

Hennepin County

2026 budget presentation

Health

October 23, 2025





Agenda

- Serving residents
- 2026 proposed budget
- Line of business priorities
- Discussion

Leaders

Leaders and directors



Kareem Murphy
DEPUTY COUNTY ADMINISTRATOR



Dr. Andrew Baker
MEDICAL EXAMINER



Kimberly Spates
NORTHPOINT HEALTH & WELLNESS
CHIEF EXECUTIVE OFFICER



Sara Hollie
PUBLIC HEALTH



Mike Herzing
CHIEF EXECUTIVE OFFICER,
HENNEPIN HEALTH



Lolita Ulloa
SYSTEM DESIGN



Lisa Bayley
SAFE COMMUNITIES

Serving residents

33,906

HENNEPIN HEALTH

Estimated average membership in 2026, up from 29,500 in 2025.

5,150+

NORTHPOINT HEALTH & WELLNESS CENTER

Number of patients treated per year with diabetes, high blood pressure and obesity.

99%+

MEDICAL EXAMINER'S OFFICE

Percentage of on-scene response in under one hour

Budget overview

Operating budget

	2025 adjusted	2026 proposed	Percent change
Health Administration	\$692,967	\$1,124,077	62.21%
Hennepin Health	\$353,246,443	\$502,050,991	42.12%
Medical Examiner's Office	\$11,863,142	\$12,469,249	5.11%
NorthPoint Health & Wellness	\$55,312,825	\$57,263,906	3.53%
SARS	\$50,000	\$200,000	300%
Hennepin Community Healthcare	\$38,000,000	\$38,000,000	0.00%
Total	\$459,165,377	\$611,108,223	33.09%

Property tax

	2025 adjusted	2026 proposed	Percent change
Health Administration	\$290,227	\$1,124,077	287.31%
Hennepin Health	\$0	\$0	0.00%
Medical Examiner's Office	\$8,178,206	\$8,677,605	6.11%
NorthPoint Health & Wellness	\$14,232,320	\$15,856,189	11.41%
SARS	\$50,000	\$200,000	300.00%
Hennepin Community Healthcare	\$38,000,000	\$38,000,000	0.00%
Total	\$60,750,753	\$63,857,871	5.11%

Full-time equivalents (FTEs)

	2025 adjusted	2026 proposed	Percent change
Health Administration	3	8	166.67%
Hennepin Health	132	132	0.00%
Medical Examiner's Office	66.1	64.1	(3.03%)
NorthPoint Health & Wellness	293.3	280.4	(4.39%)
SARS	0	0	0.00%
Hennepin Community Healthcare	0	0	0.00%
Total	494.4	484.5	(2.00%)

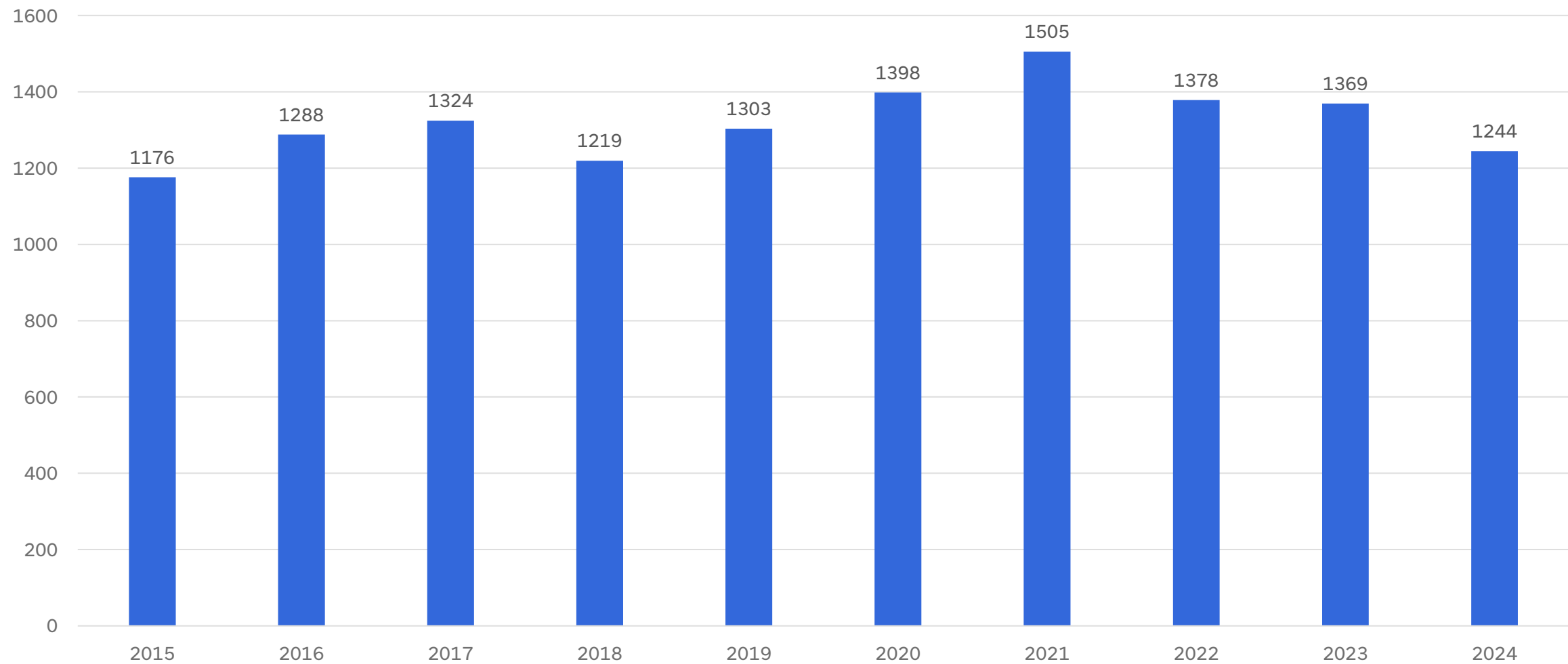
Medical Examiner Dr. Andrew Baker

Caseload volumes

Metric	2022	2023	2024	3-year trend (%)
Reportable Cases	9214	8839	9151	(0.68 %)
Accepted Cases	2697	2629	2572	(4.63 %)
Non-Natural Deaths	1830	1845	1745	(4.64 %)
Homicides	116	110	106	(8.62 %)
Accidents (non-motor vehicle)	1268	1250	1194	(5.84 %)
Motor Vehicle Accidents	116	98	101	(12.17 %)
Scene Responses*	1382	1421	1311	(5.14 %)
Body Transports*	1907	1831	1708	(10.43 %)
Autopsies Performed*	1378	1369	1244	(10.31 %)

*Decrease is attributed to modified autopsy and scene response guidelines

Autopsies 10-year trend



Drug-related deaths 10-year trend

Year	Hennepin	Dakota	Scott
2024	369	56	12
2023	532	60	18
2022	508	43	16
2021	453	54	21
2020	350	42	17
2019	222	22	9
2018	235	37	14
2017	311	43	19
2016	253	52	6
2015	206	38	6

Medical Examiner accomplishments

- Leveraging talent acquisition initiatives to increase diversity of ME workforce
- Expanded data sharing and outreach through the county opioid response framework
- Specialized programming and community partnerships targeting long-term unidentified cases
- NACO Award for ME Apprenticeship programs
- Launch of Public Data search tool and Hospice Registration portal
- Development of a decedent management application for mass fatality incidents
- Reduced ME vehicle emissions and transit times without compromising operational capabilities



ACHIEVING COUNTYWIDE PRIORITIES

NorthPoint Health & Wellness

- Health initiatives
- Health resources and services
- Financial and operational performance



2026 NorthPoint priorities

- **Workforce stability** – Recruit, retain and support a skilled workforce
- **Financial stability** – Diversify revenue and sustaining core services
- **Strategic direction** – Implement Community Board of Directors new strategic plan
- **Operational efficiency** – Modernize systems, workflows, and leverage data



Challenges and opportunities: NorthPoint Health & Wellness

Challenge

Access at risk

Shifting federal policy and rising demand

Opportunity

Expand access

Improve patient and staff engagement

Challenge

Financial sustainability

Funding uncertainty and increasing costs

Opportunity

FQHC innovation

Leverage HRSA and ACO partnerships to reduce costs and improve outcomes

ACHIEVING COUNTYWIDE PRIORITIES:

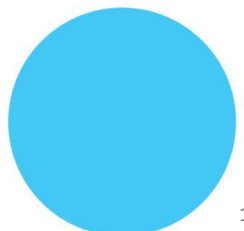
Public Health

- Resiliency in action
- Responsive prevention and person-centered care
- Building collective power together



Resiliency in action

- Build alignment and continuity across Public Health service areas.
- Maintain a prepared workforce ready to respond to emerging needs and infectious diseases.
- Strengthen data collection and evaluation through the Community Health Improvement Plan and Assessment.
- Conduct research on the health impacts of air pollution; and updated the Cooling Options Map to support community access to cooling sites during heat events.



Responsive prevention person-centered care

- Maximize capacity of core Public Health services and programs.
- Increase access to preventative services and whole-person care:
 - Launched the Red Door Status Neutral team.
 - Reaching more 2,000 families in home visiting.
 - WIC reached an average of 14,983 participants.
 - Public Health Clinic served more than 10,000 people.
- Investment in health communications, community engagement and outreach.



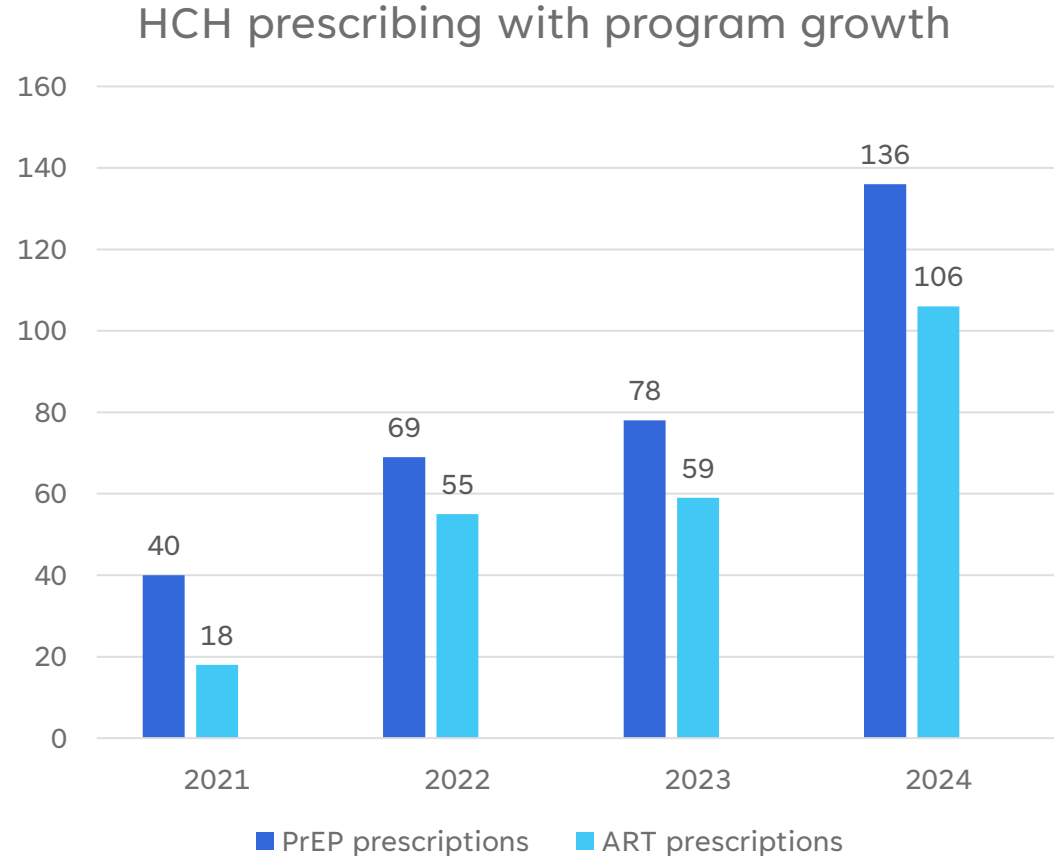
Building collective power together

- Optimize partnerships for improved health outcomes and disparity elimination through birth justice, heart health, healthy aging, HIV prevention, CHIP 3.0, and more.
- Investment of \$17M with over 70 partners focused on community-led solutions.
- Foster innovation and transformation to address unmet health needs in Hennepin County.



Trend data on HIV: The impact

- 83% of HCH's HIV positive patients managed in their low-barrier model have undetectable viral load.
- In FY 2024, 49% of HCH's Ryan White participants moved in or maintained permanent housing.



Challenges and opportunities

Challenge

SNAP, WIC and food security

Increased need for community food support programs.

Opportunity

SNAP, WIC and food security

Invest in community programs that provide healthy foods that are accessible and culturally appropriate.

Challenge

Medicaid

Increased need for access to health care as people fall off Medicaid, at the same time reimbursement for services will decrease.

Opportunity

Medicaid

Align "safety net" services across the county and with community health care providers, including Federally Qualified Health Centers.

Challenges and opportunities

Challenge

Centers for Disease Control (CDC)

Increased need for state and local government to provide previous CDC activities such as; disease surveillance, population health data, and health recommendations.

Opportunity

Centers for Disease Control (CDC)

Opportunity to partner directly with community to instill trust in public health; grow our vaccine strategy; and local data collection and surveillance.

Challenge

State and federal funding

Unexpected and further federal and state budget reductions with grants or direct payment.

Opportunity

State and federal funding

Focus existing resources on critical and core services with a focus on disparity elimination.

Discussion

Thank you

