar sale proceeds, \$15,229,346 from Elwell sale proceeds, \$14.0 million from proposed HCHRA funding. Bonding is contingent upon specific project identification prior to debt issuance. Expenditures as of December 31, 2011: \$42,400,000					Land Acquisition	\$0
Impact for Property Services:	\$0 per year						Construction	\$0
TOTAL:	\$0 per year						Consulting	\$0
			Furnishings/Equipment	\$0				
			Other/Contingency	\$54,400,000				
			TOTAL	\$54,400,000				
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$3,370,654							\$3,370,654
Bonding	\$16,800,000							\$16,800,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$24,229,346	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000		\$34,229,346
TOTAL	\$44,400,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$54,400,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Housing, Community Works and Transit Building: Not Applicable</p> <p>Description & Location: The 66th Street (CSAH 53) Corridor in Richfield is a major cross-town connection between the Southdale area and the airport/Mall of America. It runs adjacent to the city's major natural areas, including Wood Lake, Richfield Lake, and Veterans Memorial Park. It also contains several clusters of commercial activity of varying degrees of viability.</p> <p>This project utilizes a corridor approach to redeveloping the 66th Street corridor, using the principals of Hennepin Community Works to focus improvement efforts in the area in order to maximize its potential. More specifically, the project focuses on three nodes along 66th Street as a catalyst for greater redevelopment of the area: 66th/Penn (CSAH 32), 66th/Portland (CSAH 35), and 66th/Cedar Avenues (aka Richfield Parkway).</p> <p>As a Hennepin Community Works project, the county and the Hennepin County Housing and Redevelopment Authority (HRA) will partner with the City of Richfield, the Richfield HRA and private redevelopers.</p> <p>The county has already assisted in a corridor study of 66th Street, the alignment and design of Richfield Parkway, and in acquiring properties adjacent to 66th Street and Richfield Parkway for the Cedar Point commercial development consisting of Home Depot, Target and other commercial businesses. The county will continue to work with the City of Richfield and Richfield HRA to implement Richfield Parkway between 63rd and 65th Streets. 2012 funds will be used for land acquisition for the development of Richfield Parkway, which includes the Intercity Trail, and adjacent development of senior housing.</p>	<p>Project Name: 66th Street Corridor Project Number: 0031698 Funding Start: 2005 Completion: 2013</p> <p>Purpose & Justification: This project aims to stimulate employment, strengthen community connections, improve natural systems, and coordinate public and private resources. To realize these goals, the 66th Street corridor/Richfield Parkway project focuses on accomplishing the following strategies:</p> <p><u>Transit Enhancement:</u> The corridor provides access to major destinations in the area, including Southdale, the airport, and Mall of America. 66th Street and Richfield Parkway currently host three Metro Transit routes. Improvements associated with the proposed project would allow the addition or relocation of one route and add service stops to this area.</p> <p><u>Employment Generation:</u> The completion of the combined Storm Water and Parkway Project is expected to trigger the redevelopment of the two blocks immediately west of the Cedar Point Development. It is anticipated that the development would be senior housing with services and could generate over 30 healthcare and property management jobs.</p> <p><u>Storm Water Quality Improvements:</u> The project proposes to improve the quality of Taft and Legion Lakes by utilizing active treatment methods to reduce phosphorus, reuse storm water, and provide regional storm water treatment to help address water quality requirements for future redevelopment and roadway reconstruction.</p> <p><u>Transportation and Safety Improvements:</u> This project would provide the right-of-way needed for the completion of Richfield Parkway north of 66th Street, a replacement roadway to support new development in the Cedar Point Corridor. The road reconstruction adds mobility elements to the area including a regional multi-use trail and improved shoulders for on-street bicyclists.</p> <p><u>Green Corridors:</u> This project would also complete a right-of-way gap which exists for the regional multi-use trail connecting Richfield to the Minneapolis Grand Rounds, to the Minnesota River Valley in Bloomington and to the Nine Mile Creek in Edina via the Three Rivers Park Intercity Regional Trail.</p>
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<p>Project's Effect On Annual Operating Budget:</p> <p>Impact for Department: \$0 per year Impact for Property Services: \$0 per year TOTAL: \$0 per year</p>			<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$6,774,427</p>				<p>Cost Breakdown</p>		<p>Total</p>	
							<p>Land Acquisition</p>		<p>\$6,000,000</p>	
						<p>Consulting</p>		<p>\$0</p>		
						<p>Furnishings/Equipment</p>		<p>\$0</p>		
						<p>Other/Contingency</p>		<p>\$1,200,000</p>		
						<p>TOTAL</p>		<p>\$7,200,000</p>		
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL		
Property Tax								\$0		
Bonding	\$6,700,000	\$250,000	\$250,000					\$7,200,000		
Federal								\$0		
State								\$0		
Enterprise income								\$0		
Other								\$0		
TOTAL	\$6,700,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$7,200,000		

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Housing, Community Works and Transit Building: Not Applicable</p> <p>Description & Location: Fort Snelling Upper Bluff is 141 acres of State of Minnesota property located near the airport and Highways 55 and 5 in unincorporated Hennepin County. The area is served by the Hiawatha LRT line. The property contains 27 historically significant buildings, some of which have undergone stabilization to prevent further structural deterioration.</p> <p>The Fort Snelling Upper Post is one of only 22 National Historic Landmarks in Minnesota and the Fort Snelling Historic District is listed in the National Register of Historic Places. In 2006, the Upper Post of the Fort Snelling Historic District was named one of America's 11 Most Endangered Historic Places. It is a designation given by the National Trust for Historic Preservation to the nation's historic places facing extinction.</p> <p>The last use of the property occurred about a decade ago. Hennepin County is working with the Minnesota Department of Natural Resources and other partners to stabilize the historic buildings using Hennepin County Sentencing to Service Homes work crews.</p>	<p>Project Name: Fort Snelling Upper Post Project Number: 0031721 Funding Start: 2006 Completion: 2012</p> <p>Purpose & Justification: The Fort Snelling Upper Post is located near a LRT station and has roadway access. Using limited Federal Transit Administration and local grant funds, the county has completed environmental assessments, an initial master plan to identify potential uses for the properties and an "access study" to evaluate access issues (automobile and mass transit) for the properties. The viability of the golf course at Fort Snelling Upper Bluff has also been evaluated. Using a State of Minnesota BRAC grant, Hennepin County is examining land utilization in the area. Staff aims to continue the building stabilization activities and explore public and/or private redevelopment/reuse and financing options, including establishing joint powers governance.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p> <p>Impact for Department: \$0 per year Impact for Property Services: \$0 per year TOTAL: \$0 per year</p>			<p>Funding Source Notes: "Other" is \$8,500 from the National Trust for Historic Preservation's Johanna Favrot Fund; "Federal" is a \$150,000 Save America's Treasures grant. "State" funding is \$7,000 from the Minnesota Historical Society and \$1.7 million in state bonds. Prior appropriations is reduced by \$193,000 in "Other" funding which did not materialize.</p> <p>Expenditures as of December 31, 2011: \$1,276,933</p>				<p>Cost Breakdown</p> <table border="1"> <tr><td>Land Acquisition</td><td>\$0</td></tr> <tr><td>Construction</td><td>\$910,000</td></tr> <tr><td>Consulting</td><td>\$348,500</td></tr> <tr><td>Furnishings/Equipment</td><td>\$0</td></tr> <tr><td>Other/Contingency</td><td>\$1,307,000</td></tr> <tr><td>TOTAL</td><td>\$2,565,500</td></tr> </table>		Land Acquisition	\$0	Construction	\$910,000	Consulting	\$348,500	Furnishings/Equipment	\$0	Other/Contingency	\$1,307,000	TOTAL	\$2,565,500
Land Acquisition	\$0																			
Construction	\$910,000																			
Consulting	\$348,500																			
Furnishings/Equipment	\$0																			
Other/Contingency	\$1,307,000																			
TOTAL	\$2,565,500																			
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL												
Property Tax	\$600,000	\$100,000						\$700,000												
Bonding								\$0												
Federal	\$150,000							\$150,000												
State	\$1,707,000							\$1,707,000												
Enterprise income								\$0												
Other	\$8,500							\$8,500												
TOTAL	\$2,465,500	\$100,000	\$0	\$0	\$0	\$0	\$0	\$2,565,500												

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Works	Project Name: Minnehaha-Hiawatha Community Works
Department: Housing, Community Works and Transit	Project Number: 0031742
Building: Not Applicable	Funding Start: 2007 Completion: 2014
Description & Location: The Minnehaha-Hiawatha Corridor parallels the Hiawatha LRT line from the Midtown Greenway to Minnehaha Parkway, between the LRT line and Minnehaha Avenue. The corridor's proximity to the LRT line provides incredible opportunity for development, yet the corridor experiences many challenges: difficult traffic, bicycle, and pedestrian crossings of Hiawatha Avenue; a utility corridor that includes railroad tracks and high voltage power lines; poor quality pedestrian and bicycle facilities; aging industrial (including brownfield) land uses; an irregular street grid creating site access and parcel configuration problems; and other challenges for private assembly of sites for redevelopment.	Purpose & Justification: The Minnehaha-Hiawatha Community Works (MHCW) project's purpose is to maximize the Hiawatha LRT line's potential benefits by leveraging county infrastructure investments to promote economic development, improve the area's natural systems, improve transportation (including bike and pedestrian access), and enhance the area's tax base. HKGI was hired in 2008 to develop a Strategic Investment Framework and implementation strategy for guiding corridor investment. In December 2010, HKGI completed the final draft, which includes identification of priority projects for short- and medium-term implementation. This process has included extensive public participation and compilation of existing reports and data to inform an analysis of corridor issues. The 46th Street Pilot Lighting Project was also completed as part of MHCW. This collaboration between Hennepin County and the City of Minneapolis leveraged \$40,000 in Minneapolis funds and \$50,000 Local Road Research Board funds. The project involved the installation of 55 efficient street lights on 46th St. between 34th and 46th Ave. The project also includes multi-year tracking of energy use, capital and operating costs, maintenance, light quality, and public perceptions to document LED and induction light performance versus the city's standard high-pressure sodium bulbs. This project addresses several community priorities, including safety enhancements; better access to LRT stations and neighborhoods; improved connectivity to St. Paul; support for sustainable technology; and government-neighborhood collaboration. The county will be collaborating with over two dozen area community and business groups, local and state government agencies, and non-profit organizations who will provide technical and engagement expertise to help identify and prioritize environmental risks in the Minnehaha corridor area and East Phillips. The result of this work will be an action plan to address key environmental risks identified by the community.

Project's Effect On Annual Operating Budget: None.			Funding Source Notes: In December 2010, Hennepin County received a \$100,000 award from the US Environmental Protection Agency.				Cost Breakdown	Total
Impact for Department: \$0 per year			Expenditures as of December 31, 2011: \$1,389,435				Land Acquisition	\$1,250,000
Impact for Property Services: \$0 per year							Construction	\$2,700,000
TOTAL: \$0 per year							Consulting	\$1,650,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$400,000
							TOTAL	\$6,000,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$3,000,000	\$500,000	\$1,000,000	\$1,400,000				\$5,900,000
Federal	\$100,000							\$100,000
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,100,000	\$500,000	\$1,000,000	\$1,400,000	\$0	\$0	\$0	\$6,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Works	Project Name: Transit Oriented Development 2008-2012
Department: Housing, Community Works and Transit	Project Number: 0031767
Building: Not Applicable	Funding Start: 2008 Completion: 2016
Description & Location: Transit-oriented development (TOD) assists housing and economic development along corridors throughout the county. The Metropolitan Council 2030 systems map of the regional transit corridors identifies three corridors entirely in Hennepin County: Hiawatha, Northwest (Bottineau Boulevard), and Southwest. Per Resolution #10-0468, the following specific projects were identified as recipients of \$2 million in appropriations for 2010 per project #0031653: The Mozaic Pedestrian Bridge and Midtown Greenway Ramp in Minneapolis, \$265,000; 8th Avenue Redevelopment in Hopkins \$875,000; Cedar-Riverside Central LRT and Franklin Hiawatha LRT Station Area Public Realm Improvements in Minneapolis, \$375,000; Central Avenue Revitalization in Osseo, \$25,000; Lyndale Commons in Richfield, \$285,000; Corcoran Triangle in Minneapolis, \$175,000. 2011 TOD projects are anticipated to be determined by the HCHRA Board on May 3, 2011.	Purpose & Justification: The completion of the Hiawatha LRT project has yielded significant positive impacts on land use patterns, tax base growth, housing and commercial development. Over 7,700 new higher density housing units have been constructed, commercial activity has been strong at both ends of the line, and residential property values in Hiawatha station areas have increased more than surrounding areas over the same time period. A recent University of Minnesota Center for Transportation Studies publication "The Hiawatha Line: Impacts on Land Use and Residential Housing Value" isolated the value of proximity and access to an LRT station, and concluded that Hiawatha LRT has generated over \$18 million worth of added value for single-family homes, and over \$6.5 million for multi-family homes. This success was predicated upon targeted public sector investments that have leveraged substantial private investment. With planning for the Central, Southwest, and Bottineau Transit Corridors underway, attention is turning to the effect these additional transit lines and facilities will have on land use patterns, tax base growth, housing and commercial development. Market studies indicate a potential for significant job, housing and tax base growth associated with new transit stops and stations. These potential benefits are predicted to occur in close proximity to station stops. In the current economic climate, targeted use of public investment will be required to leverage privately sponsored and financed development for these potential benefits to be fully realized. In addition to direct investment in transit corridors, the county has also supported land use and development planning at several station locations with financing and staff time. These plans anticipate and seek to help guide transit-oriented development (TOD) at and around key stations. TOD supports Hennepin County's Cool County and Active Living initiatives by supporting transit usage, reducing greenhouse gas emissions, reducing urban sprawl, and promoting biking and walking.

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Per Resolution 07-4-185, the Transit Oriented Development program that began with project 0031653 was renewed for another five years. "Other" funding is property taxes levied by the Hennepin County Housing and Redevelopment Authority (HCHRA).	Cost Breakdown	Total
Impact for Department: \$0 per year	Expenditures as of December 31, 2011: \$2,618,522	Land Acquisition	\$1,500,000
Impact for Property Services: \$0 per year		Construction	\$10,500,000
TOTAL: \$0 per year		Consulting	\$0
		Furnishings/Equipment	\$0
		Other/Contingency	\$12,000,000
		TOTAL	\$24,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$8,000,000							\$8,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$2,000,000	\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000		\$16,000,000
TOTAL	\$10,000,000	\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$24,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Housing, Community Works and Transit Building: Not Applicable</p>	<p>Project Name: Southwest LRT Community Works Project Number: 0031805 Funding Start: 2011 Completion: 2016</p>
<p>Description & Location: The proposed Southwest Light Rail Transit line will serve the cities of Eden Prairie, Minnetonka, Edina, Hopkins, St. Louis Park, and Minneapolis. The 17 stations along the line are opportunities to maximize the LRT investment by knitting the LRT station areas together with the LRT line. The station areas are typically thought of as the one-half mile radius surrounding the station. These station areas are opportunities to provide a full range of housing choices, enhance the natural environment, provide transportation options and create jobs.</p> <p><u>Proposed station areas included in this project are as follows:</u> Minneapolis: Royalston, Van White, Penn, 21st & West Lake St. Louis Park: Beltline, Wooddale, Louisiana Hopkins: Blake, Downtown Hopkins, Shady Oak Minnetonka: Opus & Shady Oak Eden Prairie: City West, Golden Triangle, Town Center, SW Station, Mitchell Rd</p> <p><u>The Community Works investment area around each station is described as follows:</u></p> <ol style="list-style-type: none"> 1. For redevelopment purposes: ¼ mile surrounding each station. 2. To create pedestrian connections to the station – up to ½ mile radius surrounding each station. 3. To create bicycle connections to the station: – up to a 2 mile radius surrounding each station 4. As necessary to link to natural areas, amenities and employment/economic activity areas. 	<p>Purpose & Justification: This project seeks to engage Hennepin County, the cities, Metropolitan Council, elected officials, citizens and other stakeholders of the Southwest LRT line to effectively streamline planning, address infrastructure needs, improve housing choices, market development opportunities, create walkable/bikable communities, and collectively advocate for LRT betterments and corridor funding.</p> <p>The Southwest Community Works project purpose is to create a shared corridor vision, to coordinate planning and public investments, address corridor-wide issues, foster communication, and stimulate economic development opportunities.</p> <p>The Southwest LRT Community Works project seeks to maximize the Southwest LRT investment by creating connections to LRT stations, surrounding the stations with transit supportive land uses and leveraging other resources to achieve project objectives.</p>

Project's Effect On Annual Operating Budget:		Funding Source Notes:				Cost Breakdown	Total	
None.		In 2010, Hennepin County received a McKnight grant in the amount of \$25,000 for planning activities. In 2011, Hennepin County received \$800,000 HUD Sustainable Communities grant funds (via the Metropolitan Council) for various planning activities.				Land Acquisition	\$0	
Impact for Department: \$0 per year						Construction	\$9,000,000	
Impact for Property Services: \$0 per year						Consulting	\$0	
TOTAL: \$0 per year		Expenditures as of December 31, 2011: \$22,552				Furnishings/Equipment	\$0	
						Other/Contingency	\$825,000	
						TOTAL	\$9,825,000	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,000,000	\$2,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000		\$9,000,000
Federal	\$800,000							\$800,000
State								\$0
Enterprise income								\$0
Other	\$25,000							\$25,000
TOTAL	\$1,825,000	\$2,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$9,825,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Housing, Community Works and Transit Building: Not Applicable</p> <p>Description & Location: Funds will strategically target projects that will maximize the public benefits of existing Hennepin County investments and support municipalities' redevelopment efforts that are aligned with Hennepin County policies and goals. The program will be implemented in partnership with municipalities, and other pertinent public agencies including other county departments. Examples include focused land use planning at key intersections of county roads in conjunction with road construction projects; planning and/or implementation of pedestrian, bike, and transit connections related to Hennepin County library or other public facilities projects; and feasibility analyses that allow municipalities to make more informed decisions regarding development and public investment. Funds will only be used for project located along Hennepin County Road Corridors and Hennepin County Regional Railroad Authority Corridors.</p> <p>The goals of the corridor planning project are consistent with the principles of the Community Works Program, including:</p> <ul style="list-style-type: none"> + Stimulate employment development + Build bridges for effective planning and implementation + Maintain and improve natural resources + Strengthen communities through connections + Enhance the tax base <p>Program guidelines designed to leverage non-county funds, focus on transit areas, corridors and county investments. A pilot will be created to address the needs of municipalities with limited resources.</p>	<p>Project Name: Community Works Corridor Planning Project Number: 0031720 Funding Start: 2006 Completion: 2016</p> <p>Purpose & Justification: Current economic conditions have led to record housing foreclosures, vacant commercial and industrial properties, and distressed areas within formerly stable communities. Municipalities have experienced shrinking tax base and cuts to local government aid thus reducing their ability to address these problems. Smaller municipalities face an additional hurdle of limited staff resources to effectively identify, plan, and prioritize strategies to address these issues. Foreclosures, vacant commercial and distressed areas reduce Hennepin County revenues, create a blighting influence on the surrounding community, and in some cases, negatively impact the county's investments in transportation and transit corridors.</p> <p>Housing, Community Works and Transit Department receives requests for assistance from not only municipalities, but also from other county departments to assist in implementing various land use planning, feasibility, and economic development strategies that align with county goals and priorities.</p> <p>To broaden the scope of project assistance staff can provide to the county's municipalities and other departments, the department of Housing, Community Works and Transit is requesting the establishment of a corridor planning program. The corridor planning program will strategically target projects that maximize the public benefits of existing Hennepin County investments and support municipalities' redevelopment efforts that are aligned with the guiding principles of the Community Works Program. A goal of the project is to fund efforts that lead to municipal self sufficiency.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p> <p>Impact for Department: \$0 per year Impact for Property Services: \$0 per year TOTAL: \$0 per year</p>		<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$662,527</p>					<p>Cost Breakdown</p>		<p>Total</p>	
							Land Acquisition			
						Construction				\$0
						Consulting				\$2,100,000
						Furnishings/Equipment				\$0
						Other/Contingency				\$0
						TOTAL				\$2,100,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL		
Property Tax	\$850,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000				\$2,100,000
Bonding										\$0
Federal										\$0
State										\$0
Enterprise income										\$0
Other										\$0
TOTAL	\$850,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000			\$0	\$2,100,000

HENNEPIN COUNTY MINNESOTA

2012 CAPITAL BUDGET AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM

<p>Major Program: Public Works Department: Environmental Services Building: Hennepin Energy Recovery Center</p> <p>Description & Location: The Hennepin Energy Recovery Center (HERC) facility is located at 505 6th Avenue North in Minneapolis and is operated (under contract) by Covanta Energy Corp. HERC burns residential and commercial municipal solid waste (MSW) to produce steam and electricity. The electricity is sold to Xcel Energy. The steam is sold to NRG Energy Center and the Twins Ballpark. Steam from HERC is also passed through the NRG district heating system to the Hennepin County Energy Center. HERC has been in operation since 1989 and requires maintenance, repairs, and improvements to continue operating efficiently. Projects have been organized into two categories:</p> <p><u>Corrective maintenance and repairs:</u> This includes maintenance and repair of the building and grounds including but not limited to the roof, siding, entrance and exit doors, scalehouse and scales, stormwater drainage, roadways, security controls, fencing and landscaping. It also includes the motors, fans, pumps, air compressors, boiler and steam tubes, steam turbine, electric generator, instrumentation and process control systems, air pollution control equipment and emission monitoring systems, ash handling system, and any and all equipment necessary to burn waste and produce steam and electricity to meet the county's contract guarantees in the Service Agreement with Covanta, the electric sales agreement with Xcel Energy, and the steam sales agreements with NRG and the Minnesota Twins, and federal and state environmental permit requirements.</p> <p><u>Improvements:</u> This includes upgrades to the building and grounds, improvements to the manner in which waste is burned and steam and electricity is produced. It also includes any changes that are necessary in the waste processing and air pollution control systems to meet any new federal and state environmental permit regulations.</p>	<p>Project Name: HERC Facility Preservation & Improvement Project Number: 0031704 Funding Start: 2005 Completion: 2016</p> <p>Purpose & Justification: The county is required to comply with state law MN R 473.848 to process waste before disposal, to reduce the landfilling of solid waste, and to meet the goals of the county's Solid Waste Master Plan.</p> <p>The county has a commitment to provide Covanta with MSW to run HERC. In turn, Covanta has a performance guarantee to process the MSW. The county also has commitments to sell electricity to Xcel Energy and to sell steam to NRG and Twins Ballpark. In 2010, the county realized \$8.6 million in revenues from the sale of electricity and \$292,000 from the sale of steam.</p> <p>The county's goal is to ensure that HERC is run efficiently; that as much energy is recovered from the MSW as possible to maximize revenues; and that the county is complying with all waste management regulations and honoring all commitments.</p> <p>The county and Covanta have identified projects that will protect the county's investment in HERC. These projects will minimize downtime and ensure that the facility continues to operate efficiently and maximize revenues. Any maintenance and repairs that are deferred may result in unplanned outages, more downtime, and lost revenues.</p> <p>Future capital projects will be needed at HERC to accommodate the Transportation Interchange Project which include the construction of a new platform and relocation of Light Rail tracks. Specific modifications at HERC will not be known until the final Interchange design is complete.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: Enterprise income is revenue generated through solid waste activities. "Federal" is American Recovery and Reinvestment Act (ARRA) stimulus funding for lighting retrofits per Energy Efficiency and Conservation Block Grant program.</p> <p>Expenditures as of December 31, 2011: \$14,590,802</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$37,905,269
		Construction	\$1,142,000
		Consulting	\$0
		Furnishings/Equipment	\$0
		Other/Contingency	\$2,490,500
		TOTAL	\$41,537,769

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal	\$336,500							\$336,500
State								\$0
Enterprise income	\$22,699,269	\$5,855,000	\$3,222,000	\$3,170,000	\$3,255,000	\$3,000,000		\$41,201,269
Other								\$0
TOTAL	\$23,035,769	\$5,855,000	\$3,222,000	\$3,170,000	\$3,255,000	\$3,000,000	\$0	\$41,537,769

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Environmental Services Building: Hennepin Energy Recovery Center</p> <p>Description & Location: The Hennepin Energy Recovery Center (HERC) facility is located at 505 6th Avenue North in Minneapolis. The HERC is operated (under contract) by Covanta Energy Corp. and burns residential and commercial municipal solid waste (MSW) to produce steam and electricity. The electricity is sold to Xcel Energy, while the steam is sold to NRG Energy Center and Target Field. Steam from HERC is also passed through the NRG district heating system to the Hennepin County Energy Center.</p> <p>This project will divert hot water from the HERC plant cooling tower condenser water loop for snow-melt of the Minneapolis Transportation Interchange plaza and heating of new buildings at the HERC site. This project will also evaluate diverting hot water and chilled water to heat and cool buildings in the adjoining neighborhood.</p> <p>Pumping equipment will be located in part of a new inventory building that will replace HERC storage space that will be lost when the Environmental Services Building is demolished. Underground hot water distribution piping will be installed in areas adjacent to the HERC Facility.</p>	<p>Project Name: HERC District Energy Project Number: 0031814 Funding Start: 2011 Completion: 2013</p> <p>Purpose & Justification: The county is required to comply with state law MN R 473.848 to process waste before disposal, to reduce the landfilling of solid waste, and to meet the goals of the county's Solid Waste Master Plan.</p> <p>The county's goal is to ensure that HERC is run efficiently; that as much energy is recovered from the MSW as possible to maximize revenue. The county has commitments to sell electricity to Xcel Energy and to sell steam to NRG and Twins Ballpark. In 2010, the county realized \$8.6 million in revenue from the sale of electricity and \$270,000 from the sale of steam.</p> <p>With the turbine/generator operating at full capacity the heat rejected to the atmosphere by the cooling towers (up to 260 MMBTU/hr) is approximately equivalent to the heating capacity of the Hennepin County Energy Center. The HERC District Energy project will capture some of this wasted energy and use it for heating. The beneficial reuse of this energy will also reduce the cooling tower plume and decrease water use and sewer costs at HERC.</p>
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<p>Project's Effect On Annual Operating Budget: The HERC District Energy system capital expenditures and its operating costs will be recovered by increased Operating Budget revenue from the sale of generated energy with the goal of a zero net effect on the fund.</p>	<p>Funding Source Notes: Enterprise income is revenue generated through solid waste activities.</p> <p>Expenditures as of December 31, 2011: \$180,913</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$3,253,000 Consulting \$278,000 Furnishings/Equipment \$0 Other/Contingency \$245,400 TOTAL \$3,776,400</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$1,213,400	\$1,433,000	\$1,130,000					\$3,776,400
Other								\$0
TOTAL	\$1,213,400	\$1,433,000	\$1,130,000	\$0	\$0	\$0	\$0	\$3,776,400

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Environmental Services Building: Hennepin County Energy Center</p>	<p>Project Name: Energy Center Improvements Project Number: 0031787 Funding Start: 2009 Completion: 2015</p>
<p>Description & Location: This provides for upgrades to the Hennepin County Energy Center (HCEC) located at 600 Tenth Avenue South, in downtown Minneapolis. HCEC produces steam and chilled water to meet the cooling needs of the Medical Center, Government Center, Public Safety Facility, other county buildings and several private facilities. A number of improvements are requested that will improve the operations at HCEC. The major projects included in this list are:</p> <p><u>Corrective maintenance and building improvements:</u> Boiler breaching, stack support and wall repairs.</p> <p><u>System reliability and safety improvements:</u> Installation of chilled water filter and condensate polishers, cooling tower upgrade and refrigerant retrofit and upgrade.</p> <p><u>Regulatory, process and emissions improvements:</u> Boiler insulation replacement, additional chilled water capacity and energy conservation feasibility study.</p>	<p>Purpose & Justification: The purpose of this project is to improve the reliability of delivering steam and chilled water to the county's internal and external customers, increase capacity and efficiency, meet safety standards, and provide major maintenance to operational equipment.</p> <p>The improvements will maintain plant reliability and are also replacement of outdated and worn equipment.</p>

<p>Project's Effect On Annual Operating Budget: Increased fuel efficiency will result in a modest operating budget decrease. Decreases in expenditures will be offset by a corresponding decrease in revenue from customers, resulting in a zero net effect for the department.</p>	<p>Funding Source Notes: "Bonding" is assumed to be bonds supported by enterprise revenues.</p> <p>Expenditures as of December 31, 2011: \$2,616,183</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$5,378,000
		Consulting	\$543,750
		Furnishings/Equipment	\$0
		Other/Contingency	\$1,403,500
		TOTAL	\$7,325,250

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$4,669,000	\$768,750	\$637,500	\$625,000	\$625,000			\$7,325,250
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,669,000	\$768,750	\$637,500	\$625,000	\$625,000	\$0	\$0	\$7,325,250

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Works Department: Environmental Services Building: Multiple Locations</p> <p>Description & Location: The Environmental Services Transfer and Recycling Centers owned by the county are located at the following sites:</p> <p>A. Bloomington Household Hazardous Waste Recycling Center 1400 West 96th Street in Bloomington</p> <p>B. Brooklyn Park Solid Waste Transfer and Hazardous Waste Recycling Center 8100 Jefferson Highway in Brooklyn Park</p> <p>Together, the two transfer and recycling centers total 162,385 SF sited on 18.5 acres. The facilities were built between 1990 and 1992. Both of the facilities consist of bearing walls, steel beams, concrete foundations, built-up and metal roofs, brick and pre-cast slabs. The existing buildings have HVAC, fire alarm, roof top units and electrical high and low voltage systems. Some of the existing equipment has exceeded its predicted life. These facilities, including equipment and systems, are subjected to heavy public traffic and harsh environmental conditions.</p> <p><u>This project will:</u></p> <ol style="list-style-type: none"> 1) Replace critical systems which have exceeded their predicted lifetime within the next five years. 2) Plan for future critical system replacements via a replacement plan based on detailed facility audits. 3) Maintain the physical infrastructures of two facilities that have high public usage. 	<p>Project Name: Transfer Station Facility Preservation 2012-2016 Project Number: 1000319 Funding Start: 2012 Completion: Beyond 2016</p> <p>Purpose & Justification: The purpose of the Environmental Services Facility Preservation project is to properly plan for future corrective renovation, scheduled replacement and facility upgrade projects before failures occur. The capital funding request is a compilation of facility audits for the two facilities. These studies are conducted every five years and evaluate the building system life cycles for architectural, mechanical, electrical, roof equipment and finishes.</p> <p>These facilities were re-audited during 2008 and the summary reports have been prioritized and incorporated into a revised plan for the upcoming five-year period.</p> <p>All of the work done under the auspices of this project was identified through periodic surveys of the respective building systems by expert consultants and operations and maintenance staff. The surveys and audits provide a work plan to effect major facility repairs, renovations and upgrades in support of the county's service mission. Executing this responsibility requires considerable funding in a consistent and continuous stream on an annual basis.</p> <p>This project will reduce expenditures for unplanned or emergency repairs and will reduce dependency on the Environmental Services annual operating budget for major repairs. This funding allows staff to maintain buildings using a cyclical program based on statistical average life cycles of various building infrastructure systems. This ensures that buildings are maintained in optimal condition and that an appropriate quality of space is available for county programs.</p>
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<p>Project's Effect On Annual Operating Budget: Included are projects to replace large vehicle entrance doors and certain HVAC controls that should produce minor energy savings. Planned projects will not increase future operating costs.</p>	<p>Funding Source Notes: Enterprise income is revenue generated through solid waste activities.</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$720,000 Consulting \$90,000 Furnishings/Equipment \$0 Other/Contingency \$90,000 TOTAL \$900,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Other								\$0
TOTAL	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Works	Project Name: Minneapolis - Hennepin Household Recycling & Drop-Off Center
Department: Environmental Services	Project Number: 0031702
Building: New Building	Funding Start: 2005 Completion: 2013
Description & Location: <p>This project provides for the acquisition of a site and the construction of a suitable facility for a Hennepin County Household Hazardous Waste (HHW) facility in the City of Minneapolis. The intent of this project is to co-locate the HHW facility at a site where the city's residential voucher program will be located. Since 2004, county and city staff have been seeking and assessing potential sites where various services could be provided at a common site. In 2006, the Minneapolis Community Planning and Economic Development Department (CPED) identified several potential sites for this joint venture but unfortunately none were able to meet the project's requirements.</p> <p>Based on a survey and analysis completed in January 2009, "Hennepin County Household Hazardous Waste & Recycling Facility Master Plan Report," a building of 26,000 gross square feet, with a site area of approximately 5.6 acres is recommended for the county's portion of the project, namely an HHW facility.</p> <p>In September 2009, the city re-started its site search, hiring a real estate consultant to perform a search for a new site, and invited the county to participate, with the hope that the joint project could be revived. During 2010, county and city staff reviewed the sites identified by the city's broker to determine which sites meet the project's requirements for joint development.</p> <p>On January 20, 2011 the City of Minneapolis purchased the property at 340 27th Avenue NE (27th & University) for \$1,820,000. The property is 6.56 acres. The city is also inquiring into the acquisition of four adjacent parcels, which will be needed to manage storm water from the drop-off center. During 2011, cost-sharing models and agreements will be developed for acquisition, development and on-going operations.</p>	Purpose & Justification: <p>County staff has identified three primary justifications for a new HHW facility in the City of Minneapolis. First, based on zip code analysis of customers, program data shows that use of the facilities is clearly linked to facility proximity. Residents of geographic areas within a 5-mile radius of the Brooklyn Park and Bloomington facilities are much more frequent users than more distant residents. Because most areas of Minneapolis are greater than 5 miles from the Brooklyn Park and Bloomington facilities, Minneapolis residents have been far less frequent users of the HHW facilities. Second, the housing stock is older in Minneapolis when compared to the outlying areas. Older homes require more repair and maintenance, which creates HHW. Older homes also have a longer history of residents accumulating and storing HHW. Third, Minneapolis has a high population density of 6,970 persons per square mile (2000 Census). For this reason, it makes sense to locate a facility where the potential need is the greatest.</p> <p>Hennepin County conducts one or two annual HHW event collections in collaboration with City of Minneapolis; however, locating temporary sites in the city that can accommodate a large number of vehicles and wastes has become a major constraint. A new HHW facility in Minneapolis would keep more HHW out of waste-to-energy facilities and landfills, protecting the environment and conserving resources for future generations.</p> <p>The City of Minneapolis manages collection of residential household debris at its South Transfer facility. The South Transfer facility is outdated and undersized, therefore, the city is seeking a new location to provide these services to Minneapolis residents. By combining efforts and resources with Hennepin County, the city and county will increase their ability to cost-effectively provide convenient services to households in Minneapolis for all types of solid waste. However, it should be noted that finding a common site does not preclude the county from acquiring land and constructing an HHW facility independent of the city.</p>

Project's Effect On Annual Operating Budget: The county's annual operating expenses for the household Recycling & Drop-Off Center would be funded through the Solid Waste Enterprise Fund. \$ 950,000 increase in programmatic operating costs (DES) \$ 175,000 increase in facility operating costs (Prop. Svc.) \$ 1,125,000 TOTAL Increase	Funding Source Notes: "Enterprise Income" is revenue generated through solid waste activities. Prior appropriations calling for bonding have been reclassified as "Enterprise income". Expenditures as of December 31: \$144,397	Cost Breakdown	Total
		Land Acquisition	\$944,000
		Construction	\$6,880,000
		Consulting	\$932,000
		Furnishings/Equipment	\$587,000
		Other/Contingency	\$655,000
		TOTAL	\$9,998,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$2,390,000		\$7,608,000					\$9,998,000
Other								\$0
TOTAL	\$2,390,000	\$0	\$7,608,000	\$0	\$0	\$0	\$0	\$9,998,000

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Public Safety**

	Project Total	Prior Years	2012	2013	2014	2015	2016	Beyond	
PUBLIC SAFETY									
<u>District Court Projects</u>									
0031689	HCGC C-6 Modifications	\$3,261,000	\$996,000	\$938,000	\$1,327,000	-	-	-	
0031746	HCGC C-11 Modifications	2,544,000	112,000	-	72,000	2,360,000	-	-	
0031839	District Court IT Space/Furniture Modifications	293,000	-	293,000	-	-	-	-	
0031838	Self Help Center Remodeling	418,000	-	-	-	418,000	-	-	
0031841	Hearing Office/Collections Space Remodeling	387,000	-	-	-	97,000	290,000	-	
0031815	Courtroom Bench Modifications	<u>1,154,000</u>	<u>350,000</u>	<u>200,000</u>	<u>107,000</u>	<u>107,000</u>	<u>107,000</u>	<u>176,000</u>	
	District Court Totals	\$8,057,000	\$1,458,000	\$1,431,000	\$1,506,000	\$2,467,000	\$622,000	\$397,000	
								\$176,000	
<u>Community Corrections Projects</u>									
0031789	Community Corrections Security Modifications	\$7,105,000	\$1,850,000	\$3,093,000	\$800,000	\$211,000	\$263,000	\$888,000	
0031816	ACF Main Building Administration Renovation	6,519,000	1,546,000	1,796,000	3,177,000	-	-	-	
0031750	JDC Medical Build-out & Remodeling	1,458,000	242,000	-	-	-	434,000	782,000	
1000320	Comm Corrections Facility Preserv 2012-2016	8,000,000	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	
0031774	Probation Furniture/Space Efficiency Mods	3,300,000	900,000	500,000	826,000	416,000	432,000	226,000	
0031830	JDC Flooring Replacement	430,000	-	-	242,000	188,000	-	-	
1000321	ACF Women's Flooring Replacement	355,000	-	355,000	-	-	-	-	
0031843	ACF Women's Section Expansion	6,204,000	-	-	-	-	-	6,204,000	
0031842	CHS Facility Modifications	<u>521,000</u>	-	-	-	-	<u>521,000</u>	-	
	Community Corrections Totals	\$33,892,000	\$4,538,000	\$7,244,000	\$6,545,000	\$2,315,000	\$2,716,000	\$3,048,000	
								\$7,486,000	
<u>County Sheriff Projects</u>									
0031707	New 911 Emergency Communications Facility	\$33,750,000	\$1,984,000	\$13,094,000	\$18,672,000	-	-	-	
0031775	Sheriff's Crime Lab Expansion/Remodeling	3,286,000	1,258,000	-	-	-	139,000	1,324,000	
0031817	Facility Modifications for Sheriff's Sites	687,000	300,000	-	387,000	-	-	-	
0031762	Sheriff's Holding Area Security Upgrades	<u>1,653,000</u>	<u>1,286,000</u>	-	<u>239,000</u>	<u>128,000</u>	-	-	
	County Sheriff Totals	\$39,376,000	\$4,828,000	\$13,094,000	\$19,298,000	\$128,000	\$139,000	\$1,324,000	
								\$565,000	
PUBLIC SAFETY TOTALS		<u>\$81,325,000</u>	<u>\$10,824,000</u>	<u>\$21,769,000</u>	<u>\$27,349,000</u>	<u>\$4,910,000</u>	<u>\$3,477,000</u>	<u>\$4,769,000</u>	<u>\$8,227,000</u>

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: District Court Building: Government Center</p>	<p>Project Name: Government Center C-6 Modifications Project Number: 0031689 Funding Start: 2004 Completion: 2013</p>
<p>Description & Location: This project will abate all asbestos containing materials and install an automatic fire protection (sprinkler) system for the entire sixth floor of the HCGC Courts Tower. The abatement work will require the removal of all ceilings and demountable wall partitions, thus requiring the replacement or remodeling of these elements. The current courtroom configuration on C-6 includes large courtrooms with adjacent jury deliberation rooms located at both ends of the floor and two smaller courtrooms in the center, for a total of four courtrooms and two jury rooms. This configuration will not change, although two client-attorney conference rooms will be added off of the atrium corridor, reducing the size of one of the two larger courtrooms. Two courtrooms will be modified to create accessible benches and jury boxes to meet current building code requirements. Jury seating in courtrooms C653, C655 and C659 will be reupholstered and reused. The jury box on C657 will be enlarged to accommodate 14 new seats. New seating and tables for jury rooms, courtrooms (bench and counsel) and judicial chambers will be provided, and jury box seating will be replaced.</p> <p>In addition, this project will include the reconfiguration of judicial chamber suites to meet the county's space standards. Utilizing a new demountable wall system, the judicial chambers along the east windows will be reconstructed to provide chamber suites that will take into account changes being made to the Court Reporting procedures. Also included is the replacement of carpet and the replacement or modification of the existing lighting and ceiling systems in the courtrooms. Voice/ data/ power systems will also be upgraded. This project will also include the following work funded under separate capital projects: new audio/visual systems in courtrooms; new fire sprinkler system throughout and an upgrade to the building automation system.</p>	<p>Purpose & Justification: C-6 is the last remaining large area in the Government Center that still has asbestos containing materials and does not have an automatic sprinkler system. Partial funding would be drawn from several existing, applicable capital improvement projects for items such as fire protection, energy conservation and upgraded audio/visual systems.</p> <p>The county had originally made a commitment to the City of Minneapolis Fire Marshall to complete the sprinkler system in the Government Center by 2000, which is now long overdue. To do the sprinkler work, the asbestos must be abated above the ceiling area. This project will complete the required improvements and fulfill that commitment.</p> <p>Modifications for handicapped accessibility are required by the State Building Code. At least one fully "accessible" courtroom per floor is required. Currently, there are no accessible courtrooms on C-6. Upgrades to the courtrooms are needed to replace seating, carpeting, lighting etc., since all of those items date back to the original construction 30+ years ago.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>			<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$15,518</p>				<p>Cost Breakdown</p>		<p>Total</p>
							Land Acquisition	\$0	
							Construction	\$2,228,000	
							Consulting	\$432,000	
							Furnishings/Equipment	\$475,000	
							Other/Contingency	\$126,000	
							TOTAL	\$3,261,000	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL	
Property Tax								\$0	
Bonding	\$996,000	\$938,000	\$1,327,000					\$3,261,000	
Federal								\$0	
State								\$0	
Enterprise income								\$0	
Other								\$0	
TOTAL	\$996,000	\$938,000	\$1,327,000	\$0	\$0	\$0	\$0	\$3,261,000	

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary	Project Name: Government Center C-11 Modifications
Department: District Court	Project Number: 0031746
Building: Government Center	Funding Start: 2007 Completion: 2014
Description & Location: Since the building was first occupied by District Court in 1974, floor C-11 has been used to hold Arraignment Courts. Currently it contains two large, non-jury courtrooms (C-1156 and 1159), an inmate holding area consisting of the Sheriff's control room and four separate holding rooms, a judge's robing room and office space for court staff and other staff associated with the arraignment process. <u>Preliminary plans indicate the scope of work for this project to include:</u> 1. Major rehabilitation of two courtrooms to include completely remodeling benches, the replacement of wall and floor finishes, new ceiling and lighting systems, and modifications of layout, especially in clerks' areas, to suit current and future operations. 2. Code required accessibility related modifications to benches in both courtrooms. 3. Reconfiguration of space along the atrium corridor to create an exit route to the south stair tower to provide a means of egress that complies with the State Building Codes. 4. Modification of existing Criminal Division office space, located south of the elevator core, to accommodate the new egress corridor and add new public transaction counter. 5. The following work funded under separate capital projects: new audio/visual systems in courtrooms (0031429); new judicial clerk's and reporter's office furniture (0031577). 6. Remodel existing STS workstations within courtrooms. 7. Remodel existing Probation workstation within courtrooms. 8. Addition of four conference rooms along the public corridor. 9. Remodeling public toilet rooms to make them accessible, as required by code. 10. Finish renovations in the holding area.	Purpose & Justification: On the 11th Floor of the Courts Tower, there are two large courtrooms connected by Sheriff in-custody holding cells. These courtrooms continue to be used for high volume criminal calendars. Criminal proceedings bring numerous participants who need space to meet in a confidential setting. The standard courtroom configuration now has small conference rooms which are open for use by participants such as public defenders, private attorneys, advocates, etc. We would request these two courtrooms be brought up to the standard. With the implementation of the Minnesota Court Information System (MNCIS), court staff could perform immediate updates to court cases in the courtrooms. The courtrooms require updating to provide adequate space and ergonomics for clerks to perform courtroom duties, the judge's bench area also is in need of ergonomic modifications. The Criminal Division offices, south of the elevators on C-11, will remain, but need to be modified to correct a non-conforming exiting condition by providing public access to the stair at the south end of the atrium corridor. The relocation of the Administrative Research Unit to C-12 (including three offices and a work room), as proposed by the C-Tower Reuse Study, will free up some space on C-11 to accommodate the reestablished public atrium corridor and the addition of four to five workstations at the south and central portions of the floor. After 25 plus years of heavy use, both courtrooms are in need of general refurbishment and updating to allow continued use and meet changing court operation and security requirements. Since the scope of the work involves significant remodeling, code required modifications will automatically be required in at least one courtroom to make the bench area accessible

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Expenditures as of December 31, 2011: \$0	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$1,882,000
		Consulting	\$214,000
		Furnishings/Equipment	\$339,000
		Other/Contingency	\$109,000
		TOTAL	\$2,544,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$112,000		\$72,000	\$2,360,000				\$2,544,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$112,000	\$0	\$72,000	\$2,360,000	\$0	\$0	\$0	\$2,544,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: District Court Building: Government Center</p> <p>Description & Location: District Court IT Support staff (one operations manager, one supervisor, 13 non-supervisory) currently occupy approximately 2,000 usable square feet (USF) of space in the southwest corner of the 17th floor of the Government Center A-Tower. This suite, originally 1,400 USF in size, was set up several years ago as an interim location. Over the past year, the suite expanded to include a room to the north, which is approximately 320 USF. This room is used for equipment storage.</p> <p>The scope of this project is largely undefined, however it is assumed that this project may increase the square footage of the current District Court IT suite by some 370 USF for a total of 2,500 USF, and that the entire group will receive new ergonomic furnishings.</p>	<p>Project Name: District Court IT Space/Furniture Modifications Project Number: 0031839 Funding Start: 2012 Completion: 2012</p> <p>Purpose & Justification: The space on A-17 occupied by District Court IT for the past eight to nine years has not been significantly altered since its occupancy. While in its current location, District Court IT Support staff has increased from 4 to 15 people. Only the IT manager occupies an enclosed office, the supervisor is currently located in a workstation.</p> <p>Additionally, the IT suite shares a common corridor with the adjacent press office and a large conference room. This is a less than desirable circumstance because the IT group's equipment deliveries are necessarily (due to the current shortage of space) unpackaged and temporarily stored in the common corridor before they are delivered to, and installed in, their final destinations.</p> <p>Another shortfall of the current layout is the lack of conference room space. In addition to their space in the Government Center, District Court IT also shares training space located in the City Hall with the District Court BPU (Business Practices Unit). However, neither location has adequate conference space for the IT staff to utilize.</p> <p>Remodeling, along with some space expansion and new ergonomic furniture will allow the IT unit to function in a more effective and secure manner.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes:</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$133,000
		Consulting	\$0
		Furnishings/Equipment	\$115,000
		Other/Contingency	\$45,000
TOTAL	\$293,000		

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$293,000						\$293,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$293,000	\$0	\$0	\$0	\$0	\$0	\$293,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: District Court Building: Government Center</p> <p>Description & Location: The District Court Self Help Center, located in the northeast corner of the Public Service Level (PSL) of the Government Center, was inserted into space previously occupied by HSPHD and Taxpayer Services staff with little or no remodeling in 2001.</p> <p>Currently, five staff, a volunteer attorney, and three to five volunteers occupy 2,100 square feet (SF) of space in the Self Help Center; there is a need to add two more FTEs, counseling space for four volunteers, waiting area with attractions for children and more conference space. The additional space required by the existing and expanded staff is approximately 1,000 SF. More space for the expansion of computer carrels and kiosks still needs to be evaluated and should be located behind security screening.</p> <p>This project is intended to provide a new self help counter oriented towards the atrium entrance to the space, improve traffic flow, include more ergonomic and semi-confidential workstations, add conference space, and add acoustical treatment to the granite perimeter walls.</p> <p>The service arrangement for the new self help counter will allow for visual access to the waiting area, allow staff to work more ergonomically and act as triage, directing clients to areas appropriate to their needs.</p>	<p>Project Name: Self Help Center Remodeling Project Number: 0031838 Funding Start: 2015 Completion: 2015</p> <p>Purpose & Justification: The workload for the Self Help Center has increased and is projected to continue to increase into the future. This space was not remodeled prior to occupancy and workstations were assembled from existing furniture components available at the time of occupancy. An existing granite public counter is being reused, but it is not located well, it is not designed well for users and does not meet current needs.</p> <p>There is a need for appropriate counter space located differently, workstations with higher partitions to enhance meeting privacy and confidentiality, and confidential conference space. The high acoustical reflectivity of the granite stone veneer perimeter walls causes difficulties for staff, volunteers and public to clearly understand the personal communications typical of the current function of the space. A different plan layout is required to improve work flow and overall efficiency. The improved layout will also create a more secure work area for staff, which is needed due to the relocation of staff from the Harassment Section of the Domestic Abuse Office to the Self Help Center. This relocation is a degradation of safety due to the increased presence of children in an unprotected environment for extended periods of time.</p> <p>Staff functions vary in their degree of privacy and the new work arrangement needs to accommodate this. The model of Self Delivered and Triage directed service is one that has been demonstrated to be highly effective. This is apparent when considering that nearly 20,000 people (served by five staff) used the Self Help Center last year to gain the services they needed.</p> <p>Additionally, wait time for clients can be 1-3 hours and many involve children. Security has become a much higher concern with the addition of the Harassments Section to the Self Help Center. Calls to security have increased since their relocation. The general arrangement of the space is separated by the need for egress from the adjacent stair tower and the noise level of the PSL affects conversations' confidentiality.</p>
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Project's Effect On Annual Operating Budget: None.			Funding Source Notes:				Cost Breakdown	Total
							Land Acquisition	\$0
							Construction	\$254,000
							Consulting	\$0
							Furnishings/Equipment	\$134,000
							Other/Contingency	\$30,000
							TOTAL	\$418,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding					\$418,000			\$418,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$0	\$418,000	\$0	\$0	\$418,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: District Court Building: Government Center</p> <p>Description & Location: The District Court Hearing Office is located on the street level in the northwest corner of the Hennepin County Government Center. The suite is comprised of 3,316 usable square feet (USF). The Hearing Office is staffed by one Court Operations Manager, one Administrative Manager and 15 Hearing Officers.</p> <p>Although the Hearing Office will not be enlarged, the intent of this project is to study options in order to remodel the Hearing Office to provide a larger, more suitable waiting area. This project will also provide improved security for the Hearing Officers, a secure area for handling large amounts of cash, as well as some new furnishings to better accommodate the work being done in the space.</p> <p>An operating project was completed in early 2011 that moved the five-person Violations Bureau Electronics System (ViBES) workgroup out of the Hearing Office suite and into space at City Hall. This move has freed up some 220 USF.</p>	<p>Project Name: Hearing Office / Fines Collections Space Remodeling Project Number: 0031841 Funding Start: 2015 Completion: 2016</p> <p>Purpose & Justification: The Hearing Officers conduct informal hearings and interviews for minor traffic, parking and other ordinance violations. They explain applicable ordinances and statutes, and discuss facts and circumstances that arise from the issuance of citations. They evaluate mitigating circumstances, determine and document all appropriate dispositions, including setting fine amounts, suspensions of sentence or dismissals. They also set up special payment accounts and schedule cases for trial. The Hearing Office sees about 310 people per day, and they handle approximately 11,000 citations per month. In 2009, the Hearing Office heard a total of 158,057 charges. The Legislature is voting on a measure that would require mandatory appearances for specific violations. If the measure passes, there would be an increase in the number of appearances at the Hearing Office.</p> <p>The current waiting area only has seating for 29 people when, on average, there are up to 80 people waiting to see a Hearing Officer. Due to the current size of the waiting area in the Hearing Office, customers are forced to wait in the public building lobby outside of the Hearing Office suite. At times, the crowds of people that gather to wait outside the Hearing Office can impede other people entering and exiting the Government Center through the lobby.</p> <p>Privacy is another issue for customers in line. Due to the limited space in the waiting room customers complain that others can hear what they are telling the clerk at the window.</p> <p>Inside the Hearing Office there is also a cashier set up to take payments. The current layout does not offer the cashier the safe and secure environment that should be provided when dealing with large amounts of cash.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes:</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$251,000
		Consulting	\$0
		Furnishings/Equipment	\$110,000
		Other/Contingency	\$26,000
		TOTAL	\$387,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax					\$97,000	\$290,000		\$387,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$0	\$97,000	\$290,000	\$0	\$387,000

HENNEPIN COUNTY MINNESOTA

2012 CAPITAL BUDGET AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM

<p>Major Program: Public Safety & Judiciary Department: District Court Building: Multiple</p> <p>Description & Location: The Hennepin County Government Center, located at 300 S. Sixth Street in Minneapolis, houses court facilities for the State's Fourth Judicial District Court. In addition, the courts have judicial space in seven other county owned facilities. This project will provide modifications to the judicial courtroom benches in 69 courtrooms throughout the county. Specifically, 41 courtrooms within the Courts Tower of the Government Center, as well as two courtrooms at Brookdale, three courtrooms at Southdale, two courtrooms at Ridgedale, three courtrooms at the Public Safety Facility, and 15 courtrooms and three hearing rooms at the Family Justice Center. Work will be split into two phases, with the courtrooms in the Government Center, Brookdale, Southdale and Ridgedale being completed in phase one, and the courtrooms in the Public Safety Facility and Family Justice Center being completed in phase two.</p> <p>Judicial benches that are not included in this project scope include the courtrooms on C3, C4, C6, and C11 in the Government Center and courtrooms in the Juvenile Justice Center, as they have or will be completed as part of other capital projects. Additionally, the courtrooms at the City Hall do not require any work.</p> <p>This project will provide for modifications to judicial courtroom benches in order to address existing non-ergonomic conditions. The bench configuration typically consists of a judge, judicial clerk, court reporter and a witness stand.</p> <p>A consultant will evaluate the best way to modify the work surfaces in the various bench configurations to standardize the ergonomic adjustability. Additionally, this request includes the replacement of chairs for the judges, court reporters, clerks and witnesses.</p>	<p>Project Name: Courtroom Bench Modifications Project Number: 0031815 Funding Start: 2011 Completion: Beyond 2016</p> <p>Purpose & Justification: Courtroom procedures have become automated with the use of computers, laptops and printers in courtrooms. Additionally, the implementation of the State-wide Minnesota Court Information System (MNCIS) requires that court cases are updated immediately from within the courtroom. District Court Information Technology staff has completed the project of having computer data ports installed at the judge's bench area in all courtrooms.</p> <p>Judges are now bringing their laptops into courtrooms and using them as a source of immediate information, along with bench books for taking notes during trials. Unfortunately, the work surfaces in the 69 courtrooms are fixed millwork that allow no ability for adjustment. As a result, judges have been experiencing ergonomic distress, such as back and neck strain.</p> <p>This condition also impacts the court reporters and clerks. Providing the judge's bench areas and the clerk's court workstation areas with height-adjustable work surfaces is a significant need for the preventative health of judicial staff.</p> <p>In addition, the chairs for the judges, court reporters, clerks and witnesses are in need of replacement as they have not been replaced in many years and do not provide adjustment for the varied heights of users.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$0</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$156,000
		Consulting	\$147,000
		Furnishings/Equipment	\$780,000
		Other/Contingency	\$71,000
		TOTAL	\$1,154,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$350,000	\$200,000	\$107,000	\$107,000	\$107,000	\$107,000	\$176,000	\$1,154,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$350,000	\$200,000	\$107,000	\$107,000	\$107,000	\$107,000	\$176,000	\$1,154,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary	Project Name: Community Corrections Security Related Modifications & Equipment
Department: Community Corrections & Rehabilitation	Project Number: 0031789
Building: Adult Corr. Fac., County Home School & Juv. Det. Center	Funding Start: 2009 Completion: 2016
Description & Location: <p>This project intends to implement security upgrades and modifications to the county's three correctional facilities which include: the Adult Corrections Facility (ACF), the County Home School (CHS) and the Juvenile Detention Center (JDC). These sites provide housing and services to a high risk population pool. Recent studies have uncovered significant safety and security shortfalls that will be addressed by this project. Substantial physical and electronic security improvements are needed to provide a reasonable level of security to these correctional facilities. Improvements will be made in phases based on a risk/liability assessment.</p> <p><u>The recommended scope at each of the three sites includes the following:</u></p> <ol style="list-style-type: none"> 1. Site Improvements, 2. Physical modifications to the buildings, 3. Expanded closed circuit television (CCTV) coverage, 4. Digital recording cameras and associated security features, and 5. Modernization of security equipment including audio systems, weapons screening, alarm systems, security desk controls and displays. <p>This project intends to install security systems that incorporate components that are being used in other parts of the county, leveraging the existing systems that are already in place. During 2009, the Work Release program was relocated to the Main Building. The increased traffic through the lobby has increased security problems. Architectural modifications to the lobby, entrance, booking and visitor areas of the Main Building are now essential; these modifications will be done as part of the proposed ACF Main Building Admin Renovation project.</p>	Purpose & Justification: <p>The installation and expansion of the security systems at the ACF, CHS and JDC will reduce the county's exposure to incidents and provide a safer environment for people who work, live and volunteer at the county's correctional facilities. Over the last 20+ years the ACF has seen an increase in persons convicted of felony crimes. Mental health, chemical dependency, assaultive behaviors and gang on gang activity pose risks to residents, staff, volunteers as well as the public.</p> <p>There are no substantial exterior site barriers preventing the public from having direct access to the detention buildings at the ACF and CHS. These sites have some very old buildings that were originally part of a farm campus. Residential neighborhoods are now immediately adjacent to these properties. A mix of fencing, gates, parking, lighting, alarms, and cameras will be installed to secure the perimeter at each of the facilities to enhance safety and reduce liability.</p> <p>The layouts of the ACF and CHS need architectural improvements to physically separate the travel paths of inmates from staff and visitors, decreasing the opportunity for the introduction of contraband and assaults. At risk areas at all three sites include lobbies, booking rooms, visiting areas and sally ports. In addition, there is a notable lack of cameras in high risk areas at the ACF, CHS and JDC. The conspicuous presence of cameras is a deterrent to unwanted behavior. Current concerns include staff and inmate interactions, activity between inmates, and the ability to watch specific inmates for suicide and other health interventions. Furthermore, many of the existing cameras are not capable of recording, and those cameras that can record, do it on a VHS tape system in lieu of a digital recording format. A new camera system will provide improved observation and control of inmates by the existing staff, while features such as digital recording will provide evidence for litigation and incident resolution, reducing liability to the county.</p>

Project's Effect On Annual Operating Budget: To be determined.	Funding Source Notes:	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$1,397,000
		Consulting	\$619,000
		Furnishings/Equipment	\$4,413,000
		Other/Contingency	\$676,000
		TOTAL	\$7,105,000
Expenditures as of December 31, 2011: \$1,491,904			

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,850,000	\$3,093,000	\$800,000	\$211,000	\$263,000	\$888,000		\$7,105,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,850,000	\$3,093,000	\$800,000	\$211,000	\$263,000	\$888,000	\$0	\$7,105,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections and Rehabilitation Building: Adult Corrections Facility Campus</p>	<p>Project Name: ACF Main Building Administration Expansion & Renovation Project Number: 0031816 Funding Start: 2011 Completion: 2013</p>
<p>Description & Location: This project expands and renovates the Main Building of the Adult Corrections Facility (ACF), located in Plymouth. The entire 14,000 square feet (SF) existing building area will be upgraded, with the most extensive renovation occurring on the first floor. Two additions, totaling 12,000 gross square feet (GSF) are proposed, allowing expansion of the booking/processing and administration areas.</p> <p><u>This project includes the following:</u></p> <ul style="list-style-type: none"> • Remodel the entire first floor of the existing facility, • Construct a new garage and sally port, and convert the existing garage to office space, • Construct a two-story building addition for staff locker, training, and conference areas, • Remodel portions of the second floor to improve circulation and meeting areas, • Provide new furniture for selected areas of the building, • Perform cosmetic upgrades in remaining building areas as necessary, • Correct code deficiencies in toilet rooms and exiting, and • Perform mechanical upgrades as required to accommodate new programs. <p>The project will be constructed in multiple phases to allow the existing building to remain in operation during construction. In addition, it will be coordinated with other capital projects planned for this facility, such as the CC Facility Preservation project (#0031705) for tower modifications, and the CC Security Modifications and Equipment project (#0031789).</p>	<p>Purpose & Justification: The Main Building was built in 1930 and includes the administrative area. Except for minor remodeling in 1980's, the administrative area remains the same as when it was originally built and does not reflect today's functional needs. In recent years, the ACF has implemented major operational and programming changes which are not accommodated in the current space. A major shift occurred in January 2010 when the Work Release building was closed. All male Work Release residents, as well as men placed on the Electronic Home Monitoring Program, are now booked in and released from an intake area that has essentially remained unchanged since its original construction. This operational shift has caused a dramatic increase in the volume of residents who are processed each day in a work space that was never designed to accommodate such numbers. Simultaneous with the closing of the Work Release Facility, the ACF created the Admissions and Records Unit to centralize its booking, release, and records processes. This strategy created efficiencies in the handling of records for both Men's and Women's Section residents, but the staff and their necessary equipment are located in a cramped space inadequate for their needs. In addition, the front gate of the Men's Section is the primary entry point into the facility's interior perimeter. All security and non-security employees, contract vendors, all male residents checking into and out of the facility, professional visitors, and members of the general public report to the front gate. This comingling complicates safety and security at the site.</p> <p><u>The completion of this project will:</u></p> <ul style="list-style-type: none"> • Centralize intake for all residents to increase efficiency and effectiveness of staffing resources and potentially allow a reduction in equipment costs, • Create a safer and more secure facility due to the separation of intakes and releases, • Bring employee work spaces up to current standards, and • Create new training / conference rooms for staff development with technology capabilities.

<p>Project's Effect On Annual Operating Budget: To be determined.</p> <p>Impact for Department: \$0 per year Impact for Property Services: \$0 per year TOTAL: \$0 per year</p>			<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$1,625</p>				<table border="1"> <tr> <th>Cost Breakdown</th> <th>Total</th> </tr> <tr> <td>Land Acquisition</td> <td>\$0</td> </tr> <tr> <td>Construction</td> <td>\$4,581,000</td> </tr> <tr> <td>Consulting</td> <td>\$656,000</td> </tr> <tr> <td>Furnishings/Equipment</td> <td>\$696,000</td> </tr> <tr> <td>Other/Contingency</td> <td>\$586,000</td> </tr> <tr> <td>TOTAL</td> <td>\$6,519,000</td> </tr> </table>		Cost Breakdown	Total	Land Acquisition	\$0	Construction	\$4,581,000	Consulting	\$656,000	Furnishings/Equipment	\$696,000	Other/Contingency	\$586,000	TOTAL	\$6,519,000
Cost Breakdown	Total																					
Land Acquisition	\$0																					
Construction	\$4,581,000																					
Consulting	\$656,000																					
Furnishings/Equipment	\$696,000																					
Other/Contingency	\$586,000																					
TOTAL	\$6,519,000																					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL														
Property Tax								\$0														
Bonding	\$1,546,000	\$1,796,000	\$3,177,000					\$6,519,000														
Federal								\$0														
State								\$0														
Enterprise income								\$0														
Other								\$0														
TOTAL	\$1,546,000	\$1,796,000	\$3,177,000	\$0	\$0	\$0	\$0	\$6,519,000														

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections & Rehabilitation Building: Juvenile Detention Center</p> <p>Description & Location: The scope of this project will involve remodeling portions of space on the first and fourth floor of the Juvenile Detention Center (JDC) as needed to meet the programmatic and operational program objectives for the JDC Medical Unit and the Administration Unit.</p> <p><u>Medical Unit:</u> The Medical Unit will remain in its current location on the first floor, but will expand into adjoining space in order to meet program needs, gaining approximately 400 square feet (SF). Displaced functions will be relocated to other areas within the JDC as part of this project. The Medical Unit will be completely remodeled to accommodate critical program adjacencies and address privacy/security issues. New furniture for the nursing station, supervisor, physician and waiting area are included in this request.</p> <p><u>Administration Unit/ Displaced Office Functions:</u> 1,300 SF of vacant shell space on the fourth floor of the JDC will be fit-out to accommodate two additional supervisor offices that were displaced due to the Medical Unit expansion. A training room will also be created in the shell space.</p> <p><u>Lobby / Reception:</u> This project will remodel the existing lobby area and install new furniture to accommodate program needs, including upgrades to the interactive play area.</p>	<p>Project Name: JDC Medical Build-Out & Remodeling Project Number: 0031750 Funding Start: 2007 Completion: Beyond 2016</p> <p>Purpose & Justification: The Juvenile Detention Center (JDC) was constructed in 1984. Since then, the facility has increased its bed capacity from 87 beds to a total of 147 placing stress on facility support functions that had not been planned for such expansion. In particular, the existing Medical Unit and Entrance Lobby facilities do not adequately serve the needs of the expanded resident population. This remodeling project will address the functional and space needs as noted below.</p> <p>The Medical Unit's current location was originally intended as office space and is no longer sufficient to meet their service demands. Operational and programmatic problems of the facility include: inadequate secure storage space for confidential medical files, lack of visual and auditory privacy between resident waiting area and exam rooms, resident toilet and other facilities are not handicapped accessible, insufficient space for psychologist services, and traffic congestion due to Intake filing cabinets located within the Med Unit.</p> <p>The main entrance lobby to the JDC facility is small and does not accommodate the public well. There is inadequate space and furnishings to provide for the basic needs of those who must wait, sometimes for several hours, and often with children, to conduct their business. An initiative was undertaken recently to include interactive play areas for children in areas where adults may be waiting for prolonged periods of time. A study of this concept was done during the summer of 2010. It is anticipated that some additional work will be needed in the JDC lobby in response to the study.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$10,240</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$1,009,000
		Consulting	\$101,000
		Furnishings/Equipment	\$232,000
		Other/Contingency	\$116,000
		TOTAL	\$1,458,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$242,000					\$434,000	\$782,000	\$1,458,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$242,000	\$0	\$0	\$0	\$0	\$434,000	\$782,000	\$1,458,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary	Project Name: Community Corrections Facility Preservation 2012-2016
Department: Community Corrections & Rehabilitation	Project Number: 1000320
Building: Adult Corrections Facility / County Home School	Funding Start: 2012 Completion: 2016
Description & Location: <p>This project serves to protect and preserve the two largest Community Correction's facilities within the county. These two facilities are: the County Home School (CHS), whose campus is located at 14300 County Road 62 in Minnetonka, and the Adult Correctional Facility (ACF) campus, located at 1100 Shenandoah Lane in Plymouth. The CHS campus sits on 195 acres and includes 14 buildings. The ACF campus is approximately 60 acres and includes seven buildings. The buildings on the CHS and ACF campuses include a combined 521,259 square feet.</p> <p>The scope of work will follow recommendations made in the consultant audits completed in March 2008 (noted under Purpose and Justification at right) and will consist of replacement, renovation and upgrade of infrastructure components within the buildings as well as building envelope elements. Examples of facility preservation items which will maintain building integrity and long-term value as real estate assets include:</p> <p><u>Building infrastructure:</u> + HVAC, plumbing, power distribution- fire alarm and low voltage systems, and other systems necessary to maintain the ability to occupy a building.</p> <p><u>Building envelope and grounds:</u> + Exterior walls (tuckpointing, cladding, joint sealant, etc.), windows, roofs, sewer systems, exterior lighting, grounds preservation- sprinkler systems and water retention ponds, and concrete and/or asphalt sidewalks and parking lots.</p>	Purpose & Justification: <p>The Community Corrections Department operates and maintains the Adult Corrections Facility (ACF) and the County Home School (CHS) campuses in order to provide correctional services for the county. As costs of new facilities rise, this preservation program will ensure that these two significant campuses are appropriately maintained, and their physical and economic value preserved.</p> <p>The purpose of this preservation project is to plan for future corrective renovation projects throughout the CHS and ACF campuses in a fiscally responsible manner and to schedule future replacement of equipment and structural tuck pointing.</p> <p>The current capital funding request is based on the March 2008 facility audits of the ACF campus and the CHS campus. Availability of regular funding through this project permits staff to conduct comprehensive building condition surveys and audits of the buildings the county directly owns and operates. Staff can then identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work, and follow through by implementing the work in a planned and cost-effective manner. Regular upgrades and replacements provided by this project will prolong the life of our facilities, reduce the need for expenditures on unplanned or emergency repairs, stem deterioration of real estate assets, and also reduce dependence on annual operating budgets for repairs. The 2008 audit recognized that the Air Handling Unit and HVAC system in the ACF Administrative Building needs replacement and re-work. These projects should be planned and executed in conjunction with the Community Corrections Security Related Modifications & Equipment (#0031789) project and the ACF Main Building Administration Area Renovation (0031816) project which will modify portions of the same space at the ACF Administration Building.</p>

Project's Effect On Annual Operating Budget: Minimal reductions.	Funding Source Notes: Project name was changed to reflect the inclusion of all Community Corrections facility preservation efforts, some of which were budgeted in another project in prior years.	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$6,400,000
		Consulting	\$800,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$800,000
		TOTAL	\$8,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$500,000	\$8,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$500,000	\$8,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections & Rehabilitation Building: Multiple Locations</p>	<p>Project Name: Probation Furniture & Space Efficiency Modifications Project Number: 0031774 Funding Start: 2008 Completion: 2016</p>
<p>Description & Location: Community Corrections has Probation Offices housed in multiple locations in the Government Center, Juvenile Justice Center (JJC), the Regional Centers at Southdale, Brookdale, and Ridgedale, and 15 leasehold spaces in four community locations. This project will provide new furnishings for all Juvenile Probation and Adult Field Service staff in county owned locations and at most of the community lease locations, for Probation Officers, Supervisors, and support staff in both divisions. The request also includes furnishings for conference rooms in several of these locations.</p> <p>New furnishings would be provided for approximately 300 of the 490 Probation staff and several conference and waiting rooms. Staff not included in this project are deemed to have appropriate furniture.</p> <p><u>The approximate breakdown of furniture upgrades is as follows:</u> Adult Field Services - 200 staff Juvenile Probation - 100 staff workspaces / conference rooms</p>	<p>Purpose & Justification: The majority of Probation Services staff has furniture that is more than 15 - 20 years old. Most of the furnishings were not designed for computer usage, so they are lacking ergonomic adjustability as well as flexibility of layout. In addition, the conference room furniture is also not ergonomic and it is very worn.</p> <p>When new staff are hired, furnishings are gathered from vacant offices or from central storage. Community Corrections has already used operating funds to redeploy any furnishings that have become available that would improve staff's working conditions.</p> <p>The lack of adjustability in work surface heights and task chairs has led to a substantial increase in the volume of reports for repetitive stress injuries. Besides the substantial cost of medical claims, there are the additional costs for temporary workers to fill in for the person away from their job. The furnishings that are specified as a response to a medical evaluation tend to be much more costly than the standard adjustable furnishings that would be provided through this project.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$772,374</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$445,000
		Consulting	\$144,000
		Furnishings/Equipment	\$2,426,000
		Other/Contingency	\$285,000
		TOTAL	\$3,300,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$900,000	\$500,000	\$826,000	\$416,000	\$432,000	\$226,000		\$3,300,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$900,000	\$500,000	\$826,000	\$416,000	\$432,000	\$226,000	\$0	\$3,300,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections & Rehabilitation Building: Juvenile Detention Center</p>	<p>Project Name: JDC Flooring Replacement Project Number: 0031830 Funding Start: 2013 Completion: 2014</p>
<p>Description & Location: The Juvenile Detention Center is located at 500 Park Avenue South in downtown Minneapolis in the northerly portion of the overall Juvenile Justice Center. The facility was completed in 1984 and has had two major remodeling projects. In 2001, the existing living mods were remodeled for finishes, code issues, and technology. In 2003, a two-story addition was added increasing the capacity of the facility from 87 beds to 147 beds, adding classrooms, and shell space for future use.</p> <p>This request is to replace existing carpet in the classrooms, living mods and corridors, including the mod and corridor offices, on the original three floors (approximately 18,400 square feet). The existing carpet was installed in 2001 during the first remodeling project and is in need of replacement.</p> <p>Additionally, floors 4 and 5 (approximately 13,100 square feet) are expected to need replacement in the coming years. It is planned that floors 4 and 5, which were carpeted in 2003 during the second remodeling, will be replaced once the work has been completed on floors 1-3.</p> <p>Staff has requested that a material similar to the current gym flooring be used in all areas. A study, funded by this project, will determine the best flooring materials and lifecycle replacement strategy to be used in the requested areas.</p>	<p>Purpose & Justification: Carpet in public facilities is subject to significant traffic and use. In detention facilities, the extent of wear and tear is significantly higher due to 24/7 use and the existing carpet, particularly in the mods and corridors, is in need of replacement.</p> <p>In addition to the wear and tear, there are issues of both safety and hygiene. Staff has requested that a different flooring material with more cushioning be used to help protect both staff and residents during altercations. Issues arise both from the hardness of the current flooring and also from the texture of the carpet. Concerns about hygiene are due to the fact that carpet is an absorptive material and cannot be easily cleaned.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>			<p>Funding Source Notes:</p>				Cost Breakdown		Total		
							Land Acquisition	\$0	Construction	\$349,000	Consulting
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL			
Property Tax								\$0			
Bonding			\$242,000	\$188,000				\$430,000			
Federal								\$0			
State								\$0			
Enterprise income								\$0			
Other								\$0			
TOTAL	\$0	\$0	\$242,000	\$188,000	\$0	\$0	\$0	\$430,000			

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary	Project Name: ACF Women's Section Flooring Replacement
Department: Community Corrections & Rehabilitation	Project Number: 1000321
Building: Adult Correctional Facility - Women's Section	Funding Start: 2012 Completion: 2012
Description & Location: <p>This project is located at the Women's Section building at the Adult Corrections Facility (ACF) in Plymouth. Completed in 1992, the existing building includes some 35,000 gross square feet (GSF). The flooring throughout this facility is worn and has not been replaced since the facility was built. In a phased manner, this project will replace approximately 30,000 GSF of flooring throughout the building.</p> <p>Current flooring material in the building consists of a mix of carpeted and sheet goods flooring. A study is needed to review appropriate flooring materials. Areas with floor replacement needs include public and staff areas, hallways, as well as common areas in the pods and living areas. This project will also review and install floor replacement materials for use in the walkways leading to the cells and inside the cells.</p>	Purpose & Justification: <p>On-going floor maintenance and repair issues have become a problem at the building. Worn floors make for difficult cleaning and hygiene issues become more difficult with worn floor systems. The high traffic associated with a secured facility requires floor materials that are high quality and can tolerate high levels of scratch and abrasion resistance. The new flooring material should be simple to clean and maintain. Materials should be selected that are impact resistant and have a long life expectancy.</p> <p>In addition to the on-going maintenance issues, an appropriate replacement material could reduce the impact of noise, aid in way-finding, and allow quick identification of spaces by color. The use of floor color in way-finding is useful in a multi-lingual community. Differentiating spaces by color can be a quick aid to security in identifying a space via camera surveillance. Other opportunities that may benefit the operation of this facility and program as the result of floor finish improvements will be reviewed during the course of the project.</p>

Project's Effect On Annual Operating Budget: To be determined.	Funding Source Notes:	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$303,000
		Consulting	\$23,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$29,000
TOTAL		\$355,000	

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$355,000						\$355,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$355,000	\$0	\$0	\$0	\$0	\$0	\$355,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections & Rehabilitation Building: Adult Correctional Facility - Women's Section</p> <p>Description & Location: This project is located at the Women's Section building at the Adult Corrections Facility (ACF) in Plymouth. Completed in 1992, the existing building includes some 35,000 gross square feet (GSF) and is approved for a 72 bed capacity. The building was designed to support a future addition to the housing portion.</p> <p>The scope of the project includes a 48 bed, 5,600 square feet (SF) addition to the existing facility. The living units would include 23 double-bunk cells (each at 70 SF), one handicap accessible cell, and one additional segregation cell. Support spaces include a day room, showers, kitchenette, officer and visiting spaces, and storage. The space also includes mechanical, electrical and telecommunication space. The funding request includes consulting fees to conduct a programming and pre-design study to clearly define the scope and cost of the project.</p> <p><u>The project includes:</u></p> <ol style="list-style-type: none"> 1. Programming and pre-design study to determine scope and confirm budget, 2. Design and construction of an additional 48 bed, living unit and associated support spaces, and 3. Commissioning of all new architectural, mechanical and electrical equipment, and security surveillance units. 	<p>Project Name: ACF Women's Section Expansion Project Number: 0031843 Funding Start: Beyond 2016 Completion: Beyond 2016</p> <p>Purpose & Justification: The purposes of the project are to prevent overcrowding and allow for preventive maintenance and scheduled cleaning.</p> <p>The existing facility has a capacity of 72 residents, housed in 48 single-bunk cells, 10 double-bunk cells, and four single-bunk segregation cells. The average daily population totals for the last six years are as follows:</p> <p>2005: 65 2006: 65 2007: 73 2008: 70 2009: 67 2010: 66</p> <p>In May 2010, the average daily count was 83, and on several days it was necessary to find temporary housing for the extra residents.</p> <p>Minnesota DOC statute no. 2911.0360: "Operational Bed Capacity" requires that all correctional facilities operate at an optimal census level that is less than total capacity. This allows for rotation of inmates as necessary, management of population surges without overextending available staff, and for partial shutdowns as required for scheduled maintenance and cleaning.</p> <p>The ACF Women's Section has established 85 percent as its operational bed capacity, and is prepared to ask District Court to place female offenders on Electronic Home Monitoring (EHM) when the population exceeds this figure. This operational capacity for the Women's Section cellblock is 58 beds, which does not include the four-bed segregation unit. As the statistics show, however, the Women's Section routinely operates at 90 percent capacity or higher.</p>
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<p>Project's Effect On Annual Operating Budget: Annual maintenance cost will have to increase because of new systems being installed in the building and the additional square footage. Actual costs will be determined during pre-design.</p>			<p>Funding Source Notes:</p>				<p>Cost Breakdown</p>		<p>Total</p>																																																																								
							<p>Land Acquisition</p>		<p>\$0</p>																																																																								
		<p>Construction</p>		<p>\$4,018,000</p>																																																																													
		<p>Consulting</p>		<p>\$476,000</p>																																																																													
		<p>Furnishings/Equipment</p>		<p>\$1,170,000</p>																																																																													
		<p>Other/Contingency</p>		<p>\$540,000</p>																																																																													
		<p>TOTAL</p>		<p>\$6,204,000</p>																																																																													
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 15%;">Funding Source</th> <th style="width: 10%;">Prior Appropriations</th> <th style="width: 10%;">2012 Budget</th> <th style="width: 10%;">2013 Estimate</th> <th style="width: 10%;">2014 Estimate</th> <th style="width: 10%;">2015 Estimate</th> <th style="width: 10%;">2016 Estimate</th> <th style="width: 10%;">Beyond 2016 Estimate</th> <th style="width: 10%;">TOTAL</th> </tr> </thead> <tbody> <tr> <td>Property Tax</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> </tr> <tr> <td>Bonding</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$6,204,000</td> <td>\$6,204,000</td> </tr> <tr> <td>Federal</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> </tr> <tr> <td>State</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> </tr> <tr> <td>Enterprise income</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> </tr> <tr> <td>Other</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$0</td> </tr> <tr> <td>TOTAL</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$6,204,000</td> <td>\$6,204,000</td> </tr> </tbody> </table>										Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL	Property Tax								\$0	Bonding							\$6,204,000	\$6,204,000	Federal								\$0	State								\$0	Enterprise income								\$0	Other								\$0	TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$6,204,000	\$6,204,000
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**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Community Corrections & Rehabilitation Building: County Home School Campus</p> <p>Description & Location: The County Home School campus is located in Minnetonka, at 14300 County Road 62. The County Home School houses and schools juveniles who are court-ordered into its care. Residents stay until they have completed their court order, or they have turned 19 years of age.</p> <p>Included in this request is [1] the modification of two existing buildings to allow for the protected storage of salt and sand, [2] the replacement of two residential-sized garage doors with a larger industrial door, [3] the addition of vision panels in the secure unit doors to allow for improved monitoring of residents, [4] automatic logic lighting controls to reduce energy consumption, and [5] the construction of a deep well enclosure to abandon, seal, and cap an existing well, as required by the City of Minnetonka.</p> <p>Also included in this request is the addition of 36 parking spaces to the Administration Building parking lot. These additional parking spaces would be located in three nearby areas. The first area is the unused space between the west lot and the white garage building, across the road from the main lot. The second area is across the road from the first and against the west side of the Administration building. The third area would be across the main road from Cottage 3, just south of the main parking lot. This expansion would necessitate the construction of new blacktop driving surfaces and the application of parking lines. Public Works would be asked to provide design and construction services on this project.</p>	<p>Project Name: CHS Facility Modifications Project Number: 0031842 Funding Start: 2015 Completion: 2015</p> <p>Purpose & Justification: Salt and sand used in the routine clearing of campus roadways during the winter months, are currently stored underneath tarps. This is not an environmentally sound method of storage, and is inherently awkward and inefficient. A shed dedicated to this purpose would greatly reduce the negative impact on the watershed and improve the efficiency of sanding and salting operations. Rather than building a new shed, it is proposed that modifications be made to two existing CHS buildings.</p> <p>The "machine shed" would receive a new concrete floor. The space would be divided into two bays, one for salt and the other for sand. The floor and walls would receive an epoxy based coating to prevent leeching of salt and other chemicals into the surrounding soil. The existing doors to this building would be replaced with a single large coiling door to admit dump trucks.</p> <p>The "chicken coop" building would be modified to house the large tractors and attachments formerly kept in the machine shed. The walls of the chicken coop would be raised approximately three feet to accommodate these vehicles, which are used throughout the winter for clearing snow and for spreading salt and sand. Heating systems would be installed in both buildings to keep the salt and sand spreadable and keep the diesel fuel in the tractors warm enough for quick starting.</p> <p>The existing Administration parking lot has a capacity of only 78 vehicles. Even under normal daily conditions, congestion, poor sightlines, and damage to landscaped areas have been chronic problems. During special functions, there are very few spaces available for visitors. During emergencies staff response has been hindered and public emergency vehicles have been blocked by drivers who are "cruising" for open spaces.</p>
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Project's Effect On Annual Operating Budget: None.		Funding Source Notes:					Cost Breakdown	Total
							Land Acquisition	\$0
							Construction	\$434,000
							Consulting	\$49,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$38,000
							TOTAL	\$521,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding					\$521,000			\$521,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$0	\$521,000	\$0	\$0	\$521,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Sheriff Building: Communications Facility</p> <p>Description & Location: As authorized and required by Minnesota Statutes, the Hennepin County Sheriff's Office has provided a countywide public safety radio communications system and dispatching of police, fire and EMS calls for the last 70 years. In order to meet current and future needs of the citizens of the county, the existing communications building in Golden Valley, built in 1948, will be replaced with a new modern facility in Plymouth.</p> <p>The new Hennepin County Sheriff's Office Emergency Communications Facility will be built on county owned land, utilizing an existing communications tower adjacent to the Adult Corrections Facility at Parkers Lake. The facility will maximize communications system reliability / staffing efficiencies and optimize annual operating expenses by co-locating the three interrelated principal functions that comprise the countywide public safety communications enterprise.</p> <p><u>These principal functions are:</u> 1. 911 Public Safety Answering Point (PSAP), 2. Critical Infrastructure Radio and Data Network Center, and 3. Radio Systems Operations and Technical Services</p> <p>The project scope provides for a 46,000 gross square feet (GSF) facility and a 10,000 GSF garage to accommodate all of the aforementioned Sheriff's Office principal operational functions.</p>	<p>Project Name: New 911 / Emergency Communications Facility Project Number: 0031707 Funding Start: 2005 Completion: 2013</p> <p>Purpose & Justification: A pre-design study completed in 2006 indicated significant space shortages and layout deficiencies for communications functions in the existing facility. The purpose of this project is to provide a facility with the space and resources for all communications functions to meet the demands and needs of ever increasing workloads and changing technologies. The new facility will address significant current facility shortfalls by "weather hardening" the structure of the dispatch center as well as providing code mandated mechanical and electrical redundancies in order to ensure continuity of operations.</p> <p>This new facility will comply with industry best practice standards; focus on minimizing future operating costs and ensuring the county's ability to serve our citizens and support all public safety personnel throughout the county today and into the future.</p>
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<p>Project's Effect On Annual Operating Budget: The Property Services Department is expected to ask for approximately \$460,000 for personnel, operations / maintenance and utility costs related to the new facility.</p>			<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$2,921,831</p>				<table border="1"> <thead> <tr> <th>Cost Breakdown</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Land Acquisition</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Construction</td> <td style="text-align: right;">\$18,764,000</td> </tr> <tr> <td>Consulting</td> <td style="text-align: right;">\$2,506,000</td> </tr> <tr> <td>Furnishings/Equipment</td> <td style="text-align: right;">\$8,205,000</td> </tr> <tr> <td>Other/Contingency</td> <td style="text-align: right;">\$4,275,000</td> </tr> <tr> <td>TOTAL</td> <td style="text-align: right;">\$33,750,000</td> </tr> </tbody> </table>		Cost Breakdown	Total	Land Acquisition	\$0	Construction	\$18,764,000	Consulting	\$2,506,000	Furnishings/Equipment	\$8,205,000	Other/Contingency	\$4,275,000	TOTAL	\$33,750,000
Cost Breakdown	Total																					
Land Acquisition	\$0																					
Construction	\$18,764,000																					
Consulting	\$2,506,000																					
Furnishings/Equipment	\$8,205,000																					
Other/Contingency	\$4,275,000																					
TOTAL	\$33,750,000																					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL														
Property Tax								\$0														
Bonding	\$1,984,000	\$8,394,000	\$18,672,000					\$29,050,000														
Federal								\$0														
State		\$4,700,000						\$4,700,000														
Enterprise income								\$0														
Other								\$0														
TOTAL	\$1,984,000	\$13,094,000	\$18,672,000	\$0	\$0	\$0	\$0	\$33,750,000														

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Sheriff Building: Forensic Sciences Building</p> <p>Description & Location: The Hennepin County Sheriff's (HCSO) Crime Lab, occupying 16,700 usable square feet (USF), is housed together with the Hennepin County Medical Examiner in the 62,600 gross square foot (GSF) Forensic Sciences Building which is located at Park Avenue and 6th Street in downtown Minneapolis. The majority of the Crime Lab occupies 12,500 USF on the west end of the first floor and includes 4,200 USF of vacant, unfinished space in the basement portion of the building. The Crime Lab was built in 1998 as an addition to the former Central Food Facility, which was remodeled at the same time to house the Medical Examiner.</p> <p>There is a need for an additional 4,200 SF of space, which could be created in the unfinished portion of the basement and by remodeling some 3,700 SF of space on the first floor. In addition, some new lab equipment and furnishings will be required.</p> <p>In 2010, remodeling of a portion of the first floor was completed. This work was done in conjunction and support of the 2009 American Recovery and Reinvestment Act (ARRA #2009-SC-B9-0077) that funded seven new Crime Lab staff. This partial remodeling included expansion of the DNA lab and associated office spaces; however, it did not include any work on the original scope for the 3,700 SF of space on the first floor.</p>	<p>Project Name: Sheriff's Crime Lab Expansion/Remodeling Project Number: 0031775 Funding Start: 2008 Completion: Beyond 2016</p> <p>Purpose & Justification: The HCSO crime lab, created in 1965, and the State Bureau of Criminal Apprehension are the only public safety agencies in the State providing DNA analysis. The internationally accredited HCSO crime lab serves all of the municipalities in Hennepin County except Minneapolis. The crime lab has experienced tremendous caseload growth in recent years (614 percent increase in biology cases alone from 2004 -2010).</p> <p>Resolution No. 09-0284 (6/30/09) provided funding to implement minor remodeling and reallocate space to house seven additional staff members whose salaries are funded for two years through the ARRA #2009-SC-B9-0077. These two funding sources have helped the Biology/DNA section prepare to meet current demand.</p> <p>This project will allow for additional, adequate space to meet current demands in the firearm section and ballistics testing, latent print section, crime scene section, drug chemistry services, and adding a bathroom.</p>
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<p>Project's Effect On Annual Operating Budget:</p> <p>\$ 1,000,000 potential increase in staffing costs (Sheriff) \$ 60,000 increase in facility operating costs (Prop. Svc.) \$ 1,060,000 TOTAL Increase</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$263,802</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$2,179,000 Consulting \$379,000 Furnishings/Equipment \$386,000 Other/Contingency \$342,000 TOTAL \$3,286,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,258,000				\$139,000	\$1,324,000	\$565,000	\$3,286,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,258,000	\$0	\$0	\$0	\$139,000	\$1,324,000	\$565,000	\$3,286,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Sheriff Building: Multiple</p> <p>Description & Location: Several of the Sheriff's sites in county owned buildings have a need for facility modifications. The sites include the Sheriff's areas at Southdale, Ridgedale, Brookdale, Government Center, and the Family Justice Center (FJC).</p> <p>The issues that are the driving force behind this project are: MN State Building Codes, gun safety, and secure prisoner transport.</p> <p><u>The following needs are important:</u></p> <ol style="list-style-type: none"> 1) Modifications of holding areas to ensure compliance with MN State Building Codes and suicide intervention. 2) Replacement of undersized gun lockers to safely accommodate the guns currently in use by the Sheriff's office. 3) Security monitoring and card access on the courtroom doors entering the prisoner transport areas and judges corridors at the listed sites. 4) Physical modifications to the existing layout of the command posts and prisoner holding areas at Southdale and Ridgedale. Separation of prisoners in the judge's corridor is needed at Southdale and Ridgedale. In addition, the Public Defender's office is currently interviewing prisoners in the Sheriff's Command Post at Ridgedale. Modifications will provide a separate interview space for prisoners that would potentially double as a back-up holding cell. Security equipment outside of the command post associated with the modifications is included in the project budget. 5) Replacement of doors and hardware in the pre-trial space on C-11. 	<p>Project Name: Facility Modifications for Sheriff's Sites Project Number: 0031817 Funding Start: 2011 Completion: 2013</p> <p>Purpose & Justification: Sheriff's holding areas that are associated with District Court, have a need for physical modifications to ensure the safety of prisoners and staff. A review of the Sheriff's holding cells at Southdale, Ridgedale, Brookdale and the FJC should be conducted to find ways to reduce the suicide risk and ensure that disabled prisoners are held in appropriate facilities. In a number of locations, gun lockers need to be replaced. These lockers are made of very light gauge metal, making them dangerous in case of an accidental discharge. At Brookdale, the guns need to be dismantled to fit in the lockers. Even when dismantled, the lockers are so undersized that the guns jam the lockers and they can be difficult to remove.</p> <p>The Sheriff's pre-trial space on C-11 is an area that is subject to high abuse and the original doors and hardware are beginning to fail. Modifications are needed on the door hardware, diffusers and sprinkler heads in this space to prevent suicides. Additionally, courtroom doors at Southdale, Ridgedale, and the FJC currently have no card access or security monitoring. As a result, there is potential for unplanned traffic flow from the public side into the judges' chambers, command post, and prisoner holding areas. These doors should have control systems to provide a secure and safe definition of public/staff areas.</p> <p>At Southdale and Ridgedale, there is a co-mingling of staff and prisoner corridor systems. The prisoner transport corridor is linked to an exit stair used by the staff and judges. At these two locations, the courtrooms are accessed by both prisoners and judges through the Sheriff's Command post. This project would modify the existing layout to eliminate these risks. Furthermore, the Sheriff's Command post at Ridgedale does not allow separation of detainees beyond gender which creates a problem if an inmate needs to be separated from other inmates. There is also a lack of privacy for prisoner interviews in this space, a new interview room that would double as a back-up holding room is needed.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$16,576</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$309,000
		Consulting	\$61,000
		Furnishings/Equipment	\$236,000
		Other/Contingency	\$81,000
		TOTAL	\$687,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$300,000		\$387,000					\$687,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$300,000	\$0	\$387,000	\$0	\$0	\$0	\$0	\$687,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Public Safety & Judiciary Department: Sheriff Building: Multiple Locations</p>	<p>Project Name: Sheriff's Holding Area Security Upgrades Project Number: 0031762 Funding Start: 2007 Completion: 2014</p>
<p>Description & Location: This project will leverage the networked and integrated security systems that are being installed throughout the county to make improvements to the detention control systems being used by the Sheriff's Office at the Government Center, Juvenile Justice Center (JJC), Ridgedale, Southdale, Brookdale and the Family Justice Center (FJC). The Government Center A-Level Command Center has been completed. The command post controls detention functions and movement of prisoners within the building to the courtrooms. In addition, several other security related upgrades have been done within the overall system allowing integration with the county's networked security system by the Sheriff's Office. Similar work, but at a much lesser scale, would also be done at Ridgedale, Southdale, Brookdale and FJC. The work completed to date includes new cameras and associated cabling, hardware and software, control system upgrades, improved storage spaces for firearms, hardware detention replacements, improvements to the inmate transport elevator, security improvements to the inmate tunnel between the Government Center and the Public Safety Facility and miscellaneous other related upgrades. Since this project was initiated, additional program needs have been identified at the JJC that include the separation of detainees and handicap accessibility issues. The regulations require that juveniles be separated from adults, as well as gender separation in holding areas and corridors. To accommodate this requirement, additional holding cells and associated interview rooms must be added, and the prisoner transport corridor must be modified to accommodate this separation requirement. In addition, the new project scope will address handicap accessibility issues in the holding rooms and attorney areas, as well as suicide intervention issues.</p>	<p>Purpose & Justification: The Sheriff's Office is responsible for operating court security at all court locations in the county. As a part of this responsibility, it is required to hold in-custody inmates adjacent to court areas when required to do so due to court proceedings. In the Government Center, the holding area is located on the A-level. In the Juvenile Justice Center, this holding area is located on the 2nd floor. Smaller holding areas are also located at the court facilities at Ridgedale, Southdale, Brookdale and Family Justice Center. The installation of the Sheriff's card access project has highlighted the need for detention upgrades at a number of sites, especially the Sheriff's A-Level Command Center at the Government Center. The systems at the Government Center have been updated by this project. Electronic monitoring associated with the prisoner tunnel has been added to the Sheriff's Command Center at the Government Center. Detention hardware at Juvenile Justice Center, Ridgedale and Southdale is dated and some hardware needs replacement.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$1,071,940</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$401,000
		Consulting	\$179,000
		Furnishings/Equipment	\$1,006,000
		Other/Contingency	\$67,000
		TOTAL	\$1,653,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,286,000		\$239,000	\$128,000				\$1,653,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,286,000	\$0	\$239,000	\$128,000	\$0	\$0	\$0	\$1,653,000

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Health**

	<u>Project Total</u>	<u>Prior Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
HEALTH								
<u>NorthPoint Health & Wellness Center</u>								
0031735 North Mpls Community Wellness Center	<u>\$20,100,000</u>	<u>\$20,100,000</u>	-	-	-	-	-	-
NorthPoint Health Center Totals	\$20,100,000	\$20,100,000	\$0	\$0	\$0	\$0	\$0	\$0
<u>Medical Center</u>								
1000323 HCMC Asset Preservation	\$48,500,000	-	\$5,500,000	\$6,000,000	\$6,000,000	\$6,500,000	\$6,500,000	\$18,000,000
0031752 HCMC In-patient Bed Expansion	62,250,000	42,550,000	-	9,700,000	10,000,000	-	-	-
0031776 HCMC Regulatory Compliance	9,000,000	4,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
1000555 HCMC Capital Plans	3,000,000	-	3,000,000	-	-	-	-	-
0031753 HCMC Out-patient Clinic Building	<u>174,061,000</u>	<u>22,961,000</u>	-	-	-	-	-	<u>151,100,000</u>
Medical Center Totals	\$296,811,000	\$69,511,000	\$9,500,000	\$16,700,000	\$17,000,000	\$7,500,000	\$7,500,000	\$169,100,000
HEALTH TOTALS	<u>\$316,911,000</u>	<u>\$89,611,000</u>	<u>\$9,500,000</u>	<u>\$16,700,000</u>	<u>\$17,000,000</u>	<u>\$7,500,000</u>	<u>\$7,500,000</u>	<u>\$169,100,000</u>

HENNEPIN COUNTY MINNESOTA

2012 CAPITAL BUDGET AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM

Major Program: Health	Project Name: North Minneapolis Community Wellness Center
Department: Primary Care/NorthPoint	Project Number: 0031735
Building: North Minneapolis Community Wellness Center	Funding Start: 2006 Completion: 2015
<p>Description & Location:</p> <p>Hennepin County's NorthPoint Health & Wellness Center, located at 1313 Penn Ave. in North Minneapolis, in partnership with the county's Human Services and Public Health Department (HSPHD), nonprofit organizations, including NorthPoint, Inc. and the YMCA, has developed an integrated service delivery model of health, human services, and other programs on the NorthPoint campus. Several preliminary space programming accommodations have been prepared, identifying the space and support functions necessary to accommodate the new programs and services, within a unified and integrated facility. In order to accommodate the co-location of the integration partners, a new building is planned for the NorthPoint campus, which will most likely be connected to the existing 67,000 SF clinic building. Under several planning scenarios, the existing 27,000 SF Human Services Building, which is located on-site and owned by NorthPoint, Inc., will be demolished and the staff will be relocated to the new facility.</p> <p>The 2010 combined staff counts at the NorthPoint Health & Wellness Center and the Human Services Building are approximately 270. In order to support the additional staff and client demand, a detailed parking and travel demand analysis will be completed in order to provide the necessary data to properly address parking needs. It is anticipated that this project will include several sustainable design features.</p>	<p>Purpose & Justification:</p> <p>The 2004 Capital Improvement Plan established a facility site master plan process for the NorthPoint Health & Wellness campus. The plan was recommended by the Capital Budget Task Force to assess Hennepin County's overall present / future space needs as well as that of NorthPoint's. This plan also evaluated opportunities for an integrated medical, dental and social services delivery model in North Minneapolis.</p> <p>NorthPoint Health & Wellness Center offers programs and services in the areas of health and human services, community development and learning and research. NorthPoint's Family-Community Wellness Model focuses on the health and well-being of individuals, families and the community, adopting a comprehensive and coordinated approach to achieving positive health and wellness outcomes. NorthPoint, in conjunction with the HSPHD has developed an Integrated Service Team model which will utilize client-focused, multi-disciplinary teams to provide integrated service delivery. This model will optimize community resources, many of whom will be collocated at the new facility, by fully integrating nonprofit partners into the operations. This model also has the potential for long-term cost savings reducing health disparities.</p> <p>HSPHD has created a new regional services delivery model which will improve access to its services for customers by integrating service delivery within HSPHD program areas and by connecting customers to community resources. This new facility will provide the space and infrastructure necessary to support this unique partnership between NorthPoint Health & Wellness Center, HSPHD and several nonprofits organizations such as NorthPoint, Inc. and the YMCA, working to reduce disparities in health, education and economics within communities in Hennepin County.</p>

Project's Effect On Annual Operating Budget: To be determined.		Funding Source Notes:					Cost Breakdown	Total
Impact for Department: \$0 per year		Expenditures as of December 31, 2011: \$1,021,116					Land Acquisition	\$0
Impact for Property Services: \$0 per year							Construction	\$0
TOTAL: \$0 per year							Consulting	\$0
		Furnishings/Equipment		\$0		Other/Contingency	\$0	
		TOTAL		\$0			\$0	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$100,000							\$100,000
Bonding	\$20,000,000							\$20,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$20,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,100,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Health Department: Hennepin Healthcare System Building: HCMC Campus</p>	<p>Project Name: HCMC Asset Preservation Project Number: 1000323 Funding Start: 2012 Completion: Beyond 2016</p>
<p>Description & Location: The Hennepin Health Systems medical center is located at 701 Park Avenue in Minneapolis and occupies over 1.5 million square feet within four city blocks. This project incorporates the scope of work previously included in the County Board approved HCMC Asset Preservation (003636). The majority of asset preservation projects fall under the category of mechanical and electrical upgrade and/or replacement of basic systems. The project also includes repairs related to the building envelope, elevator modernization, ramp repairs and other preservation deficiencies.</p> <p>Examples of infrastructure items are: exterior walls (tuck pointing, joint sealant, etc.), entrance doors, windows, roofs, HVAC, plumbing, power distribution, elevators, air handling units, medical gas systems repair, boiler upgrades, fire alarm system, energy management system, mechanical and electrical preservation, and other items that serve to preserve building integrity and maintain long-term value of real estate assets.</p> <p>Since the development of the HCMC Asset Preservation Program, the hospital has developed a ten-year plan which shows completed and pending projects under this request. The hospital recently purchased several new mechanical equipment and electrical generators and the medical gas system will be completed in 2009.</p> <p>In 2010, HCMC reviewed and developed a revised Ten Year Asset Preservation Plan. The plan shows completed, pending, and future infrastructure building request.</p>	<p>Purpose & Justification: Hennepin County Medical Center includes 1,810,000 square feet of space to provide patient care. To operate and maintain these facilities in order to support services, the various building components, infrastructure, and systems must be continually inspected, repaired, renewed, and upgraded to prolong their life and to maintain the long-term value of the county's valuable assets. This responsibility requires a continuous and dedicated stream of funding and cannot be expected to compete with the funding of program-specific capital needs.</p> <p>The regular appropriation of funding through this project will permit comprehensive building condition surveys and audits in order to identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work and then follow through by implementing the work in a planned and cost effective manner. This will ensure maintenance of buildings in an optimal condition thereby prolonging their useful life as well as making available appropriate quality space for programs that fulfill the county's mission.</p> <p>This project will reduce the need for expenditures of unplanned or emergency repairs that can lead to deterioration of real estate assets and will also reduce dependence on operating funds for major repairs and renovation work.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: "Enterprise Income" is revenue generated by patient charges.</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$26,000,000
		Consulting	\$2,250,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$20,250,000
		TOTAL	\$48,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income		\$5,500,000	\$6,000,000	\$6,000,000	\$6,500,000	\$6,500,000	\$18,000,000	\$48,500,000
Other								\$0
TOTAL	\$0	\$5,500,000	\$6,000,000	\$6,000,000	\$6,500,000	\$6,500,000	\$18,000,000	\$48,500,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Health Department: Hennepin Healthcare System Building: HCMC Campus</p>	<p>Project Name: HCMC In-patient Bed Expansion Project Number: 0031752 Funding Start: 2007 Completion: 2014</p>
<p>Description & Location: The Hennepin Health Systems medical center is located at 701 Park Avenue in Minneapolis and occupies over 1.5 million square feet within four city blocks. This project will fund planning, design and construction of major remodeling work to convert existing space into in-patient bed space.</p> <p><u>Phase 1:</u> Develop 50 new in-patient bed units in existing space throughout the hospital. Projects include expansion of infusion and obstetrics clinics, 32 private ICU beds, 22 private medical surgical beds, 15 observation beds, and the renovation of the Burn ICU.</p> <p><u>Phase 2:</u> Develop an additional 20-30 in-patient beds in the Red and Purple Facilities of the Medical Center currently allocated to serve out-patient clinic functions. This phase of the project will have several sub-phases and will not be completed until after the relocation of some of the out-patient clinics in Red and Purple Facilities.</p> <p><u>Phase 3:</u> Continue to develop a plan for SICU expansion on R-5 and R-7 where in-patient clinics are located. This is part of the Master Space Plan.</p>	<p>Purpose & Justification: The Hennepin County Medical Center Facility Master Plan was completed in February 2007 by Navigant Consulting. The Facility Master Planning study has outlined strategies and recommendations for future development of hospital and clinic services. The purpose of this capital project is to implement in-patient bed space expansion as identified in the master plan.</p> <p>The Facility Master Plan has identified the need for 140 new private medical and surgical in-patient beds to accommodate future projections. HCMC's Critical Care Unit in-patient beds have reached full capacity. In addition, shortages of in-patient bed capacity in the areas of Adult Medical, Surgical and Critical Care have existed since 2006. Since HCMC is fully occupied and must continue to provide ongoing services this will be a multi-phased effort and will include relocation of existing occupants, as needed, to other appropriate areas within the facility or to the new Out-patient Clinic building.</p> <p>HCMC continues to see more requests for single-patient rooms and up-to-date technology.</p>

<p>Project's Effect On Annual Operating Budget: Any future years operating expenses will be offset by incremental operating revenues.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$41,461,376</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$32,725,000
		Consulting	\$6,425,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$23,100,000
		TOTAL	\$62,250,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$42,550,000		\$9,700,000	\$10,000,000				\$62,250,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$42,550,000	\$0	\$9,700,000	\$10,000,000	\$0	\$0	\$0	\$62,250,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Hennepin Health Systems Building: HCMC Campus</p>	<p>Project Name: HCMC Regulatory Compliance Projects Project Number: 0031776 Funding Start: 2008 Completion: 2016</p>
<p>Description & Location: The Hennepin Health Systems (HHS) medical center is located at 701 Park Avenue in Minneapolis and occupies over 1.5 million square feet within four city blocks.</p> <p>This project will address various existing conditions and deficiencies within the medical center campus that are in violation of the National Fire Protection Association (NFPA 99) "Standards for Health Care Facilities 2005 Edition" and other applicable state and federal building codes.</p> <p>A sample of violations include required two hour firewall modifications; doors, hardware, and frame upgrades; smoke wall repairs and other code required corrections to existing electrical and mechanical systems.</p>	<p>Purpose & Justification: This project will upgrade and replace life safety and code compliance deficiencies and violations in patient care areas, so that they comply with the National Fire Protection Association (NFPA 99) "Standards for Health Care Facilities 2005 Edition" and other applicable state and federal building codes. These life safety and code compliance requirements are necessary for the safety of medical center patients, staff and visitors.</p> <p>Various facilities on the HHS medical center campus are between 35-50 years old. This project will ensure that the facilities on the medical center campus are in compliance with the regulatory agencies like OSHA, EPA, State Fire Marshal, State Health Department, and the Joint Commission.</p> <p>During the past two Joint Commission on Accreditation of Healthcare Organizations (JCAHO) site visits, the commission has requested full compliance for all HHS healthcare facilities. This has become a top priority for HHS and its surrounding clinics.</p> <p>Since several HHS facilities (the old MMC buildings) were purchased before most of the NFPA regulations became mandatory, HHS is faced with many code compliance repairs and/or violations. This capital project request will help in the correction of several life safety violation areas within the HHS medical center campus.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: "Enterprise Income" is revenue generated by patient charges.</p> <p>Expenditures as of December 31, 2011: \$0</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$7,200,000
		Consulting	\$900,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$900,000
		TOTAL	\$9,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$4,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000		\$9,000,000
Other								\$0
TOTAL	\$4,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$9,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Works	Project Name: HCMC Capital Plans
Department: Medical Center Systems	Project Number: 1000555
Building: Medical Center Campus	Funding Start: 2012 Completion: 2012
Description & Location: Hennepin County Medical Center (HCMC) is in the process of developing a Facility Master Plan that will address the capital plans for the hospital over the next several years. This project provides the initial funding on a pay-as-you-go basis to help further the medical center's capital planning efforts.	Purpose & Justification: This project will help HCMC to plan capital improvements for the future.

Project's Effect On Annual Operating Budget: To be determined.	Funding Source Notes:	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$0
		Furnishings/Equipment	\$0
Other/Contingency	\$3,000,000		
TOTAL		\$3,000,000	

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax		\$3,000,000						\$3,000,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Health Department: Hennepin Healthcare System Building: New</p>	<p>Project Name: HCMC Out-patient Clinic Building Project Number: 0031753 Funding Start: 2007 Completion: Beyond 2016</p>
<p>Description & Location: The Hennepin Health Systems medical center is located at 701 Park Avenue in Minneapolis and occupies over 1.5 million square feet within four city blocks. This project will fund the design and construction of a new Out-patient Clinic Building on a piece of land near the existing campus.</p> <p>The preliminary program developed in conjunction with the Facility Master Plan suggests a five or six story building (plus lower level and penthouse) with floor plates of about 40,000 SF per level, for a total of about 260,000 - 360,000 SF.</p> <p>The land acquisition process for the new clinic building began in 2007. Potential sites have been identified on adjacent blocks to the existing campus however, no site has been purchased to date. The new clinic building will be connected to the Hennepin County Medical Center (HCMC) via skyway and/or tunnel.</p> <p>Since a site has yet to be purchased, HCMC will begin relocating portions of its Out-patient Clinic in order to open up needed space in the Purple and Red buildings for the HCMC In-Patient Bed Expansion Project (0031752). The selected Out-patient Clinic functions will be relocated to areas of the hospital that are currently occupied by the support services units (i.e. human resources, supply chain, administration, and support service offices). Consequently, these support service units will be relocated, possibly to lease sites near the HCMC campus. Once these moves have been completed in 2011, HCMC will continue its pursuit of a site for the Out-patient Clinic building.</p>	<p>Purpose & Justification: The Hennepin County Medical Center Facility Master Plan was completed in February 2007 by Navigant Consulting. The Facility Master Planning study has outlined strategies and recommendations for future development of hospital and clinic services. The purpose of this capital project is to begin the planning and eventually the construction of a new Out-patient Clinic building as defined in the master plan.</p> <p>The Facility Master Plan has identified a high priority need to replace, reconfigure and expand many of the medical center's clinics into a new on-campus facility that will provide a consolidated patient care environment for most of the HCMC and HFA clinics.</p> <p>A significant objective for creating the new clinic facility is that it will free up space in the medical center that is better suited to address in-patient bed shortfalls. Since a site has not been selected for the new Out-patient Clinic building, certain out-patient clinic functions will be relocated to allow space for a approximately 85 additional in-patient beds. However, a new Out-patient Clinic facility is a critical component in meeting the long-term in-patient bed capacity objectives.</p>

<p>Project's Effect On Annual Operating Budget: During the programming phase, HCMC will complete financial modeling to assess the capital and operating cost implications of up to four building/location alternatives.</p>		<p>Funding Source Notes: "Bonding" in Prior Appropriations is assumed to be general obligation bonds. Bonding in Beyond 2016 is assumed to be primarily supported with HCMC revenues. "State" is state bond funds. Possible additional state bond funds may be substituted for identified bonding.</p> <p>Expenditures as of December 31, 2011: \$286,744</p>					<table border="1"> <thead> <tr> <th>Cost Breakdown</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Land Acquisition</td> <td>\$10,000,000</td> </tr> <tr> <td>Construction</td> <td>\$1,000,000</td> </tr> <tr> <td>Consulting</td> <td>\$250,000</td> </tr> <tr> <td>Furnishings/Equipment</td> <td>\$0</td> </tr> <tr> <td>Other/Contingency</td> <td>\$162,811,000</td> </tr> <tr> <td>TOTAL</td> <td>\$174,061,000</td> </tr> </tbody> </table>		Cost Breakdown	Total	Land Acquisition	\$10,000,000	Construction	\$1,000,000	Consulting	\$250,000	Furnishings/Equipment	\$0	Other/Contingency	\$162,811,000	TOTAL	\$174,061,000
Cost Breakdown	Total																					
Land Acquisition	\$10,000,000																					
Construction	\$1,000,000																					
Consulting	\$250,000																					
Furnishings/Equipment	\$0																					
Other/Contingency	\$162,811,000																					
TOTAL	\$174,061,000																					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL														
Property Tax								\$0														
Bonding	\$22,141,000						\$151,100,000	\$173,241,000														
Federal								\$0														
State	\$820,000							\$820,000														
Enterprise income								\$0														
Other								\$0														
TOTAL	\$22,961,000	\$0	\$0	\$0	\$0	\$0	\$151,100,000	\$174,061,000														

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Libraries**

	Project <u>Total</u>	Prior <u>Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
LIBRARIES								
<u>Libraries</u>								
0030306 New Brooklyn Park Library	\$23,500,000	\$9,000,000	-	\$7,659,000	\$6,841,000	-	-	-
0030315 New Excelsior Library	5,670,000	3,790,000	-	1,000,000	880,000	-	-	-
0030328 New Walker Library	12,000,000	4,367,000	504,000	3,523,000	3,606,000	-	-	-
0030333 Roosevelt Library Remodeling	3,200,000	540,000	1,042,000	1,618,000	-	-	-	-
0030332 Southeast Library Remodeling/Replacement	12,000,000	1,800,000	-	1,400,000	-	-	8,800,000	-
0030322 New North Minneapolis (Webber Park) Library	12,000,000	7,916,000	-	-	2,045,000	2,039,000	-	-
1000324 Library Facility Modifications 2012-2016	1,750,000	-	270,000	480,000	500,000	500,000	-	-
0030311 Suburban Library Facility Preservation 2008-2012	7,943,000	1,943,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
0030324 Minneapolis Libraries Facility Preservation	6,700,000	3,500,000	-	800,000	800,000	800,000	800,000	-
0030314 Library Security Improvements	3,482,000	2,300,000	-	1,182,000	-	-	-	-
0030329 Minneapolis Library Recommissioning	1,240,000	797,000	351,000	92,000	-	-	-	-
0030330 Suburban Library Recommissioning	594,000	444,000	101,000	49,000	-	-	-	-
0030339 Minneapolis Libraries BAS Upgrades	790,000	200,000	200,000	200,000	190,000	-	-	-
0030343 Library Equipment Replacement	6,128,000	1,288,000	1,000,000	1,000,000	1,000,000	1,000,000	840,000	-
0030342 Library Furniture Replacement	3,695,000	739,000	500,000	500,000	500,000	500,000	500,000	\$456,000
0030312 Library Technology Improvements	<u>7,193,000</u>	<u>4,523,000</u>	=	<u>1,335,000</u>	<u>1,335,000</u>	=	=	=
Libraries Totals	\$107,885,000	\$43,147,000	\$4,968,000	\$21,838,000	\$18,697,000	\$5,839,000	\$11,940,000	1,456,000
LIBRARIES TOTALS	<u>\$107,885,000</u>	<u>\$43,147,000</u>	<u>\$4,968,000</u>	<u>\$21,838,000</u>	<u>\$18,697,000</u>	<u>\$5,839,000</u>	<u>\$11,940,000</u>	<u>1,456,000</u>

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: New Brooklyn Park Library</p> <p>Description & Location: This project will construct a new, stand-alone library building of some 40,000 gross square feet (GSF) on a 6.3 acre site in Brooklyn Park. The site is located in the northeast corner of the intersection of 85th Ave North and West Broadway Avenue and was purchased in 2011 from North Hennepin Community College. Along with the library building, a surface parking lot with the capacity for 200-250 cars will also be provided. This new library will replace the existing, 15,100 GSF library that was built in 1976 at 8600 Zane Avenue North in Brooklyn Park.</p> <p>In addition, this project will construct a public access roadway (College Parkway) to allow access to the library. The new road will connect at the existing intersection of 85th Ave North and College Court to the east with a new intersection north of 85th Ave North on West Broadway Ave.</p> <p>The new library will be designed and built to be a community gathering place and a place for access to the world's information resources. It will be a larger, technology and customer focused library, consistent with projected population growth, Hennepin County Library's (HCL) planning principles and the Brooklyn Park Library Task Force report.</p> <p>Organizations such as the Science Museum of Minnesota may partner with HCL to provide on-site programming in support of this library's innovative role. Consistent with this focus, the library will be designed for energy efficiency, optimized customer comfort and operational effectiveness in accordance with the B-3 Minnesota Sustainable Building Guidelines.</p>	<p>Project Name: New Brooklyn Park Library Project Number: 0030306 Funding Start: 2006 Completion: 2014</p> <p>Purpose & Justification: The Brooklyn Park Library's service area has experienced substantial population growth for the last several years and is projected to continue to grow. As a result, the library is serving larger numbers of people than the existing space can adequately accommodate. In 2010, 510,916 books and audio-visual items were checked out, compared with 314,000 items in 1999. Library visits during 2010 were 171,704, a 34 percent increase over 2009.</p> <p><u>The new library will feature the following services:</u></p> <ul style="list-style-type: none"> + Early literacy/interactive discovery zone for young children + Teen space with student study areas and an innovative technology focus + Potential collaboration with the Science Museum of Minnesota for interactive library and museum programs and exhibits + Comfortable reading lounges + Refreshed collection of books, DVDs and CDs with World Language resources + Flexible interior space to meet changing programming and community needs + Drive-up book return + Flexible and improved public and staff spaces for improved efficiencies <p>Consistent with the 2006 Brooklyn Park Library Task Force Report which was approved by the County Board, themes of Geography, World Culture and S.T.E.M. (Science, Technology, Engineering and Math) will be integrated into the facility design as a model - and with a new aesthetic - for a 21st century library. Library spaces will be transformed to meet new lifelong learning opportunities and zoned to foster collaborative learning.</p>
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<p>Project's Effect On Annual Operating Budget:</p> <p>\$ 19,200 increase in technology costs (Library) \$ 105,000 increase in facility operating costs (Library) <u>\$ 600,000 increase in staffing costs (Library)</u> \$ 724,200 TOTAL Increase</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$2,177,779</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$718,000 Construction \$14,682,000 Consulting \$2,202,000 Furnishings/Equipment \$2,964,000 Other/Contingency \$2,934,000 TOTAL \$23,500,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$9,000,000		\$7,659,000	\$6,841,000				\$23,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$9,000,000	\$0	\$7,659,000	\$6,841,000	\$0	\$0	\$0	\$23,500,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: New Excelsior Library
Department: Library	Project Number: 0030315
Building: New Excelsior Library	Funding Start: 2008 Completion: 2014

Description & Location:
 The current library at 343 Third Street in Excelsior is housed in a 3,750 square feet (SF) one-story building which was built in 1965 as an annex to an old fire station on city owned land. A surface parking lot is shared with adjoining retail and commercial businesses. The construction of the current building was largely funded by a consortium of surrounding cities (Excelsior, Shorewood, Tonka Bay, Greenwood and Deephaven). Portions of the old fire station are being used as City Hall space by Excelsior to house its administrative staff and the council chamber. The fire truck bays appear to be used as storage space. Restrooms are located in a common area and are shared between the city office and the library. Visits to and circulation of the Excelsior Library were 30,000 and over 216,000, respectively during 2010.

This project proposes construction of a new, stand-alone library building with a size up to 7,200 gross square feet (GSF) on a 0.65 acre site located at 337 Water Street in "downtown" Excelsior. This site will provide parking for 22 to 24 cars, bike racks and landscaping. The new building will replace the existing library. The site for the new building was selected after completion of a feasibility study conducted by staff and the consultant chosen by the county's Designer Selection Committee. Twelve site options were considered using several weighted criteria.

Purpose & Justification:
 In addition to various operational/programmatic problems that directly affect customers, this library building has experienced problems such as water infiltration and temperature variations. The library space lacks access to direct natural light, is extremely cramped, and does not have room for additional technology or space for library programs. There is no meeting room for public or staff use. Moreover, the library staff space which may have been a storage area, is very crowded and inefficient, and clearly does not meet all Minnesota building standards. The restrooms are cramped and do not meet handicapped accessibility codes set by the state. Parking in the shared adjacent surface lot can be a problem depending on the time of the year and time of day.

The consultant's analysis showed a number of building deficiencies that would be cost prohibitive to undertake and would not return any value to the county. Overall, a new, larger, energy efficient and comfortable building in a prominent location would better serve customers for the next decade and beyond.

Project's Effect On Annual Operating Budget: \$ 1,200 increase in technology costs (Library) \$ 3,000 increase in facility operating costs (Prop. Svc.) \$ 4,200 TOTAL Increase	Funding Source Notes: Expenditures as of December 31, 2011: \$2,119,828	Cost Breakdown	Total
		Land Acquisition	\$540,000
		Construction	\$3,041,000
		Consulting	\$697,000
		Furnishings/Equipment	\$707,000
		Other/Contingency	\$685,000
		TOTAL	\$5,670,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$3,790,000		\$1,000,000	\$880,000				\$5,670,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,790,000	\$0	\$1,000,000	\$880,000	\$0	\$0	\$0	\$5,670,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: New Walker Library</p>	<p>Project Name: New Walker Library Project Number: 0030328 Funding Start: 2009 Completion: 2014</p>
<p>Description & Location: Situated in the heart of Uptown in the East Isles neighborhood, the Walker Library is located on the northwest corner of Hennepin and Lagoon Avenues at 2880 Hennepin Ave.</p> <p>This library opened in 1981 and was renovated in 1995. The existing building is roughly 19,300 gross square feet (GSF) spread over three levels. Due to the inefficiencies of the building configuration, the usable space for public and staff approximately 10,900 square feet.</p> <p>The preliminary concept for the new library includes one level of underground parking that contains space for the mech/elec systems and a storm water retention cistern. The public and staff space will be located on one, above-grade level with a two-story presence. The library size will be approximately 15,000-20,000 GSF, not including parking.</p> <p>The existing library facility will be demolished to make way for the new library. A demolition assessment study indicates an extensive site retention system will be needed to complete the demolition process and minimize effects on neighboring properties. Given the high traffic, urban location of the site, demolition, site preparation and construction activities will require significant planning and coordination.</p>	<p>Purpose & Justification: Walker Library reflects its Uptown community - bustling, diverse and high energy. It serves the Bryn-Mawr, Cedar-Isles, Kenwood, Lowry Hill, East Isles, Whittier, Lowry Hill East, ECCO, CARAG and northwestern Lyndale neighborhoods. The Walker Library resources are heavily utilized by this community, with a visit count of 72,683 and circulation of over 320,000 books, DVD's and CD's reported in 2010. This is an increase in circulation from 2009 to 2010. A new library will give customers better access to technology, a refreshed collection, and a wider variety of community gathering spaces. The current space configuration inhibits staff efficiencies and the building itself has problems that would not be cost effective to correct.</p> <p>In 2009, a Walker Library Community Advisory Committee was formed and a series of community engagement sessions were held to develop a community based vision for a new Walker Library. In February 2010, a Vision Statement document was created, as part of that process, it was determined that the new Walker Library will be constructed at the current site. A new facility will transform the library experience for customers with a building designed to be flexible and open. This new library will serve as a welcoming community gathering place for people of all ages and walks of life and be a gateway to the world's information and culture.</p> <p>An engineering analysis of the Walker Library's parking deck, completed in December 2002, identified structural deficiencies that affect the load-carrying capacity of the parking deck (heavier vehicles have been restricted from driving over the lot). Costs and disruption to make the necessary repairs would be significant. A "Facility Condition Assessment" was conducted in 2008 which further identified significant mechanical and electrical system improvements and interior and exterior repairs that would be necessary.</p> <p>Therefore, it is recommended that the existing library building be demolished, and a new library constructed on the current site.</p>

<p>Project's Effect On Annual Operating Budget:</p> <p>\$ 7,200 increase in technology costs (Library) \$ 66,000 increase in facility operating costs (Prop. Svc.) \$ 73,200 TOTAL Increase</p>	<p>Funding Source Notes: A budget of \$500,000 was identified for the Walker Library with funding provided from City of Minneapolis bond proceeds per the 2000 Library referendum, shown below as "Other".</p> <p>Expenditures as of December 31, 2011: \$1,250,367</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$208,000 Construction \$8,083,000 Consulting \$1,378,000 Furnishings/Equipment \$877,000 Other/Contingency \$1,454,000 TOTAL \$12,000,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$3,867,000	\$504,000	\$3,523,000	\$3,606,000				\$11,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$500,000							\$500,000
TOTAL	\$4,367,000	\$504,000	\$3,523,000	\$3,606,000	\$0	\$0	\$0	\$12,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Roosevelt Library Remodeling
Department: Library	Project Number: 0030333
Building: Roosevelt Library	Funding Start: 2010 Completion: 2013
Description & Location: Roosevelt Library is located at 4026 28th Avenue South in Minneapolis. It is across the street from Minneapolis Roosevelt High School and serves the Minneapolis neighborhoods of Standish, Ericsson, Hiawatha, Eastern Bancroft, Eastern Corcoran and Southeastern Powderhorn Park. Its primary users are families with children, students of Roosevelt High School and adult users from the neighborhoods. The Roosevelt Library opened in 1927, and has been designated as a historic site by the city's Historic Preservation Commission. The building is located in a residential area, with a small parking area behind the building. The library is primarily a single story building with a small basement. The main level floor consists of one large open space used for public library functions, with a small staff work area to the rear. The basement houses a public restroom, building utility services, and a storeroom. The total building size is 5,200 gross square feet (GSF). This project will include all renovation and remodeling needed to address the building's infrastructure and code deficiencies and will also improve interior public and staff spaces. The building will be fully accessible, with new public restrooms added to the main service level. A small building addition, to expand public service functions, will also be considered during the design phase.	Purpose & Justification: The current building is inadequate to meet the needs of modern library users. The facility does not comply with basic accessibility and ADA building code requirements. The single public restroom is in the basement, which is not accessible by elevator and does not meet size requirements for accessibility. The rear exit access is down one flight of stairs and is not ADA accessible. Significant modifications to the facility are needed to make the building accessible. Other building code non-compliance issues exist at this site. The building's roof drains directly into the city's sanitary system, and is not in compliance with city ordinance. Storm water must be collected on the site, as required by code. A new storm water retention system was installed in 2010. The facility also has several deferred maintenance items which will need to be addressed. The following items have been identified as needing improvements in the next five years: exterior masonry tuck-pointing, boiler replacement, electrical service upgrades, fire alarm install, toilet and sink replacement, roof replacement, and door and hardware repair / replacement. Technology service at this library facility is also dated and needs to be updated. A study was undertaken in 2010 to evaluate the feasibility and cost for making the necessary repairs and improvements to this facility so it may continue to serve the community as a small neighborhood library.

Project's Effect On Annual Operating Budget: To be determined.	Funding Source Notes: A budget of \$3,200,000 was identified for Roosevelt Library with funding provided from City of Minneapolis bond proceeds per the 2000 Library referendum, shown below as "Other", Expenditures as of December 31, 2011: \$239,474	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$1,841,000
		Consulting	\$403,000
		Furnishings/Equipment	\$461,000
		Other/Contingency	\$495,000
		TOTAL	\$3,200,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$540,000	\$1,042,000	\$1,618,000					\$3,200,000
TOTAL	\$540,000	\$1,042,000	\$1,618,000	\$0	\$0	\$0	\$0	\$3,200,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: Southeast Library</p> <p>Description & Location: Southeast Library is located at 1222 SE 4th Street in Minneapolis. It is adjacent to the East Bank campus of the University of Minnesota in a commercial area known as Dinkytown. Originally built as a credit union in 1963, it was converted for library use in 1967. The building was designed by distinguished local architect Ralph Rapson. There have been local efforts to have the building receive a historic designation by the Minneapolis Heritage Preservation Commission.</p> <p>The Southeast Library serves an area of Minneapolis that is geographically distinct from other areas of Minneapolis and includes the neighborhoods of Como, Marcy-Holmes, Prospect Park-East River Road and the University of Minnesota. It is bounded by the Mississippi River to the south and west, the industrial area of the Mid-City Industrial neighborhood to the north, and St. Paul to the east.</p> <p>The building is a two story structure with some 13,000 gross square feet (GSF), however only some 4,700 GSF on the first level is usable as library space for customers and staff. The lower level space is not usable due to ADA accessibility issues and poor building conditions (damage due to water intrusion). In addition to the library building, a 4,800 GSF underground garage exists below the on-site public parking and is accessible from the lower level of the library. This garage is an unconditioned space and is currently used for storing miscellaneous library property.</p> <p>In order to better understand the library service and programmatic needs of the surrounding neighborhoods, a community outreach process will occur in 2011. Project program requirements and site location options have not been identified at this point, but will be studied in future project phases.</p>	<p>Project Name: Southeast Library Remodeling/Replacement Project Number: 0030332 Funding Start: 2011 Completion: 2016</p> <p>Purpose & Justification: Southeast Library functions as a traditional neighborhood library, with collections for children, teen and adult users. Library visits during 2010 were over 18,000, with circulated materials of over 80,000. Its primary users are University of MN students, local day care facilities, and area residents from the University, Como, Prospect Park and Marcy-Holmes neighborhoods.</p> <p>Many physical shortcomings limit Southeast as a usable library space. The interior is comprised of a larger room housing the majority of the collection, with small offices lining the east side of the building. Sightlines are poor; high shelving, massive interior support columns, and multiple locations for specialized collections all contribute to this deficiency.</p> <p>Remodeling the interior space for future library use is problematic. The interior spaces are inflexible; reinforced construction appropriate to protecting the assets of a financial institution make removing interior walls more costly than the library norm. Parking is inadequate for the library users, and the existing fifteen spaces are often used by commuter students from the University of Minnesota.</p> <p>This building is not ADA compliant. The lower level space is not accessible, rendering approximately half of the total building space unusable for public functions. An elevator would need to be installed to address this issue. The public toilet rooms on the main level do not comply with ADA requirements.</p> <p>The facility has several deferred maintenance items which may not be economically feasible to correct since the library space is functionally unsuitable for delivery of efficient service: boiler replacement, ventilation equipment replacement, water damage repairs, plumbing repairs, fire alarm installation, parking lot and garage repairs and lighting replacement.</p>
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<p>Project's Effect On Annual Operating Budget: To be determined.</p>	<p>Funding Source Notes: A budget of \$3,200,000 was identified for the Southeast Library with funding provided from City of Minneapolis bond proceeds per the 2000 Library referendum, shown below as "Other".</p> <p>Expenditures as of December 31, 2011: \$0</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$3,079,000
		Construction	\$5,055,000
		Consulting	\$960,000
		Furnishings/Equipment	\$1,284,000
		Other/Contingency	\$1,622,000
		TOTAL	\$12,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding						\$8,800,000		\$8,800,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$1,800,000		\$1,400,000					\$3,200,000
TOTAL	\$1,800,000	\$0	\$1,400,000	\$0	\$0	\$8,800,000	\$0	\$12,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: New North Minneapolis (Webber Park) Library
Department: Library	Project Number: 0030322
Building: New North Minneapolis Library	Funding Start: 2008 Completion: 2015
<p>Description & Location:</p> <p>This project calls for the construction of a new library on a site located between 45th and 44th Avenues and with Humboldt Avenue on its west side, in North Minneapolis. This new building will replace the existing Webber Park Library (4,100 GSF) which is located in Webber Park on land owned by Minneapolis Parks. Land for the new library is being currently acquired with three of the parcels already purchased. Optimal site size and location of the building on the site were determined after completion of a thorough study conducted by the consultants with assistance from county staff. As proposed, the building site will include a proportionate share of the 45th Avenue cul-de-sac (which will be vacated) and accommodate parking for an appropriate number of cars, bicycles, as well as an on-site storm water management area and extensive landscaping. The new building will be designed to accommodate state-of-the-art library features to provide optimum customer services and will also feature high performance building systems.</p> <p><u>Proposed Library features and services:</u></p> <ul style="list-style-type: none"> + Student study areas, quiet reading areas, and homework help space + Early literacy/interactive discovery programming for children + Expanded and refreshed collections of books, DVDs, and CDs, with World Language resources + More public computers 	<p>Purpose & Justification:</p> <p>Webber Park Library is a significant community resource and cultural anchor in North Minneapolis. It serves the neighborhood as a gathering place for seniors, families with children and students. The Library has many classroom visits from neighborhood schools plus high usage by parents who home school their children. Library visits were 23,959 and circulation was 37,542 books, DVDs and other materials during 2010.</p> <p>A feasibility study, done by RSP Architects in 2003, called for increased collection size, an expanded and remodeled children's area, parking improvements, and various other building enhancements that are sensitive to the existing design of the library. Further review by Hennepin County suggested that it would be more cost effective to relocate the library to a location out of the park and allow for redevelopment of the park as part of the Victory Memorial Drive Community Works project.</p> <p>Today the existing library no longer meets the demands of the community. A new, larger library will transform the library experience for customers with an updated building plan that is flexible, open and designed to meet the needs of the community. In an ever-changing culture, this new library will serve as a welcoming community gathering place for the community and a point of access to the world's information, culture and books.</p>

<p>Project's Effect On Annual Operating Budget:</p> <p>\$ 123,600 increase in technology and staffing costs (Library) \$ 31,000 increase in facility oper. costs - 2010 Dollars (Prop. Svc.) \$ 154,600 TOTAL Increase</p>	<p>Funding Source Notes:</p> <p>A budget of \$2,095,000 was identified for the Webber Park Library with funding provided from City of Minneapolis bond proceeds per the 2000 Library referendum, shown below as "Other".</p> <p>Expenditures as of December 31, 2011: \$1,779,346</p>	Cost Breakdown	Total
		Land Acquisition	\$3,000,000
		Construction	\$5,605,000
		Consulting	\$1,060,000
		Furnishings/Equipment	\$982,000
		Other/Contingency	\$1,353,000
		TOTAL	\$12,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$6,647,335			\$1,218,000	\$2,039,000			\$9,904,335
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$1,268,665			\$827,000				\$2,095,665
TOTAL	\$7,916,000	\$0	\$0	\$2,045,000	\$2,039,000	\$0	\$0	\$12,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Library Facility Modifications 2012 - 2016
Department: Library	Project Number: 1000324
Building: Multiple Locations	Funding Start: 2012 Completion: 2015
Description & Location: This project will provide the Library Department with an annual appropriation for implementing system-wide modifications as required to respond to operational needs of its facilities. Specific projects will be identified through staff surveys/audits of needs on a prioritized basis. The scope of work will include various types of small remodeling and improvement projects.	Purpose & Justification: This project is used for small scale renovations or rehabilitation at any library building in the Hennepin County Library system where a necessary renovation is of a scale that does not warrant an independent capital request. This work is needed to keep all library spaces operating in optimal condition to facilitate use by library customers and staff to improve service and efficiency. Customer Service area modifications at Golden Valley, Rockford Road, Champlin and Augsburg Park will result in operational efficiencies that will mitigate the need for additional staff and equipment.

Project's Effect On Annual Operating Budget: None.	Funding Source Notes:	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$0
		Furnishings/Equipment	\$1,750,000
		Other/Contingency	\$0
		TOTAL	\$1,750,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$270,000	\$480,000	\$500,000	\$500,000			\$1,750,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$270,000	\$480,000	\$500,000	\$500,000	\$0	\$0	\$1,750,000

HENNEPIN COUNTY MINNESOTA

2012 CAPITAL BUDGET AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM

<p>Major Program: Libraries</p> <p>Department: Library</p> <p>Building: Multiple Locations</p> <p>Description & Location: This funding request will address facility preservation related issues in Hennepin County's suburban library facilities. The specific projects that are identified and planned for completion, will assure continued operation of the libraries in appropriately functioning facilities.</p> <p><u>Examples of the infrastructure items are:</u> Exterior site work modifications such as sidewalk repair and site drainage issues, tuckpointing, maintenance of exterior surfaces, roof repair, door frames and window replacement, HVAC upgrades, power distribution, plumbing, interior systems and other items that serve to preserve building integrity and maintain long-term real estate value.</p> <p><u>This project includes 15 of the 26 suburban library facilities:</u></p> <table border="0"> <tr> <td>Augsburg Park</td> <td>Golden Valley</td> <td>Penn Lake</td> </tr> <tr> <td>Brooklyn Park*</td> <td>Hopkins</td> <td>Rockford Road</td> </tr> <tr> <td>Champlin</td> <td>Maple Plain</td> <td>Rogers</td> </tr> <tr> <td>Eden Prairie</td> <td>Minnetonka</td> <td>St. Louis Park</td> </tr> <tr> <td>Edina</td> <td>Oxboro</td> <td>Westonka</td> </tr> </table> <p>*The Brooklyn Park Library is currently on track to be replaced by a new library, via the New Brooklyn Park Library project (0030306). No money will be spent on the current library unless emergency circumstances arise.</p>	Augsburg Park	Golden Valley	Penn Lake	Brooklyn Park*	Hopkins	Rockford Road	Champlin	Maple Plain	Rogers	Eden Prairie	Minnetonka	St. Louis Park	Edina	Oxboro	Westonka	<p>Project Name: Suburban Library Facility Preservation 2008 - 2012</p> <p>Project Number: 0030311</p> <p>Funding Start: 2008 Completion: Beyond 2016</p> <p>Purpose & Justification: Based on industry standards, Hennepin County Property Services staff maintains a program of surveys and facility audits of the Library building systems to determine major maintenance or replacement plans. This information is maintained in an archival database which can be queried and prioritized for implementation. These replacements are required to maintain the existing county suburban library buildings in a good state of repair.</p> <p>Availability of regular funding through this project will permit staff to continue conducting building condition evaluations and implement the work in a planned and cost effective manner. This funding will also permit staff to conduct cyclical inspections based on the statistical average life cycles of various building infrastructure systems. This will ensure buildings remain in an optimal condition thereby prolonging their useful life through use of capital resources in an efficient and responsible manner.</p> <p>The results of a supplemental mechanical systems study conducted during 2008 for six of the suburban libraries (Golden Valley, Oxboro, Penn Lake, Augsburg Park, Westonka, and St. Louis Park) revealed major deficiencies with the mechanical HVAC equipment and systems. The majority of the recommendations center around equipment of considerable age that no longer provides current required ventilation rates. Retrofits will be coordinated with programmatic changes or other projects at these facilities to minimize service disruptions.</p>
Augsburg Park	Golden Valley	Penn Lake														
Brooklyn Park*	Hopkins	Rockford Road														
Champlin	Maple Plain	Rogers														
Eden Prairie	Minnetonka	St. Louis Park														
Edina	Oxboro	Westonka														

<p>Project's Effect On Annual Operating Budget: Some energy savings for HVAC upgrades is expected.</p>	<p>Funding Source Notes: "Other" funding represents payments from Taxpayer Services related to the Eden Prairie Service Center, pursuant to Resolution #04-154; deemed complete as of 12/31/11.</p> <p>Expenditures as of December 31, 2011: \$871,585</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$2,349,000
		Consulting	\$283,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$5,311,000
		TOTAL	\$7,943,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,143,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,143,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$800,000							\$800,000
TOTAL	\$1,943,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,943,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Minneapolis Libraries Facility Preservation												
Department: Library	Project Number: 0030324												
Building: Multiple Locations	Funding Start: 2008 Completion: 2016												
<p>Description & Location:</p> <p>This funding request will address facility preservation related issues in 12 of the 15 former city of Minneapolis library buildings. The specific projects that are identified and planned for completion, will assure continued operation of the libraries in appropriately functioning buildings.</p> <p><u>Examples of the infrastructure items are:</u></p> <p>Exterior site work modifications such as sidewalk repair and site drainage issues, tuckpointing, maintenance of exterior surfaces, roof repair, door frames and window replacement, HVAC upgrades, power distribution, plumbing, interior systems and other items that serve to preserve building integrity and maintain long-term real estate value.</p> <p><u>This project includes 12 of the 15 city library buildings:</u></p> <table border="0"> <tr><td>East Lake</td><td>Central</td></tr> <tr><td>Franklin</td><td>* Southeast</td></tr> <tr><td>Hosmer</td><td>Sumner</td></tr> <tr><td>Linden Hills</td><td>* Walker</td></tr> <tr><td>North Regional</td><td>Washburn</td></tr> <tr><td>Pierre Bottineau</td><td>* Roosevelt</td></tr> </table> <p>The Nokomis and Northeast libraries recently went through major remodeling (under separate projects) and Webber Park is scheduled to be replaced with a new building, therefore no dollars from this project have been assigned to these three buildings.</p> <p>* Additionally, the Southeast, Roosevelt and Walker Libraries are scheduled for new buildings or major remodeling (via separate capital projects) in the near future. All work that is planned for these three libraries will be reviewed prior to implementation.</p>	East Lake	Central	Franklin	* Southeast	Hosmer	Sumner	Linden Hills	* Walker	North Regional	Washburn	Pierre Bottineau	* Roosevelt	<p>Purpose & Justification:</p> <p>Based on "Best Practice" standards, Property Services staff has established a program of surveys and facility audits of the Library building systems to determine major maintenance or replacement plans. This information is maintained in an archival database which can be queried and prioritized for implementation. These replacements are required to maintain the existing library buildings in a good state of repair.</p> <p>Availability of regular funding through this project will permit staff to continue conducting building condition evaluations and follow through by implementing the work in a planned and cost effective manner. This funding will also permit staff to conduct cyclical inspections on an ongoing basis depending on the statistical average life cycles of various building infrastructure systems. This will ensure buildings remain in optimal condition thereby prolonging their useful life through use of capital resources in an efficient and responsible manner.</p> <p>The results of a 2008 facility preservation survey identified major deficiencies in the condition and operating efficiencies of several city library facilities, especially at the Roosevelt and Southeast libraries.</p>
East Lake	Central												
Franklin	* Southeast												
Hosmer	Sumner												
Linden Hills	* Walker												
North Regional	Washburn												
Pierre Bottineau	* Roosevelt												

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Pursuant to Board Resolution # 08-0141, \$1,000,000 was allocated for this project in 2008 with funding being provided by the City of Minneapolis, shown as "Other" in Prior Appropriations. Expenditures as of December 31, 2011: \$1,204,110	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$5,460,000
		Consulting	\$620,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$620,000
		TOTAL	\$6,700,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,500,000		\$800,000	\$800,000	\$800,000	\$800,000		\$5,700,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$1,000,000							\$1,000,000
TOTAL	\$3,500,000	\$0	\$800,000	\$800,000	\$800,000	\$800,000	\$0	\$6,700,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: Multiple Locations</p>	<p>Project Name: Library Security Improvements Project Number: 0030314 Funding Start: 2008 Completion: 2013</p>
<p>Description & Location: This project will provide security improvements to 29 of 41 libraries in the Hennepin County library system. A primary feature of the proposed improvements is entrance control by card access. Card access is the best method for controlling access and movement of people within Hennepin County's campus of buildings. Installation of this system will require locksmithing, low voltage electrical and the installation of related hardware (e.g. proximity card readers and door control modules). This will allow integration with the county's existing digital photo ID system and camera system. Also included in this project is the installation of security cameras. They will be installed around the building perimeter and in limited interior spaces. Interior locations include children, teens, and general public computer areas. The expansion of the county's camera system to include the library system will allow remote monitoring of these facilities via event alarms, reducing the need for on-site security staff. The recording system will provide reliable documentation for incident resolution, reducing liability to the county.</p> <p>In addition, fire and duress alarms, as well as intercom calls will roll over to the county's central monitoring center in the SOC (Security Operations Center), providing off-site protection and security to county property. To protect against a network failure, the security systems will have the ability to function independently at each site. Door hardware and potential re-keying will be reviewed and elevator security devices such as cameras, after hours card access and intercom will also be reviewed.</p> <p>This project will incorporate components that are already installed in other parts of the county, leveraging the existing IT and security systems that are already in place throughout the county.</p>	<p>Purpose & Justification: This project will provide the county libraries with compatible security systems that have already been implemented at non-library sites. The county is working to bring as many sites as possible onto the networked security system, leveraging existing security related staff and equipment.</p> <p>The county has adopted a card access system that has been strategically applied countywide. A card access system is versatile and adaptable. It provides better service as employees move from job to job or building to building. The perimeter of the libraries can be secured continuously or to set time periods. One access card will allow access to multiple buildings, in lieu of the existing stand-alone system at the Central Library and key access at the other sites. This eliminates on-site management of keys and maintenance of multiple unlinked data bases.</p> <p>The system will allow after hours roll-over of card access, camera systems, fire and duress alarms to the SOC, providing better off-hours protection and access to county property. A CCTV (closed circuit television) system with digital recording allows remote monitoring of key entrance points for reliable documentation and resolution of incidents. Existing CCTV systems, if any will be reviewed for replacement. By making the CCTV and intercom systems compatible with Hennepin County standards, complete off-site monitoring will be possible, thus reducing contract FTE counts by 3.0 FTEs, totaling approximately \$195,000 per year.</p>

<p>Project's Effect On Annual Operating Budget: \$ 13,000 /year for network connectivity at all sites. (Library) \$ 27,300 /year for security operations & maintenance (Prop. Svc.) \$ -195,000 /year for reduction of 3.0 FTEs (Prop. Svc.) - \$154,700 /year</p>			<p>Funding Source Notes: Expenditures as of December 31, 2011: \$1,733,413</p>				<table border="1"> <tr> <th>Cost Breakdown</th> <th>Total</th> </tr> <tr> <td>Land Acquisition</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Construction</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Consulting</td> <td style="text-align: right;">\$120,000</td> </tr> <tr> <td>Furnishings/Equipment</td> <td style="text-align: right;">\$3,162,000</td> </tr> <tr> <td>Other/Contingency</td> <td style="text-align: right;">\$200,000</td> </tr> <tr> <td>TOTAL</td> <td style="text-align: right;">\$3,482,000</td> </tr> </table>		Cost Breakdown	Total	Land Acquisition	\$0	Construction	\$0	Consulting	\$120,000	Furnishings/Equipment	\$3,162,000	Other/Contingency	\$200,000	TOTAL	\$3,482,000
Cost Breakdown	Total																					
Land Acquisition	\$0																					
Construction	\$0																					
Consulting	\$120,000																					
Furnishings/Equipment	\$3,162,000																					
Other/Contingency	\$200,000																					
TOTAL	\$3,482,000																					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL														
Property Tax								\$0														
Bonding	\$2,300,000		\$1,182,000					\$3,482,000														
Federal								\$0														
State								\$0														
Enterprise income								\$0														
Other								\$0														
TOTAL	\$2,300,000	\$0	\$1,182,000	\$0	\$0	\$0	\$0	\$3,482,000														

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Minneapolis Library Recommissioning
Department: Library	Project Number: 0030329
Building: Multiple Locations	Funding Start: 2009 Completion: 2013

Description & Location:
 This project is a Property Services Energy Plan initiative that consists of recommissioning heating, ventilation, air conditioning (HVAC), and other potential high energy use systems in the following Minneapolis libraries.

1) Central Library 4) North Regional 7) Pierre Bottineau
 2) East Lake 5) Washburn 8) Sumner
 3) Franklin 6) Hosmer 9) Linden Hills

Recommissioning is an energy industry-wide program used to reduce energy usage and costs. The process of recommissioning involves two parts. The first part involves the study of energy using equipment and systems in facilities and the identification of energy and cost saving measures. The second part involves implementation of economically feasible energy and cost saving measures.

In order to improve HVAC system effectiveness and reduce energy usage and cost, recommissioning efforts take into account the following:

- + loss of calibration of equipment and systems,
- + occupancy changes that invalidate the original design intent,
- + industry-wide improvements in efficiency of equipment,
- + use of state-of-the-art technology, and
- + evolving codes and performance standards.

Purpose & Justification:
 Hennepin County spent an estimated \$968,000 in 2009 to provide HVAC and electrical power to 10 of the Minneapolis library buildings. By recommissioning these buildings, the estimated savings are \$232,000 per year. Enhanced Xcel rebates will be used to improve the paybacks to under 10 years.

A major benefit of recommissioning is that it provides a significant reduction in building energy usage and cost. Through the life cycle of a building, many factors change and the energy usage and cost to operate a building can be reduced through recommissioning.

Other benefits of recommissioning include the identification and reduction of operational issues; the recommissioning process gives a multitude of information to building operators and allows building operators an opportunity to review and be a part of the study team which gives long-term knowledge to reduce energy usage and cost. Another benefit is the reduction of energy usage in buildings which reduces carbon emissions into the earth's atmosphere thus reducing greenhouse gases.

Project's Effect On Annual Operating Budget: Recommissioning is projected to reduce operating costs by \$232,000 per year for the buildings noted above.	Funding Source Notes: "Federal is American Recovery & Reinvestment Act (ARRA) stimulus funding per the Energy Efficiency & Conservation Block Grant program. Expenditures as of December 31, 2011: \$195,664	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$964,000
		Consulting	\$130,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$146,000
		TOTAL	\$1,240,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$547,000	\$351,000	\$92,000					\$990,000
Federal	\$250,000							\$250,000
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$797,000	\$351,000	\$92,000	\$0	\$0	\$0	\$0	\$1,240,000

HENNEPIN COUNTY MINNESOTA

2012 CAPITAL BUDGET AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM

<p>Major Program: Libraries</p> <p>Department: Library</p> <p>Building: Multiple Locations</p> <p>Description & Location: This project is a Property Services Energy Plan initiative that consists of recommissioning heating, ventilation, and air conditioning (HVAC), and other potential high energy use systems in the following Hennepin County suburban libraries.</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 33%;">1) Champlin</td> <td style="width: 33%;">6) Golden Valley</td> <td style="width: 33%;">11) Rockford Road</td> </tr> <tr> <td>2) Penn Lake</td> <td>7) Hopkins</td> <td>12) Rogers</td> </tr> <tr> <td>3) Eden Prairie</td> <td>8) Oxboro</td> <td>13) St. Louis Park</td> </tr> <tr> <td>4) Augsburg Park</td> <td>9) Maple Plain</td> <td>14) Westonka</td> </tr> <tr> <td>5) Edina</td> <td>10) Minnetonka</td> <td></td> </tr> </table> <p>Recommissioning is an energy industry-wide program used to reduce energy usage and costs. The process of recommissioning involves two parts. The first part involves the study of energy using equipment and systems in facilities and the identification of energy and cost saving measures. The second part involves implementation of economically feasible energy and cost saving measures.</p> <p>In order to improve HVAC system effectiveness and reduce energy usage and cost, recommissioning efforts take into account the following:</p> <ul style="list-style-type: none"> + loss of calibration of equipment and systems, + occupancy changes that invalidate the original design intent, + industry-wide improvements in efficiency of equipment, + use of state-of-the-art technology, and + evolving codes and performance standards. 	1) Champlin	6) Golden Valley	11) Rockford Road	2) Penn Lake	7) Hopkins	12) Rogers	3) Eden Prairie	8) Oxboro	13) St. Louis Park	4) Augsburg Park	9) Maple Plain	14) Westonka	5) Edina	10) Minnetonka		<p>Project Name: Suburban Library Recommissioning</p> <p>Project Number: 0030330</p> <p>Funding Start: 2009 Completion: 2013</p> <p>Purpose & Justification: Hennepin County spent an estimated \$484,000 in 2009 to provide HVAC and electrical power to the suburban library buildings. By recommissioning the suburban libraries, the estimated savings are \$77,000 per year. Enhanced Xcel rebates will be used to improve the paybacks to under 10 years.</p> <p>A major benefit of recommissioning is that it provides a significant reduction in building energy usage and cost. Through the life cycle of a building, many factors change and the energy usage and cost to operate a building can be reduced through recommissioning.</p> <p>Other benefits of recommissioning include the identification and reduction of operational issues; the recommissioning process gives a multitude of information to building operators and allows building operators an opportunity to review and be a part of the study team which gives long-term knowledge to reduce energy usage and cost. Another benefit is the reduction of energy usage in buildings which reduces carbon emissions into the earth's atmosphere thus reducing greenhouse gases.</p>
1) Champlin	6) Golden Valley	11) Rockford Road														
2) Penn Lake	7) Hopkins	12) Rogers														
3) Eden Prairie	8) Oxboro	13) St. Louis Park														
4) Augsburg Park	9) Maple Plain	14) Westonka														
5) Edina	10) Minnetonka															

<p>Project's Effect On Annual Operating Budget: Recommissioning is projected to reduce operating costs by \$72,500 per year for the buildings noted above.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$113,815</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$472,000
		Consulting	\$55,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$67,000
		TOTAL	\$594,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax		\$101,000	\$49,000					\$150,000
Bonding	\$444,000							\$444,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$444,000	\$101,000	\$49,000	\$0	\$0	\$0	\$0	\$594,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: Multiple Locations</p>	<p>Project Name: Minneapolis Libraries BAS Upgrades Project Number: 0030339 Funding Start: 2010 Completion: 2014</p>
<p>Description & Location: This project provides for the replacement and upgrade of 9 of the 15 former City of Minneapolis Library Building Automation Systems (BAS). A BAS is comprised of micro-processors and computers that control, change, verify and record various facility conditions, such as heating, cooling, ventilation, safety and security.</p> <p>Each facility with a BAS is operated independently, but is also part of a network (over common phone lines) which can be managed from a central location. For example, selected emergencies and environmental conditions from other county facilities are reported to the central station in the Government Center when those facilities are closed. New facilities can be added to the BAS network at any time without interrupting the existing network.</p> <p>The scope of work includes ongoing BAS modifications to utilize technological advancements. This project does not fund BAS installation for new facilities or facility expansion projects. Such funding is included in the respective new facility/facility expansion project.</p>	<p>Purpose & Justification: The Minneapolis Community Libraries have little if any building automation. This project will install a building automation system that will control and monitor each facility in each of the nine facilities.</p> <p>According to industry standards, a building automation system can save up to 15 percent per year on operational costs. For these libraries, the assumption will be closer to 5 percent, due to the age of the air handling equipment.</p> <p><u>The Building Automation System (BAS) allows for:</u></p> <ol style="list-style-type: none"> 1. risk avoidance - easier and more extensive monitoring and control of facility systems which will prevent major building system failures, 2. more efficient energy usage and savings in energy expenditures while providing improved comfort levels for facility occupants, 3. more accurate and timely diagnoses of problems (for example, the BAS has all but eliminated complaints about erratic temperature swings), and 4. critical information for budgeting and analysis (the reporting format enables direct comparison among facilities, despite differing mechanical equipment, regarding energy consumption, maintenance, and emergency calls).

<p>Project's Effect On Annual Operating Budget: Due to the age of the libraries, it is assumed that the county can save \$12,500 per year on its operational costs with BAS over non-BAS monitored facilities.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$80,852</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$610,000
		Consulting	\$88,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$92,000
		TOTAL	\$790,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$200,000	\$200,000	\$200,000	\$190,000				\$790,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$200,000	\$200,000	\$200,000	\$190,000	\$0	\$0	\$0	\$790,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Libraries Department: Library Building: Multiple Locations</p>	<p>Project Name: Library Equipment Replacement Project Number: 0030343 Funding Start: 2011 Completion: 2016</p>
<p>Description & Location: This project is intended to modify the Hennepin County Library's (HCL) automated material handling (AMH) equipment to accommodate Radio Frequency Identification (RFID). HCL will begin testing RFID at the new Northeast and Nokomis libraries. The AMHs at these locations were modified prior to opening of these buildings to accommodate the change. During testing, HCL will develop a plan to modify existing AMHs throughout the system. In addition, HCL has identified the need to replace microfilm reading equipment at several locations and miscellaneous other equipment needs.</p>	<p>Purpose & Justification: The Hennepin County Library system is one of the most heavily used in the United States. This use manifests itself in many ways, two of which are addressed in this project: Use of the facilities and demand for materials. The ratio of requests for reserve copies of best sellers regularly exceed 10:1. That disparity highlights the challenge HCL faces -- materials are constantly moving. Collectively, the libraries have little in the way of a "browsing collection" because much of the popular collection is in circulation at any one given time. Given available resources, the library is limited in its ability to experiment with and explore the variety of new electronic materials and the means to deliver them, something HCL should do as a leading library system. Converting the AMH machines from bar code to Radio Frequency Identification (RFID) throughout the system will allow the Library to check materials in and out and shelve them more quickly, reduce manual handling of materials, conduct inventory more efficiently and allow for the redirection of operating costs. Where possible, HCL will modify existing AMHs to accept RFID. Planning will also begin for the redesign/replacement of the Ridgedale, Southdale and Central Library AMHs to improve the flow of materials in those buildings. In 2011, planning will begin on an extension of the AMH conveyors at Ridgedale to sort new and re-routed materials on the first floor of the building.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$0</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$36,000
		Consulting	\$268,000
		Furnishings/Equipment	\$5,288,000
Other/Contingency	\$536,000		
TOTAL		\$6,128,000	

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,288,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$840,000		\$6,128,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,288,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$840,000	\$0	\$6,128,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Library Furniture Replacement
Department: Library	Project Number: 0030342
Building: Multiple Locations	Funding Start: 2011 Completion: Beyond 2016
Description & Location: This project will systematically replace and upgrade furniture throughout the entire Library system. This work will be carried out over a five-year timeframe for system wide furniture replacement.	Purpose & Justification: Hennepin County Library is one of the most heavily used library systems in the United States. This use manifests itself in many ways, including daily wear and tear on furniture and finishes. In 2011, there were an estimated 5.7 million visits to Hennepin County libraries. And, while there is a rotating program of upholstery shampooing and on-going repair on an as needed basis -- it cannot undo the damage resulting from high traffic counts. The library had a furniture replacement program in the operating budget until it was eliminated in the 2003-2004 budget reductions. New furniture will decrease the need for shampooing/repairing furniture, reducing the operating budget and improving the interior spaces of the library.

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Expenditures as of December 31, 2011: \$323,997	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$265,000
		Furnishings/Equipment	\$3,115,000
		Other/Contingency	\$315,000
		TOTAL	\$3,695,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$739,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$456,000	\$3,695,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$739,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$456,000	\$3,695,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Libraries	Project Name: Library Technology Improvements
Department: Library	Project Number: 0030312
Building: Selected Locations	Funding Start: 2008 Completion: 2014
Description & Location: Hennepin County Library's mission is to nourish minds, transform lives and build a community together. Information technologies are seen as one of the tools needed to help the Library reach this goal. The focus of this project is to utilize technology to help the Library achieve its goal of providing innovative and excellent service to its customers. All projects support service in the 41 libraries of the consolidated Hennepin County Library System. <u>The scope of this project includes:</u> - Consolidation of the Library's data network (Phase I) and planning toward shared county infrastructure (Phase II) - Consolidation of the Library's main business system (Integrated Library System) (Phase I) and replacement (Phase II) - Implementation of a "Search & Discovery" business system to enhance customer's ability to search through the library's electronic resources and maximize the use of all e-resources in the Library System - Web and mobile interface development - Replacement of aging computers in former City of Minneapolis libraries - Development of a system to manage historical digital images - Additional public computers - Implementation of RFID (Radio Frequency Identification) tag systems. RFID tags will be used in conjunction with modified automated materials handling (AMH) systems, self-check stations and inventory control to enhance materials handling within the Library System. (AMH's will be modified by a separate capital project - Library Equipment Replacement #0030343)	Purpose & Justification: The January 2008 merger between the Hennepin County and Minneapolis Library systems initiated the planning for the consolidation of the two separate technology systems. In 2009, this project provided for funding of initial integration activities between the Library and county networks. In developing physical and virtual services to ensure easy access for customers, we will look to providing innovative service points, including kiosks, and virtual opportunities for eGovernment. For lifelong learning, customers require computer tools for creating new content, organizing complex knowledge, building social networks, and working with music, video and other cultural content as part of lifelong learning. The Library's collection includes many digital objects in addition to the physical books and audio-visual materials. Leased databases have digital archival documents, books, and journal articles. Furthermore, the Library has recognized the need to support and provide material through the portable eBook medium. Significant customer demand for eBooks is an indicator for a strong technology focus to meet this need.

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Expenditures as of December 31, 2011: \$2,426,577	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$126,000
		Furnishings/Equipment	\$6,939,000
		Other/Contingency	\$128,000
		TOTAL	\$7,193,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$4,523,000		\$1,335,000	\$1,335,000				\$7,193,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,523,000	\$0	\$1,335,000	\$1,335,000	\$0	\$0	\$0	\$7,193,000

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of Human Services**

	<u>Project Total</u>	<u>Prior Years</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Beyond</u>
HUMAN SERVICES								
<u>Human Services & Public Health</u>								
0031820 HSPHD North Minneapolis Hub	\$4,589,000	\$2,775,000	\$1,814,000	-	-	-	-	-
0031819 HSPHD South Suburban Hub	2,516,000	2,129,000	387,000	-	-	-	-	-
0031821 HSPHD Satellite Facilities	6,879,000	861,000	1,719,000	1,719,000	1,719,000	861,000	-	-
0031845 HSPHD Central/Northeast Minneapolis Hub	3,386,000	-	128,000	2,784,000	474,000	-	-	-
0031754 HSPHD South Minneapolis Hub	5,477,000	1,937,000	-	-	339,000	3,201,000	-	-
0031846 HSPHD West Suburban Hub	<u>1,737,000</u>	-	-	<u>37,000</u>	<u>1,700,000</u>	-	-	-
Human Services & Public Health Totals	\$24,584,000	\$7,702,000	\$4,048,000	\$4,540,000	\$4,232,000	\$4,062,000	\$0	\$0
HUMAN SERVICES TOTALS	<u>\$24,584,000</u>	<u>\$7,702,000</u>	<u>\$4,048,000</u>	<u>\$4,540,000</u>	<u>\$4,232,000</u>	<u>\$4,062,000</u>	<u>\$0</u>	<u>\$0</u>

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Human Services	Project Name: HSPHD North Minneapolis Hub
Department: Human Services and Public Health	Project Number: 0031820
Building: New Location	Funding Start: 2011 Completion: 2012

Description & Location:
 Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.

This project will develop HSPHD's North Minneapolis Hub facility. It is HSPHD's intent to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the North Minneapolis communities. Potential sites are being studied that can meet the location criteria and support projected space requirements of approximately 25,000 useable square feet (USF). The design of this facility will be specifically geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile and flexible staff and use of mobile technology. The new space will be designed to enhance working relationships between the county and its community partners. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas.

The new facility will be designed to serve an average daily volume of 168 clients, and provide 100 staff workspaces to be shared by 200 staff. The project will reduce required staff space by providing assigned work spaces only to those staff whose job function requires them. Staff who spend a large part of their day in the field, who move between different service areas of the facility, or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work spaces of various types. The anticipated outcome of this project is to provide assigned work spaces for no more than 50 percent of the staff that work at the hub.

Purpose & Justification:
 The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.

Project's Effect On Annual Operating Budget: Estimated Annual Gross Lease Cost = \$575,000 / year	Funding Source Notes: Expenditures as of December 31, 2011: \$0	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$2,743,000
		Consulting	\$322,000
		Furnishings/Equipment	\$1,198,000
		Other/Contingency	\$326,000
		TOTAL	\$4,589,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,775,000	\$1,814,000						\$4,589,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,775,000	\$1,814,000	\$0	\$0	\$0	\$0	\$0	\$4,589,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Human Services	Project Name: HSPHD South Suburban Hub
Department: Human Services and Public Health	Project Number: 0031819
Building: New Location	Funding Start: 2010 Completion: 2012
Description & Location: <p>Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.</p> <p>This project will develop HSPHD's South Suburban Hub facility. The intent is to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the South Suburban communities. Potential sites are being studied that can meet the location criteria and support projected space requirements of 12,800 useable square feet (USF). The design of this facility will be geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile and flexible staffing model and use of mobile technology. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas.</p> <p>The new facility will be designed to serve an average daily volume of 106 clients, and provide 63 staff workspaces to be shared by 125 staff. The project will reduce required staff space by providing assigned work spaces only to those staff whose job function requires them. Staff who spend a large part of their day in the field, who move between different service areas of the facility, or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work spaces of various types. The anticipated outcome is to provide assigned work spaces for no more than 50 percent of the staff that work at the hub.</p>	Purpose & Justification: <p>The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.</p> <p>This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.</p>

Project's Effect On Annual Operating Budget: Estimated Annual Gross Lease Cost = \$295,000 / year	Funding Source Notes: Prior appropriations includes \$2.0 million in funding reallocated from project #0031754. Expenditures as of December 31, 2011: \$53,110	Cost Breakdown	Total
		Land Acquisition	\$1,375,000
		Construction	\$171,000
		Consulting	\$611,000
		Furnishings/Equipment	\$178,000
		Other/Contingency	\$181,000
		TOTAL	\$2,516,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,129,000	\$387,000						\$2,516,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,129,000	\$387,000	\$0	\$0	\$0	\$0	\$0	\$2,516,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Human Services	Project Name: HSPHD Satellite Facilities
Department: Human Services and Public Health	Project Number: 0031821
Building: Multiple Locations	Funding Start: 2011 Completion: 2015
Description & Location: <p>Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.</p> <p>A satellite facility is conceived as a secondary – and smaller – service location in a region other than a hub. At each satellite facility, HSPHD will offer a limited set of services specifically designed to complement the services provided by the collocated community partner at the site. More services will be provided by appointment, fewer available on a walk-in basis. HSPHD staff assignments at each satellite are expected to range between 10 and 70, the composition will be determined by the specific types and levels of services needed. It is expected that the service complement at each site will evolve as HSPHD staff and satellite partnering arrangements mature and develop.</p> <p>This project will develop approximately eight (8) satellite facilities for a total of approximately 32,000 useable square feet (USF). Preferred locations are in leased space co-located with or near other agencies which serve similar clients. Specific locations and schedules will be developed as partnership discussions progress.</p>	Purpose & Justification: <p>The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.</p> <p>This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.</p>

Project's Effect On Annual Operating Budget: Estimated Annual gross rental cost: \$736,000 annual increase	Funding Source Notes: Expenditures as of December 31, 2011: \$93,062	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$3,701,000
		Consulting	\$457,000
		Furnishings/Equipment	\$2,073,000
		Other/Contingency	\$648,000
		TOTAL	\$6,879,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$861,000	\$1,719,000	\$1,719,000	\$1,719,000	\$861,000			\$6,879,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$861,000	\$1,719,000	\$1,719,000	\$1,719,000	\$861,000	\$0	\$0	\$6,879,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Human Services	Project Name: HSPHD Central/Northeast Minneapolis Hub
Department: Human Services and Public Health	Project Number: 0031845
Building: Health Services Building	Funding Start: 2012 Completion: 2014
Description & Location: <p>Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. This project will develop HSPHD's Central / Northeast (NE) Minneapolis Hub facility. It is HSPHD's intent to locate this regional hub site downtown, in County-owned space.</p> <p>The existing Health Services Building (HSB) has been tentatively identified as the location for this hub. Projected space requirements for the facility are 32,000 useable square feet (USF). The majority of renovation requirements at this location may be limited to modifications for client service areas only, approximately 14,000 USF. This is due in large part to the recent remodeling work that has already been completed at the HSB as part of another project. New modifications will be specifically geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile and flexible staffing model and use of mobile technology. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas. The new hub will be designed to serve an average daily volume of 264 clients, and provide 157 staff workspaces to be shared by 310 staff. The project will reduce required staff space by providing assigned work spaces only to those staff whose job function requires them. Staff who spend a large part of their day in the field, who move between different service areas of the facility, or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work spaces of various types. The anticipated outcome is to provide assigned work spaces for no more than 50 percent of the staff that work at the Hub.</p>	Purpose & Justification: <p>The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.</p> <p>This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.</p> <p>Locating the Central/Northeast Hub in the "downtown" area is considered the best alternative location to serve the geographic distribution of clients in the Central / NE region, as the heaviest concentrations of residential clients are along the southern edge of downtown.</p>

Project's Effect On Annual Operating Budget: None.			Funding Source Notes:				Cost Breakdown	Total
Impact for Department: \$0 per year							Land Acquisition	\$0
Impact for Property Services: \$0 per year							Construction	\$1,850,000
TOTAL: \$0 per year							Consulting	\$320,000
							Furnishings/Equipment	\$983,000
							Other/Contingency	\$233,000
							TOTAL	\$3,386,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$128,000	\$2,784,000	\$474,000				\$3,386,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$128,000	\$2,784,000	\$474,000	\$0	\$0	\$0	\$3,386,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Human Services Department: Human Services and Public Health Building: New Location</p>	<p>Project Name: HSPHD South Minneapolis Hub Project Number: 0031754 Funding Start: 2007 Completion: 2015</p>
<p>Description & Location: This project will develop HSPHD's South Minneapolis Hub facility. It is HSPHD's intent to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the South Minneapolis communities. The South Minneapolis Hub is estimated at 25,400 useable square feet (USF). Although no site search and investigation has been initiated, there is a departmental interest in locating the facility in conjunction with community service partners in an updated / renovated Sabathani Community Center at E. 38th St and 3rd Ave. South.</p> <p>The project will be implemented in 2 stages: 1) An 8,000 USF remodel at the current facility for occupancy in 2011 and 2) a 17,400 USF expanded occupancy renovation will follow to complete the South Minneapolis Hub. The design of this facility will be specifically geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile and flexible staffing model and use of mobile technology. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas.</p> <p>The new facility will be designed to serve an average daily volume of 210 clients, and provide 124 staff workspaces to be shared by 250 staff. The project will reduce required staff space by providing assigned work spaces only to those staff whose job function requires them. Staff who spend a large part of their day in the field, who move between different service areas of the facility, or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work spaces of various types. The anticipated outcome is to provide assigned work spaces for no more than 50 percent of the staff that work at the hub.</p>	<p>Purpose & Justification: Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.</p> <p>The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.</p> <p>This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.</p>

<p>Project's Effect On Annual Operating Budget: Estimated Annual Gross Lease Cost: Phase 1 = \$184,000 / year Phase 2 = \$584,000 / year</p>			<p>Funding Source Notes: Prior Appropriations is the residual of \$7,937,000 in funds previously appropriated for project #0031754 less \$4.0 million transferred to the NW Suburban project #0031818 and \$2.0 million transferred to the South Suburban project #0031819.</p> <p>Expenditures as of December 31, 2011: \$236,902</p>				<p>Cost Breakdown</p>		<p>Total</p>
							Land Acquisition	\$0	
							Construction	\$3,030,000	
							Consulting	\$361,000	
							Furnishings/Equipment	\$1,658,000	
							Other/Contingency	\$428,000	
							TOTAL	\$5,477,000	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL	
Property Tax								\$0	
Bonding	\$1,937,000			\$339,000	\$3,201,000			\$5,477,000	
Federal								\$0	
State								\$0	
Enterprise income								\$0	
Other								\$0	
TOTAL	\$1,937,000	\$0	\$0	\$339,000	\$3,201,000	\$0	\$0	\$5,477,000	

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: Human Services Department: Human Services and Public Health Building: New Location</p>	<p>Project Name: HSPHD West Suburban Hub Project Number: 0031846 Funding Start: 2013 Completion: 2014</p>
<p>Description & Location: Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.</p> <p>This project will develop HSPHD's West Suburban Hub facility. It is HSPHD's intent to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the West Suburban communities. Alternative hub sites will be studied that meet location criteria and support projected space requirements of 8,000 useable square feet (USF). The design of this facility will be specifically geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile and flexible staff and use of mobile technology. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas.</p> <p>The new facility will be designed to serve an average daily volume of 61 clients, and provide 35 staff workspaces to be shared by 70 staff. The project will reduced required staff space by providing assigned work spaces only to those staff whose job function requires them. Staff who spend a large part of their day in the field, who move between different service areas of the facility, or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work spaces of various types. The anticipated outcome is to provide assigned work spaces for no more than 50 percent of the staff that work at the hub.</p>	<p>Purpose & Justification: The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.</p> <p>This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.</p>

<p>Project's Effect On Annual Operating Budget: Estimated Annual Gross Lease Cost = \$184,000 / year</p>			<p>Funding Source Notes:</p>				<table border="1"> <tr> <th>Cost Breakdown</th> <th>Total</th> </tr> <tr> <td>Land Acquisition</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Construction</td> <td style="text-align: right;">\$962,000</td> </tr> <tr> <td>Consulting</td> <td style="text-align: right;">\$110,000</td> </tr> <tr> <td>Furnishings/Equipment</td> <td style="text-align: right;">\$537,000</td> </tr> <tr> <td>Other/Contingency</td> <td style="text-align: right;">\$128,000</td> </tr> <tr> <td>TOTAL</td> <td style="text-align: right;">\$1,737,000</td> </tr> </table>		Cost Breakdown	Total	Land Acquisition	\$0	Construction	\$962,000	Consulting	\$110,000	Furnishings/Equipment	\$537,000	Other/Contingency	\$128,000	TOTAL	\$1,737,000
Cost Breakdown	Total																					
Land Acquisition	\$0																					
Construction	\$962,000																					
Consulting	\$110,000																					
Furnishings/Equipment	\$537,000																					
Other/Contingency	\$128,000																					
TOTAL	\$1,737,000																					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL														
Property Tax								\$0														
Bonding			\$37,000	\$1,700,000				\$1,737,000														
Federal								\$0														
State								\$0														
Enterprise income								\$0														
Other								\$0														
TOTAL	\$0	\$0	\$37,000	\$1,700,000	\$0	\$0	\$0	\$1,737,000														

**2012 Capital Budget and 2012 - 2016 Capital Improvement Program
Summary of General Government**

	Project Total	Prior Years	2012	2013	2014	2015	2016	Beyond
GENERAL GOVERNMENT								
<u>Information Technology</u>								
1000325 IT Community Connections Initiative	\$300,000	-	\$300,000	-	-	-	-	-
Information Technology Totals	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
<u>Taxpayer Services</u>								
0031794 HCGC A-6 Space Remodeling	\$2,298,000	-	-	-	\$100,000	\$2,198,000	-	-
Taxpayer Services Totals	\$2,298,000	\$0	\$0	\$0	\$100,000	\$2,198,000	\$0	\$0
<u>Public affairs</u>								
0031831 Public Affairs Office Remodeling	\$759,000	-	-	-	-	-	-	\$759,000
Public Affairs Totals	\$759,000	\$0	\$0	\$0	\$0	\$0	\$0	\$759,000
<u>Property Services Projects</u>								
0031822 Environmental Health & Safety 2011-2015	\$1,150,000	\$100,000	-	\$350,000	\$350,000	\$350,000	-	-
0031823 Facility Preservation 2011-2015	19,750,000	2,250,000	2,250,000	3,625,000	3,625,000	4,000,000	4,000,000	-
0031824 Building Automation System Improve 2011-2015	9,528,000	1,588,000	1,588,000	1,588,000	1,588,000	1,588,000	1,588,000	-
0031780 Building Recommissioning	6,108,000	3,398,000	-	1,180,000	1,180,000	350,000	-	-
0031730 Multi-Building Critical Services Emergency Power	4,575,000	2,575,000	-	-	2,000,000	-	-	-
0031672 Accessibility Modifications	2,378,000	746,000	800,000	532,000	100,000	100,000	100,000	-
1000327 Energy and Water Conservation Project	1,645,000	-	500,000	816,000	329,000	-	-	-
0031825 Southdale Regional Ctr Preservation & Remodeling	16,500,000	2,400,000	5,247,000	-	2,500,000	3,500,000	2,853,000	-
0031826 General Office Space Modifications 2011-2015	1,100,000	500,000	-	300,000	300,000	-	-	-
0031781 Carpet Replacement Program 2008-2012	3,914,000	1,600,000	800,000	550,000	550,000	414,000	-	-
0031827 Public and Programmatic Furniture Replacement	1,000,000	250,000	174,000	144,000	144,000	144,000	144,000	-
1000328 701 Building Facility Preservation	5,677,000	-	500,000	609,000	1,168,000	1,078,000	946,000	1,376,000
1000329 701 Building Office Space Modifications	4,750,000	-	-	1,500,000	1,200,000	1,250,000	400,000	400,000
Property Services Totals	\$78,075,000	\$15,407,000	\$11,859,000	\$11,194,000	\$15,034,000	\$12,774,000	\$10,031,000	\$1,776,000
<u>Municipal Building Commission (MBC)</u>								
0031317 MBC Life/Safety Improvements	\$4,503,000	\$3,801,000	\$152,000	\$100,000	\$350,000	\$100,000	-	-
0031483 MBC Mechanical Systems Upgrades	9,498,200	7,544,200	424,000	310,000	400,000	620,000	200,000	-
0031847 MBC Critical Power	2,600,000	-	-	-	-	70,000	237,000	2,293,000
0031715 MBC 4th St. Tower & Interior Elevator Improve.	1,935,000	\$728,000	357,000	400,000	450,000	-	-	-
MBC Totals	\$18,536,200	\$12,073,200	\$933,000	\$810,000	\$1,200,000	\$790,000	\$437,000	\$2,293,000
GENERAL GOVERNMENT TOTALS	\$99,968,200	\$27,480,200	\$13,092,000	\$12,004,000	\$16,334,000	\$15,762,000	\$10,468,000	\$4,828,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Information Technology Building: Not Applicable</p>	<p>Project Name: IT Community Connections Initiative Project Number: 1000325 Funding Start: 2012 Completion: 2012</p>
<p>Description & Location: This project will fund basic utility infrastructure that is needed to achieve the goals of Hennepin County's "Community Connections" initiative. Fiber optic will be installed to connect users around the county. Any existing monthly connection charges will be paid into this project. These incoming funds will help fund additional installations. Initially, staff will compile data and research county and community needs to determine the overall project scope and complete some small connection projects.</p> <p>Community Connections is driven by two active projects, the primary being the Hennepin Justice Integration Project and the secondary being the Virtual Emergency Operation Center Project. Both of these projects require connectivity to all the cities within Hennepin County along with connectivity to the state and all counties along our border. In many instances, these investments will be relatively small—connecting pieces between large segments of fiber cable already installed by various public entities and quasi-public organizations like LOGIS. In other instances, more substantial investments will be needed, especially as part of larger construction projects when there are opportunities to lay fiber cable without digging up streets and adjacent right-of-ways. Construction of the Southwest Light Rail corridor and major highway renovation projects like Interstate 35W are examples of these opportunities for the installation and build-out of a public fiber network benefiting all government entities, non-profits, and schools.</p> <p>The primary cost driver for this project is the cost of connecting the smaller municipalities and non-profit groups via traditional phone company lines, which is cost prohibitive for those cities and entities.</p>	<p>Purpose & Justification: The purpose of "Community Connections" Initiative is about public agencies working together to develop and utilize fiber optics to reduce the cost of doing business. County sites are currently connected using Qwest Metro Optical Ethernet. This method was cheaper and faster than the old method of using Qwest phone lines. As the bandwidth of these connections increase, the costs go up. Most of the county's 125 sites get some kind of an increase on a biannual basis because of the increased traffic generated by the myriad of applications.</p> <p>Until recently, each public and non-profit organization has taken an independent approach to fiber optic connectivity largely due to the high cost of initial cable installation. This has resulted in fragmented and nearly incomprehensible set of "digital streets". Some digital streets are owned and operated by major corporations (e.g. Qwest, Comcast). Some digital streets are arrangements under long-term leases. Other digital streets are owned and operated by different units of government. It is difficult to know whether a message will get to its intended recipient if an organization does not fully control all segments of the required fiber connectivity.</p> <p>Other communities are investing in a fiber optic network, also—for example, Anoka County has committed over \$20 million. A publicly owned fiber optic network would connect municipal and county government facilities, schools, and non-profit organizations throughout Hennepin County. This is a long-term goal that will lay the foundation for increased collaboration and shared services between governmental entities—a necessity in the upcoming era of smaller government. Estimates to complete a fiber optic network "loop" that connects all significant county locations range from \$22 to \$25 million. However, this project will extend over multiple years and estimates may change as the county begins partnering with other public institutions and non-profit groups.</p>

<p>Project's Effect On Annual Operating Budget: To be determined. Each project will have a different cost and return. Cost savings may be re-invested into the project each year until a completed network between all county locations is achieved.</p>	<p>Funding Source Notes:</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$300,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$0
		TOTAL	\$300,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax		\$300,000						\$300,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Taxpayer Services Building: Government Center</p>	<p>Project Name: HCGC A-6 Space Remodeling Project Number: 0031794 Funding Start: 2014 Completion: 2015</p>
<p>Description & Location: This project includes planning, design, construction and furnishings needed to remodel approximately 13,450 square feet (SF) of space on floor A-6 and 4,000 SF of space on A-5, in the HC Government Center to accommodate future changes in the programmatic requirements for DART (Direct Access to Records & Taxes), IT Services, Property Tax and Public Records divisions. Specific staffing and space requirements will not be known until the new DART tax assessment system has been designed and workflow requirements are defined (late 2013). Space planning will not begin until 2014, however for estimating purposes, the anticipated project remodeling scope includes the following: selective demolition, office wall reconfiguration with a demountable wall system, carpet replacement, new wall finishes and adjustments to the lighting and HVAC systems as needed (all in keeping with building standards). The existing ceiling grid system will be reused. Electrical power and VOIP networks will be adjusted as needed to support the program functions. Security modifications will also be addressed in this project. Card access and access control will be provided to meet building standards.</p> <p>Floor A-6 accommodates approximately 80 workspaces, including private offices and workstations. Most of the existing furniture in private offices on A-6 is relatively new and will be reused. New workstation furniture with adjustable height work surfaces will be purchased to replace older, existing workstations as the current furniture is vintage 1980's, without adjustable height work surfaces and replacement parts are no longer available. For A-5, it is anticipated that the 4,000 SF of space, which will be vacant once the imaging functions of Taxpayer Services are consolidated on A-6, will receive a moderate level of remodeling and be converted into general office space which could be used by Taxpayer Services and/or other county functions.</p>	<p>Purpose & Justification: Level A-6 of the Government Center currently houses four divisions of the Taxpayer Services Department, including Administrative Services, Property Tax, IT Services and DART. Under a separate capital project, the Elections Division has moved its entire operation to reconfigured space on the PSL in April 2010.</p> <p>The DART project is a full scale evaluation, assessment and redesign of the technology tools used to provide statutorily mandated services to property tax, land record, assessment and election services. The DART project receives funding from the legislatively mandated Public Records Technology Fund and Unallocated Fund established to provide counties with funding to create integrated land record systems and electronic filing of land record documents. DART will result in increased levels of public access to land records data and provide staff efficiencies.</p> <p>Two major initiatives of the DART project include a new tax and assessment system and technology required for Electronic Real Estate Recording (ERER). The expected go-live date for these new systems is late 2013/early 2014. Both of these new initiatives will significantly change the workflow and staffing needs on A-6, necessitating new and appropriately designed workspaces. Redesigning space will help fully recognize cost savings by contributing to improved work flow provided by these new technology systems.</p> <p>The current configuration of the office space on A-6 is inefficient and includes a large public transaction space that can be consolidated with A-5. Implementation of the DART initiatives will also result in consolidation and integration of staff functions on the south end of A-5, where the imaging functions currently are located. Remodeling and furniture replacement in these areas are critical to support the new integrated business model.</p>

<p>Project's Effect On Annual Operating Budget: Once remodeling has occurred and the new tax and assessment system and technology required for Electronic Real Estate Recording (ERER) have been implemented, it is anticipated that Taxpayer Services will save over \$250,000 annual savings in increased staff productivity.</p>	<p>Funding Source Notes:</p>	<p>Cost Breakdown</p>	<p>Total</p>					
		Land Acquisition	\$0					
		Construction	\$1,445,000					
		Consulting	\$131,000					
		Furnishings/Equipment	\$551,000					
		Other/Contingency	\$171,000					
		TOTAL	\$2,298,000					
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding				\$100,000	\$2,198,000			\$2,298,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$100,000	\$2,198,000	\$0	\$0	\$2,298,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Public Affairs Building: Government Center</p> <p>Description & Location: The Public Affairs Department is located in 2,569 usable square feet (USF) on the northeast street level and two offices on the Public Service Level of the Government Center. The space is occupied by 16 staff. There are two private offices, 14 workstations including the receptionist, a copy/work area, a conference room, limited on-site storage and a kitchenette within the space.</p> <p>The existing workstation panel system and non-ergonomic components are a mixture of different sizes and colors. This project would provide a new panel system and components, carpet tile and vinyl wall covering.</p> <p>The project will update the physical space and in the process evaluate work flow and determine realistic on-site storage of old items that cannot be transferred to digital storage. In addition, the space will undergo HVAC and lighting upgrades per Government Center standards and the new 2011 Lighting Code requirements.</p> <p>Staff will be temporarily relocated to swing space on A-17 of the Government Center for a period of four months while the project is completed.</p>	<p>Project Name: Public Affairs Office Remodeling Project Number: 0031831 Funding Start: 2012 Completion: Beyond 2016</p> <p>Purpose & Justification: Public Affairs supports the County Commissioners in their work by providing a variety of forms and channels for communication with the public. Among Public Affairs' functions are broadcasting County Board and committee meetings, producing other video programs, providing news, media relations, public relations and emergency communication services to the county organization, providing employees with news and information, planning and coordinating county events, and handling graphic design and photography.</p> <p>Currently, the Public Affairs office space does not adequately support the role of public relations for Hennepin County. This is a location where people from outside county government and other county partners attend meetings to discuss communication, public relations and news.</p> <p>There is a mismatched collection of panel heights, fabrics, plastic laminate work surfaces, a lack of ergonomic features, and standard workstation size which adds to the visual clutter, inefficiencies and out-dated, worn-out appearance. The work flow and on-site storage issues need to be evaluated and changed. The carpet is worn and needs to be updated with standard carpet tiles. New vinyl wall covering will visually lighten the entire space.</p> <p>Updating and enhancing the Public Affairs office space -- including both physical and space efficiency updates -- will improve the department's work processes and address vital storage needs.</p>
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<p>Project's Effect On Annual Operating Budget: None.</p>			<p>Funding Source Notes:</p>				Cost Breakdown		Total
							Land Acquisition		\$0
							Construction	\$398,000	
							Consulting	\$30,000	
							Furnishings/Equipment	\$247,000	
							Other/Contingency	\$84,000	
							TOTAL	\$759,000	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL	
Property Tax								\$0	
Bonding							\$759,000	\$759,000	
Federal								\$0	
State								\$0	
Enterprise income								\$0	
Other								\$0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$759,000	\$759,000	

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple Locations</p> <p>Description & Location: This project addresses environmental remediation and safety compliance issues involving county facilities. Projects will address such diverse concerns as removal and replacement or repair of underground storage tanks, storm water management, radon, lead and lead paint abatement, indoor air quality, fluorescent lamp recycling, chlorofluorocarbon refrigerant (CFCs) replacement, hazardous waste disposal (such as polychlorinated biphenols or PCBs), non-project related asbestos remediation and other emerging environmental concerns. Also included in the project scope is the purchase or rental of testing and monitoring equipment, as needed.</p> <p>In addition, this project will also handle safety projects that address regulatory compliance or reduce the risk and liability of worker injury or illness. In order to meet these requirements, a professional in safety and/or industrial hygiene will be required to provide a study with recommendations. This study may come from professional county staff or an external professional.</p> <p>As appropriate, each sub-project will include analyses to identify: (1) the nature of the environmental health and safety concern and the scope of the problem; (2) required removals, modifications, repairs, corrections and improvements; and (3) necessary funding and schedules for implementation.</p> <p>Environmental concerns dealing with tax-forfeited contaminated lands are addressed by the Environmental Services Department.</p>	<p>Project Name: Environmental Health & Safety 2011 - 2015 Project Number: 0031822 Funding Start: 2011 Completion: 2015</p> <p>Purpose & Justification: Hennepin County has staff at 86 owned facilities and 57 leased facilities to deliver its services and programs. Those facilities must remain in a safe, healthful condition, in accordance with current laws, regulations and standards to protect county staff and the public and demonstrate good environmental stewardship to the greater community.</p> <p>Primary regulatory agencies of the county are the U.S. Environmental Protection Agency, Minnesota Department of Labor and Industry (Occupational Safety and Health Administration - OSHA), Minnesota Department of Health and the Minnesota Pollution Control Agency (MPCA).</p> <p>Recent changes (Feb 2010) in MPCA rules will require the sampling of caulking in all facilities constructed prior to 1979. The analysis is required to determine the presence of PCBs in caulking and ensure proper disposal during renovation or demolition. Property Services is currently developing a plan to address this compliance issue. Additional requirements are now being enforced such as pre-renovation and demolition surveys. The MPCA passed a rule requiring an inventory of all hazardous materials prior to any renovation or demolition work taking place.</p> <p>This project provides the most effective and cost-conscious approach for the county to comply with the wide variety of mandates issued by regulatory agencies. Completion of this work will also result in reductions to county liability and potential risks to employee health and the environment.</p>
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<p>Project's Effect On Annual Operating Budget: Potential reductions in: county liability, risks to employee health, health costs attributable to problems in the workplace environment, and state and federal fines. However, such reductions are difficult to estimate.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$0</p>				Cost Breakdown	Total
					Land Acquisition	\$0
					Construction	\$755,000
					Consulting	\$345,000
					Furnishings/Equipment	\$50,000
				Other/Contingency	\$0	
				TOTAL	\$1,150,000	

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$100,000		\$350,000	\$350,000	\$350,000			\$1,150,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$100,000	\$0	\$350,000	\$350,000	\$350,000	\$0	\$0	\$1,150,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: General Government	Project Name: Facility Preservation 2011 - 2015
Department: Property Services	Project Number: 0031823
Building: Multiple Locations	Funding Start: 2011 Completion: 2016
Description & Location: <p>This project provides the basis for implementing an annual, on-going facility preservation program, which is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long-term viability of the county's real property assets. Typically, these projects are technically complex, larger in scale on an individual basis, or larger in scale on a cumulative basis because the work is distributed among several buildings, may involve meeting code requirements and they are generally not funded within the department's operating budget due to higher cost implications.</p> <p>Of the county's 86 owned facilities, this project addresses work in 39 facilities (4,300,000 square feet (SF)) which consist of various building types of various ages and which are in varying physical conditions. Other facility preservation projects exist for Libraries, HCMC, Community Corrections, Southdale Regional Center, and Environmental Services facilities which cover the remaining county owned buildings. Examples of facility preservation items that preserve building integrity and maintain long-term value as real estate assets include:</p> <ul style="list-style-type: none"> • Major HVAC modifications, • Major Plumbing, • Major Electrical Repair / Component Replacement, • Exterior Walls (tuckpointing, stucco repairs, cladding, joint sealant, etc.), • Window and Exterior Lighting Replacement, • Roof Repairs and Replacement, • Sewer System Repair and Replacement, • Grounds Preservation (sprinkler systems and water detention ponds), • Paving and Parking Surfaces. 	Purpose & Justification: <p>Appropriately located, adequately sized and well maintained facilities are integral to the ability of an organization to deliver cost effective services, in an efficient manner, to its various clients and patrons. In the case of a public agency, these facilities constitute a major taxpayer investment. Property Service's mission includes preservation of county buildings thereby prolonging their life and maximizing the value of the county's assets.</p> <p>All of the work done under the auspices of this project was identified through periodic surveys of the respective building systems by expert consultants and operations and maintenance staff. The surveys and audits provide a work plan to affect major facility repairs, renovations and upgrades in support of the county's service mission. Executing this responsibility requires considerable funding in a consistent and continuous stream on an annual basis.</p> <p>Funding this project allows staff to maintain buildings using a cyclical program based on statistical average life cycles of various building infrastructure systems. This will ensure buildings remain in optimal condition thereby prolonging their useful life through use of capital resources in an efficient and responsible manner.</p> <p><u>Implementation of this work requires three essential steps:</u></p> <ol style="list-style-type: none"> 1) Facility Surveys / Audits: Comprehensive survey/audit of all of the buildings the county directly owns and operates, 2) Work Plan Development: Identify and prioritize necessary repair, rehabilitation, replacement and upgrade work, and 3) Annual Funding: Consistent funding allows for implementing the work in a planned and cost effective manner.

Project's Effect On Annual Operating Budget: None.			Funding Source Notes:				Cost Breakdown	Total				
			Expenditures as of December 31, 2011: \$9,685				Land Acquisition	\$0				
											Construction	\$12,600,000
											Consulting	\$1,600,000
											Furnishings/Equipment	\$0
											Other/Contingency	\$5,550,000
							TOTAL	\$19,750,000				
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL				
Property Tax								\$0				
Bonding	\$2,250,000	\$2,250,000	\$3,625,000	\$3,625,000	\$4,000,000	\$4,000,000		\$19,750,000				
Federal								\$0				
State								\$0				
Enterprise income								\$0				
Other								\$0				
TOTAL	\$2,250,000	\$2,250,000	\$3,625,000	\$3,625,000	\$4,000,000	\$4,000,000	\$0	\$19,750,000				

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple Locations</p> <p>Description & Location: This project provides for the replacement and upgrade of the county's Building Automation System (BAS). A BAS is comprised of micro-processors and computers that control, change, verify and record various facility conditions, such as heating, cooling, ventilation, safety and security.</p> <p>Each facility with a BAS is operated independently, but is also part of a network (over common phone lines) which can be managed from a central location. For example, selected emergencies and environmental conditions from other county facilities are reported to the central station in the Government Center when those facilities are closed. New facilities can be added to the BAS network at any time without interrupting the existing network.</p> <p>At the end of 2010, there were 43 buildings under the control of a building automation system, with over 30,000 monitored points. The 15 Minneapolis libraries, acquired in 2008 are not included in this building and point count. Project #0030339 was established to handle BAS upgrades for the former Minneapolis libraries.</p> <p>The scope of work includes ongoing BAS modifications to utilize technological advancements. This project does not fund BAS installation for new facilities or facility expansion projects. Such funding is included in the respective facility/facility expansion project.</p>	<p>Project Name: Building Automation System Upgrades 2011 - 2015 Project Number: 0031824 Funding Start: 2011 Completion: 2016</p> <p>Purpose & Justification: The purpose of this project is to provide upgrades and replacements to the existing building automation system. The current system has been operational at some facilities for 20 years and requires major maintenance. As with other computer systems, upgrades and replacements are needed to keep the system functional and efficient. The majority of the existing building automation controls are pneumatic which are being discontinued and will no longer be supported across the industry. Properly maintaining the existing system will continue to result in operational savings for the county.</p> <p><u>The Building Automation System (BAS) allows for:</u></p> <ol style="list-style-type: none"> 1) Risk Avoidance - easier and more extensive monitoring and control of facility systems which will prevent major building system failures, 2) More efficient energy usage and cost avoidance in energy expenditures while providing improved comfort levels for facility occupants, 3) More accurate and timely diagnoses of problems (for example, the BAS has all but eliminated complaints about erratic temperature swings), and 4) Critical information for budgeting and analysis (the reporting format enables direct comparison among facilities, despite differing mechanical equipment, regarding energy consumption, maintenance, and emergency calls).
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<p>Project's Effect On Annual Operating Budget: There is a cost avoidance factor of 10 percent-15 percent in reduced energy expenditures (approximately \$347,000 - \$505,000 per year)</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$1,522,585</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$3,404,000
		Consulting	\$368,000
		Furnishings/Equipment	\$3,615,000
		Other/Contingency	\$2,141,000
		TOTAL	\$9,528,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000		\$9,528,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000	\$1,588,000	\$0	\$9,528,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple Locations</p>	<p>Project Name: Building Recommissioning Project Number: 0031780 Funding Start: 2008 Completion: 2015</p>
<p>Description & Location: This project is a Property Services Energy Plan initiative that consists of recommissioning heating, ventilation, and air conditioning (HVAC) and other potential high energy use systems in various major county buildings.</p> <p>Recommissioning is an industry-wide program used to reduce energy usage and operating costs. The process of recommissioning includes two parts. The first part involves the study of energy using equipment and systems in facilities and the identification of energy and cost saving measures. The second part involves implementation of economically feasible energy and cost saving measures.</p>	<p>Purpose & Justification: Hennepin County spent approximately \$4,700,000 in 2008 to provide HVAC and electrical power to the 42 facilities included in this project.</p> <p>A major benefit of recommissioning is that it provides a significant reduction in building energy usage and cost. Through the life cycle of a building, many factors change; the energy usage and cost to operate a building can be reduced through recommissioning.</p> <p>Building Recommissioning will significantly reduce operating cost, reduce energy use and reduce carbon emissions. The payback for this project is 6.6 years when comparing total anticipated project costs to estimated annual savings.</p> <p>In order to improve HVAC system effectiveness and reduce energy usage and cost, recommissioning efforts take into account the following:</p> <ul style="list-style-type: none"> + loss of calibration of equipment and systems due to age, + occupancy changes that invalidate the original design intent, + industry-wide improvements in efficiency of equipment, + use of state-of-the-art technology, and + evolving codes and performance standards. <p>Other benefits of recommissioning include the identification and reduction of operational issues; the recommissioning process gives a multitude of information to building operators and allows them an opportunity to review the recommissioning reports and be a part of the study team which gives them the long-term knowledge to reduce energy usage and cost and improve occupant comfort. Another benefit is the reduction of energy usage which reduces carbon emissions and greenhouse gas emissions.</p>

<p>Project's Effect On Annual Operating Budget: Savings are estimated at \$0.35 per SF x 2,665,621 SF = \$933,000/yr.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$212,211</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$3,420,000
		Consulting	\$2,171,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$517,000
		TOTAL	\$6,108,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$3,398,000		\$1,180,000	\$1,180,000	\$350,000			\$6,108,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,398,000	\$0	\$1,180,000	\$1,180,000	\$350,000	\$0	\$0	\$6,108,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple Buildings</p> <p>Description & Location: This project will study the electrical systems in various county buildings to ensure that they are in compliance with Minnesota state statutes. Findings and recommendations from the study will be documented in a report and serve as the basis for implementing mandatory upgrades and modifications at county buildings/complexes. A prioritized list of recommended upgrades will also be implemented in a phased manner through 2016. In addition, at all 14 buildings/complexes, "as-built" one-line electrical drawings will be generated to allow life safety arc flash analysis to be performed and all electrical equipment will be labeled with the required safety to life and property information.</p> <p><u>The study will be based on the following National Electric Codes (NEC):</u> NEC 700 - Emergency Electrical Systems NEC 701 - Legally Required Standby Electrical Systems NEC 702 - Optional Standby Electrical Systems NEC 708 - Critical Operations Power Systems (COPS)</p> <p>Buildings selected to be studied were based on 24/7 operations and the presumed critical functions housed in each building.</p> <p><u>Buildings or complexes to be studied are:</u> - Government Center (excluding IT Data Center) - Hennepin County Energy Center - Henn. Energy Resource Ctr. - Public Works Facility - 1800 Chicago - Sheriff's Communication Bldg. - Health Services Building - Juvenile Justice Center - Sheriff's Patrol HQ Building - Forensic Science Building - Public Safety Facility - Adult Corrections Facility - Family Justice Center - County Home School</p>	<p>Project Name: Multi-Building Critical Services Emergency Power Project Number: 0031730 Funding Start: 2006 Completion: 2014</p> <p>Purpose & Justification: In most county buildings, emergency electrical power system capabilities were originally constructed to meet Minnesota State Statutes, which consisted of NEC 700 (Emergency Electrical Systems) and NEC 701 (Legally Required Standby Electrical Systems). These "classical" electrical systems support only the basic requirements for exiting buildings safely and fire protection support during emergencies (e.g. stairwell lighting, exit signage, minimum hallway lighting, fire pumps and a fire rescue elevator if the building is higher than 75 feet).</p> <p>In addition to these "classical" electrical systems, NEC 702 (Optional Standby Electrical Systems) should be studied and upgraded at most county buildings due to the county's dependence on stable and reliable electrical power to support critical services such as voice, data, security, heating, chilled water, mechanical systems and environmental monitoring. These functions will become a major problem in the event of an interruption or loss of normal electrical power systems. Furthermore, NEC 708 (Critical Operations Power Systems - COPS) was created in 2008 to ensure that a building could run at full capacity for up to 72 hours in the event of a human or natural disaster. COPS systems are generally installed in vital facilities that, if destroyed or incapacitated, would disrupt national security, the economy, public health and/or safety.</p> <p>In addition to state statutes, Homeland Security and Emergency Management programs have developed business continuity plans for county government supported functions with expected response times during emergencies. To ensure that the county meets the expectations of state statutes, Homeland Security and Emergency Management in the event of a natural or man-made disaster, the county's electrical infrastructure needs to be studied, evaluated, modified and upgraded where necessary.</p>
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<p>Project's Effect On Annual Operating Budget: To be determined.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$309,998</p>	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$2,980,000
		Consulting	\$1,196,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$399,000
		TOTAL	\$4,575,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,575,000			\$2,000,000				\$4,575,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,575,000	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$4,575,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple Locations</p>	<p>Project Name: Accessibility Modifications Project Number: 0031672 Funding Start: 2003 Completion: 2016</p>
<p>Description & Location: This project addresses accessibility needs throughout all county buildings. Over the past decade, reasonable accommodations to existing spaces that had accessibility issues were addressed under the initial ADA Accommodations/Accessibility Program capital project (0031408), as part of other capital remodeling projects and as part of this on-going project. The Federal ADA which addresses handicapped accessibility, has now been incorporated into the State of Minnesota Building Code and therefore portions of the work that will be implemented under the scope of this project will be deemed "code compliance".</p> <p>The intent of this project is to provide a vehicle for expeditious resolution to accessibility issues. Examples of work would include toilet room modifications, employee specific assistive listening modifications and power-assisted door openers to meet employee-specific needs identified by physicians or other qualified health/ergonomic experts.</p> <p>The scope of this phase of the project was expanded in 2010 to include modifications to the remaining public restrooms on various floors of the Government Center's Administration and Courts towers that do not have a remodeling or renovation project in the foreseeable future. This consists of approximately 20 of the 44 floors in the respective Government Center towers.</p>	<p>Purpose & Justification: Hennepin County, as a major property owner, is responsible for ensuring that its programs and facilities are accessible to persons with disabilities. The Americans with Disabilities Act (ADA) requires Hennepin County to improve access to the workplace and county programs for persons with disabilities. Over the past several years a number of accessibility issues have been identified at the various county facilities, requiring modifications in toilet rooms and other changes at these sites.</p> <p>There will be an ongoing need for funding for accessibility issues as they arise. This project would guarantee that these issues would be addressed in a timely and responsible manner. The previous ADA Accommodations/Accessibility Program capital project (0031408) is primarily based on surveys completed and specifically identified issues that need to be addressed. This project will carry on with issues not identified and addressed by the original surveys. Hennepin County would be at legal risk if it failed to do so.</p> <p>There is a need to provide ongoing funding to cover unanticipated employee/public accommodations. These are either items not identified by the original surveys or new requests. Funding would be on a yearly basis contingent upon depletion of the previous year's funding.</p>

<p>Project's Effect On Annual Operating Budget: No revenue impact is anticipated. Increased program expenditures other than capital, may be required under operating budgets in order to accommodate disabled individuals.</p>	<p>Funding Source Notes: Expenditures as of December 31, 2011: \$359,218</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$2,036,000
		Consulting	\$164,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$178,000
		TOTAL	\$2,378,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$246,000				\$100,000	\$100,000		\$546,000
Bonding	\$500,000	\$800,000	\$532,000					\$1,832,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$746,000	\$800,000	\$532,000	\$100,000	\$100,000	\$100,000	\$0	\$2,378,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple</p>	<p>Project Name: Energy and Water Conservation Project Project Number: 1000327 Funding Start: 2012 Completion: 2014</p>
<p>Description & Location: Energy and water conservation is an ongoing effort for the county in order to reach the Cool County goal of 80 percent reduction in greenhouse gas emissions by 2050 and to help reduce the county's annual operating budget. This project will fund various energy conservation opportunities (ECOs) identified throughout Hennepin County in addition to water conservation opportunities.</p> <p>A significant water conservation opportunity to be funded by this project includes the replacement of the old, inefficient toilet fixtures, urinals and faucet aerators in the Government Center. The newer highly efficient fixtures will reduce the water consumption for the building therefore reducing associated water and sewer costs for the county.</p> <p>A majority of the energy related opportunities have been identified through the Xcel Energy Energy Assessment Program. The ECOs identified in the energy assessments may require additional studies and/or design to be implemented. This project will allow for further investigations as required. This project will fund additional ECOs that are identified in the future. The intent of this project is to provide an ongoing funding source for evaluating and implementing energy conservation projects in county buildings. This project will also fund submetering equipment to provide measurement and verification of existing conditions and project results.</p> <p>Criteria for determining if a project qualifies as an Energy and Water Conservation Project to be funded under this program are being determined. All projects will be evaluated either by a lifecycle cost analysis or a simple payback depending on the size and scope of the project.</p>	<p>Purpose & Justification: Energy and water conservation is critical for the county to maintain efficient operations of county buildings and to reduce the Hennepin County operating budget. In 2010, Property Services spent \$8.7 million on utilities. The environment is also important to the county, this project supports the Cool County Initiative to reduce greenhouse gas emissions by 80 percent by the year 2050 as reductions in the county's energy use directly impacts its carbon footprint.</p> <p>The Government Center was completed in 1975, before The Energy Policy Act of 1992 (EPAct) was established setting national efficiency standards for commercial water-using fixtures and appliances. A typical toilet in the Government Center uses 5.0 gallons per flush. The EPAct of 1992 requires all commercial toilets to use a maximum of 1.6 gallons per flush. This is a substantial difference of 3.4 gallons per flush. By replacing the water fixtures in the Government Center, it is estimated the county would save over 4 million gallons in water consumption annually.</p> <p>With utility costs increasing annually, it is imperative that the county focus efforts to reduce the effects of the volatile energy market. As technologies improve and become more cost effective, there will be greater opportunities to update the county's buildings to be more energy and water efficient. This project is expected to continue to request funding into the future as projects are identified. The conservation efforts identified in this project are not funded by the other capital projects such as the Lighting Efficiency Project or the Recommissioning Project.</p> <p>This project will also receive rebate funding from the utility companies to help fund projects. All rebate funding received from the projects implemented with this funding will be placed back into the project for future energy and water conservation projects.</p>

<p>Project's Effect On Annual Operating Budget: Once completed, it is expected that this project will reduce the annual utility costs for Property Services. \$150,000 is an estimated amount at this time.</p>		<p>Funding Source Notes:</p>					<p>Cost Breakdown</p>	<p>Total</p>
							Land Acquisition	\$0
							Construction	\$1,286,000
							Consulting	\$230,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$129,000
							TOTAL	\$1,645,000
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding		\$500,000	\$816,000	\$329,000				\$1,645,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$500,000	\$816,000	\$329,000	\$0	\$0	\$0	\$1,645,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: General Government	Project Name: Southdale Regional Center Preservation and Remodeling
Department: Property Services	Project Number: 0031825
Building: Southdale Regional Center	Funding Start: 2011 Completion: 2016
Description & Location: Southdale Regional Center, located at 7009 York Ave. S. in Edina, is a 116,580 gross square foot (GSF) facility situated on a 7.7 acre site with a parking lot for 480 cars. It is comprised of three major public service components which include: 1) the Library, with 69,602 usable square feet (USF) on two floors of the north building and a ground floor entrance lobby, 2) District Court in the south building, with 14,657 USF on two floors (including three courtrooms, a courts service counter area, office space for Community Corrections and Public Defender's staff) and 3) Taxpayer Services Service Center, with 6,797 USF on the first floor of the south building. In the years since its construction in 1972, some renovation and expansion work has been performed on the building. However, the basic building mechanical and electrical systems are original to the building, and in need of repair and/or replacement, along with other components of the building and site. This project will implement a facility maintenance Preservation Plan, addressing facility preservation issues at this facility, with the intent of sustaining the facility for the next 20 years. Specific infrastructure projects have been determined to ensure the continued operation of this physical county asset. In addition, the library will undergo selective remodeling and refurbishment to update the current library space and make it more efficient and customer friendly. Proposed improvements to the library include: reconfiguration and relocation of some areas to better accommodate customers, shelving and end panel replacement, carpeting replacement, and furniture replacement	Purpose & Justification: Facility maintenance improvements to Southdale were put on hold over the past several years as the feasibility of major improvements to the facility, including a completely renovated Library, were investigated. While the feasibility study was underway, two asset condition surveys were conducted that produced a wide range of identified building system and equipment deficiencies. These included indications of eventual failure of the building exterior surface (EIFS), site drainage issues, mechanical and electrical systems that have reached their expected life, roofing issues, and a most recent discovery of insufficient water service to the property to meet fire sprinkler requirements. At the conclusion of the feasibility study, in 2008 it was decided that the county would not pursue any of the options presented. Once this was determined, a preservation plan was developed to provide a systematic approach to addressing outstanding maintenance issues. Failure to perform these needed repairs could lead to further asset deterioration and ultimately asset impairment. Continued deferral will result in higher costs, asset failure, and in some cases, health and safety implications. In addition to facility preservation issues, the interior spaces of the library are looking very worn, the carpeting on the third floor is over 15 years old and in need of replacement, and much of the furniture is original to the building. Shelving is nearly 40 years old and shows much wear, and numerous rearrangements over time have caused some components to be unstable. Reconfiguration of the current library layout is needed to capitalize on the natural light on the third floor of the building and improve space utilization for customer convenience. Furthermore, collections at Southdale are being shifted, with some collections being consolidated with the Central Library's collection. Relocating and resizing the existing collection at Southdale will enhance the overall program and improve customer access to a more desirable interior.

Project's Effect On Annual Operating Budget: Equipment and system upgrades and replacements will reduce repair costs. Refurbishment of windows, sealants and exterior wall constructions should produce on-going energy savings.	Funding Source Notes: "Bonding" is a combination of Library and Countywide bonds as per the allocation of project elements. Library bonds total \$5.5 million over the life of the project. Expenditures as of December 31, 2011: \$170,886	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$10,014,000
		Consulting	\$1,422,000
		Furnishings/Equipment	\$2,908,000
		Other/Contingency	\$2,156,000
		TOTAL	\$16,500,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,400,000	\$5,247,000		\$2,500,000	\$3,500,000	\$2,853,000		\$16,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,400,000	\$5,247,000	\$0	\$2,500,000	\$3,500,000	\$2,853,000	\$0	\$16,500,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: General Government	Project Name: General Office Space & Furniture Modifications 2011-2015
Department: Property Services	Project Number: 0031826
Building: Multiple Locations	Funding Start: 2011 Completion: 2014
Description & Location: <p>This project will fund general office space modifications as well as consulting for planning services in county buildings, including the Government Center, Health Services Building, Century Plaza and tenant improvements in non-county facilities (leased spaces).</p> <p>Typical modifications might include floor plan or layout changes of private offices, open workstations, conference rooms, and support spaces, along with related changes required for the HVAC, fire protection, building security, lighting and voice/data/power cabling systems and purchase of new furniture where required. The scope of work also includes purchase and installation of furniture in spaces used by customers and staff.</p> <p>Actual projects for implementation will only be included in this 'umbrella' project after County Administration has approved them for a specific year within the five-year capital improvement plan.</p>	Purpose & Justification: <p>One of the ongoing efforts of Property Services is to monitor office space utilization for efficiency and appropriateness of layout in support of various county programs. Another ongoing effort involves identification of local space surpluses or shortages depending on the changes made to organizational structures and modes of service delivery. As problems are identified or opportunities for change/improvement become known, space reconfiguration and furniture change-outs become important tools in resolving those problems and taking advantage of the opportunities. Other situations that could arise involve customer area furniture replacement due to excessive wear and tear and employee furniture replacement to resolve ergonomic problems and avoid injuries.</p> <p>Since these situations often develop rapidly, there is a need to have immediate funding available for planning and programming, design, construction work and furniture acquisition. Availability of funds will allow for previously unidentified but critical space reconfigurations to be implemented in a timely fashion. The final scope and cost of such space reconfiguration projects will be developed and submitted to County Administration for approval before implementation is begun.</p>

Project's Effect On Annual Operating Budget: No quantifiable effect is anticipated.	Funding Source Notes: Expenditures as of December 31, 2011: \$221,165	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$1,000,000
		Consulting	\$49,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$51,000
		TOTAL	\$1,100,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$500,000		\$300,000	\$300,000				\$1,100,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$500,000	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$1,100,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

Major Program: General Government	Project Name: Carpet Replacement Program 2008 - 2012
Department: Property Services	Project Number: 0031781
Building: Multiple Buildings	Funding Start: 2008 Completion: 2015
Description & Location: <p>This project provides for cyclical carpet replacement in various county buildings. Carpet tile has been selected for recarpeting of most office installations. Carpet tile will also be considered for future recarpeting for other county spaces on a case-by-case need. Specific carpet tile manufacturers were evaluated on product specifications, construction, backing, tile size, warranty, lease options, and reclamation programs. The design criteria for the selections was based on the Color Institute cyclical projections for color continuity of finishes through a twenty-year period.</p> <p>Project specific carpeting will be funded through the respective capital projects.</p>	Purpose & Justification: <p>When new buildings are constructed, or major remodeling takes place in existing buildings, carpet is always funded through the capital project. Replacement carpet, however, with a projected life of close to 15 years, based on normal use, should be considered a capital expenditure. While carpet is an essential part of a building's infrastructure and the occupants' expectations for good, clean carpeting remain constant, funding for replacement through the maintenance budget is impossible to secure in the face of competition from the county's numerous core programmatic needs.</p> <p>Use of carpet tile provides a more flexible, expedient and cost effective solution for management of floor coverings in county buildings. The Building Owners and Managers Association (BOMA) recommended 7-10 year cycle for broadloom carpet might be stretched to 15 years by use of tiles. Worn areas will be replaced periodically with total replacement occurring when the overall carpet area has become worn rather than being dictated by high-traffic areas. With the use of carpet tiles, the ability to replace carpet materials without major relocation of staff will result in cost savings and less disruption during replacement.</p>

Project's Effect On Annual Operating Budget: None.	Funding Source Notes: Expenditures as of December 31, 2011: \$1,069,667	Cost Breakdown	Total
		Land Acquisition	\$0
		Construction	\$3,852,000
		Consulting	\$62,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$0
		TOTAL	\$3,914,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$200,000	\$200,000	\$550,000	\$550,000	\$414,000			\$1,914,000
Bonding	\$1,400,000	\$600,000						\$2,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,600,000	\$800,000	\$550,000	\$550,000	\$414,000	\$0	\$0	\$3,914,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: Multiple</p>	<p>Project Name: Public and Programmatic Space Furniture Replacement Project Number: 0031827 Funding Start: 2011 Completion: 2016</p>
<p>Description & Location: Property Service manages public space in several buildings within the county. As the county's facilities have aged, so have the furnishings. Several of the buildings were constructed in the 1980's and early 1990's and the public area furniture dates to that time. Additionally, public furnishings at other facilities, because of the heavy public use or nature of their operations, is also in need of replacement.</p> <p>This project will provide for ongoing management and replacement of public area furnishings. Included in this project, is funding for a consultant to create a comprehensive plan that catalogs public furniture and identifies a planned replacement schedule.</p> <p><u>Facilities currently included in this project include:</u></p> <ul style="list-style-type: none"> - Government Center - Ridgedale Regional Center - Health Services Building - Public Safety Facility - Medina Public Works Facility 	<p>Purpose & Justification: Many of the county's public spaces have furniture that is more than 15 - 20 years old. Most of the furnishings were not designed for reconfiguration, therefore they do not have the ability to accommodate changes in programmatic function. In addition, furnishings have been cleaned multiple times as part of ongoing maintenance. However, over time, this has become ineffective in improving the appearance of the furnishings. Furthermore, due to the age of the furniture, many of the fabrics have been discontinued, as a result there is no ability to refurbish pieces individually.</p> <p>To the extent possible, Property Services redeploys any furnishings that have the ability for continued use when it is no longer needed in its current use.</p>

<p>Project's Effect On Annual Operating Budget: None.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$0</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$17,000
		Consulting	\$30,000
		Furnishings/Equipment	\$918,000
		Other/Contingency	\$35,000
		TOTAL	\$1,000,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding	\$250,000	\$174,000	\$144,000	\$144,000	\$144,000	\$144,000		\$1,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$250,000	\$174,000	\$144,000	\$144,000	\$144,000	\$144,000	\$0	\$1,000,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: 701 Building</p> <p>Description & Location: The 701 Building is located at 701 4th Avenue South in downtown Minneapolis, adjacent to the Government Center. The facility, built in 1983, was recently purchased in 2011 by Hennepin County. It contains roughly 328,000 gross square feet (GSF), with 244,000 useable square feet (USF). Built as a slab on grade structure without a basement, the building has virtually no outdoor site area except a small paved plaza on the corner formed by 7th Street and 4th Avenue South.</p> <p>The building contains 18 office floors occupied mostly by leased tenants. The Hennepin County Public Defender presently leases 57,569 USF of space throughout six floors of the building.</p> <p>The building is connected to the Minneapolis skyway system and includes a skyway level conference center and a main floor fitness center, which were added in 2008 as amenities available to the occupants.</p> <p>Additionally, the building contains retail space on the skyway level, presently occupied by an insurance firm, a Subway restaurant and other small retail tenants, while an area on the main floor, previously occupied by a restaurant, remains vacant.</p>	<p>Project Name: 701 Building Facility Preservation Project Number: 1000328 Funding Start: 2012 Completion: Beyond 2016</p> <p>Purpose & Justification: This project provides the basis for implementing an annual, single facility, on-going facility preservation project; which is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long-term viability of the county's real property assets. Typically, these projects are technically complex, and larger in scale on a cumulative basis because the work is distributed among several buildings. However, this project request is solely for the 701 Building, being new to the county's system, and mainly because accounting measures need to be kept separate from other county facilities covered by other preservation programs.</p> <p>This project request is based on information learned during a due diligence investigation prior to purchase of the facility. This building will be added to the county's normal five-year cycle of preservation inspections along with other downtown facilities that are due in 2013. Additional information gained through a full preservation audit will enable a more complete five-year expense projection.</p> <p>The county's pre-purchase review revealed that the building has been well maintained and is in good condition, but the fact remains that it is 27 years old and replacements of infrastructure equipment and systems are to be expected. Funds for elevator refurbishments, mechanical equipment replacements, some roofing replacements (smaller terrace roofs), HVAC control work and other mechanical upgrades are requested via this project. This request also includes funds for accessibility (ADA) improvements, mainly for directional signage and eventual restroom modifications.</p>
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<p>Project's Effect On Annual Operating Budget: End-of-life replacements avoid increased operating repair costs. Energy savings will be an intent of all system upgrades.</p>	<p>Funding Source Notes: "Other" is income generated from from tenant leases in the building.</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$4,558,000
		Consulting	\$456,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$663,000
		TOTAL	\$5,677,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding			\$109,000	\$668,000	\$578,000	\$446,000	\$669,000	\$2,470,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$707,000	\$3,207,000
TOTAL	\$0	\$500,000	\$609,000	\$1,168,000	\$1,078,000	\$946,000	\$1,376,000	\$5,677,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Property Services Building: 701 Building</p> <p>Description & Location: The 701 Building is located at 701 4th Avenue South in downtown Minneapolis, adjacent to the Government Center. The facility, built in 1983, was recently purchased in 2011 by Hennepin County. It contains roughly 327,920 gross square feet (GSF), with 243,850 useable square feet (USF). Approximately 25,500 USF of space is currently vacant in the building. County functions occupy about 89,600 USF. Approximately 129,000 USF is leased to non-county tenants, which will slowly become vacant as leases expire over the next 10+ years.</p> <p>In the future, when county programs are identified to move into this building, this project will fund general office space modifications as well as consulting for planning services to accommodate those programs appropriately. At this time no definitive master plan exists to identify definite candidates but it is assumed that high priority will be given to relocating programs out of leased spaces in the downtown area.</p> <p>Typical modifications might include floor plan or layout changes of private offices, open workstations, conference rooms, and support spaces, along with related changes required for the HVAC, fire protection, building security, lighting and voice/data/power cabling systems and purchase of new furniture where required. The scope of work also includes purchase and installation of furniture in spaces used by customers and staff. Building code modifications, including ADA improvements, may also be required to support building occupancies.</p> <p>Actual projects for implementation will only be included in this 'umbrella' project after County Administration has approved them for a specific year within the five-year capital improvement plan.</p>	<p>Project Name: 701 Building Office Space Modifications Project Number: 1000329 Funding Start: 2013 Completion: Beyond 2016</p> <p>Purpose & Justification: One of the ongoing efforts of Property Services is to monitor office space utilization for efficiency and appropriateness of layout in support of various county programs. Another ongoing effort involves identification of local space surpluses or shortages depending on the changes made to organizational structures and modes of service delivery. As problems are identified or opportunities for change/improvement become known, space reconfiguration and furniture change-outs become important tools in resolving those problems and taking advantage of the opportunities. As the existing 701 Building leases expire over the next 10+ years, non-county functions will move out and the vacated space will become available for county staff and service functions.</p> <p>Since these situations often develop rapidly, there is a need to have immediate funding available for planning and programming, design, construction work and furniture acquisition. Availability of funds will allow for previously unidentified but critical space reconfigurations to be implemented in a timely fashion. The final scope and cost of such space reconfiguration projects will be developed and submitted to County Administration for approval before implementation is begun.</p>
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<p>Project's Effect On Annual Operating Budget: If programs moving into the building come from leased spaces, thgose lease costs will be avoided in the future.</p>	<p>Funding Source Notes:</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$0
		Consulting	\$0
		Furnishings/Equipment	\$0
		Other/Contingency	\$4,750,000
		TOTAL	\$4,750,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other			\$1,500,000	\$1,200,000	\$1,250,000	\$400,000	\$400,000	\$4,750,000
TOTAL	\$0	\$0	\$1,500,000	\$1,200,000	\$1,250,000	\$400,000	\$400,000	\$4,750,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Municipal Building Commission (MBC) Building: City Hall/Courthouse</p> <p>Description & Location: The City Hall / Courthouse building is located at 350 South 5th Street in downtown Minneapolis. It houses approximately 60 percent city municipal offices and 40 percent county programs which are comprised of District Court, Sheriff's Administration Offices, and the Adult Detention Center (4th and 5th floors).</p> <p>The original goal of the life/safety improvements project was to meet the International and Minnesota Building Code for high rise office buildings. The project scope has since been modified to incorporate newly adopted code changes and currently follows International Building Code and State Amendments.</p> <p><u>The project scope includes:</u></p> <ol style="list-style-type: none"> 1. Completing the installation of the sprinkler, fire alarm, smoke detection, and public address systems throughout the entire facility, 2. Installation of current NFPA emergency exit signs at all egress stairwells, 3. Installation of fire and smoke barrier doors at the Rotunda and 5th Street stairwells, 4. Completion of a smoke damper purging system throughout the building, 5. Removal of asbestos containing building materials, 6. Installation of new fire proofing material, and 7. Smoke detection and sprinklers in the clock tower from the 6th through the 13th floors. 	<p>Project Name: MBC Life/Safety Improvements Project Number: 0031317 Funding Start: 1995 Completion: 2015</p> <p>Purpose & Justification: Life/Safety improvements reduce the potential for property, and human loss by fire. A serious fire would have a substantial adverse effect on the public services provided by the departments located in the building. In 1989, a study prepared by consultants in cooperation with the City of Minneapolis Inspections and Fire Departments was completed and is used as a comprehensive guide for the requested improvements. Non-sprinkled floors below the Hennepin County Adult Detention Center pose a life safety risk and this is of great concern to building management. Building code requirements similarly apply to buildings under significant renovation as they apply to new buildings with respect to life safety items.</p> <p>This project will be simultaneously completed with the MBC Mechanical Systems Upgrade (0031483) project to gain economies of scale and minimize disruption.</p>
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<p>Project's Effect On Annual Operating Budget: It has been established that a fully sprinkled building would reduce the annual insurance premium by 30 percent, which equates to approximately \$12,000 in annual savings.</p>	<p>Funding Source Notes:</p> <p>Expenditures as of December 31, 2011: \$3,157,333</p>	<p>Cost Breakdown</p>	<p>Total</p>
		Land Acquisition	\$0
		Construction	\$3,584,000
		Consulting	\$408,000
		Furnishings/Equipment	\$0
		Other/Contingency	\$511,000
		TOTAL	\$4,503,000

Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$767,000							\$767,000
Bonding	\$3,034,000	\$152,000	\$100,000	\$350,000	\$100,000			\$3,736,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,801,000	\$152,000	\$100,000	\$350,000	\$100,000	\$0	\$0	\$4,503,000

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Municipal Building Commission (MBC) Building: City Hall/Courthouse</p> <p>Description & Location: The City Hall / Courthouse building is located at 350 South 5th Street in downtown Minneapolis. It houses approximately 60 percent city municipal offices and 40 percent county programs which are comprised of District Court, Sheriff's Administration Offices, and the Adult Detention Center (4th and 5th floors).</p> <p>This project renovates and upgrades the heating, ventilating, and air conditioning (HVAC) systems in the City Hall/Courthouse. Renovation and upgrade work will be done in a phased manner (23 phases) with the final phase scheduled for completion in 2016. Each phase will involve approximately 15,000 square feet (SF) of space and will necessitate relocation of occupants to a staging space for a six-month period.</p> <p><u>The scope of work includes:</u></p> <ol style="list-style-type: none"> 1. install air handling units to serve four quadrants on each floor, 2. install new distribution ductwork including Variable-Air-Volume (VAV) boxes and Direct Digital Controls (DDC), 3. convert existing air handling units to 100 percent outdoor air capability, 4. install hot water finned tube radiation in rooms with exterior walls, 5. install three main exhaust systems for smoke, toilet and general air, 6. upgrade HVAC system in the Interior Court, and 7. install four Energy Recovery Units (ERUs). 	<p>Project Name: MBC Mechanical Systems Upgrade Project Number: 0031483 Funding Start: 1997 Completion: 2016</p> <p>Purpose & Justification: In August 1989, on behalf of the Municipal Building Commission, the consulting firm of Hammel, Green and Abrahamson (HGA), Architects and Engineers, completed an evaluation of the existing HVAC building systems to determine adequacy with respect to current and projected building use. The evaluation determined that the renovation and upgrade of the building's HVAC systems, including energy management and temperature control was necessary on a building-wide basis.</p> <p>The existing HVAC systems were installed in a piece meal fashion over 70 years. The perimeter heating systems are undersized, inefficient and incomplete in some areas. The HGA evaluation indentified that the fresh air intake systems supply 60 percent of the outside air required to adequately provide fresh air for ventilation and energy efficient operation.</p> <p>In 2008, the intake air system design was modified from four Make-Up Air units (MAU) to four Energy Recovery Units (ERU). This modification is an energy conservation improvement that will reduce chilled water and steam usage and reduce annual operating cost.</p> <p>The HVAC system will be upgraded to include electronic controls, variable speed drives and high efficiency motors. Areas of the building that are not occupied will be programmed to off-hours parameters to reduce utility expenses.</p> <p>The MBC Mechanical Systems Upgrade and MBC Life/Safety Improvements (0031317) projects will be completed simultaneously to gain economies of scale and minimize disruption.</p>
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<p>Project's Effect On Annual Operating Budget: It is estimated that the installation of four ERUs in lieu of four MAU's will save approximately \$160,000 per year (\$40,000 per EAU)</p>	<p>Funding Source Notes: Prior Appropriations have been reduced by \$160,000 as a result of transfer to the MBC 4th St. Tower & Int. Ct. project (0031715) per Resolution #04-509R1 and \$52,000 as a result of a transfer to the MBC Waterproofing project (0031674) per Resolution #07-407.</p> <p>Expenditures as of September 30, 2011: \$6,822,747</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$7,662,400 Consulting \$771,100 Furnishings/Equipment \$0 Other/Contingency \$1,064,700 TOTAL \$9,498,200</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$75,000							\$75,000
Bonding	\$7,469,200	\$424,000	\$310,000	\$400,000	\$620,000	\$200,000		\$9,423,200
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$7,544,200	\$424,000	\$310,000	\$400,000	\$620,000	\$200,000	\$0	\$9,498,200

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Municipal Building Commission (MBC) Building: Minneapolis City Hall Courthouse</p> <p>Description & Location: This project is located in the Minneapolis City Hall / Hennepin County Courthouse. The scope of work includes upgrade of emergency power systems for critical functions in the building. A preliminary consultant study was completed in February of 2008 to review options for emergency generator equipment.</p> <p>This project has been structured to coordinate with an existing Hennepin County study of critical electrical power requirements currently being performed in six downtown county buildings. Upon completion of the Hennepin County Study, preliminary engineering work will be conducted to review, analyze and document the design basis for this project. Alternatives and cost estimates will be revised as necessary.</p> <p>The final phase of the project will be implementation of emergency generation system to provide power in the manner and capacity required. Critical Power System components include generators, switchgear, power conditioning equipment, uninterruptible backup systems, fuel storage upgrades and other associated equipment.</p>	<p>Project Name: MBC Critical Power Project Project Number: 0031847 Funding Start: 2015 Completion: Beyond 2016</p> <p>Purpose & Justification: This project is necessary due to the critical functions that are included in the building. Functions include: a large county jail, an emergency management call center, a natural disaster/emergency security operations center, and offices for the Hennepin County Sheriff and Minneapolis Chief of Police.</p> <p>Also, current emergency electrical systems supply only minimal requirements for evacuating the building. The current system includes an uninterruptible power system (UPS) for voice / data 911 requirements. However, support systems such as HVAC, environmental controls, security monitoring, general lighting and power receptacles are not supported by the current emergency electrical configuration. Current power systems serving these critical functions are both physically and functionally obsolete.</p> <p>To maintain these several critical functions during a long-term electrical outage, the critical power system must be updated. Existing equipment is old and should be replaced. The original system design is outdated by current standards. Finally, the standards themselves are evolving during this era of heightened awareness of homeland security and natural disasters. The proposed project has been structured to address these concerns.</p>
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Project's Effect On Annual Operating Budget: To be determined.			Funding Source Notes:				Cost Breakdown		Total	
							Land Acquisition			
							Construction		\$1,768,000	
							Consulting		\$437,000	
							Furnishings/Equipment		\$0	
							Other/Contingency		\$395,000	
							TOTAL		\$2,600,000	
Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL		
Property Tax					\$70,000	\$237,000			\$307,000	
Bonding							\$2,293,000		\$2,293,000	
Federal									\$0	
State									\$0	
Enterprise income									\$0	
Other									\$0	
TOTAL	\$0	\$0	\$0	\$0	\$70,000	\$237,000	\$2,293,000		\$2,600,000	

**HENNEPIN COUNTY
MINNESOTA**

**2012 CAPITAL BUDGET
AND 2012-2016 CAPITAL IMPROVEMENT PROGRAM**

<p>Major Program: General Government Department: Municipal Building Commission (MBC) Building: City Hall/Courthouse</p> <p>Description & Location: The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. It houses approximately 60 percent city municipal offices and 40 percent county programs which are comprised of District Court, Sheriff's Administration Offices, and the Adult Detention Center (4th and 5th floors).</p> <p>This project will address four of the existing 14 elevators and one new elevator in the building by: (1) modernizing three existing elevators, (2) replacing/converting one existing freight/passenger elevator into a passenger only elevator, and (3) installing one new freight elevator.</p> <p>The three elevators in need of modernizing are the 4th Street Tower elevator and two elevators that serve the Interior Court. Modernization will include new car safety devices, car sling and platform, hoist ropes and governor cables, car enclosures, car and hall push button stations, hall lanterns and signal fixtures, and door operators. Hoistway door panel replacement is included to upgrade the assemblies to current fire and smoke requirements, and to accommodate new door operators.</p> <p>In addition, after the completion of a feasibility study in 2007, the installation of a new freight elevator and replacement/conversion of the existing freight/passenger was added to the scope. The freight elevator will be a completely new elevator including the provision of a new hoistway, a new elevator pit and a new roof dormer to allow for the penthouse. The existing freight/passenger elevator will be completely removed and replaced with a three stop hydraulic passenger elevator. Both elevators would require new machine rooms, HVAC and electrical upgrades and code required smoke protection at each floor.</p>	<p>Project Name: MBC Interior Court & Tower Elevator Modifications Project Number: 0031715 Funding Start: 2005 Completion: 2014</p> <p>Purpose & Justification: The three elevators requiring modernization were installed in the late 1940's and for the most part have just been maintained over the years. Industry standards recommend elevators be totally modernized every 20 to 30 years. Furthermore, breakdowns on the 4th Street Tower elevator have become common. The rescue of trapped people is difficult and parts to maintain the 4th Street Tower elevator are no longer available. Due to its continued use, the 4th Street Tower elevator requires substantial upgrades as this elevator provides critical access on a daily basis to documents in the clock tower.</p> <p>In addition, a new freight elevator is also needed as the current passenger/freight elevator is small and 1970's vintage. The motor generator set is obsolete and this elevator is currently in need of several costly updates. The small passenger/freight elevator was originally installed as a freight elevator, however, prior remodeling has converted it into a passenger/freight elevator on multiple floors and its use as a freight elevator has been significantly diminished on those floors. Incompatibilities between the elevator's use as both a freight and passenger elevator are an ongoing problem.</p> <p>The cost breakdown depicts only the county's share of the overall project cost; the other half of the project is funded by the City of Minneapolis.</p>
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<p>Project's Effect On Annual Operating Budget: No net change to the operating budget is anticipated.</p>	<p>Funding Source Notes: "Other" funding in Prior Appropriations reflects transfer of \$160,000 from the Mechanical Systems Upgrade project #0031483 per Resolution #04-509R1 and \$100,000 from the City Hall/Courthouse Clock Tower Restoration project #0031733 per Resolution #08-262.</p> <p>Expenditures as of December 31, 2011: \$375,914</p>	<p>Cost Breakdown</p> <p>Land Acquisition \$0 Construction \$1,509,000 Consulting \$196,000 Furnishings/Equipment \$0 Other/Contingency \$230,000 TOTAL \$1,935,000</p>	<p>Total</p>
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Funding Source	Prior Appropriations	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	Beyond 2016 Estimate	TOTAL
Property Tax	\$468,000	\$357,000	\$400,000	\$450,000				\$1,675,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$260,000							\$260,000
TOTAL	\$728,000	\$357,000	\$400,000	\$450,000	\$0	\$0	\$0	\$1,935,000

REPORT

to the

HENNEPIN COUNTY BOARD OF COMMISSIONERS

by the

Capital Budgeting Task Force

October, 2011



Capital Budgeting Task Force

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October 25, 2011

Board of County Commissioners
Hennepin County Government Center
Minneapolis, Minnesota 55487

Honorable Board Members:

It is my pleasure to submit to you the **Annual Report** of the Capital Budgeting Task Force containing the activities, principles, and recommendations of the CBTF concerning the 2012-2016 Capital Improvement Program for Hennepin County.

The Capital Budgeting Task Force devoted a considerable amount of time to its extensive review of the capital projects requested by County departments. The CBTF endeavored in its deliberations to recommend a property tax level for capital improvements and debt service which is affordable and within the legal limits and guidelines pertaining to County bonding over the 2012-2016 period. In my remarks to the Budget and Capital Investment Committee, I will provide the rationale behind these recommendations.

On behalf of the Capital Budgeting Task Force, I would like to thank the County Board for the ongoing support extended to our Task Force during the past several years. It is a distinct pleasure for the CBTF membership to be of assistance to the County Board in this significant aspect of County government.

Respectfully,

William Wilen,
Chair

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I. CAPITAL BUDGETING TASK FORCE

ROLE AND RESPONSIBILITY IN THE CAPITAL BUDGET PROCESS

The Capital Budgeting Task Force was established by County Board Resolution in 1973. It has the responsibility of reviewing County departments' capital project requests and making recommendations concerning those requests to the County Board of Commissioners. The Task Force, known as the CBTF, consists of eleven citizens who reside in various communities within Hennepin County. Each of the seven County commissioners appoints one member. The remaining four members are appointed by a majority of the Commissioners and serve at-large for four-year terms.

The Task Force meets an average of once a month. Its activities include reviewing departments' capital project requests, touring County facilities, and prioritizing the various capital project requests. The final product is a set of recommendations to the County Board regarding the capital program of the County for the next five years. The CBTF's orientation is primarily toward the long-range implications of capital projects. They evaluate the County's capital needs with a goal of maintaining a minimum, but sufficient capital

program which does not exceed the amount of revenues which will be available to fund capital projects.

Capital Budget instructions are sent to Hennepin County departments and agencies in February. The departments' capital project requests are first reviewed by County Administration and Property Services staff for content and programmatic value.

The project requests are then submitted to the Capital Budgeting Task Force, which reviews them to arrive at its recommendations to the County Board of Commissioners. After receiving the CBTF's recommendations, the County Board reviews the capital improvements program and adopts a capital budget for the ensuing year.

This report includes the CBTF membership, activities and recommendations for the County's five-year capital improvement program, together with the principles that have guided the Task Force's 2012-2016 recommendations.

II. CAPITAL BUDGETING TASK FORCE MEMBERSHIP

<u>Member</u>	<u>Appointed</u>	<u>Expires</u>	<u>Appointment Status</u>
Christopher Bates	2-06	12-09	At-Large
Larry Donlin	2-98	12-99	At-Large
	Reappointed 2-00	12-03	“
	Reappointed 2-04	12-07	“
	Reappointed 4-08	12-11	“
Michael Held	6-97	-	Commissioner Stenglein
John Helling	4-08	12-08	Commissioner Koblick
	1-09	-	Commissioner Callison
Kevin Keene	2-08	12-11	At-Large
		Resigned 8-11	
Earl Netwal	8-05	-	Commissioner McLaughlin
Richard Mueller	4-04	12-08	Commissioner Steele
	2-09	-	Commissioner Jeff Johnson
Nancy Tyra Lukens	2-10	12-13	At-Large
Tom Trisko	12-93	12-98	Commissioner Andrew
	4-99	-	Commissioner Dorfman
Susan Carlson Weinberg	12-01	-	Commissioner Opat
William Wilen	4-04	-	Commissioner Randy Johnson

III. SUMMARY OF CBTF ACTIVITIES, 2010-2011

<u>Meeting Date</u>	<u>Discussion Topics</u>
December 14, 2010	The Hennepin County Board of Commissioners adopted the 2011 Capital Budget and 2011-2015 Capital Improvement Program.
May 23, 2011	Discussion of State of Minnesota budget deficit and implications for County 2011 and 2012 operating budgets. Discussion of proposed revisions to 2011 Capital Budget and 2011-2015 Capital Improvement Program. Discussion of Creative Use of Debt for County projects. Update on projects and issues of interest to the CBTF.
June 13, 2011	Bus Tour of new Whittier Clinic (a.k.a Family Medical Center). Tour of newly remodeled Nokomis and Northeast libraries. Tour of Hosmer Library.
June 27, 2011	Bus Tour of various highway projects along Lyndale Avenue (CSAH 22). Bus Tour of various highway projects along Shady Oak Road (CSAH 61) and Shady Oak Community Works project. Bus Tour of Southwest LRT Corridor and discussion of potential Community Works projects along the Southwest Corridor.
July 11, 2011	Discussion of Sheriff's Office, Community Corrections, District Court, and Municipal Building Commission 2012-2016 Capital Improvement project requests.
July 25, 2011	Overview of County Administration's 2012 Capital Budget and 2012-2016 Capital Improvement Program recommendations. Discussion of Transportation, Environmental Services, Housing, Community Works & Transit 2012-2016 Capital Improvement project requests.

<u>Meeting Date</u>	<u>Discussion Topics</u>
August 8, 2011	Discussion of Human Services and Public Health, Information Technology, Taxpayer Services and Property Services 2012-2016 Capital Improvement project requests.
August 15, 2011	Discussion of 2012 Budget parameters and County bonded indebtedness. Discussion of Library and Public Affairs 2012-2016 Capital Improvement project requests. Discussion of the NorthPoint Health & Wellness Center capital project.
August 29, 2011	Discussion of Hennepin County Medical Center Facility Master Plan and 2012-2016 Capital Improvement project requests. Discussion of potential changes to CBTF Principles. Beginning of CBTF deliberations concerning the 2012-2016 capital improvement program.
September 12, 2011	Finalization of CBTF Principles. Continuation of CBTF deliberations on the 2012-2016 capital improvement program. Finalization of Capital Budgeting Task Force recommendations concerning 2012-2016 capital improvement program.
October 25, 2011	Presentation of the 2012-2016 Recommendations and CBTF Annual Report to the County Board of Commissioners.

IV. GENERAL APPROACH TO CAPITAL IMPROVEMENTS (As of September 12, 2011)

Since its beginning in 1973, the Capital Budgeting Task Force has established a number of principles and evaluation criteria which have served as a basis for recommendations to the Hennepin County Board of Commissioners concerning capital improvements. These principles and criteria, as updated each year, are presented below:

A. CBTF PRINCIPLES

Given competing demands for funds, the primary budgetary responsibility of the Hennepin County Board of Commissioners is to establish expenditure priorities in order to carry out the various program and service responsibilities of Hennepin County. Acting as an advisory committee, the primary responsibility of the Capital Budgeting Task Force is to make recommendations to the Board regarding priorities for capital improvement projects. As determined by the County Board, the CBTF reviews all capital projects relating to all County departments. Currently, the CBTF does not review the projects overseen and fully funded by other governmental entities [e.g. the Regional Railroad Authority (RRA) or Counties Transit Improvement Board (CTIB)], but does review the projects of the Library Board and Hennepin Healthcare Systems, Inc. (HHS), although in the case of the latter, projects that are funded entirely by HHS revenues are not reviewed by the CBTF. Over the years, it has become apparent to CBTF members that capital improvements as defined and requested by County departments exceed the County's ability to finance them within the time period desired. In addition,

the ongoing operating implications of capital projects are often overlooked by departments. As a result, there is a continuing need to establish capital improvement priorities within the context of long-range revenue and expenditure considerations as well as other factors which affect the long-term needs and plans of the County. The following principles have guided the CBTF's review of capital improvements over the years:

1. Revenues

Hennepin County utilizes various types of revenues to finance its capital improvement program: (a) the property tax, (b) dedicated funds, (c) bonded indebtedness, (d) revenues from the sale of real properties, (e) enterprise fund revenues. The CBTF also has evaluated (f) alternative revenue sources to finance the capital program.

Property Taxes

The Capital Budgeting Task Force considers the property tax to be an important determinant of the scope and size of the County's capital improvement program. Property taxes may be used to finance a project totally or may be used in concert with dedicated revenues. Regardless of which projects are funded with property taxes, however, the amount of property taxes levied or to be levied is considered by the CBTF to be a significant factor influencing the establishment of the capital improvement program.

The CBTF believes that even with the authority to issue debt for

capital improvements discussed below, the County still needs to maintain a minimum level of property tax support for capital improvements in order to prudently fund those capital projects which are not logical candidates for bond financing.

The CBTF has adopted the following specific principles regarding property taxes:

That the property tax levy for capital improvements should be maintained at a relatively consistent level from year to year. If movement of the levy either upward or downward becomes necessary, it should be done gradually.

A relatively stable property tax levy for capital improvements will not necessarily result in a stable annual expenditure level for capital improvements. As noted below, the availability of other revenues, many of which are dedicated to specific types or groups of projects, will determine the total expenditure level for the annual capital program. It is because of this fluctuation in non-property tax revenues that the CBTF believes a relatively stable property tax approach is preferable to a stable expenditure approach:

When considering a consistent capital improvement property tax levy, the County should include the property tax requirements for debt retirement as well as for capital projects.

The property taxes for the County's total capital improvement program should also take into account the property taxes required to finance the debt service on general obligation bonds previously issued for capital projects, as well as for those projects in the current program that are proposed to be funded by general

obligation bonds. Only in this manner is the total property tax requirement for capital improvements accurately reflected.

The Capital Budgeting Task Force feels that continuing the property tax levy for capital improvements at a minimum, yet relatively stable level, will aid in planning capital improvements in subsequent years. This approach will also help to avoid a natural tendency to ignore the long-range capital needs of the County in order to gain short-term benefits of lower property taxes for one year. Not only is such an approach disruptive to long-range planning, but it is short-sighted in terms of fulfilling the County's obligations to its citizens in the future.

Dedicated Revenues

It is important to note that, of the revenues available for capital improvements, certain types of revenue have a significant impact on the nature and type of capital improvements the County undertakes. A substantial portion of the revenue available for capital improvement projects is dedicated to a specific type of project or group of projects. Of greatest significance in this regard are the Federal and State revenues available for financing of County transportation projects. The CBTF feels that:

The County should maximize utilization of all Federal and State revenue sources for capital improvements.

While these dedicated revenues carry with them numerous constraints, the CBTF feels that any prioritization of capital projects, both within and between the years of the capital improvement program, must take these constraints into account. Further, the CBTF feels that the use of such non-County revenue sources should be maximized even if, in so doing, projects must be accelerated or delayed in order to secure such funds. In

addition, the CBTF feels that the County should have contingency plans, especially in times of recession, to make use of any additional Federal or State funds which may become available as a result of new programs. The CBTF does not believe, however, that new capital projects should be developed merely to take advantage of such Federal or State funds.

Bonded Indebtedness

Prior to 1988, Hennepin County financed a great majority of its capital projects on a pay-as-you-go basis and made heavy use of federal revenue sharing funds for capital projects. The 1988 Minnesota Legislature gave the County authority to issue debt for general capital purposes subject to certain conditions and limitations. The County's capital improvement program must include consideration of many of the same factors that make up the CBTF's principles and evaluation criteria.

The CBTF feels it is important that the County use prudence in the issuance of debt for capital projects. The CBTF feels the County should issue debt in accordance with the following principles:

1. **The County should issue debt only for major capital projects and not try to finance the entire capital program with debt.**
 - **Bonds should not be used to fund operations. In general, projects costing \$150,000 or less should be funded from operations and not submitted to the CBTF for consideration for inclusion in the capital program.**

- **Bonds should not be used to fund any project whose expected life does not exceed the maturity on the bonds.**

2. **The County should balance debt issuance and current property taxes for capital so as to spread out the tax burden.**
3. **The County should always reserve sufficient Countywide bonding authority remaining after approval of each five-year capital program in order to always be in a position to address contingencies and unforeseen additions to the capital program.**

The CBTF has consistently recommended that the County's total tax burden for capital (including debt service) be as level as possible. Issuance of bonds allows the County to even out the property tax load somewhat while addressing current significant capital needs. However, the Task Force feels that the County should balance debt issuance with current property taxes to address capital needs in a manner which best serves future property taxpayers as well as current property taxpayers. Debt issuances have future property tax implications which must be factored into the capital financing equation. As discussed above, the CBTF's property tax principles include consideration of increases and decreases in the County debt service requirements in an attempt to level out the property tax for capital improvements.

4. **The County should maintain its debt management planning which continues the County's strong financial framework and preserves the County's Aaa/AAA/Aaa bond rating.**

The CBTF is confident the County can accommodate some debt

and still retain its high credit rating. However, the Task Force feels this high credit rating is of such importance to the County that it should be maintained at all costs. Prudent debt management planning developed around the key variables used by the major rating agencies should be utilized by the County to preserve the County's credit rating. In particular, the County should consider the total debt of the County as well as that of overlapping taxing districts.

5. The County should approve capital improvement plans and issue debt consistent with the following guidelines:

- **The overall calculated debt service levy should not exceed 15% of the total annual property tax levy of the County.**
- **The total amount of outstanding general obligation debt should not exceed \$800 (adjusted for inflation) per capita.**
- **The total amount of outstanding general obligation debt should not exceed .65% of the Estimated Market Value of the County.**

Sale/Lease of Surplus Real Properties

The CBTF feels that the County should not abuse its tax exempt status by acquiring and holding properties which are not needed. While it is a matter of judgment precisely when property should be acquired or held for County projects, the CBTF feels that the County, as well as all governmental bodies, should be very conservative in property acquisition/retainage so that property remains in private (tax-paying) hands as much as possible. In

particular, the CBTF feels that:

The County should not acquire and hold land or buildings which are not needed for existing or near future facilities. If a project is not part of the approved five-year Capital Improvement Program, the property for such a project should not be acquired.

In addition, however, the CBTF believes that the County should exercise proper caution in disposing of valuable properties in order to ensure that future County needs are taken into account. The CBTF is also concerned that the County not be forced to sell property at inopportune times merely to balance the current year's operating budget. The CBTF feels that if properties are to be sold or leased, the proceeds from such sales and leases should be dedicated for capital projects because the properties being sold or leased were originally purchased from the County's capital funds:

Revenues derived from the sale and lease of surplus County real properties should be dedicated to the Capital Improvement Program and programmed after receipt by the County.

The CBTF feels that conservative inclusion of property sale revenues as part of the five year capital program increases the flexibility of the County regarding when the properties are to be sold or leased while supplying a needed non-property tax revenue source to support the capital program.

Enterprise Fund Revenues and Issues

Some County departments generate their own revenue in the course of providing services and conducting business. These

include Metropolitan Health Plan, Solid Waste activities, the Energy Center, Central Services, etc. Although some front end financing may be prudent, the CBTF believes that, to the extent feasible and practicable, these enterprises should finance their capital needs, including initial construction, additions and renovations, with program generated revenue.

The CBTF recommendations included in this Capital Budget and Capital Improvement Program are predicated on the condition that the County's enterprise operations will generate sufficient revenue to finance their own projects to the extent feasible and practicable¹.

Hennepin Healthcare System (HHS)

As of January 1, 2007, the newly created Hennepin Healthcare Systems (HHS) corporation board began overseeing the operations of the Medical Center. The operating and capital budgets for HHS must be reviewed and approved by the County Board. In addition, general obligation bonds issued to finance

¹The County's enterprise operations include Metropolitan Health Plan, Solid Waste activities, the Energy Center, Central Services, and other departments or enterprise operations that County Administration may designate as enterprise operations. Hennepin Healthcare System capital project requests and bonding requests are reviewed outside the enterprise fund process.

capital improvements for the hospital will continue to be issued by Hennepin County. As a result, the Capital Budgeting Task Force continues to review the Medical Center's proposed capital projects that include bonding, and approved projects will be included in the County's five year capital improvement program.

Given the uncertainties in funding streams and other adverse changes in hospital revenues, the CBTF assumes that all bonds

issued to finance HCMC projects will be property tax levy supported.

Alternative Revenue Sources

In addition to increased authority to issue debt, and using the proceeds from the sale of surplus real property, the CBTF feels the County should investigate other non-property tax revenues as they become available. These alternatives may include public/private partnerships, alternative debt instruments in-so-far-as they are prudent, and foundation grants.

The County should use alternative financing mechanisms only if it can be clearly shown that they are in the best interests of the County.

In summary, the Capital Budgeting Task Force's approach to revenues can be expressed as follows: maximize all non-county revenue sources and utilize whatever revenue sources are available to reduce the property taxes required for capital projects to a minimum over the long run. Stabilize the property tax levy requirements as much as possible, including the requirements for debt service of County obligation bonds. The CBTF feels this approach will provide a minimum but sufficient amount of revenues to finance the County's capital improvement program in the long run.

2. Expenditures

Since it is not feasible to develop a capital improvement program which addresses all project requirements of County departments, the Capital Budgeting Task Force has established evaluation criteria to assist in assessing capital projects. These criteria are presented in detail in Section IV-B of this report. It should be noted that the criteria as established are not intended to be used as

an absolute system to determine the ranking of projects, but rather are used as a guideline to assure that all relevant factors are considered in the development of any recommendations. In addition to establishment of evaluation criteria, the CBTF has developed the following general principles regarding capital improvement expenditures:

Present Facilities Utilization and Maintenance

The Capital Budgeting Task Force believes that present County facilities should be utilized to the fullest extent possible. For the CBTF, this implies a heavy emphasis on maintaining present County facilities so that they continue to be serviceable throughout their useful life. **The CBTF cautions the County against reducing facility maintenance budgets in order to redirect resources to operating programs and services.** Whether the projects are of sufficient magnitude for CBTF involvement or not, the Task Force believes that facilities maintenance is a high priority and is absolutely essential to ensuring full utilization of County facilities now and in the future:

The County should maximize utilization of current facilities and should give higher priority to maintaining present facilities and roadways over new construction where reasonable.

The CBTF does not believe there should be any “natural rights” of County departments or programs to certain facilities or portions thereof. The CBTF feels that fuller utilization of the County’s facilities reduces the need to commit the County to new construction or major renovation of other facilities. Such an approach carries with it a cost, however, the County’s present facilities must be adequately maintained in order to ensure continued usage by the County. The present capital facilities of

the County are valuable assets which increase in value only if they are well maintained throughout their useful life. The replacement cost of most of the County’s present facilities is very high. As a result, preservation of the County’s current facilities protects the County’s investment and saves money in the long run for the County. However, the County should guard against committing resources to facilities that have exceeded their useful life.

Flexibility for the Future

The long-range full utilization of County facilities can be enhanced if the construction and renovation of facilities are completed with as much flexibility for the future as possible. The CBTF believes that:

In order to increase the long-run facility utilization options of the County, as much flexibility as is consistent with operating efficiency should be built into all new or renovated facilities that the County undertakes.

Because of state, federal and judicial mandates, programmatic and regulatory guidelines, reorganization plans and other factors, Hennepin County government will continue to change significantly in the next few years. While the County will probably not experience the growth in programs or employees that it has seen in the past, the CBTF feels that the County’s facilities should be constructed and renovated in such a manner that future program growth and change can be accommodated. In addition, the Task Force has noted the increased costs for leasing space and otherwise accommodating temporary moves while space is remodeled and recommends that sufficient space in the Government Center or elsewhere be reserved for temporary space

relocations and staging. Absent significant space saving through telecommuting and office space requirements, particularly downtown, are the direct result of growth in County personnel. Because departments have a tendency to request staffing additions without identifying the associated space and equipment requirements, the CBTF urges that:

Detailed information in the form of a staff accommodations plan relating to the cost of housing and equipping new staff must accompany any request for additional staffing made by County departments for Board consideration.

Operating Cost Implications

With integrated operating and capital budget preparation cycles, it is possible to better focus on the operating cost implications of capital projects. The CBTF feels that:

The operating cost implications of all capital projects must be identified by County departments and the priority given to those which will result in a reduction in operating costs where feasible.

Many capital improvements proposed by County departments will require additional operating expenditures, while many others may actually reduce operating costs. The CBTF believes that sound financial planning demands that operating cost implications be considered prior to approval of any capital improvement program.

Inflation and Capital Cost Control

During the years the CBTF has been in existence, inflation has been a consideration in terms of its impact on capital projects.

Because the capital improvement program of the County projects expenditures and revenues up to five years into the future, the CBTF has found it useful to estimate inflation rates for highway and other capital projects. Although the inflation estimates used in the capital improvement program will probably not prove correct, it is nevertheless important that the impact of inflation be explicitly recognized. As the inflationary experience changes, the inflation estimates can be revised at least manually. The CBTF feels that:

Inflation factors for all projects in the capital program should be considered each year and appropriate adjustments made to all project estimates.

Whether caused by inflation, poor cost estimating practices or changes in project scope, capital project budgets have, on occasion, experienced significant cost overruns. The CBTF believes that project budgets, once established, should be closely adhered to and only revised after careful consideration of alternatives.

The extent to which capital project costs can be accurately estimated is dependent upon a given department's ability to clearly and comprehensively describe the requested project's scope and program requirements. The CBTF is very supportive of the capital planning process and encourages taking the time required to conduct the necessary preliminary planning activities for capital projects. As such, the CBTF supports early identification of capital projects and feels that:

Except in extenuating circumstances, the CBTF will not generally recommend implementation of a project in the first year of the five-year program during which

it is requested.

This approach will permit a preliminary concept review of proposed capital projects by the CBTF with subsequent opportunity for further project planning activities to be carried out prior to final CBTF consideration of project implementation. It is felt that reviewing and recommending approval of capital projects in this manner will increase the likelihood of obtaining reliable cost figures.

In summary, the general approach of the CBTF to capital project expenditures is to evaluate them in terms of their impact on the operating costs of department as well as in terms of the extent to which they contribute to full utilization of County facilities not only at the present time, but also in the future. The CBTF is concerned about the impact of inflation on capital projects and programming and feels that proper inclusion of inflation factors and an adequate project status reporting system will help eliminate project cost overruns. Additional information is presented in the project evaluation criteria presented in Section IV-B.

3. Other Factors

In addition to the CBTF principles regarding revenues and expenditures, there are also other areas which the Task Force has examined over the years and developed positions as follows:

Resources for County Highway Facilities

Since its inception, the CBTF has felt that the County role in constructing and maintaining freeway standard highways places

the County in a quasi-duplicative role with the Minnesota Department of Transportation. The Task Force feels that there should be only one governmental agency responsible for freeway standard highways in Hennepin County. Therefore, the CBTF feels that:

The construction and maintenance of freeway roads are more appropriately the State's responsibility and the County should continue the policy that all future freeway construction be the responsibility of the State of Minnesota.

In addition, the CBTF encourages the County to investigate turning back certain County roads to municipalities where feasible and traffic volumes do not justify County involvement.

Further, the CBTF feels that Transportation funding by County debt or property taxes should be limited. Nevertheless, the County has increased funding for its highways in part because State highway funding has not kept pace. However, the County, through its Regional Railroad Authority and Housing, Community Works & Transit, has also supported transit and other transportation related programs in addition to highways. Along these lines, the CBTF encourages the County and its Regional Railroad Authority to consider County sponsored construction of park-and-ride lots and parking facilities and other programs that encourage transit usage. In addition, the CBTF encourages the County to utilize hybrid vehicles where it is cost effective to do so.

Funding of Energy Projects

The CBTF recognizes that considerable operating cost savings can be realized through the application of energy conservation

efforts in existing County facilities. As such, the CBTF strongly supports the expenditure of capital funds to carry out such measures. In determining the level and extent of funding for energy conservation projects, however, the CBTF feels that priorities must be established and realistic pay-back periods realized. Therefore, the CBTF has established the following guidelines for the funding of energy conservation projects:

The County should give serious consideration to energy conservation measures which will reduce operating costs; however, the County should not make capital expenditures for energy conservation unless the projects have a pay-back period of ten years or less.

The CBTF will be reviewing energy related projects on an annual basis and consider funding those projects which are consistent with the guidelines set forth above.

Consultant Costs

In recent years, the Capital Budgeting Task Force has seen an increase in requests for funding for studies of various types including consultant studies related to programmatic issues that may not be included in the Capital Improvement Program. Further, consultant studies that are included in the capital program should be related to specific capital project requests involving space or architectural and engineering issues and be undertaken only when there is a reasonable likelihood that the capital project to which it is related will be initiated within close time-proximity to the completion of the study.

The County should include in the capital program only those consultant studies that relate to capital

projects and space issues likely to be initiated or addressed within close time-proximity to the completion of the study.

Based on these principles and the evaluation criteria presented below, the Capital Budgeting Task Force reviewed the 2012-2016 Capital Improvement Program which is presented in Section V of this Report.

B. CAPITAL PROJECT EVALUATION CRITERIA

The following criteria have been used by the Capital Budgeting Task Force over the years to evaluate capital projects. The criteria are not used by the CBTF as an absolute grading system to determine the ranking of projects but rather as a guideline to ensure that the relevant factors to be considered are addressed in any recommendation on capital projects.

1. **Policy and Program Objectives** – relating to County policy generally and to the objective of the major program, sub-program and activity as stated in the annual Hennepin County budget.
 - Is the project considerate of other County functions, particularly in terms of co-locational factors?
 - Are there non-capital alternatives to the project that would also assure program continuity?
 - Is it possible to defer the project to a later date without adversely affecting the program?
 - Will the project contribute significantly to program objectives?

- Is the project an integral part of an overall plan to accomplish program objectives?
 - Will the project enhance clientele accessibility, comfort and convenience?
 - Will it increase the availability of service to populations currently under served or unserved?
2. **Financing** – proposed funding sources and method of financing.
- What are the proposed funding sources?
 - Is the funding source secure?
 - Have aid monies been applied for?
 - Are they subject to adjustment or cancellation?
 - Is the project a candidate for bonding, consistent with Task Force principles?
3. **Project Cost** – relation of cost to similar projects or building types and to other responsibilities of program provision.
- Does the cost appear reasonable as compared to projects of a similar nature?
 - Are site acquisition costs adequately reflected?
 - Have auxiliary costs been considered – such as site development utilities, parking?
 - How does the request compare to potential alternatives – including lease, turnkey contract for sale, purchase of service?
 - What alternatives have been explored and what are the cost and effectiveness of these alternatives compared with the requested solution?
4. **Operational Cost** – long range commitment to maintain the facility and program.
- What costs are associated with the project for maintenance, staffing patterns, energy utilization and accessibility?
 - Have the identified operating costs been included in the project request?
 - How do these costs compare to existing program operation?
 - How do these costs compare to total departmental operational costs?
 - Are cost/benefit factors applicable?
 - What does the benefit imply?
5. **Time Frame** – scheduled initiation and completion to meet policy and program objectives.
- Is start-time realistic in view of project status and magnitude?
 - Is time frame essential to interface with other committed projects?
 - Are these projects approved for execution?
 - Do they represent a joint or cooperative effort with other service delivery agencies?
 - Do these projects involve public and/or private developments?

6. **Economic, Cultural and Environmental** – consideration of economies in timing, resource conservation, impact on area development and cultural and physical environment.

- Would the project aid the general economic condition of the area?
- Would it serve to generate vicinity upgrading or renewal?
- Would this activity be private as well as public?
- To what extent could the project also benefit from a favorable bidding climate?
- Are costs for any unique structural or equipment requirement expected to rise faster than normally expected inflation?
- Does the project possess particular recreational, historical or social value?

7. **Life – Safety/Code Compliance** – relation to the protection of life and property.

- Does the project meet all appropriate building, housing, fire prevention and zoning codes?
- Is the project proposed to alleviate unsafe conditions in existing facilities?
- Does the project properly take into account the safety and security of employees and visitors?
- Is it prompted by legal requirements for safety standards (fire prevention, building codes, OSHA)?
- Will the project help the County to comply with the Americans with Disabilities Act?

8. **Intergovernmental Relations** – cooperation with other service delivery agencies.

- Is the project in harmony with development and service delivery policies of the municipality, Metropolitan Council and State of Minnesota?
- Does the project contribute to local government cooperation and mutual support?
- Are there any possibilities for joint usage or cooperating with other counties, municipalities or other units of government?

9. **Project Support**

- Is there specific support for or opposition to the project?
- Is it from community organizations, special interest groups, individuals?
- Does it come officially from an affected unit of government?
- Is reaction to the project genuine?
- Is it representative of the general public?

10. **Legal Obligations** – A legal obligation is understood to mean a valid written agreement or contract to perform a service for the County. The CBTF is cognizant of the timing and consequences of such obligations and feels the honoring of such legal obligations to be of high priority under normal circumstances. The CBTF considers such obligations to be valid only if they are

executed by the end of the current calendar year for which they are designed.

- Has the County entered into a binding legal contract or agreement for construction of the project?

- Is it likely the County will enter into a binding legal contract for construction of the project by the end of the current year?
- Are there any options open to the County to delay or terminate the contract and if so, what are the financial consequences?

V. 2012-2016 CAPITAL IMPROVEMENT PROGRAM RECOMMENDATIONS

A. OVERVIEW OF 2012-2016 RECOMMENDATIONS

The Capital Budgeting Task Force received a large number of capital project requests for the 2012-2016 period. The Task Force is recommending deletion of some projects and alternative timing on a number of other project requests as is discussed below. A summary of the departments' requests versus the CBTF's recommendations is shown below:

Department Requests Versus CBTF Recommendations

<u>Totals</u>	<u>2012</u>	<u>2012-2016</u>
Department Requests	\$140,030,750	\$591,198,250
CBTF Recommendation	\$112,443,750	\$577,207,250
 <u>Property Tax Component</u>		
Department Requests	\$ 3,110,000	\$ 14,807,000
CBTF Recommendation	\$ 3,925,000	\$ 16,858,000
 <u>Bonded Indebtedness Component</u>		
Department Requests	\$ 71,065,750	\$249,034,500
CBTF Recommendation	\$ 39,156,750	\$240,617,250

It should also be noted that the CBTF's recommended total budget, property taxes and bonded indebtedness for 2012 differ from the County Administrator's recommendations. The Task Force is recommending a 2012 Capital Budget of \$112,443,750 that requires \$3,925,000 in property taxes and \$39,156,750 in new bonded indebtedness. The County Administrator, on the

other hand, is recommending a 2012 Capital Budget of \$118,615,750 that requires \$6,151,000 in property taxes and \$43,102,750 in new bonding. The two sets of recommendations differ in size and provide for a different mix of projects. In some instances, the CBTF is recommending deferring, accelerating or reducing projects that the Administrator included in his recommendations because of differing priorities and perspectives regarding the use of the limited resources available.

For most of the projects appearing in the 2012-2016 capital program, the CBTF and the Administrator are in agreement concerning the timing and funding of the requested projects. Both sets of recommendations defer numerous requested projects in order to reduce the total 2012 Capital Budget, and especially the amount of debt proposed to be issued. In addition, it should be pointed out that the CBTF's recommendations carefully considered the Board's debt guidelines in developing our recommendations. As a result, the recommended 2012-2016 capital program is not only significantly lower than requested by the departments, but it is also well within the Board's guidelines.

The CBTF differs with the Administrator as it relates to the 2012 Capital Budget primarily concerning the cash-flow needs on certain projects. For example, the Housing, Community Works & Transit department requested \$1.0 million in 2012 in continuation funding for the **Minnehaha-Hiawatha Community Works** project. The Administrator is supportive of this request. The CBTF, on the other hand, is recommending only \$500,000 in additional funding in 2012 because the project has a large unspent balance of prior appropriations. The CBTF is also recommending only \$900,000 of the \$1,814,000 requested by the Human Services and Public Health department for the **HSPHD North Minneapolis Hub** project whereas the Administrator is supportive of the departmental request because almost all of the \$2.8 million in prior appropriations for the project remain unspent.

Another difference with the Administrator involves the \$293,000 request of the District Court for the **District Court IT Space/Furniture Modifications** project. The Administrator is recommending proceeding with the project in 2012, whereas the CBTF is recommending deferral of the project to 2013 because the Court is unsure of the number of staff to be located in the space so it is difficult to quantify the scope of the project. The CBTF is also recommending \$594,000 in 2012 for the **Public Affairs Space Remodeling** project while the Administrator is recommending deferral of the project to Beyond 2016. While not the highest priority project that the County faces, the Public Affairs space is in need of improvement. The current space is inefficiently laid out and is beginning to look shabby. The CBTF is aware of the public nature of the first floor space which is used by the media and departments in the staging of events, especially

at the Government Center. In addition, deferral of the project to Beyond 2016 will increase the cost of the project substantially.

The CBTF also differs with the Administrator on the funding of two Community Corrections & Rehabilitation projects. The Administrator is recommending an additional \$3,093,000 in 2012 for the **Community Corrections Security Modifications** project as requested by the department. The CBTF is recommending only \$2,150,000 in additional funding in 2012 for the project because of the fairly large unspent balance of prior appropriations and because of the ambiguities surrounding the security needs at the County Home School. The CBTF is also recommending substantially less in 2012 for the **ACF Main Building Administration Renovation** project than is the Administrator. Although the overall scope of the ACF Main Building project is being recommended to change such that the cost estimate of the project will almost double, the CBTF notes that all of the prior appropriations for the project remain unspent. Although the department requested \$1,796,000 in 2012 and the Administrator is recommending that amount, the CBTF is only recommending \$680,000 in 2012 and deferring the remainder to 2013.

The most significant difference between the Administrator and the CBTF is the recommendation of the Administrator to provide \$3.0 million in property tax funding in support of the **HCMC Capital Plans**. Hennepin Healthcare Systems is engaged in a substantial revision of the Facility Master Plan. Upon completion, the net result of the revision to the Facility Plan will be a request for a significant amount of additional funding for Hennepin County Medical Center (HCMC) capital projects. The CBTF reviewed very preliminary information related to the

revised Facility Plan. As far as the Task Force is concerned, over and above fulfillment of the Board's commitment to provide \$100 million in general obligation property tax supported bonding for HCMC projects, all additional funding for HCMC projects should come from the Medical Center or be provided by debt supported by HCMC enterprise revenues. The CBTF is recommending \$19.7 million in general obligation property tax supported debt for the HCMC In-patient Bed Expansion project in 2013-2014. As the CBTF understands it, the \$19.7 million in additional funding completes the \$100 million commitment made by the Board with respect to County support of Facility Plan projects. As a result, the Task Force is not supportive of the \$3.0 million recommendation of the Administrator for the HCMC Capital Plans project.

The CBTF is recommending greater property tax support of two projects compared to the Administrator. The Property Services department requested \$1,264,000 in 2012 for the **Carpet Replacement Program**. The Administrator is recommending \$800,000 in 2012, \$200,000 of which would be provided through property taxes and \$600,000 through bonding. The CBTF is recommending funding for the Carpet project at the \$800,000 level, but is recommending all of the funding be provided a through property taxes. Likewise, the Property Services department is requesting \$174,000 in 2012 for the **Public & Programmatic Furniture** project. The Administrator is recommending that the \$174,000 be funded through the issuance of debt, whereas the CBTF is recommending that the project be funded with property taxes. The CBTF feels that Carpet and Furniture are two types of projects that should be funded with property taxes if pay-as-you-go funding is to be increased in

order to reduce debt financing.

1. Funding the Capital Improvement Program

Property Taxes

The CBTF believes that the property tax is an important aspect of the funding of the capital program. Aside from dedicated sources of funds such as enterprise revenues and Federal and State highway aids, the two major funding sources for the capital improvement program are current property taxes and bonded indebtedness. Both of these funding sources have certain constraints. In the case of property taxes, the main constraint is that property taxes represent the major discretionary source of funding for both the capital budget and the operating budget, and are the major source of funding for servicing general obligation bonded debt. It is difficult for the County Board of Commissioners to increase the property tax sufficient to accommodate all service and capital needs.

The CBTF believes that the County still needs to maintain a minimum level of property tax support for capital improvements in order to prudently fund those capital improvements which are not logical candidates for bond financing. The CBTF feels that a reasonable level of pay-as-you-go property tax support for the capital program is necessary each year in order to preserve the value of the County's investment in real property. At the present time it is estimated that the County's investment in real property totals over \$1.5 billion dollars. For the value of this investment to be preserved, the County must devote a certain amount of its budget to the repair and maintenance of its facilities, as well as keeping them in compliance with updated building codes and other safety requirements. Over the 2012-2016 period, the CBTF is

recommending between \$3.1 to \$4.0 million in current property taxes be devoted to the capital program each year for a total of \$16.9 million over the five year period. For 2012, the CBTF's recommended level of property taxes is \$3,925,000 which is substantially below the \$6,151,000 recommended by the Administrator. As discussed above, the primary difference in property tax levels for 2012 relates to the \$3.0 million that is recommended by the Administrator for the HCMC Capital Plans project that the CBTF is not recommending, nevertheless it should be pointed out that the \$3,925,000 that is being recommended by the CBTF is substantially higher than the \$1,611,000 in property taxes that was approved for the 2011 Capital Budget. The higher recommended property tax level provides more pay-as-you-go financing and less bonding in financing of the capital program and will result in lower debt service in the future.

Bonded Indebtedness

A longstanding Principle of the CBTF is to consider the future property tax implications of bonded indebtedness. As has become more apparent in recent years, the amount of property taxes required to retire the County's debt is one of the driving forces leading to increasing property taxes to support County government.

The chart below shows the combined amounts of property taxes for capital improvements and debt service that result from the CBTF's 2012-2016 recommendations.

**Total Property Taxes (in 000's)
For Capital and Debt Service**

<u>Year</u>	<u>Annual</u>	<u>Debt Service</u>	<u>Total</u>
2012	\$3,925	\$74,178	\$78,103
2013	3,193	85,610	88,803
2014	3,244	89,315	92,559
2015	3,275	91,337	94,612
2016	3,221	92,213	95,434

Assuming that County property taxes as a whole increase at the average rate of the last five years, **the amounts above would represent from 11.7% to 13.3% of the total County property tax.** These rates are higher than recent years. In 1980, 9.4% of the County's total property tax was for capital improvements and debt service. Since 1981 that percentage has ranged from a low of 1.2% in 1988 to a high of 10.5% in 2011. County bonded indebtedness has risen significantly over the last several years. This is a result of the increased scope and number of projects being proposed to be funded from bonded indebtedness. Because of the actions of the 2008 Minnesota Legislature, the debt limit on countywide bonds was doubled. As a result, the recommended debt levels are calculated to be well within the statutory debt limitations for both countywide and Library debt. **Even so, the CBTF remains concerned with the level and increased utilization of bonded indebtedness in the financing of County projects.** This is particularly true given the uncertainties relating to the economy and the unevenness of federal and state revenues. In consideration of these uncertainties and pursuant to a recommendation by the Task Force, the County Board established guidelines relating to appropriate debt levels. The CBTF's recommended 2012-2016 capital program reduces the amount of debt proposed to be issued and changes the timing on issuance of the debt and produces a level of calculated debt service that is well

within the debt guidelines established by the Board. The CBTF also feels that **the County should always reserve sufficient Countywide bonding authority remaining after approval of each five-year capital program in order to always be in a position to address contingencies and unforeseen additions to the capital program.** Partly to create this flexibility, the Task Force is recommending a greater reliance on pay-as-you-go financing and deferral of any additional funding for the HCMC Out-patient Clinic Building project until after 2016. As a result, throughout the 2012-2016 period, there is room within the Board's debt guidelines to respond to unforeseen circumstances should the need arise.

With respect to the inclusion of additional pay-as-you-go financing to reduce future bonding and debt service, the Task Force is recommending that \$500,000 per year of lease revenues generated from tenants in the newly acquired 701 Building be used to help finance the ongoing expenditures related to the **701 Building Facility Preservation** project. In addition, the CBTF heard testimony from the County Administrator regarding the potential utilization of revenues from a possible Wheelage Tax to help finance Transportation capital improvements or debt service related to highway projects. It is our understanding that the County Board did not adopt the Wheelage Tax proposal for 2012. Nevertheless, even though it is not generally the CBTF's role to suggest new revenues to finance capital projects, based upon a vote by a majority of the members of the Task Force, *the CBTF urges the County Board to reconsider the Wheelage Tax proposal in order to reduce future Transportation related debt service.*

Federal Funding

The CBTF has long held that **the County should maximize utilization of all Federal and State revenue sources for capital improvements.** In most cases, the revenues are dedicated for specific projects or types of projects. For example, federal highway aids are supported by gas tax revenues and can only be used for road and bridge improvements. Further, the CBTF feels that the use of such non-County revenue sources should be maximized even if, in so doing, projects must be accelerated or delayed in order to secure such funds. During 2010, the County was able to take advantage of the availability of federal stimulus funding forthcoming from the American Recovery and Reinvestment Act (ARRA) to help finance certain capital projects. Hopefully the County will be able to secure additional federal funding in the near future.

Sale of Surplus Real Properties

The CBTF has long held that **the County should not acquire and hold property which is not needed for existing or near future facilities.** Within the last ten years, the County has sold the Elwell Farm, Birch Island Woods, Bureau of Engraving and Ramar properties. **Since its inception, the CBTF has felt that revenues derived from the sale of surplus County real properties should be dedicated to the Capital Improvement Program.** For the 2012-2016 capital program, less property appears available for sale. As a result, the CBTF is not including any residual land sale revenues in financing the 2012-2016 CIP. We also feel the County should be very conservative in its property acquisition/retention so that property remains in private (tax paying) hands as much as possible. We feel that unless the County has a specific use of the property in the near term future, it

is best left in private hands, thereby paying property taxes to support other County programs.

2. Other Capital Improvement Issues

Facilities Maintenance

The CBTF has always strongly supported efforts to preserve the County's assets through prudent ongoing maintenance of the County's facilities. We have been supportive of the efforts to strengthen the planning for infrastructure improvements and have urged the establishment of funds or reserves dedicated to the preservation of the facilities. The County has developed a number of capital projects that specifically address the preservation of assets. Property Services' Facility Preservation, Repairs & Upgrades project, the Library's Suburban and Minneapolis Facility Preservation projects, the Community Corrections Facility Preservation project and the Medical Center's Asset Preservation project are examples of this approach. Whereas the CBTF is supportive of these comprehensive approaches to major maintenance, we are concerned that the projects be restricted to the more significant maintenance and repair items. We do not feel that items such as routine furniture replacement, minor electrical repairs, painting, driveway and parking lot repairs should be capital budget items. We feel these routine maintenance items should be funded in the operating budgets of the departments. **The Capital Budgeting Task Force feels strongly that operating items must be handled on an ongoing basis by operating budgets.** Proper maintenance reduces costs in the long run and preserves the County's assets for future generations. Further, the CBTF recommends that many facilities maintenance items, even some of those appearing in the Capital Budget, be

funded with current property taxes because **we do not feel that bonded indebtedness should ever be used to fund any project whose expected life does not exceed the maturity on the bonds.**

Space Planning

The Capital Budgeting Task Force has always been supportive of well focused space and facility planning because we feel that leads to quicker and less expensive project implementation in most cases. For example, the CBTF was very favorably impressed with the Library's *Framework for the Future: Capital Plan Discussion* that was reviewed in 2006. The CBTF looks forward to the comprehensive updating of this Plan to include the Minneapolis libraries that were acquired as a result of the Library Merger. During 2011, the CBTF did review a very cursory update of the Plan, but we feel a more comprehensive effort is required. The CBTF feels that programmatic planning studies should be funded with departmental operating funds. With respect to space studies, the CBTF feels the capital program should only include funding for space or architectural and engineering issues relating to capital projects to be initiated within close time-proximity to the completion of the study.

Space Implications of Staffing Additions

In 1997, the Task Force noticed a disturbing tendency for County departments to propose staffing additions that ignored the space implications of the personnel added. One of the causes of the growth in downtown space requirements was the propensity to add staff through mid-year adjustments that did not receive the same level of review that the same request would have during the normal budget setting period. The space requirements of added staff are sometimes significant, including the need to lease space,

relocate staff and/or make capital improvements in order to accommodate the additional staff. The CBTF recommended that information concerning the cost of housing and equipping new staff should accompany any request for additional staffing made by County departments for Board consideration. The County Board adopted this recommendation in 1998. The Task Force is convinced that this change has resulted in better staffing and space

allocation decisions in the long run as more complete information is available concerning the true cost of the additional staff. In addition, the Task Force has noted the increased costs for leasing space and otherwise accommodating temporary relocations while space is remodeled and we recommend that sufficient space be reserved in County owned facilities for relocations and staging.

The remainder of this report discusses the specific CBTF recommendations that make up the 2012-2016 Capital Improvement Program. The CBTF prioritized departments' capital project requests using our principles and evaluation criteria discussed in Section IV and we considered the continuity of the County's capital program. The CBTF's recommendations address the most pressing capital needs of the County in 2012 and 2013, but the five year program does include most of the identified capital requests that the Task Force feels merit attention.

B. 2012-2016 PROJECT RECOMMENDATIONS

PUBLIC WORKS

The Capital Budgeting Task Force is recommending \$306.8 million in Public Works projects for the 2012-2016 period. This represents 53.1 percent of the recommended 2012-2016 Capital Improvement Program for the County. The CBTF recommendations regarding Public Works projects are as follows:

Transportation

The CBTF is recommending a 2012-2016 Transportation highway capital program totaling \$234.6 million which calls for property tax funding of \$11.0 million but only \$5.5 million in County bonded indebtedness. The \$234.6 million capital program for highways for 2012-2016 is approximately \$6.5 million lower than the adjusted 2011-2015 capital program. The level of property tax support for the highway program for 2012-2016 is double what was approved for 2011-2015, while the amount of bonding for highway projects is recommended to decrease by \$18.3 million as part of an effort to increase pay-as-you-go financing of highway projects. The major transportation projects being recommended are detailed below:

2012 Major Projects

9/0623 Initiate reconstruction of CSAH 9 from CSAH 81 to Xerxes Avenue in Robbinsdale

30/9846	Continue reconstruction of Interchange of CSAH 30 and Trunk Highway 169 in Brooklyn Park and Osseo
61/9112	Continue reconstruction of Shady Oak Road (CSAH 61) from CSAH 3 to TH 7 in Hopkins and Minnetonka
81/0119	Continue reconstruction of CSAH 81 from CSAH 10 to 63 rd Avenue in Crystal and Brooklyn Park
101/9917	Continue reconstruction of CSAH 101 from CSAH 62 to CSAH 3 in Minnetonka
101/9931	Continue reconstruction of CSAH 101 from CSAH 5 to TH 12 in Minnetonka and Wayzata
103/9239	Continue reconstruction of CSAH 103 from CSAH 109 to CSAH 30 in Brooklyn Park
103/0514	Continue reconstruction of West Broadway from Candlewood Drive to 84 th Street in Brooklyn Park
109/0025	Continue reconstruction of CSAH 109 from Main Street to CSAH 81 in Maple Grove and Brooklyn Park
152/9840	Continue reconstruction of Washington Avenue from Hennepin Avenue to 5 th Avenue in Minneapolis

Because of the uncertainty of future federal and state funding, Transportation has excluded \$189.1 million of projects from its 2012-2016 request. This represents thirty projects that are included instead, as “provisional projects” that will be added to the program if federal or state funding becomes available for them, or if federal funding becomes available for a project that is included in the program with state funding. If that should occur, then state funding could be shifted to fund a provisional project. The largest of these “provisional projects” include:

2012-2016 Major Provisional Projects

1/9620	Reconstruct CSAH 1 from West County Line to West of West Junction of CSAH 4 in Eden Prairie
12/8740	Reconstruct CSAH 12 from CSAH 13 to CSAH 144 in Dayton
21/0121	Reconstruct 50th Street (CSAH 21) from France Ave. to Lyndale Ave. in Minneapolis
23/9845	Reconstruct Marshall Street (CSAH 23) from 1st Avenue NE to Lowry Avenue in Minneapolis
35/1006	Reconstruct Portland Avenue (CSAH 35) from I-494 to TH 62 in Richfield
81/0203	Reconstruct CSAH 81 from 63 rd Avenue North to CSAH 8 in Brooklyn Park
81/0922	Reconstruct CSAH 81 from CSAH 8 to TH 169 in Brooklyn Park
152/0906	Reconstruct Brooklyn Blvd (CSAH 152) from TH 100 to I-694 in Brooklyn Center

Housing, Community Works & Transit

Seven Housing, Community Works & Transit (HCW&T) projects are included in the 2012-2016 five-year capital program.

Continuation funding is being recommended by the Task Force for a number of Community Works projects, but requested additional

funding for certain projects was deferred or deleted as noted below. Additional funding is being recommended for 2012-2016 for the **Affordable Housing** project in the amount of \$2.0 million per year. Consistent with the methodology established last year, the \$2.0 million per year is assumed forthcoming from the Hennepin County Housing and Redevelopment Authority (HCHRA).

Consistent with the departmental request, \$250,000 per year for 2012-2013 in additional funding for the **66th Street Corridor** project is recommended by the Task Force. The CBTF is also recommending \$100,000 in additional property tax funding in 2012 for the **Fort Snelling Upper Post** project. The Task Force is also recommending \$250,000 per year in the 2012-2016 capital program for the **Community Works Corridor Planning** project.

The CBTF is also recommending continuation funding in the 2012-2016 capital program for the **Minnehaha-Hiawatha Community Works** project except that, since less than half of the \$3.0 million in prior appropriations has been spent to date, the CBTF is recommending only \$500,000 of the requested \$1.0 million for 2012. With respect to the **Transit Oriented Development 2008-2012 (TOD)** project, the department requested \$3.0 million per year with \$1.0 million in funding coming from County bonds and \$2.0 million from the HCHRA. Consistent with the recommendation of the Administrator, the CBTF is recommending \$2.0 million in 2012 and \$3.0 million per year for 2013-2016 with all of the funding coming from HCHRA funds. The HCW&T department is requesting \$2.0 million in 2012 and \$1.5 million per year for 2013-2016 for the **Southwest LRT Corridor Community Works** project. The project is being

requested to cover those redevelopment related possibilities adjacent to the proposed Southwest Corridor LRT project. The CBTF toured the Southwest Corridor during 2011 and is aware of the development potential of the Southwest Corridor. As a result, the CBTF is recommending the project as requested.

Environmental Services

The CBTF is recommending \$5,855,000 in 2012 and \$18.5 million overall in additional funding for the **HERC Facility Preservation & Improvement** project in the 2012-2016 capital program. The CBTF is also recommending \$1,433,000 in 2012 and \$2.6 million overall in additional funding for the proposed **HERC District Energy** project in the 2012-2013 period for the District Energy project. The Task Force is also recommending \$900,000 in funding for the multi-year **Transfer Station Facility Preservation** project including \$150,000 in 2012. The CBTF is assuming that all three of the above projects will be funded largely from enterprise revenues. The Task Force is also including \$768,750 in 2012 and \$2.7 million overall in additional funding for the **Energy Center Improvements** project under the assumption that the proposed debt to be issued for the project will be supported by enterprise revenues. After many years of non-activity, the CBTF heard testimony that the **Minneapolis Recycling & Waste Center** project is ready to proceed. The Task Force is recommending \$7.6 million in additional funding for the project in 2013. The CBTF is recommending the project proceed based upon the assumption that all of the funding, including prior appropriations will come from solid waste enterprise revenues.

Other Public Works

The CBTF is recommending \$696,000 for the **Public Works**

Facility Vehicle Wash project to replace the current vehicle wash at the Medina facility. This project requires connection to the Medina sewer system and the Task Force is programming funding for the project in 2013, pending connection to the Medina sewer system.

PUBLIC SAFETY

Within the Public Safety area, 19 projects totaling \$62.5 million in additional funding are recommended for inclusion in the 2012-2016 Capital Improvement Program. This represents 10.8 percent of the overall capital program.

District Court

The CBTF is recommending six projects totaling \$6.6 million for the District Court in the 2012-2016 period. The Task Force was informed by the Court that certain other projects in the Government Center might not be allowed to proceed unless the fire protection elements of the **Government Center C-6 Modifications** project were undertaken. As a result, the CBTF is recommending \$938,000 in 2012 and \$2.3 million overall in additional funding in the 2012-2013 timeframe for the project. Floor C-6 is the last floor in the Government Center with asbestos and proceeding with the project at this time will allow other projects in the building to proceed in a timely fashion. The Task Force is also recommending \$2.4 million in additional funding in the 2013-2014 timeframe for the **HCGC C-11 Modifications** project which can proceed once the C-6 Modifications project is completed. In addition, the Task Force is recommending \$200,000 in 2012 and \$804,000 overall in additional funding for the **Government Center Courtroom Bench Modifications** project.

All the remaining projects of the District Court are recommended to be deferred until 2013 and beyond. Included in this recommendation is \$304,000 for the **IT Space/Furniture Modifications** project, \$418,000 for the **Self Help Center (PSL) Remodeling** project, \$387,000 for the **Hearing Office/Collections Space Remodeling** project. Both the Self Help Center (PSL) Remodeling project and the Hearing Office/Collections Space Remodeling projects require additional space in order to meet programmatic requirements, but the additional space has yet to be identified, hence the recommended deferral of the projects. The District Court also requested \$994,000 in the 2014-2015 timeframe for the proposed **Brookdale Third Courtroom Completion** project. Following the lead of the Administrator, the Task Force deleted this proposed project in its entirety, since it did not appear there was a real need for an additional courtroom at Brookdale at the present time.

Community Corrections

Nine projects totaling \$29.6 million in funding are programmed for the 2012-2016 period and beyond for projects requested by the Community Corrections and Rehabilitation department. It should be pointed out that, in general, the Task Force is recommending deferral in whole or in part of all of the Community Corrections' requests for the 2012-2016 CIP. Certain of the deferred projects are affected by the ambiguity of the current circumstance regarding the County Home School (CHS). The CBTF was informed that the concept of relocating County Home School functions to the Juvenile Detention Center (JDC) campus in downtown Minneapolis is being studied. If that were to happen, a number of the Community Corrections project requests would be

affected. As a result, the CBTF felt it would be prudent to defer many of the improvements at the County Home School and Juvenile Detention Center until the issue is resolved. One such project is the **Community Corrections Security Modifications** project. The department requested \$3,093,000 in 2012 and \$5.5 million overall for the project. In view of the fairly large unspent balance of prior appropriations and the fact that aspects of the project relate to the County Home School resulted in the CBTF reducing the 2012 recommendation to \$2,150,000.

Another project affected by the CHS circumstance is the **JDC Medical Build-out & Remodeling** project. The department requested \$362,000 in 2012 and \$971,000 overall in additional funding for the project in the 2012-2013 timeframe. However, since the possible relocation of the County Home School would dramatically affect the medical support needs of the JDC campus, the CBTF is recommending deferral of the request until the 2016 and beyond period. The CBTF is also recommending deferral of \$500,000 of the \$2.0 million requested for 2012 for the \$8.0 million **Community Corrections Facility Preservation** project because of its connection to the County Home School. This project is the result of facility audits at the Adult Correction Facility (ACF) and the County Home School (CHS). The CBTF has always been very supportive of facility audits and facility preservation projects to address facility infrastructure needs in a systematic fashion; however, given the ambiguity of the possible CHS relocation, deferral of CHS related preservation elements are recommended to be deferred. For the same reason, the CBTF is recommending deferral of the 2012 request of the department for the **CHS Facility Modifications** project and is recommending \$521,000 in 2015 for the project.

The Task Force is recommending \$4,973,000 in additional funding for the **ACF Main Building Administration Renovation** project, but is recommending reducing the 2012 level from the \$1,796,000 requested to \$680,000 since almost none of the \$1.5 million in prior appropriations has been spent. The CBTF is also recommending continuation funding on a deferred basis for the **Probation Furniture/Space Efficiency Modifications** project. The department requested \$1,293,000 in 2012 for the project, but the CBTF is recommending only \$500,000 for 2012 because of the amount of unspent prior appropriations and extending completion of the project by a year compared to the departmental request. The CBTF is also recommending deferral of the **Juvenile Detention Center (JDC) Flooring Replacement** project until 2013-2014 versus the 2012 request. On the other hand, the Task Force is recommending proceeding in 2012 with the \$355,000 **ACF Women's Section Flooring Replacement** project due to the deterioration of the carpet at the Women's Section. However, the CBTF is recommending deferral of the entire **ACF Women's Section Expansion** project until the Beyond 2016 period where \$6.2 million is programmed. The proposed timetable on the Women's Section project recognizes that it will take time to negotiate the proposed expansion of beds on the ACF campus with the City of Plymouth and the fact that at present it does not appear that the space needs are pressing.

Sheriff's Office

The CBTF is recommending four projects with funding totaling \$34.0 million for Sheriff's Office projects for the 2012-2016 period. The most significant of the Sheriff's Office requests is the proposed **New 911 Emergency Communications Facility** project

at an estimated cost of \$33.8 million. In 2005, the CBTF toured the current Radio Station facility in Golden Valley and the many deficiencies of the building are obvious. As a result of all the equipment and staffing additions that have been made over the years relating to Sheriff's Communications, there are significant space problems at the facility. The Task Force remains convinced that a new Communications facility is needed and is pleased that the long deferred project is ready to proceed.

The Sheriff's Office also requested \$2.0 million in additional funding in the 2013-2015 timeframe for the **Sheriff's Crime Lab Expansion/Remodeling** project. The CBTF toured the Crime Lab space during 2009 and we are aware of certain space deficiencies.

On the other hand, the Task Force is aware that a special Crime Lab Task Force was established to study the entire Crime Lab issue, including the potential merger with the City of Minneapolis Crime Lab. As a result, we are recommending deferral of the current Crime Lab remodeling project while decisions are made concerning the larger Crime Lab issues and we are programming the additional funding for the project until the 2015-beyond 2016 period. The CBTF is also recommending deferral of \$387,000 in additional funding until 2013 for the **Facility Modifications for Sheriff's Sites** project and \$368,000 in additional funding for the **Sheriff's Holding Area Security Upgrades** project.

HEALTH

Four projects totaling \$55.2 million in additional funding are programmed for the Health area in the 2012-2016 capital program. This represents 9.6 percent of the overall capital program.

NorthPoint Health and Wellness Center

The NorthPoint Health and Wellness department came before the Task Force this year to discuss the proposed **North Minneapolis Community Wellness Center** project which seems to be in limbo.

The original plan for the project assumed participation by the University of Minnesota and had an estimated cost of \$90.1 million. Subsequently the University withdrew from the project and the 2009-2013 capital program included the project with an assumed cost of \$50.1 million with prior appropriations totaling \$20.1 million. In the past, the CBTF has always been very supportive of NorthPoint's capital request. However, during our deliberations this year, it was pointed out that, given the lack of progress on the North Minneapolis Community Wellness Center, the Human Services and Public Health Department (HSPHD) is requesting a project to locate their North Minneapolis Hub in leased space a couple of blocks from the NorthPoint campus. Although the Task Force is more supportive of locating the HSPHD North Minneapolis Hub on the NorthPoint campus, that does not seem to be likely. As a result, the CBTF is not programming any additional funding in the 2012-2016 CIP, pending a specific space plan relating to NorthPoint project. The CBTF would be supportive of proceeding with the North Minneapolis Community Wellness Center using the previously appropriated \$20.1 million, if additional funding becomes available from the federal government or other sources. We are nevertheless including the NorthPoint project in the 2012-2016 capital program so that the project does not get lost in the process.

Medical Center

The capital projects of the Hennepin County Medical Center are composed of two types. Projects that include prospective debt

issuances and infrastructure preservation are reflected in the capital improvement program of the County while those that are financed wholly by enterprise revenues are reflected in the operations of Hennepin Healthcare System, Inc. (HHS). The Capital Budgeting Task Force has reviewed those project requests that in whole or in part include financing through some form of debt issuance and those relating to infrastructure preservation.

During 2007, the County Board approved the issuance of \$100 million in general obligation property tax supported debt for Medical Center projects related to their Facility Master Plan. Much of the \$100 million has already been appropriated for Medical Center projects. During the Task Force's deliberations concerning the 2012-2016 capital program, staff of HHS indicated that they are in the process of substantially revising the Facility Master Plan for the Medical Center and shared the preliminary results of their revised Facility Master Plan. Upon completion of the revision to the Facility Plan, HHS plans to submit requests for a significant amount of additional funding for Hennepin County Medical Center (HCMC) capital projects. The CBTF reviewed very preliminary information related to the revised Facility Plan. As far as the Task Force is concerned, over and above fulfillment of the Board's commitment to provide \$100 million in general obligation property tax supported bonding for HCMC projects, all additional funding for HCMC projects should come from the Medical Center or be provided by debt supported by HCMC enterprise revenues. The CBTF is recommending \$19.7 million in general obligation property tax supported debt for the During 2007, the County Board approved the issuance of \$100 million in general obligation property tax supported debt for Medical Center projects. project in 2013-2014. As the CBTF understands it, the

\$19.7 million in additional funding completes the \$100 million commitment made by the Board with respect to County support of Facility Plan projects.

With respect to the **HCMC Out-patient Clinic Building**, approximately \$23.0 million has been previously appropriated. The preliminary indications are that the revised Facility Plan will call for substantial changes in the ambulatory care area, but the CBTF was not provided with much in the way of specifics. As a result, the Task Force is recommending deferral of anything related to the Out-patient Clinic project until the beyond 2016 period and we are recommending that the \$151.1 million programmed be financed with debt supported by HCMC revenues. The CBTF is also recommending an additional \$30.5 million in 2012-2016 (and an additional \$18.0 million beyond 2016) for the **HCMC Asset Preservation** project and an additional \$5.0 million in funding over the five-year program for the **HCMC Regulatory Compliance** project. The CBTF is recommending that funding for these two projects come from HCMC enterprise revenues.

LIBRARIES

Sixteen Library projects are programmed in the 2012-2016 Capital Improvement Program, totaling \$63.3 million in additional funding during the five year period. This represents 11.0 percent of the overall capital program.

The recommended 2012-2016 Library capital program includes a significant amount of money for new library facilities. Included is continuation funding for new libraries in Brooklyn Park and Excelsior as well as replacement of the Webber Park, Walker and Southeast libraries in Minneapolis. The Task Force has for some

time had concerns related to the scope and cost of the **New Brooklyn Park Library**. For 2012-2016, we are following the lead of the Administrator and recommending a reduction in the project budget to \$23.5 million. Given the large amount of unspent prior appropriations, we are recommending deferral of additional funding until 2013 and programming an additional \$14.5 million funding in 2013-2014. We are still supportive of the **New Excelsior Library**, but we are bothered by the delays and roadblocks that are holding up progress on the project. We are also following the lead of the Administrator on the Excelsior project, reducing the recommended project budget to \$5,670,000 and deferring the additional \$1.9 million in funding until 2013-2014.

The CBTF is also recommending additional funding in the 2012-2016 capital program for the **New Walker Library** and **New North Minneapolis (Webber Park)** projects. Both the New Walker and New North libraries are estimated to cost approximately \$12 million. For 2012, \$504,000 in additional funding is recommended for the New Walker Library and an additional \$7.1 million is recommended for 2013-2014. For the New North Minneapolis Library, an additional \$4.1 million is recommended in 2013-2015 for the new facility. With respect to the **Southeast Library**, the CBTF is programming the \$12 million project in the 2012-2016 capital program as a new library at a yet-to-be determined site in Southeast Minneapolis, but we are recommending that actual construction of the proposed new library be deferred until 2016.

The CBTF is also recommending substantial funding for Library remodeling and improvement projects. The Task Force is

recommending \$1,042,000 in 2012 and another \$1.6 million overall in additional funding for improvements to the **Roosevelt Library**. The Task Force is also recommending \$270,000 in 2012 and \$1.8 million overall in additional funding for the **Library Facility Modifications** project and \$1.2 million in 2013 for the **Library Security Improvements** project. The CBTF is also recommending \$2.7 million in the 2013-2014 timeframe for the **Library Technology Improvements** project. The Task Force is recommending \$1.0 million in 2012 and \$6.0 million overall in additional funding for the **Suburban Library Facility Preservation** project and \$3.2 million overall in 2013-2016 in additional funding for the **Minneapolis Library Facility Preservation** project. These two preservation projects are being kept separate in order to better quantify the amounts necessary to bring the Minneapolis libraries up to the standards utilized with respect to preserving the suburban libraries. A similar methodology is being utilized with respect to the Library recommissioning projects. We are recommending \$351,000 in 2012 and \$443,000 overall in additional funding for the **Minneapolis Library Recommissioning** project and \$101,000 in the 2012 and \$150,000 overall for the **Suburban Library Recommissioning** project. In addition, we are recommending \$200,000 in 2012 and \$590,000 in continuation funding in 2012-2014 for the **Minneapolis Libraries Building Automation System Upgrades** project.

The recommended 2012-2016 capital program includes additional funding for the **Library Furniture Replacement** project, albeit on a deferred basis at a reduced level per year. The Library requested \$739,000 per year for the Furniture project in the 2012-2015 timeframe, but the CBTF followed the lead of the

Administrator and is recommending \$500,000 per year in 2012-2016 and \$456,000 in beyond 2016 for the project. The Furniture project is designed to replace worn and obsolete furniture throughout the Library system. Previously, aside from new libraries, Library furniture has normally been secured through the Library operating budget. The CBTF heard testimony that the expansion of the Library system to include the Minneapolis libraries eliminated the previous inventory of furniture and increased the need for new furniture. Although the CBTF has some concerns relating to the inclusion of the Library Furniture project in the capital budget, the Task Force is recommending proceeding with the project as indicated. Likewise, the Library requested \$1,210,000 per year for the **Library Equipment Replacement** project in the 2012-2015 timeframe, but the CBTF followed the lead of the Administrator and is recommending \$1.0 million per year and \$840,000 in 2016. The primary focus of the Library Equipment Replacement project is on upgrading current Automated Materials Handling (AMH) equipment at various locations and the CBTF is recommending the project as indicated.

HUMAN SERVICES

Six Human Services projects totaling \$16.9 million in additional funding over the 2012-2016 period are programmed in the CBTF recommendation. This represents 2.9 percent of the overall capital program.

The Human Services and Public Health Department (HSPHD) is requesting an additional \$1,814,000 in 2012 for the \$4.6 million **HSPHD North Minneapolis Hub** project. After investigating a number of other alternatives including the NorthPoint campus, the

current proposal for the North Minneapolis Hub is based upon the concept of the County leasing a build-to-suit building along Broadway Avenue in North Minneapolis. The CBTF is recommending proceeding with the facility, however, since the \$2.8 million in prior appropriations is largely unspent, the Task Force is recommending reducing the 2012 level to \$900,000 and deferring the remainder of the request to 2013.

The CBTF is also recommending using \$387,000 in continuation funding in 2012 for the **HSPHD South Suburban Hub** project and \$3.5 million in additional funding in the 2014-2015 timeframe for the **HSPHD South Minneapolis Hub** project. The Task Force is also recommending \$1.7 million in 2012 and \$4.3 million in the 2013-2015 timeframe for the **HSPHD Satellite Facilities** project. HSPHD also requested \$3.4 million (\$128,000 in 2012) in the 2012-2014 period for the **HSPHD Central/Northeast Minneapolis Hub** project and \$1.7 million in 2013-2014 for the **HSPHD West Suburban Hub** project and the Task Force is recommending the projects as requested.

GENERAL GOVERNMENT

Twenty-one General Government projects totaling \$72.6 million over the 2012-2016 period are programmed in the CBTF recommendation. This represents 10.9 percent of the overall capital program.

Property Services Projects

The Task Force is recommending thirteen projects totaling \$60.9 million for Property Services during the 2012-2016 period. As has been true for a number of years, the recommended

2012-2016 capital program for Property Services includes a large amount of money for the preservation of County assets. The most important Property Services project when it comes to preserving and maintaining the County's facilities is the **Facility Preservation 2011-2015** project. This project is designed to address such items as roofing, tuckpointing, electrical improvements and maintaining other essential building systems and is based upon updated comprehensive evaluations of a number of the County's buildings. This evaluation methodology makes use of outside experts for each building system. The CBTF is *very supportive* of this comprehensive approach to evaluating preservation needs. The CBTF is recommending \$2,250,000 in 2012 and \$17.5 million overall in additional funding for this project. **The CBTF has consistently held that the County should maximize utilization of current facilities and should give higher priority to maintaining present facilities and roadways over new construction where reasonable.** The County's present facilities are valuable assets which increase in value only if they are well maintained. Preservation of the County's current facilities protects the investments that have been made in the past and saves money in the long run.

Several additional projects are programmed to maintain and/or upgrade building systems in the Government Center and other County facilities. Funding is programmed during 2012-2016 for the **Environmental Health & Safety 2011-2015** project in the 2013-2015 timeframe. For the **Building Automation System Improvements 2011-2015** project, \$1,588,000 per year in additional funding is recommended in the 2012-2016 timeframe. For the **Multi-Building Carpet Replacement** project, the CBTF is recommending \$800,000 in 2012 and \$2.3 million overall in

additional funding. It should be noted that, consistent with past practices, the CBTF is recommending funding the Carpet Replacement project should come from property taxes rather than bonding. The CBTF is also recommending \$2.7 million in additional funding for the **Building Recommissioning** project in the 2013-2015 timeframe under the assumption that making changes to HVAC and other building systems will improve efficiency and reduce building operating and energy costs.

For 2012-2016, the scope of the Southdale project has been changed and the project relabeled as the **Southdale Regional Center Preservation & Remodeling** project. The current project includes infrastructure improvements to the facility and remodeling of the Southdale Library that was carried as a separate project in last year's capital program. The CBTF is supportive of preserving County assets, especially such an important investment as the Southdale facility. With respect to the remodeling of the Southdale Library, the Task Force feels that the expenses related to the Library itself should be tracked separately and financed with Library bonds. The CBTF still feels it would be desirable if the Southdale project scope were further changed to address the significant facility deficiencies that are not part of the current project scope. For example, the significant deficiencies to the Southdale entrance are not currently proposed to be addressed and the CBTF feels that this is one of the items that needs to be addressed before the Southdale project is completed.

The CBTF is also recommending limited continuation funding, albeit on a deferred basis for the **Multi-Building Critical Services Emergency Power** project. The scope of the project is still under review and little of the \$2.6 million in prior appropriations has

been spent. As a result, the Task Force is recommending that only \$2.0 million in additional funding be provided in 2014, pending clarification of project scope and need. We also urge refinement of this project to concentrate on providing power for those services which are truly critical rather than trying to guarantee power for all County functions in times of emergency. The Task Force is recommending \$1.6 million in continuation funding for the **Accessibility Modifications** project, including \$800,000 in 2012. The Task Force is also recommending \$600,000 in continuation funding in 2013-2014 for the **General Office Space Modifications 2011-2015** project and \$750,000 for the **Public and Programmatic Furniture Replacement** project. The Task Force is recommending that all future funding for this project be provided as property taxes since furniture seems to be less than an ideal candidate for bond funding.

The Property Services department requested funding for three new projects in the 2012-2016 capital program. For the **Energy and Water Conservation** project, \$1,316,000 was requested for 2012 and \$1.6 million overall. The CBTF is supportive of conserving water and energy, but feels that the scope of the project needs better definition and is recommending only \$500,000 in 2012 and deferral of the remainder to 2013-2014. The County's purchase of the 701 Building in downtown Minneapolis occasioned two new projects. The **701 Building Facility Preservation** project is designed to address facility infrastructure needs at the new building. Certain of these needs such as issues with the elevators and HVAC were identified during the due diligence process leading to the acquisition and the purchase price was adjusted accordingly. Following the lead of the Administrator, the CBTF is recommending \$500,000 in 2012 and \$5.7 million overall for the

project. Further, the Task Force is recommending that \$500,000 per year of lease revenues coming from private tenants be used to help fund the preservation efforts in the building. As those private tenants vacate their leases or otherwise leave the building, the vacated space can be occupied by County staff. The \$4.8 million **701 Building Office Space Modifications** project is designed as a placeholder to provide funding to make tenant improvements for County tenants, some of whom will be vacating leases in other downtown buildings.

Municipal Building Commission

The CBTF is recommending all five of the projects requested by the Municipal Building Commission within the 2012-2016 capital program. Included in this recommendation is additional funding for the **Life/Safety Improvements** and **Mechanical System Upgrade** projects. For the Life/Safety project, the Task Force is recommending \$702,000 in additional funding including \$152,000 in 2012. The CBTF is also recommending \$424,000 in 2012 and an additional \$1.5 million thereafter for the Mechanical System project. We are also recommending \$357,000 in additional funding in 2012 and another \$850,000 in 2013-2014 for the **4th Street Tower & Interior Court Elevator Improvements** project. The CBTF is also programming \$2.6 million for the proposed **MBC Critical Power** project to safeguard critical systems in the building, with a recommendation that the initiation of the project be deferred until 2015. Also included in the 2012-2016 capital program is continuation funding for the **Adult Detention Center Plumbing Upgrades** project. The MBC requested \$1,938,000 in 2012 and \$4.2 million overall to replace and improve the plumbing throughout the Adult Detention Center (ADC). The current plumbing old and failing and the prisoners at

the ADC are able to access and tamper with plumbing fixtures thereby causing water related incidents and damage to the Adult Detention Center and elsewhere in the City Hall/Courthouse building. Following the lead of the Administrator, the Task Force is recommending only \$200,000 in 2012 and deferral of the remainder to the 2013-2014 timeframe. The CBTF is aware of the age of the Adult Detention Center and is concerned about the need to make other major repairs at the facility in near-term future.

Other General Government projects

The Information Technology department is requesting \$300,000 in 2012 for the newly identified **Information Technology Community Connections Initiative** project. The project is designed to provide funding to identify and develop fiber connections as inexpensively as possible by utilizing existing fiber and only providing new fiber where connectivity is desirable. The project also includes the concept of reusing money that currently goes for connectivity charges to replenish and expand the Connections Initiative to other locations. The Taxpayer Services department requested \$2.3 million in the 2014-2015 timeframe for the **HCGC A-6 Space Remodeling** project and the CBTF is recommending the project as requested. Although the Administrator is recommending deferral of the project, the CBTF is recommending \$594,000 in 2012 for the **Public Affairs Space Reconfiguration** project. The Public Affairs space has not been remodeled for a number of years and is in need of refurbishment and space revisions in order to improve efficiency and aesthetics in this frequently utilized space.

C. CONCLUSION

It should be noted that 2012 is the only year for which a capital budget will be set at this time. The remaining years of the proposed 2012-2016 Capital Improvement Program are important from the perspective of long-range financial planning and they are required under the provisions of Minnesota Statutes 373.40, the law governing the County's general bonding authority. Nevertheless, the projects scheduled beyond the upcoming year can be adjusted annually as additional revenues become available or programmatic requirements change. The Capital Budgeting Task Force has carefully considered the County's current bonding limits and is recommending a 2012 Capital budget and 2012-2016 Capital Improvement Program that is within the legal debt levy authority of the County for both countywide and Library debt. The Task Force has also considered the Board's debt guidelines and the recommended program is within those bonding guidelines. Nevertheless, the Task Force is hopeful that additional revenues from other sources, including the federal, state and local governments, as well as the sale of surplus properties can be found to reduce the amount of debt being programmed in the 2012-2016 capital improvement program.